Florida State College at Jacksonville
District Board of Trustees
Minutes of the May 12, 2026, Deep Dive Workshop/Meeting
Administrative Offices, Board Room 405, Noon

CALL TO ORDER: Chair Roderick Odom called the meeting to order at 12:07 p.m. and welcomed all those in attendance.

PLEDGE: Chair Odom led the Board and attendees in the Pledge of Allegiance.

WELCOME/ INTRODUCTIONS: College President John Avendano, Ph.D. welcomed all attendees and outlined the key topics for discussion. The workshop focused on two primary items:

1. Investment Performance Review:

   Presenters: U.S. Bancorp Asset Management, Inc. Senior Institutional Client Portfolio Manager Scott Grimm and PFM Asset Management Institutional Sales and Relations Manager Datnilza Metz

2. 2026-27 Budget Overview:

   Presenters: Vice President of Finance and Administration Dr. Wanda Ford and Associate Vice President for Administrative Services Steve Stanford

In addition, President Avendano shared that an action item will be reviewed and recommended for approval regarding an amendment to the 2026-27 Annual Institutional Review of General Education Courses.

INFORMATION/ DISCUSSION:

A. Investment Performance Review: U.S. Bancorp Asset Management, Inc. Senior Institutional Client Portfolio Manager Scott Grimm, and PFM Asset Management Institutional Sales and Relations Manager Datnilza Metz provided the Board with a review of the College's Investment Performance for the quarter ended March 31, 2026. The review included the following information:

- Current Market Themes:
    - U.S. Economy.
    - Federal Reserve.
    - Treasury Yields.
- Market Pricing Conflict in Iran:
    - Price Change of Energy Commodities.
    - Forward Inflation Expectations.
- Gasoline Prices Surge Across the Country:
    - Percent Change in Gas Prices.
    - National Average Price of Gasoline.
    - Gasoline and Other Fuel Spending:
        - Percentage of Household Spending.
- The Federal Reserve's Macroeconomic Data:
    - Unemployment Rate.
    - Consumer Price Index (CPI) Inflation.
- The Federal Reserve's Latest Dot Plot:
    - Federal Open Market Committee (FOMC) Participants' Assessments of Appropriate Monetary Policy.
- Treasury Yields Reach 8-Month High:
    - 2-Year U.S. Treasury Yield.
- Treasury Yields Rise Across the Curve:
    - U.S. Treasury Yield Curve.
- Portfolio Snapshot – FSCJ Operating Fund:
    - Portfolio Statistics.
    - Sector Allocation.
    - Credit Quality – Standards & Poor's (S&P).
    - Duration Distribution.
- Sector Allocation Analytics.
- Portfolio Performance:
    - Market Value Basis Earnings.
    - Total Dollar Return.
    - Accrual Basis Earning.
- Portfolio Snapshot – FSCJ Quasi Endowment Fund:
    - Executive Summary.
    - Investment Strategy Overview.

- Aggregate Asset Allocation:
  - Current Asset Allocation.
  - Target Asset Allocation.
- Asset Allocation & Performance:
  - Total Fund.
  - Domestic Equity.
  - International Equity.
  - Fixed Income.
  - Cash Equivalents.
- Comparative Performance:
  - Total Fund.
  - Domestic Equity.
  - International Equity.
  - Fixed Income.
  - Cash Equivalents.
- Account Reconciliation:
  - Quarter.
  - Year-to-Date.
  - One-Year.

Chair Odom inquired whether there were any questions or comments from the Board regarding the presentation. Trustees engaged in discussion concerning the portfolio performance assessment methodology, the frequency of portfolio reallocations, overall investment strategies, the blended benchmark, stock performance and evaluation criteria, and the management of active mutual funds. Additional discussion focused on investment oversight, market conditions and long-term portfolio objectives.

President Avendano thanked U.S. Bancorp Associate Grimm and PFM Associate Metz for taking time from their schedules to attend the workshop and provide the Board with an overview of the College's investment performance and portfolio management activities for the quarter ended March 31, 2026.

B. 2026-27 Budget Overview: Vice President of Finance and Administration Dr. Wanda Ford and Associate Vice President for Administrative Services Steve Stanford provided the Board with a comprehensive overview of FSCJ's proposed Operating Budget for 2026-27. The overview included the following information:

- College Funds:
  - Understanding the Florida College System (FCS) Classification of Financial Activities (Nine Funds).
- FY 2026-27 Budget Highlights:
  - Legislative Context.
  - Financial Outlook.
  - FY 2025-26 Highlights and Budget Assumptions.
  - Accomplishments.
  - Operating Budget Overview.
- Budget Planning Process:
  - FSCJ Budget Dashboard – Budget Planning and Monitoring.
- Operating Fund Budget:
  - Financial Objectives.
  - Budget Overview.
  - Current Year Budget Changes.
  - 2026-27 Preliminary Scenario for Lower of Legislative Bills.
  - 2026-27 Budget Summary.
  - 2026-27 Revenue Budget.
  - Revenue Overview:
    - Tuition & Fee.
    - State Appropriation.
    - Other Revenue.
  - Expense Budget Categories:
    - Personnel Expense.
    - Current Expenses.
    - Equipment.
  - 2026-27 Expense Budget Snapshot.
  - 2026-27 Operating Expenditures by Type and Function.
  - 2025-26 End-of-Year Projected Reserves.
  - Capital Outlay Projects.

Chair Odom inquired whether there were any questions or comments from the Board related to the presentation. Trustees engaged in discussion regarding budget allocations, funding sources, enrollment trends, legislature support, projected reserve levels, operational challenges, deferred maintenance needs, the allocation of state funding, and the State College System funding formula. Additional discussion focused on the College's long-term financial sustainability, strategic priorities, and the potential impact of enrollment and funding fluctuations on future budget planning.

COMMENTS BY THE PUBLIC:

Chair Odom opened the Public Comments portion of the meeting and invited members of the public to address the Board regarding the matter under considered.

Chair Odom informed the Board that no requests to speak had been received from members of the public. He then invited comments from the Trustees; none were offered.

ACTION ITEMS:
(Ref. Board Agenda for May 12, 2026; Item 1, Pages 75 – 88)

President Avendano presented the administration's recommendation on Action Item 1, Academic Affairs: Amendment to the 2026-2027 Annual Institutional Review of General Education Courses, on agenda pages 75 – 88.

MOTION: (McGehee – Young) The motion was made to approve the Amendment to the 2026-2027 Annual Institutional Review of General Education Courses, as recommended.

Chair Odom inquired whether there were any questions or comments from the Board.

Provost and Vice President of Academic Affairs Dr. John Wall provided the Board with additional information regarding the agenda item. He explained that the amended list removes Sociology as a general education course option in order to comply with a requirement adopted by the State Board of Education at its April 17, 2026, meeting.

Provost/Vice President Wall further stated that the amendment is part of the College's annual review of its general education course inventory and will ensure continued compliance with state requirements while supporting the seamless transfer and articulation of student credits throughout the Florida College System and the State University System.

Chair Odom again inquired whether there were any additional questions or comment; none were received.

Motion carried unanimously.

President Avendano thanked the Trustees and presenters for their engagement and active participation throughout the workshop. He expressed his appreciation for the thoughtful discussions and questions posed by Board members during the various presentations.

President Avendano encouraged Trustees to contact him directly, or through Board Liaison Kimberli Sodek, should they have any follow-up questions, comments, or concerns regarding the information presented and discussed during the meeting.

NEXT MEETING: Chair Odom announced that the next regular meeting of the Board will be held on Tuesday, June 9, 2026, at 1 p.m. at the College's Administrative Offices, Board Room 405.

ADJOURNMENT: There being no further business, Chair Odom declared the workshop/meeting adjourned at 2:04 p.m.

APPROVAL OF MINUTES:

Chair, District Board of Trustees

Executive Secretary, District Board of Trustees

Submitted by: Kimberli Sodek, Administration Support Manager – Office of the College President