



## FSCJ DBOT Regular Meeting June 2025

FSCJ Administrative Offices, Board Room 405


501 West State Street

Jacksonville, FL, 32202

June 3, 2025

MEMORANDUM

TO: Florida State College at Jacksonville  
District Board of Trustees

FROM: John Avendano, Ph.D.   
College President

RE: June 2025 Board Agenda

Enclosed please find materials in support of the June 10, 2025, Board meeting.

All meetings of the Board will be held at the College's Administrative Offices, 501 West State Street, Jacksonville, FL 32202.

The Board Workshop on the topics listed below will convene from noon – 1 p.m. in Room 403A. The Board Regular Meeting will begin at 1 p.m., Board Room 405.

- FSCJ DBOT Self-Evaluation Process
- College President's Evaluation Process
- Campaign Update

Should you have any questions, or if you are unable to attend one or both of the meetings, please let me know.

**Florida State College at Jacksonville**  
**District Board of Trustees**  
**Regular Meeting**  
**A G E N D A**  
**June 10, 2025 – 1 p.m.**  
**Administrative Offices, Board Room 405**

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**CALL TO ORDER AND PLEDGE OF ALLEGIANCE**

**COMMENTS BY THE PUBLIC**

The District Board of Trustees welcomes comments before the Board relating to matters under the Board's consideration during today's meeting. Please note that consideration of the Action Items will also constitute a public hearing under the Administrative Procedures Act. Any comments regarding the Board Rules under consideration today, should also be made at this time. Those who wish to address the Board are required to complete a Public Comment Request form\* prior to the meeting. Requesters will be called upon by the Board Chair. Comments are limited to three minutes per person, and the Board is not required to respond.

**MINUTES OF THE APRIL 8, 2025, DISTRICT BOARD OF TRUSTEES FINANCE & AUDIT COMMITTEE QUARTERLY MEETING (p. 5-7)**

**MINUTES OF THE APRIL 8, 2025, DISTRICT BOARD OF TRUSTEES WORKSHOP (p. 8-12)**

**MINUTES OF THE APRIL 8, 2025, DISTRICT BOARD OF TRUSTEES REGULAR MEETING (p. 13-36)**

**REPORT OF THE COLLEGE PRESIDENT**

**STRATEGIC PROGRAMMATIC DISCUSSION**

**CONSENT AGENDA**

Trustees may remove item(s) from the Consent Agenda for individual consideration/discussion under Action Items.

1. Administration: Comprehensive Safety Review for 2024-25 (p. 37)
2. Purchasing: Construction Under 700K Delivery Order/Job Order Contracting Services (p. 38)
3. Purchasing: Grounds Care Maintenance & Landscape Services (p. 39)
4. Finance: Delinquent Accounts (p. 40)
5. Facilities: Certificate of Final Inspection for the North Campus – ARP Act – Criminal Justice Center Window Replacement (p. 41)
6. Facilities: Certificate of Final Inspection for the North Campus – ARP Act – Parking Lot #5 Improvements, Milling & Repaving (p. 42)

**ACTION ITEMS**

1. Approval of Consent Agenda (p. 43)
2. Administrative Procedure Act – Board Rules, Section 2 (p. 44-49)
3. Human Resources: Annual Salary Index (p. 50-51)
4. Finance: Direct Support Organization Checklist and Annual Audit for the Fiscal Year Ended September 30, 2024 (p. 52-130)
5. Finance: Fees and Charges (p. 131-133)
6. Finance: FSCJ ACCESS Program (p. 134)
7. Finance: Fiscal Year 2024-25 Operating Budget Amendment No. 3 (p. 135-136)
8. Finance: Fiscal Year 2024-25 Capital Outlay Budget Amendment No. 4 (p. 137-139)

9. Finance: Fiscal Year 2025-26 College Budget (p. 140)
10. Finance: Fiscal Year 2025-26 Capital Outlay Budget (p. 141-143)
11. Facilities: Capital Improvement Plan, Fiscal Years 2026-27 through 2028-29 (p. 144-183)
12. Facilities: Project Priority List, Fiscal Year 2025-26 through 2029-30 (p. 184-190)
13. Foundation: FSCJ Naming Policy (p. 191-197)
14. Office of the General Counsel: Proposal to Negotiate Ground Lease Agreement and Joint Partnership with Junior Achievement of Northeast Florida (p. 198)

## **INFORMATION ITEMS**

Trustees may request discussion of the Information Items.

- A. Human Resources: Personnel Actions (p. 199-201)
- B. Purchasing: Purchase Orders Over \$195,000 (p. 202)
- C. Finance: Investment Reports for Quarter Ended March 31, 2025 (p. 203)
- D. Finance: Travel Report (p. 204)
- E. Facilities: Change Order – Cecil Center – Storefront Doors Replacement, Buildings A, J & K (p. 205)
- F. Facilities: Change Order – North Campus – ARP Act – Criminal Justice Center Window Replacement (p. 206)
- G. Facilities: Change Orders – North Campus – ARP Act – Parking Lot #5 Improvements, Milling & Repaving (p. 207-208)
- H. Facilities: Change Order – North Campus – ARP Act – Phase III – Door Replacement/C-Cure Upgrade, Buildings B, E & F (p. 209)

## **REPORT OF THE BOARD CHAIR**

## **REPORTS OF TRUSTEES**

## **REPORT OF THE BOARD LIAISON, FSCJ FOUNDATION BOARD OF DIRECTORS**

**REPORT OF THE ADMINISTRATIVE AND PROFESSIONAL COLLABORATIVE** (Report provided by Terence Wright)

**REPORT OF THE CAREER EMPLOYEES COUNCIL** (Written report provided by Rebecca Nelson)

**REPORT OF THE FACULTY SENATE** (Written report provided by Dr. John Woodward)

**REPORT OF THE STUDENT GOVERNMENT ASSOCIATION** (Written report provided by Vlad Sadouski)

## **NEXT MEETING**

The Board will meet on Tuesday, July 8, 2025, at the College's Nassau Center for a Deep Dive Workshop. The workshop will convene at noon in Room T-126. The next regular meeting of the Board is scheduled for Tuesday, August 12, 2025, at the College's Administrative Offices.

## **ADJOURNMENT**

\* Please refer to the FSCJ DBOT webpage for procedures/information regarding "Public Comments." The FSCJ DBOT webpage may be viewed within the College's website at: <https://www.fscj.edu/dbot>.



**Florida State College at Jacksonville  
District Board of Trustees  
Finance & Audit Committee  
Minutes of April 8, 2025, Quarterly Meeting  
Kent Campus, Room D-111, 10:45 a.m.**

**PRESENT:**

Thomas R. McGehee, Jr., Committee Chair  
Roderick D. Odom  
John Avendano  
Wanda Ford  
Stephen Stanford  
Scott Evans  
Morris Bellick  
Taylor Mejia Roberts  
Lisa Moore

**ABSENT:**

O. Wayne Young

**CALL TO ORDER:**

College President John Avendano, Ph.D. and Finance & Audit (F&A) Committee Chair Trustee Thomas R. McGehee called the F&A Committee meeting to order at 10:45 a.m. and welcomed those in attendance.

**INFORMATION /  
DISCUSSION:**

- |   |   |
|---|---|
| I. Review of February 2025 DBOT Finance and Administration Agenda Items:                | <p>Vice President of Finance and Administration Dr. Wanda Ford and Associate Vice President of Administrative Services Steve Stanford discussed the following District Board of Trustees (DBOT) Regular Meeting Agenda Items being presented to the Trustees today:</p> <ul style="list-style-type: none"><li>• Finance: Fees and Charges.</li><li>• Finance: ACCESS Program.</li><li>• Finance: Financial Statements Audit Report for Fiscal Year Ended June 30, 2024.</li></ul> <p>There were no objections by the committee to the Agenda items presented.</p> |
| II. Preliminary Legislative Update:   | <p>Director of Government and Community Relations Taylor Mejia Roberts provided an overview of the current legislative session. Discussion included various bill proposals and possible implications to the colleges regarding state health insurance and deferred maintenance</p>  |
| III. Preliminary Budget Outlook FY 2025/26 & Discussion of Interim Financial Statement: | <p>Vice President of Finance and Administration Wanda Ford provided the committee with various projected budget scenarios for the upcoming fiscal year. A few of the factors taken into consideration when developing the projections were the new funding for colleges requested by the Counsel of Presidents' and the cost of transitioning</p>   |

to the state group insurance plan. The Committee received an overview of the Interim Financial Statement/Summary of Net Position, Revenue and Expenditures as of December 31, 2024. Total liabilities, deferred inflows and net position is \$69m. Student Fees and other revenues are trending upward. Spring enrollment is trending up 7.6%. The estimated fund balance is 9.3%. The current unknown is whether the College will be required to fund the transition to the state group insurance plan which could cost approximately \$4.1m.

IV. Projects Update:

Chief Officer of Organizational Culture and Engagement Lisa Moore updated the committee on several pending projects including those with CSX, San Jose Early College, River City Science Academy and the leases for 20 W. Adams. Chief Moore is currently working with outside counsel and representatives from CSX to finalize the language for the proposed agreement and held several meetings to address terms and concerns. The latest response from CSX is pending. The HAZMAT Building will be gifted back to FSCJ after 10 years.

San Jose Academy has not met their projected enrollment goals, which is resulting in a delay in the construction of a separate entrance on Cecil's campus. River City Science Academy is projecting a groundbreaking of August 2026. 20 West has no vendor for the restaurant. The College will not renew the lease for the restaurant or housing after the lease has ended. Mr. Profit has been notified.

The College is considering having a feasibility study completed by an outside source to determine if a dorm should be considered at another location.

NEXT MEETING:

The next meeting of the Finance & Audit Committee is scheduled for Tuesday, May 20, 2025, at the College's Deerwood Center as part of the DBOT Budget Workshop. The Committee will meet at noon in room B-1206.

ADJOURNMENT:

There being no further business, Committee Chair McGehee declared the meeting adjourned at 11:46 a.m.

APPROVAL OF  
MINUTES:

\_\_\_\_\_  
Committee Chair, Finance and Audit Committee

\_\_\_\_\_  
Vice President of Finance and Administration

Submitted by: Shannon Oliver, Administration Support Manager – Office of Vice President of Finance and Administration

**Florida State College at Jacksonville  
District Board of Trustees  
Minutes of the April 8, 2025, Workshop  
Kent Campus, Room D-120, Noon**

**PRESENT:**

Roderick D. Odom, Vice Chair, Nassau County  
Andrew B. Shaw, Vice Chair, Duval County  
Michael M. Bell  
Thomas R. McGehee, Jr.

**ABSENT:**

O. Wayne Young, Chair

**CALL TO ORDER:**

On behalf of Chair Wayne Young, Vice Chair Roderick Odom called the meeting to order at 12:01 p.m. and welcomed those in attendance.

**WELCOME/  
INTRODUCTIONS:**

College President John Avendano, Ph.D. welcomed all those in attendance, and shared that today's agenda had two discussion topics. The first topic was that of the College's Strategic Plan & KPIs for 2025-2028 being presented by Vice President of Strategic and Institutional Effectiveness Dr. Deborah Fontaine. The second topic is Marketing & Recruitment presented by Chief Communications Officer Jill Johnson and Director of Student Recruitment Kevin Cotton.

**INFORMATION/  
DISCUSSION:**

**A. Strategic Plan & Key  
Performance Indicators  
(KPIs) 2025-2028:**

Vice President of Strategic and Institutional Effectiveness Dr. Deborah Fontaine provided the Board with an overview of the College's Strategic Plan & KPIs for 2025-2028. The overview included information pertaining to the following:

- 2025-28 Transforming Tomorrow: A Strategic Vision for FSCJ.
- Strategic Priorities:
  - Enrollment.
  - Service.
  - Success.
  - Excellence.
  - Community.
- Strategic Goals.
- Mission Statement.
- Vision Statement.

- Core Values (IRISE):
  - Integrity.
  - Respect for All Served by FSCJ.
  - Innovation.
  - Student-Centered.
  - Excellence in Teaching, Learning and Service.
- KPIs:
  - Enrollment – Annual Unduplicated Headcount.
  - Enrollment – Funded FTE.
  - Persistence (Fall to Spring).
  - Persistence (Fall to Fall).
  - Completion of Gateway Courses.
  - Graduation Rates – IPEDS.
  - Institutional Graduation Rate (150% Time).
  - Institutional Graduation Rate (200% Time).
  - High School Yield.
- Strategic Plan KPI and Cohort Definitions.
- Transforming Tomorrow FSCJ's Community Vibrancy Framework:
  - Intentional Outreach:
    - Connecting Populations Left Behind by Postsecondary Education.
  - Affordable Access:
    - Keeping Educational Benefits and Student Debt Down.
  - Early Momentum:
    - Improving First Year Progression and Persistence.
  - Milestone Momentum:
    - Ensuring Completion of Credentials with Labor Market Value.
  - Upward Mobility:
    - Promoting Economic and Social Advancement.
  - Vibrant Communities:
    - Catalyzing Individual, family and Societal Gains.

Vice Chair Odom asked the Board if they had any questions related to the Strategic Plan and KPIs. There was discussion by the Board regarding positive change in the community, Business and Industry Leadership Teams (BILTs), industry improvements, connecting

populations, identifying zip codes/tracts, connecting and developing awareness within the community, whole College transformation, resilient institution and vibrant community, financial impact to achieve goals, workforce programs and job placement.

B. Marketing & Recruitment: Chief Communications Officer Jill Johnson and Director of Student Recruitment Kevin Cotton provided the Board with an overview of the College's Marketing & Recruitment. The overview included information pertaining to the following:

- Goals:
  - Continue to Build Brand Awareness in the Market.
  - Increase Applications and Enrollment:
    - Increase Efforts to High School Graduates.
    - Increase Retention Efforts.
- Become Irreplaceable:
  - Highlight the College's Many Programs.
  - Emphasize Skills and Careers that are Irreplaceable in our Economy.
- Program Spotlights:
  - Business Analytics.
  - Applied Artificial Intelligence (A.I.).
  - Automotive Collision Technology Technician.
  - Associate in Arts (A.A.).
  - Aviation Maintenance Management.
  - Information Technology.
  - Workforce Trades.
  - Nursing.
- Mascot Brand Launch.
- Student Recruitment:
  - Success Begins at Hello.
- Postcards:
  - High School Seniors in Duval and Nassau Counties:
    - 8,000 Students.
    - 7x Per Year.
- Recruitment Events (Engage):
  - Career Exploration.
  - Instant Decision Days.

- National College Fair.
- Beacon Program.
- Application Events.
- Why FSCJ?
- High School Signing Days.
- Principals & Counselors Meeting.
- Community Partner Events.
- High School Takeover Days.
- Open House.
- Element 451 Communications (Encourage):
  - Postcards.
  - Emails.
- Media Overview:
  - Multimedia Approach:
    - TV.
    - Billboards.
    - Social Media.
    - Digital Display.
    - Paid Search.
    - Performance Max.
    - Retargeting.
    - Airport Advertising.
    - High School Postcards.
    - Carvertise.
    - Specialized Advertising – Summer Open House, Adult Education and Career Fairs.
- Geofencing High School Graduations and Jaguar Games.
- Ongoing Strategies:
  - Fall.
  - Spring.
  - Summer.
  - C-Session.
  - Retention.

Vice Chair Odom asked the Board if they had any questions related to Marketing and Recruitment. There was discussion by the Board regarding workforce development, BEACON program, reenergize enrollment plan, collaboration with Marketing and Recruitment

departments, rural communities, high school takeover days, earning potentials, high wage skills, high demand jobs, comparison with other Florida College System institutions, statewide efforts, students' pursuit for education, helping parents to navigate, college readiness initiatives, first-generation college students, industry partnerships, scholarships, internships and future employment.

ADJOURNMENT:

There being no further business, Vice Chair Odom declared the workshop adjourned at 1 p.m.

APPROVAL OF MINUTES:

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Chair, District Board of Trustees

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Executive Secretary, District Board of Trustees

Submitted by: Kimberli Sodek, Administration Support Manager – Office of the College President



**Florida State College at Jacksonville**  
**District Board of Trustees**  
**Minutes of the April 8, 2025, Regular Meeting**  
**Kent Campus, Room D-120, 1 p.m.**

**PRESENT:**

Roderick D. Odom, Vice Chair, Nassau County  
Andrew B. Shaw, Vice Chair, Duval County  
Michael M. Bell  
Thomas R. McGehee, Jr.

**ABSENT:**

O. Wayne Young, Chair

**CALL TO ORDER:**

On behalf of Chair Wayne Young, Vice Chair Roderick Odom called the meeting to order at 1:12 p.m. and welcomed those in attendance.

**PLEDGE:**

Vice Chair Odom led the Pledge of Allegiance.

**COMMENTS BY THE  
PUBLIC:**

Vice Chair Odom opened the public comments segment of the meeting wherein members of the public were invited to make comments on matters before the Board's consideration.

Vice Chair Odom advised the Board that no member of the public had requested to speak. He asked if there were any comments by the Trustees, and there were none.

**MINUTES:**

(Ref. Board Agenda for  
April 8, 2025; Pages 5 – 44)

Vice Chair Odom noted in efficiency of time, he would like to entertain a motion to approve the Florida State College at Jacksonville (FSCJ) District Board of Trustees (DBOT) minutes as presented on pages 5 – 44: The January 24, 2025, Deep Dive Workshop/Planning Meeting, on agenda pages 5 – 12; February 3, 2025, Business Dinner, on agenda pages 13 – 14; February 11, 2025, Finance & Audit Committee Quarterly Meeting, on agenda pages 15 – 17; February 11, 2025, Workshop, on agenda pages 18 – 21; and February 11, 2025, Regular Meeting, on agenda pages 22 – 44.

**MOTION:** (McGehee – Bell) The motion was made to approve the FSCJ DBOT minutes as presented on pages 5 – 44, from the January 24, 2025, Deep Dive Workshop/Planning Meeting; February 3, 2025, Business Dinner; February 11, 2025, Finance & Audit Committee Quarterly Meeting; February 11, 2025, Workshop; and February 11, 2025, Regular Meeting, as recommended.

Vice Chair Odom asked if there were any questions or comments by the Board, and there were none.

Motion carried unanimously.

REPORT OF THE COLLEGE  
PRESIDENT:

Phi Theta Kappa (PTK)  
Chapter:

College President John Avendano, Ph.D. shared with the Board information relating to FSCJ's PTK Chapter:

- He congratulated the College's PTK Chapter, led by Dr. Mary James, on their election to serve as the Florida Region Scholarship Chapter. The Chapter was chosen during the Florida Regional Convention.
- The Chapter will be responsible for assisting with the Florida Regional Honors Institute in July. They will also present a workshop on scholarship at next year's Florida Regional Convention.
- From the Chapter, FSCJ also had five students who were chosen as All-Florida Academic Team members: Danielle Fletcher, Nicole Gibson, Derek Gilbert, Genevieve Price, and Megan St. Lawrence. Of the five team members, Megan St. Lawrence was in attendance at today's meeting.
- He shared it was his great honor to present Megan St. Lawrence with a medallion on behalf of all the teammates.

Diplomacy Lab:

President Avendano asked Provost and Vice President of Academic Affairs Dr. John Wall to provide the Board with an overview of FSCJ's Diplomacy Lab.

Provost/Vice President Wall shared with the Board information relating to the following:

- The Diplomacy Lab was launched by the Department of State in 2013 as a public-private partnership.
- As a part of sabbatical time spent at the U.S. Department of State, FSCJ Professor of Biological Sciences Dr. Lourdes Norman-McKay worked with College administration to bring this opportunity to FSCJ.
- FSCJ is the first open-access college to partner with the Department of State's Diplomacy Lab program, April 2024.
- The program enables the Department of State to course-source research related to foreign policy challenges through the minds of students and faculty experts at colleges and universities across the United States.
- He recognized Dr. Norman-McKay, noting his appreciation for her great efforts/actions and dedication to the program.

- Men's Basketball Team:
- President Avendano shared with the Board information relating to FSCJ's Men's Basketball Team:
- He congratulated the College's Men's Basketball Team, led by Coach John Putyrski, for another historic season.
  - After becoming the NJCAA Gulf South District Champions, the team earned a bid into the national tournament in Danville, Illinois. This remarkable team ended with a 7<sup>th</sup> place ranking nationally, the #1 defense in the county, and a winning record of 31-6.
  - Director of Athletics Jerry Thor, Coach Putyrski, Assistant Coaches Toriano Andrews and Colin Smith and several players from the team were in attendance and recognized. President Avendano shared his congratulations with them all.
- Recognition – Basketball Players:
- President Avendano shared with the Board information relating to the recognition of two FSCJ's Basketball Players:
- He congratulated Alex McCray from Men's Basketball and Alexia Talliferro from Women's Basketball for their Allstate National Association of Collegiate Directors of Athletics (NACDA) Good Works Winter Team nominations, noting they were both in the audience today.
  - Alex was also selected to join the inaugural 20-member team. Alex mentors underprivileged students through Goodwill/Take Stock in Children Initiative and leads holiday donation efforts with the Salvation Army.
  - This is an initiative to recognize and honor student-athletes who demonstrate levels of volunteerism and civic engagement that are above and beyond their success and achievements in the classroom and competition. The final team was voted on from an impressive pool of nearly 200 nominees nationwide and Alex was honored alongside athletes from many prestigious universities including Duke, Saint Johns, Harvard, Penn State and more.
- Commencement:
- President Avendano shared with the Board information relating to FSCJ's Commencement:
- The College's Commencement Ceremony will be Wednesday, May 7 at VyStar Veterans Memorial Arena. FSCJ looks forward to this event each year to celebrate our graduates' great success. This year, the College is excited to welcome the Adult Education graduates into the program as well.

- The Grad Bash event is being held at South Campus on Saturday, May 3. Graduates have been invited to this celebration to pick up honors and military cords, take photos with their families, visit the alumni team and more.
- In the coming weeks, communications will be shared with additional details.

Golf Tournament:

President Avendano shared with the Board information relating to FSCJ's Golf Tournament:

- The College is excited for the FSCJ Golf Classic, once again presented by First Florida Credit Union, on Monday, April 28 at Queen's Harbour Yacht and Country Club. This event benefits FSCJ Manta Rays Athletics program.
- Trustees should have received an invitation from the Foundation via email. Please join us if you are available. Even if you are unable to participate, there are a variety of ways you can show your support.
- He asked that Trustees reach out to him or Vice President of Institutional Advancement and Executive Director of the FSCJ Foundation Scott Evans, if they would like to learn more.

Federal Department of Government Efficiency (DOGE):

President Avendano shared with the Board information relating to the Federal DOGE and its impact on the U.S. Department of Education:

- He noted the three primary focus areas for public colleges and universities:
  1. Student Financial Aid.
  2. Federal Grants and Programs.
  3. Accreditation.

Florida DOGE:

President Avendano shared with the Board information relating to the Florida DOGE:

- All presidents met with Florida Commissioner of Education Manny Diaz, Jr. last month, March 2025.
- As of now, what we know is this is something the state is looking at to gain efficiencies and to ensure there is responsible spending. Florida DOGE will review the College's expenditures using AI and, should something show up, they will give FSCJ the opportunity to explain and correct that moving forward.
- The College is doing a great job with our diligence and responsible spending so FSCJ is confident we will have no issues.

Legislative Update:

President Avendano asked Director of Government and Community Relations Taylor Mejia Roberts to provide a legislative update.

Director Mejia Roberts shared with the Board information relating to the following:

- Legislative Committee Weeks in January and February 2025.
- Special Session on Illegal Immigration.
- Important Legislation – highlights two “agency bills,” both are sponsored by Florida State Senator Alexis Calatayud and have House companions:
  - SB 1624:
    - Updates various sections of state statute that reference “minority and gender diversity” by replacing it with “underrepresented groups.”
    - Creates a new definition in state statute of a “nonresident online student.”
    - Changes the required publishing date of the annual report on apprenticeship and preapprenticeship programs from September 1 to November 30.
    - Removes the specific reference to “naloxone hydrochloride or any similarly acting” drug and instead broadly defining an emergency opioid antagonist as any FDA-approved drug that blocks the effects of opioids and is used for opioid overdose treatment.
    - Updates GATE (Graduation Alternative to Traditional Education) program.
    - Updates CAPE (Industry certifications) program.
    - PIPELINE:
      - Specifies that funds under the PIPELINE Fund must be used for healthcare industry-related programs.
    - Removes the provision related to the option of setting aside 10 percent of allocated funds for construction contracts with minority business enterprises.
  - SB 1726:
    - Establishes term limits for members of the State Board of Education (SBE). Members may serve only two 4-year terms, and the Chair may serve only a single 2-year term.

- Limits Florida College System (FCS) Board of Trustee members to serve a maximum of 8 years, two 4-year terms. Limits Trustees to serve a single 2-year term as Chair.
  - Clarifies that the SBE does not have the authority to approve or confirm a FCS Board of Trustees appointment, reappoints, suspension, or contract negotiations of a President.
  - Eliminates the public records exemption for applicants seeking a presidency at a state university or FCS institution, thereby making applicant information subject to public disclosure under Florida's open records laws.
  - Establishes criteria for FCS presidential search committees.
  - Requires FCS and state university institutions to post information on supplemental textbooks prominently, including those that are open access or free of cost, for at least 95 percent of all courses and course sections offered during the upcoming term.
  - Calls for additional transparency in costs related to course materials.
  - Requires course syllabi to be current and posted in the same location as the textbook and instructional materials.
  - Requires the SBE and Florida Board of Governors (BOG) to set deadlines for instructors to notify bookstores of required, recommended and supplemental materials, and to consider strategies for providing materials to students who cannot afford them, including the use of open-access resources.
- Budget Highlights:
    - \$4.4B difference in House and Senate proposed budgets. Just under \$113B in House, and just over \$117B in Senate. Last year's budget was \$117.46B:
      - Senate Proposal:
        - FCS General Program Funding (Including \$100M increase over last year) - \$1,690,810,108.
      - House Proposal:
        - FCS General Program Funding (Including 40M increase over last year) – \$1,386,303,745.
        - FCS PECO (Public Education Capital Outlay):
          - ❖ FSCJ Burn Building – \$1,750,000.

- Both chambers include identical funding for:
  - 2+2 Student Success Incentive Fund – \$17,000,000.
  - Work Florida Student Success Incentive Fund – \$13,000,000.
  - PIPELINE (Nursing Incentive Funding) – \$40,000,000.
  - GATE Program Performance Fund – \$1,000,000.
- Burn Building still in play. In addition to the meeting, President Avendano and Trustees attended in February 2025; Jacksonville Fire and Rescue Department Chief Keith Powers will be lobbying for the project in Tallahassee next week.

President's Circle:

President Avendano shared with the Board information relating to FSCJ's President's Circle:

- He thanked all those who attended FSCJ's annual President's Circle event. The College was pleased to have many new and potential donors, as well as longtime partners, there to discuss the direction of the Foundation moving forward and some of FSCJ's successes over the previous year, which were made possible because of their support.
- It was his honor to present the Visionary Award to Mr. Carl Cannon for the foresight and direction he brings as a member of FSCJ's Foundation Board of Directors and plans to serve as the Chair for the Comprehensive Campaign Leadership Team.
- He was also pleased to present the Partnership Award to the Scheidel Foundation for their long-time support of FSCJ's students through the Herbert W. Scheidel Leadership in Action Award.
- FSCJ held their annual luncheon late last month to present this year's awards to the honorees who were recognized for their commitment to service and philanthropy.

Data Dashboard:

President Avendano shared with the Board information relating to the April 2025 Data Dashboard/high-level view of the institutional data sets:

- Spring Term College Credit Enrollment:
  - Positive variance of 8.5% credit hours for spring 2025 over spring 2024.

- Positive variance of 18.9% compared to the same day in the enrollment cycle for Spring Term 2024 relating to clock hour enrollment.
- Summer Term College Credit Enrollment:
  - Positive variance of 11.8% credit hours for summer 2025 over summer 2024.
  - Positive variance of 16.4% compared to the same day in enrollment cycle for Summer Term 2025 relating to clock hour enrollment.
- Spotlight on Two Programs that Align with Financial Services:
  - Financial Services B.S.
  - Accounting Technology A.S.
- Finance Report shows actual revenues and expenditures compared to budget for the period ending February 28, 2025 and February 28, 2024:
  - Unrestricted fund revenues were up approximately \$2.9 million compared to prior year, primarily due to an increase in student fee revenues.
  - Expenditures were up approximately \$4.7 million, due to an increase in personnel expenses.
  - The restricted fund revenues and expenditures reflect both student and grant activities:
    - Revenues from restricted fund revenues remained constant in year-over-year comparison. Expenditures decreased by about \$3.4 million, primarily in current expenses and capital outlay. Year-over-year differences are attributed to varying grant types and cycles.
- Grants Report:
  - For the 2024-25 award year, FSCJ received close to \$16.3 million in grants.
  - The total received for the 2023-24 fiscal year was more than \$11.6 million.

STRATEGIC  
PROGRAMMATIC  
DISCUSSION:

Vice Chair Odom asked if there were any questions or comments by the Board related to President Avendano's Report, Data Dashboards and/or any other College Strategic matters, and there were none.

CONSENT AGENDA:  
(Ref. Board Agenda for  
April 8, 2025; Items 1 through  
5, Pages 45 – 50)

Vice Chair Odom noted the Trustees had fully reviewed the Consent Agenda items prior to today's meeting and had the opportunity to discuss any questions and/or concerns with the College President. As a result, questions and concerns regarding



agenda items were addressed and resolved in advance of the Board meeting. He then asked if there were any items the Trustees wished to remove from the Consent Agenda for individual consideration/discussion under Action Items, and there were none.

ACTION ITEMS:

(Ref. Board Agenda for April 8, 2025; Items 1 through 10, Pages 51 – 68)

MOTION: (McGehee – Bell) The motion was made to approve the Consent Agenda, as recommended.

Vice Chair Odom asked if there were any questions or comments by the Board, and there were none.

Motion carried unanimously.

President Avendano presented the administration's recommendation on Action Item 2, Administration: Strategic Plan 2025-2028 (Transforming Tomorrow: A Strategic Vision for FSCJ) and College Mission, Vision and Values, on agenda pages 52 – 53.

MOTION: (Bell – Shaw) The motion was made to approve the College's Strategic Plan 2025-2028 (Transforming Tomorrow: A Strategic Vision for FSCJ) and College Mission, Vision and Values, as recommended.

Vice Chair Odom asked if there were any questions or comments by the Board, and there were none.

Motion carried unanimously.

President Avendano presented the administration's recommendation on Action Item 3, Human Resources: Award of Continuing Contracts, on agenda page 54.

MOTION: (McGehee – Bell) The motion was made to approve the Award of Continuing Contracts, as recommended.

Vice Chair Odom asked if there were any questions or comments by the Board, and there were none.

Motion carried unanimously.

President Avendano noted he was pleased to recognize the full-time faculty members receiving continuing contract status at today's meeting. He asked Provost/Vice President Wall to introduce the members.

Provost/Vice President Wall thanked President Avendano for recognizing the faculty who successfully completed the application process for this year. He shared that each member had demonstrated a standard of excellence and commitment to the College and its philosophy and mission, consistent with established criteria for the award of continuing contract. He thanked the members for their dedication to FSCJ.

Provost/Vice President Wall introduced the members present at today's meeting, Dr. Stacey Legler and Dr. Kalia Toro-Sepulveda. He asked each faculty member to share with the Board the length of time they had been with the College and the most rewarding aspect of their teaching position at FSCJ. The faculty members did so, accordingly.

The names of the six full-time faculty members receiving continuing contract status, effective with the 2025-26 faculty contract year are as follows:

- Dr. David Buchman, Professor of Culinary and Hospitality Management.
- Mathew Keyes, Professor of Finance.
- Dr. Stacey Legler, Professor of Business.
- Julie Pactor, Librarian.
- Christy Bisson, Professor of Physical Therapy.
- Dr. Kalia Toro-Sepulveda, Professor of Humanities.

President Avendano thanked the members, noting their commitment to the institution, students and community.

President Avendano presented the administration's recommendation on Action Item 4, Human Resources: Faculty Sabbatical, on agenda page 55.

MOTION: (Bell – McGehee) The motion was made to approve the Faculty Sabbatical, as recommended.

Vice Chair Odom asked if there were any questions or comments by the Board, and there were none.

Motion carried unanimously.

President Avendano presented the administration's recommendation on Action Item 5, Finance: Fees and Charges, on agenda pages 56 – 63.

MOTION: (McGehee – Shaw) The motion was made to approve the Fees and Charges, as recommended.

Vice Chair Odom asked if there were any questions or comments by the Board.

Trustee Thomas McGehee, Jr. stated that the Finance & Audit (F&A) Committee discussed various Action Items from today's agenda, noting there was consensus among committee members to provide the full Board with a brief overview of the item as the items were brought forward for action.

Therefore, as Committee Chair, he shared the following information relating to Action Item A-5:

The F&A Committee recommends the approval of the fee changes effective Summer and Fall Term 2025. These fees do not exceed the cost of the goods or services provided and shall only be charged to students receiving those goods or services. The fee changes are adjustments needed due to an increase in the cost of materials and supplies, implementation of new training or software, the elimination of a courses, material and supplies no longer needed, or an increase in the cost of insurance.

The F&A Committee supports approval of this item.

Vice Chair Odom asked if there were any additional questions or comments by the Board, and there were none.

Motion carried unanimously.

President Avendano presented the administration's recommendation on Action Item 6, Finance: FSCJ ACCESS Program, on agenda page 64.

MOTION: (Bell – McGehee) The motion was made to approve the FSCJ ACCESS Program, as recommended.

Vice Chair Odom asked if there were any questions or comments by the Board.

F&A Committee Chair McGehee shared the following information relating to Action Item A-6:

The F&A Committee recommends approval of this item by the Board as students enrolled in FSCJ ACCESS classes for Fall 2024 had a total savings of over \$950,000. Additionally, 67% of FSCJ classes have digital materials.

The F&A Committee supports the approval of this item.

Vice Chair Odom asked if there were any additional questions or comments by the Board, and there were none.

Motion carried unanimously.

President Avendano presented the administration's recommendation on Action Item 7, Finance: Financial Statements Audit Report for Fiscal Year Ended June 30, 2024, on agenda page 65.

MOTION: (McGehee – Shaw) The motion was made to approve the Financial Statements Audit Report for Fiscal Year Ended June 30, 2024, as recommended.

Vice Chair Odom asked if there were any questions or comments by the Board.

F&A Committee Chair McGehee shared the following information relating to Action Item A-7:

During the February 2025 F&A Committee meeting, Controller Lindsey Thomas provided an update on the Financial Statement Audit for fiscal year ended 2023-24. The auditors reported no audit findings, which indicated that the financial records and processes reviewed were in compliance with the relevant standards and regulations. The auditors released the audit report after the previous Board meeting. Therefore, this action item is to approve the final report.

The F&A Committee is in full support of the Board approving this action item.

Vice Chair Odom asked if there were any additional questions or comments by the Board, and there were none.

Motion carried unanimously.

Vice Chair Odom congratulated Vice President of Finance and Administration Dr. Wanda Ford for the exceptional audit.

President Avendano presented the administration's recommendation on Action Item 8, Academic Affairs: Inactivation of Medical Assisting Advanced Associate in Science Program, on agenda page 66.

MOTION: (Bell – Shaw) The motion was made to approve the Inactivation of Medical Assisting Advanced Associate in Science Program, as recommended.

Vice Chair Odom asked if there were any questions or comments by the Board, and there were none.

Motion carried unanimously.

President Avendano presented the administration's recommendation on Action Item 9, Academic Affairs: Inactivation of Medical Assisting Specialist Technical Certificate Program, on agenda page 67.

MOTION: (Shaw – McGehee) The motion was made to approve the Inactivation of Medical Assisting Specialist Technical Certificate Program, as recommended.

Vice Chair Odom asked if there were any questions or comments by the Board, and there were none.

Motion carried unanimously.

President Avendano presented the administration's recommendation on Action Item 10, Academic Affairs: Inactivation of Adult High School Adult Education Program, on agenda page 68.

Prior to the motion, Provost/Vice President Wall shared with the Board information pertaining to FSCJ's Adult High School Adult Education program, noting the program was originally designed as an option for students to offer a curriculum that enables an adult, no longer enrolled in public high school, to complete the required courses and state assessments to earn a standard high school diploma. However, total program enrollment has experienced a significant decline over the past several academic terms with only 11 students currently enrolled. Also, the College currently offers a similar adult education program titled GED® Preparation: High School Equivalency.

MOTION: (McGehee – Bell) The motion was made to approve the Inactivation of Adult High School Adult Education Program, as recommended.

Vice Chair Odom asked if there were any questions or comments by the Board, and there were none.

Motion carried unanimously.

INFORMATION ITEMS:  
(Ref. Board Agenda for  
April 8, 2025; Items  
A – F, Pages 69 – 79)

Vice Chair Odom asked the Board if there were any questions or comments related to Information Items A – F, on agenda pages 69 – 79, and there were none.

REPORT OF THE BOARD  
CHAIR:

On behalf of Chair Young, Vice Chair Odom shared a brief report, noting how proud he is to be a part of the organization with serving as a Board member since 2019. He congratulated the Men's Basketball Team for their accomplishments both on the courts and academically. The team demonstrates the values of FSCJ and makes us all very proud.

REPORT OF TRUSTEES:

No reports were provided.

REPORT OF THE BOARD  
FINANCE & AUDIT  
COMMITTEE CHAIR:

FSCJ F&A Committee Chair McGehee provided the Board with an overview of the written report relating to the April 2025 quarterly meeting. (Appendix A)

The next meeting of the FSCJ F&A Committee is scheduled for Tuesday, May 20, 2025, at the College's Deerwood Center as part of the DBOT Budget Workshop. The Committee will meet at noon.

REPORT OF THE  
ADMINISTRATIVE AND  
PROFESSIONAL  
COLLABORATIVE (APC):

Administrative and Professional Collaborative Chair Terence Wright provided the Board with a written report relating to current APC initiatives and activities. (Appendix B)

REPORT OF THE CAREER  
EMPLOYEES' COUNCIL  
(CEC):

Career Employees' Council Chair Rebecca Nelson addressed the Board and presented an overview of the written report relating to current CEC initiatives and activities. (Appendix C)

REPORT OF THE FACULTY  
SENATE (Senate):

Faculty Senate President Dr. John Woodward provided the Board with a written report relating to current Senate initiatives and activities. (Appendix D)

REPORT OF THE STUDENT  
GOVERNMENT  
ASSOCIATION (SGA):

Collegewide Student Government Association President Vlad Sadouski provided the Board with a written report relating to current SGA initiatives and activities. (Appendix E)

NEXT MEETING:

Vice Chair Odom announced the Board will meet on Tuesday, May 20, 2025, at the College's Deerwood Center for a Budget Workshop. The workshop will convene at noon. The next regular meeting of the Board is scheduled for Tuesday, June 10, 2025, at the College's Administrative Offices.

ADJOURNMENT:

There being no further business, Vice Chair Odom declared the meeting adjourned at 2:27 p.m.

APPROVAL OF MINUTES:

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Chair, District Board of Trustees

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Executive Secretary, District Board of Trustees

Submitted by: Kimberli Sodek, Administration Support Manager – Office of the College President



REPORT OF THE FINANCE & AUDIT COMMITTEE  
COMMITTEE CHAIR, TRUSTEE THOMAS MCGEHEE, JR.  
APRIL 8, 2025

Director of Government & Community Relations Taylor Mejia Roberts provided an overview of the current legislative session. Both the Senate and House introduced their proposed General Appropriations Act bills. Over the next few weeks, the budgets proposed will be reviewed and refined through budget conference between the two chambers. A final agreement on the budget must be reached before the session ends. Upon agreement, the budget will be forwarded to the governor for review and approval. We are hopeful for an additional state allocation for the colleges as well as the funds needed to cover the cost for the state group insurance plan. Director Mejia Roberts also discussed other proposed bills and possible implications to the colleges.

Vice President of Finance & Administration Dr. Wand Ford and Associate Vice President of Administrative Services Steve Stanford provided a preliminary budget outlook for fiscal year 2025-26. The estimates were based on several assumptions and showed the projected available funds with the proposed additional state appropriations introduced in the governor's budget as well as the House and the Senate. The assumptions also included the state providing funding for the cost of the state group health insurance. Receiving additional state appropriations and reimbursement of the insurance is an ask by the Council of Presidents (COP) and is imperative for the College to continue remaining financially stable.

The committee also received an overview of the Interim Financial Statement as of February 28, 2025. Total liabilities, deferred inflows and net position is \$69m. Student fees are trending upward, and other revenues and expenses are trending as anticipated. The estimated fund balance is 9.3%. The current unknown is whether the College will be required to fund the transition to the state group insurance plan, which could cost approximately \$4.1m.

Chief Officer of Organizational Cultural and Engagement Lisa Moore provided an overview of several pending projects including those with CSX, San Jose Academy, River City Science Academy and the leases for 20 West. She is currently working with outside counsel and representatives from CSX to finalize the proposed language for the proposed agreement and has held several meetings to address terms and concerns. A response from CSX is pending.



FSCJ District Board of Trustees

Report of the Finance & Audit Committee – Committee Chair, Trustee Thomas McGehee, Jr.

April 8, 2025

Page 2

Regarding the San Jose Academy project, the school has not met their previous enrollment goals, which is resulting in a delay in the construction of the separate entrance on Cecil's campus. Additional discussions are forthcoming. The College will keep the board informed of any future updates.

The proposed contract language for a River City Science Academy location at South Campus has been submitted by the College and comments/feedback was received from the school. These comments and suggested revisions are under review by legal counsel. The school's opening is currently scheduled for August 1, 2026.

Regarding the lease of the restaurant and residential housing at 20 West, the College is currently notifying the landlord of its decision to not renew the lease after its expiration in 2027. The College recently received an inquiry from a potential vendor for the restaurant space. However, the vendor is seeking a long-term lease. The College has communicated this information to the landlord for review and consideration.

This concludes my report.



Date: April 8, 2025

To: Florida State College at Jacksonville District Board of Trustees

From: Terence L. Wright, Chair of the Administrative and Professional Collaborative, 2024-2025

Re: April 2025 Administrative and Professional Collaborative Report

Chair Young and Trustees:

The Administrative and Professional Collaborative (APC) is proud to share the following updates since our last report.

Since our last report, the APC has met twice for monthly meetings, in February and March. As part of our meetings, we invite leaders from the College to provide updates on their areas and address higher-level issues and concerns. In February, our guest speaker was College President, Dr. Avendano. Dr. Avendano shared information and updates about College and campus initiatives and projects. Lastly, we hosted an Administrative and Professional Collaborative social offsite on Friday, February 28<sup>th</sup> at Cooper's Hawk. It was well attended and had good participation by A & P employees from all over the College. This event provides APC employees an opportunity to come together, fellowship, and network outside of the College and work hours.

Constituent engagement is our identified priority for this year. APC is hosting other events throughout the remainder of the fiscal year to provide opportunities for engagement for its members. We also hosted the second of a three-part Brown Bag Professional Development series titled Leadership Journeys: Navigating Paths in Higher Education, where we are exploring and discussing different paths to leadership. The three parts are:

Part 1: Rising from Within: Leaders Who Grew at Our College

Part 2: New Perspectives: Leaders Who Came from Beyond

Part 3: Beyond Our Walls: Leaders Who Took the Next Step

The second PD, **New Perspectives: Leaders Who Came from Beyond**, was held February 25<sup>th</sup> and was another huge success. It was again attended by more than seventy A&P employees, which is unprecedented attendance for a PD. Interest remains at a high level for this topic. Part three of the series is still in the planning phase. However, it will be held before the end of the term. We are planning many other events and experiences for APC employees for the remainder of the school year. The social committee has monthly networking events for the remainder of the academic year. Finally, we are in the process of reviewing and updating our By-laws to ensure alignment with the College's mission, vision, strategic plan, and APMs, as well as, current APC goals. Members also shared leadership/organizational updates from various areas and departments throughout the College (Academic Affairs; Baccalaureate, Career, and Technical; Business Services; Institutional Effectiveness & Advancement; Online and Workforce Education; and Student Services).

The APC will continue to invite College leaders to our monthly meetings to address higher-level issues and provide us with timely updates. We look forward to keeping our members informed and updated with the latest information. We will continue highlighting members through monthly spotlights and promoting professional growth by hosting Brown Bag Professional Development events.

Respectfully,

A handwritten signature in black ink, appearing to read "Terence L. Wright". The signature is fluid and cursive, with a long horizontal stroke extending from the end.

Terence L. Wright  
Director of Campus Enrollment and Student Services  
Kent Campus Dean  
Administrative and Professional Collaborative Chair, 2024-2025



Date: April 8, 2025

To: Florida State College at Jacksonville District Board of Trustees

From: Rebecca A. Nelson, Career Employees' Council Chair, 2024-2025

Re: April 2025 Career Employees' Council Report

Chair Young and Trustees:

The Career Employees' Council (CEC) continues to hold monthly meetings and serve as a representative voice for all of the College's career employees. Overall participation in the monthly meetings is an average of 45-60 career employees or approximately 7% of the 800 +/- in this employee group. Our goal as a Council is to increase participation to 10-15% over the next year.

Since my last report, we are pleased to share that the CEC will hold its annual rose sale at the upcoming FSCJ Commencement on May 7, 2025. It is with sincere appreciation to the FSCJ marketing team for its partnership this year to create exterior signage, which will be placed near the parking garages in order to advertise the rose sale to those attending the ceremony. Additionally, the marketing team's design of the Razor Ray floral stems and Grad Crew apparel has allowed for the career employee rose sale volunteers to enjoy a cohesive and inclusive experience thus far. With a dedicated team of individuals who are spearheading this fundraiser, we are looking forward to a smooth sales process for all. As shared in my prior report, as a Council we also look forward to our continued partnerships with marketing along with other college departments in future collaborations and events.

As we approach the month of April, the Council historically holds its annual Executive Board elections process. In an effort to promote transparency for all CEC representatives, a communication was transmitted with a request for those who were interested in serving in an Executive Board position, and meet the criteria as outlined in the CEC By-Laws, to share the same within a given deadline. At this time, the Council did not receive any submissions of interest. It was further shared during the March CEC meeting that the current Executive Board Members are committed to serving for another one-year term, which begins in May 2025 and commences at the end of April 2026. At the time of this report, it has been shared by current CEC representatives that their desire is to have the current Executive Board members continue in their roles for another one-year term. For next steps, the current Executive Board members will provide an update during the CEC meeting scheduled for April 29, 2025, and document the reason for a non-election cycle (unless an election is deemed appropriate in the coming weeks).

With the College's ongoing development of its Artificial Intelligence (AI) policies and procedures, the CEC, in conjunction with the institution's Council on AI, is currently conducting a survey of all full-time and part-time Career employees to gather input on the draft AI and Institutional Integrity Statement. The survey consists of ten (10) questions with five (5) required Likert scale response and five (5) optional, open-ended questions. The survey opened on March 28, 2025 and will close on April 4, 2025. The Council would like to extend a special thank-you to CEC Publicity Coordinator, Vanessa Gordon, for her willingness to serve on the College's Council on AI and for her integral part in designing the survey. We look forward to sharing survey results in a future report to the Board.

Career Employees' Council Report

April 8, 2025

Page 2

Finally, the Council continues gather ideas on how to increase participation in the monthly meetings as well as campus events. During our last meeting, we discussed an opportunity to offer a volunteer option for interested Career employees either through Animal Care and Protection Services (ACPS) or the Jacksonville Humane Society. This idea sparked much interest and we look forward to coordinating this opportunity with more details coming soon. With several CEC members already having involvement in these organizations, we are excited to give-back to our community through service by the College's wonderful career employees.

As always, we thank you, and your colleagues for your continued support of our governance group. On behalf of all career employees, we express our gratitude to the District Board of Trustees for your time, determination, and care that you bring to the FSCJ community.

Respectfully,

A handwritten signature in dark ink, appearing to read "RAMUSA", written in a cursive style.

Rebecca A. Nelson

Career Employees' Council Chair, 2024-2025

Florida State College at Jacksonville

904-632-3274 / [Rebecca.Nelson@fscj.edu](mailto:Rebecca.Nelson@fscj.edu)



April 8, 2025

To: Florida State College at Jacksonville District Board of Trustees.

From: John A. Woodward, PhD

Re: April 2025 Faculty Senate Report

Chair Young and Fellow Trustees:

As the semester comes to a close, proctored exams, academic rigor, and the transition to a new bookstore are at the forefront of the faculty's mind. We have some brewing difficulties with proctoring so many students in our assessment centers; the continual threat of a pervasive ecosystem of AI tools designed seemingly exclusively for the purposes of cheating; and a transition the scale of which we have not seen since the ERP implementation.

Senate heard a report from Dr. Rich Turner and a joint faculty-staff committee on testing that we simply do not have the capacity to handle all of the students who will need to be tested for their final exams. Senate promotes proctored exams in the face of mass cheating and the ease with which students can game various online methods of proctoring. From Senate's point of view, this is a high-risk threat to our integrity and to the value of our degrees; hence, we pushed for the removal of all online proctoring options in favor of face-to-face proctoring (including synchronous proctoring using Zoom) to combat cheating. We have also strongly recommended to all faculty that they consider a proctored final exam for online courses. Since it seems clear that we will run out of seats for the students, faculty have begun to discuss other routes. I think we will make it through this crisis with faculty and staff banding together to come up with solutions. We hope, however, that we can work on building more permanent solutions in the near future.

One of the reasons we are so concerned about integrity is the large ecosystem of AI tools that are freely available for students and that can even read the screen to give answers to multiple choice questions. These tools can be integrated in the browser, making it very difficult to track in some cases. And while this easy flow of information might be useful in some setting, when we are asking students to work on problems or find solutions using their own thought, such AI tools can be very disruptive. Faculty are working with AI tools in many ways to see how we can implement such tools while also accomplishing the tasks of education. Tool manipulation is but a very small component of education. We do not offer classes on how to use a graphing calculator, after all, because the development of such tool usage is not our concern. Instead, students must learn how to learn. They must learn where to find information, but also how to supplement the information they do find using the incredibly unintelligent generative AI tools currently on offer. That is our task. As we move into this new world at breakneck speed, we need to teach our students that it is sometimes necessary to use the brakes. I have written so much about generative AI recently because of its pervasiveness, but also because it remains outrageously stupid in so many areas. I find joy in reading my students essays, because they remind me of the creativity inside of us that cannot be destroyed. Give us tools and we will build; give us brushes and we will paint; give us books and we will read and write. AI can accomplish none of this with any modicum of humanity.

April 2025 Faculty Senate Report  
April 8, 2025  
Page 2

Which brings me to our bookstore transition. I think the faculty are a bit worried about switching, while we also anticipate better levels of service for our students. Serving on the steering committee established by the inimitable Dr. Ford and managed by our consultant, I am aware of the many challenges but see just how dedicated and dogged my colleagues are to make sure this goes right. I believe there may be some hiccups along the way, but I also believe we made the right choice and will emerge a better institution with a better partner in the end.

I will close with a reminder that April is the birth month of Gao Zhisheng, who was disappeared by the Chinese government for the crime of tracking state abuses and speaking out about the treatment of oppressed populations. To my knowledge, we are still uncertain of his whereabouts or whether he is alive at all. I wonder at the passion of someone who would risk their life and freedom to speak out against the bad actions of the state or political regime, even when they know they or a loved one might be deported (like the Cuban nationals deported to Spain under the Castro regime after the Black Spring in 2003), suffer the opprobrium of a political and social machine, or torture, or even death. We should reflect on our values in a world where the values we hold dear are undermined, whether out of fear or out of fervor. Liberty is a responsibility, a responsibility to an ideal that President Reagan famously called the “shining city upon a hill,” and a responsibility we all bear, heavy though it may be.

As always, we deeply appreciate all of your support for FSCJ and thank you for your service on the Board.

That concludes my report.

Respectfully,

A handwritten signature in blue ink, appearing to read "J. Woodward", with a stylized flourish at the end.

John Arrington Woodward, PhD  
Professor of Humanities and Film Studies  
Faculty Senate President  
C2326B, DWC  
Florida State College at Jacksonville  
john.a.woodward@fscj.edu  
904-997-2703





Date: April 8, 2025

To: Florida State College at Jacksonville District Board of Trustees

From: Florida State College at Jacksonville Student Government Association Executive Board

Re: April 2025 Student Government Association Executive Board Report

Greetings Chair Young and Trustees:

The Student Government Association (SGA) is the voice of the student body at Florida State College at Jacksonville (FSCJ). Please see the following updates and accomplishments for the period between March 2025 and April 2025. All of the Student Life and Leadership programming is led by students and for all students.

Since the last report, the SGA would like to share the following:

- Throughout March, multiple campuses and centers hosted student-led Women's History Month programming and Spring Fling celebrations.
- Between March 21-22, three students on the Forensic Team participated in the virtual Phi Rho Region V Speech and Debate Tournament.
- On March 25, nearly all campuses and centers hosted the FSCJ Collegewide Video Game Tournament – Dragon Ball Sparkling Zero.
- On March 26, eight FSCJ Respiratory Care students participated in the Florida Society for Respiratory Care Annual Student Sputum Bowl in Daytona Beach. FSCJ was represented by two teams that competed against other Florida College System institutions, with one placing 3<sup>rd</sup> overall.
- From March 28-29, eight students on the Brain Bowl Team traveled to Valencia College – Winter Park Campus for the State Tournament. FSCJ placed 5<sup>th</sup> in our first appearance at the event in over ten years.
- From April 4-5, ten students traveled to the College of Central Florida for the Florida College System Student Government Association April Conference, where they attended personal and professional development workshops, voted on the incoming officers, submitted an entry into the scrapbook competition, and saw if any of their award nominations won.
- On April 5, eight students in the Math Club traveled to Santa Fe College to participate in the Math Olympics and compete against other Florida College System institutions.
- On April 9, South Campus will host FSCJ Collegewide AAPI Unity Festival, where students will have the opportunity to participate in student-led programming that includes food, dancing, and information about Asian cultures.
- From April 9-13, members of the Student Nursing Association will attend the National Student Nursing Association Convention in Seattle, WA.
- From April 21-24, all campuses and centers will host student-led Stress Relief programming where students will take a little break from studies and enjoy activities before their final exams.

On behalf of the student body, we would like to thank the District Board of Trustees and College President Dr. John Avendano for continuing to provide the SGA the opportunity to share updates and accomplishments of our students. Thank you for your time and all that you do for the students of FSCJ.

Sincerely,  
Vlad (Uladzislau) Sadouski  
FSCJ Collegewide Student Government Association President



**Florida State College at Jacksonville  
District Board of Trustees**

**AGENDA ITEM NO. CA – 1.**

Subject:	Administration: Comprehensive Safety Review for 2024-25
Meeting Date:	June 10, 2025

**RECOMMENDATION:** It is recommended that the District Board of Trustees approve the College's Comprehensive Safety Review for fiscal year 2025. The full report will be available at the District Board of Trustees Meeting.

**BACKGROUND:** Pursuant to Florida Statute 1013.12 and the State Requirements for Educational Facilities, Chapter 5(1)(a)1 (SREF), each year the College is required to complete and submit to the Board for approval a Collegewide comprehensive safety inspection report listing safety code deficiencies. The review was conducted within the current fiscal year with a time span beginning in September 2024 and finished in March 2025. The review encompasses all buildings, rooms and grounds of the College Campuses and Centers. During the inspection, 687 safety deficiencies were identified. The report reflects that 672 of 687 reported deficiencies have been corrected. The College's Comprehensive Safety Review for 2024-25 includes the correction or anticipated correction date and actual or estimated cost for each item.

**RATIONALE:** Conducting an annual comprehensive safety review of all College facilities for fire safety, casualty and sanitation is required by Florida Statute and State Requirements for Educational Facilities. The review assures the Board is informed in a timely manner of all College safety deficiencies noted. None of the safety deficiencies noted are life-threatening deficiencies which, by statute, would require the Board to withdraw the facility from use until corrected.

**FISCAL NOTES:** The College has utilized its operational funds to correct all deficiencies identified during the annual comprehensive fire safety, casualty and sanitation review.

**Florida State College at Jacksonville  
District Board of Trustees**

**AGENDA ITEM NO. CA – 2.**

Subject:	Purchasing: Construction Under 700K Delivery Order/Job Order Contracting Services
Meeting Date:	June 10, 2025

**RECOMMENDATION:** It is recommended that the District Board of Trustees authorize College administration to negotiate and enter into satisfactory indefinite quantity contract(s) for Collegewide construction delivery order/job order contracting services with the following companies:

- E. Vaughan Rivers, Inc.
- C.C. Borden Construction, Inc.
- Warden Construction Corporation

These companies were the top-ranked proposers for the initial term of July 1, 2025, through June 30, 2026, with up to five additional one-year terms subject to continued need, satisfactory performance, same rates, terms and conditions, and District Board of Trustees approval of extension. Each resultant contract will have an estimated amount not-to-exceed of \$700,000 per project, as well as an estimated amount not-to-exceed of \$2,500,000 per year.

**BACKGROUND:** The current Collegewide construction under 700K delivery order contracting services contracts are scheduled to expire on June 30, 2025. Multiple general contractor contracts have been awarded to provide each campus with the ability to assign work to different contractors during peak service or emergency situations.

College administration advertised and publicly issued a request for proposal (RFP) soliciting proposals from licensed qualified general contractors to provide defined services without a lapse period. The RFP solicited competitive fixed cost pricing based on an R.S. Means coefficient and allows for utilization during disaster situations.

Forty-one licensed general contractor firms were solicited in addition to being publicly advertising in the Florida Times Union, posted on MyFloridaMarketPlace (MFMP) and the eBidding GetAll System. Nine firms submitted proposals plus three No-bids were received.

A College evaluation committee completed a detailed evaluation of the nine responsive qualification proposals and references.

**RATIONALE:** Pursuant to State Board Rule 6A-14.0734, indefinite quantity contracts minimize purchase costs through collective volume buying. The recommendation of award of contract(s) to the top-ranked proposers will cost-effectively provide the College with access to qualified, experienced licensed contractor(s).

**FISCAL NOTES:** The total amount of expected use is comprehended in the College's operating budgets.

**Florida State College at Jacksonville  
District Board of Trustees**

**AGENDA ITEM NO. CA – 3.**

<b>Subject:</b>	Purchasing: Grounds Care Maintenance & Landscape Services
<b>Meeting Date:</b>	June 10, 2025

**RECOMMENDATION:** It is recommended that the District Board of Trustees authorize College administration to negotiate and enter into satisfactory indefinite quantity contract(s) for Grounds Care Maintenance & Landscape Services for the following companies:

- Chad Brock Enterprises, Inc.: Lot #1 (South Campus), Lot #2 (South Campus-Fire Academy), Lot #3 (Deerwood Center), Lot #4 (Cecil Center), Lot #5 (Nassau Center), Lot #6 (North Campus) & Lot #8 (Kent Campus)
- Rotolo Consultants, Inc.: Lot 7 Downtown Campus

These companies were the top-ranked proposers for the initial term of August 1, 2025 to July 31, 2026. Each resultant contract will have an amount not-to-exceed of \$195,000 per project, as well as an amount not-to-exceed of \$600,000 per termed period. Renewal of contract(s) for up to five additional one-year terms is subject to continued need, satisfactory performance, mutually agreed to rates, same terms and conditions, and District Board of Trustees approval of extension.

**BACKGROUND:** The current Collegewide grounds care maintenance and landscape services contracts expire on July 31, 2025. It is recommended multiple grounds care maintenance and landscaping contracts be awarded to provide each campus the ability to concurrently assign work to different grounds care contractors during peak periods or emergency situations due to the length of time each project may take to complete.

College administration issued a request for proposal (RFP) soliciting proposals from licensed qualified grounds care maintenance and landscaping contractors to provide defined services. The RFP solicited competitive fixed price rates for an initial one-year term and the scope allows for utilization during disaster situations.

Twenty-nine Florida licensed grounds care and landscaping contracting firms were solicited in addition to being publicly advertised in the Florida Times Union and posted on the My Florida MarketPlace and the eBidding GetAll System. Five firms submitted proposals. A College evaluation committee completed a detailed evaluation of the five proposals.

**RATIONALE:** Pursuant to State Board Rule 6A-14.0734 indefinite quantity contracts minimize purchase costs through collective volume buying. The recommendation of award of contract(s) to the top-ranked proposers will cost-effectively provide the College with timely access to qualified, experienced licensed contractor(s).

**FISCAL NOTES:** The total amount is comprehended in the College's operating budget.

**Florida State College at Jacksonville  
District Board of Trustees**

**AGENDA ITEM NO. CA – 4.**

Subject:	Finance: Delinquent Accounts
Meeting Date:	June 10, 2025

**RECOMMENDATION:** It is recommended that the District Board of Trustees approve the write-offs of delinquent student accounts in the amount of \$839,023.

**BACKGROUND:** The amount requested for write-off represents delinquent receivables incurred during FY 2022-23. A breakdown of the type of accounts is below.

	<u>FY 2022-23</u>	<u>FY 2021-22</u>
Financial Aid & VA	\$693,784	\$621,202
Book Loans	76,930	71,727
Miscellaneous	<u>68,309</u>	<u>24,327</u>
Total	\$839,023	\$717,256

**RATIONALE:** The write-off of delinquent accounts by the College of \$25 or more, and uncollectible for two (2) or more years, is in accordance with Florida State Statute 1010.03, and Board Rule 6Hx7-4.22.

**FISCAL NOTES:** The College annually records bad debt expense; however, write-offs are charged to the Balance Sheet against the Allowance for Doubtful Accounts. There is no budget impact from this write-off since the allowance balance is sufficient to cover the requests.

**Florida State College at Jacksonville  
District Board of Trustees**

**AGENDA ITEM NO. CA – 5.**

Subject:	Facilities: Certificate of Final Inspection for the North Campus – ARP Act – Criminal Justice Center Window Replacement
Meeting Date:	June 10, 2025

**RECOMMENDATION:** It is recommended that the District Board of Trustees accept the Certificate of Final Inspection and authorize final payment of the North Campus – ARP Act – Criminal Justice Center Window Replacement Project to Warden Construction.

**BACKGROUND:** The Board of Trustees awarded Contracting Services to Warden Construction for the North Campus – ARP Act – Criminal Justice Center Window Replacement Project in accordance with plans and specifications developed by Akel, Logan & Shafer, PA. The College issued the contract to Warden Construction on September 25, 2024.

A Certificate of Final Inspection (CFI) for the project was executed on April 22, 2025, by the College’s Facilities Management & Construction Building Code Official and the Engineer of Record, Akel, Logan & Shafer, PA. It certifies that the North Campus – ARP Act – Criminal Justice Center Window Replacement Project has been completed in accordance with the contract documents and best construction practices.

**RATIONALE:** State Requirements for Educational Facilities Chapter 4.2(3), and District Board of Trustees Rule 6Hx7-8.5, Construction Contract Administration require the following prior to final payment for construction contracts:

“Final Payment shall not be made until Certificate of Final Inspection has been issued, the project has been completed, and the Board has accepted the project.”

**FISCAL NOTES:** Final payment to the contractor is subject to this acceptance and resolution of all outstanding construction items.

**Florida State College at Jacksonville  
District Board of Trustees**

**AGENDA ITEM NO. CA – 6.**

Subject:	Facilities: Certificate of Final Inspection for the North Campus – ARP Act – Parking Lot #5 Improvements, Milling & Repaving
Meeting Date:	June 10, 2025

**RECOMMENDATION:** It is recommended that the District Board of Trustees accept the Certificate of Final Inspection and authorize final payment of the North Campus – ARP Act – Parking Lot #5 Improvements, Milling & Repaving Project to E. Vaughan Rivers, Inc.

**BACKGROUND:** The Board of Trustees awarded Contracting Services to E. Vaughan Rivers, Inc. for the North Campus – ARP Act – Parking Lot #5 Improvements, Milling & Repaving Project in accordance with plans and specifications developed by CPH, Inc. The College issued the contract to E. Vaughan Rivers, Inc. on December 16, 2024.

A Certificate of Final Inspection (CFI) for the project was executed on April 22, 2025, by the College’s Facilities Management & Construction Building Code Official and the Engineer of Record, CPH, Inc. It certifies that the North Campus – ARP Act – Parking Lot #5 Improvements, Milling & Repaving Project has been completed in accordance with the contract documents and best construction practices.

**RATIONALE:** State Requirements for Educational Facilities Chapter 4.2(3), and District Board of Trustees Rule 6Hx7-8.5, Construction Contract Administration require the following prior to final payment for construction contracts:

“Final Payment shall not be made until Certificate of Final Inspection has been issued, the project has been completed, and the Board has accepted the project.”

**FISCAL NOTES:** Final payment to the contractor is subject to this acceptance and resolution of all outstanding construction items.

**Florida State College at Jacksonville  
District Board of Trustees**

**AGENDA ITEM NO. A – 1.**

RECOMMENDATION: It is recommended that the District Board of Trustees approve the Consent Agenda as presented, with the exception of:

Item \_\_\_\_, Title \_\_\_\_\_, page(s) \_\_\_\_\_

Item \_\_\_\_, Title \_\_\_\_\_, page(s) \_\_\_\_\_

Item \_\_\_\_, Title \_\_\_\_\_, page(s) \_\_\_\_\_

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Item \_\_\_\_, Title \_\_\_\_\_, page(s) \_\_\_\_\_

Item \_\_\_\_, Title \_\_\_\_\_, page(s) \_\_\_\_\_

The item(s) above has been removed from the Consent Agenda for individual consideration.

**Florida State College at Jacksonville  
District Board of Trustees**

**AGENDA ITEM NO. A – 2.**

Subject:	Administrative Procedure Act – Board Rules, Section 2 – Administration
Meeting Date:	June 10, 2025

**RECOMMENDATION:** It is recommended that the District Board of Trustees approve the attached revisions to the following Board Rules under Section 2 – Administration, effective with this action.

6Hx7-2.1 – Equal Access/Equal Opportunity: Non-Discrimination, Harassment or Retaliation

6Hx7-2.5 – Signing Authority

6Hx7-2.29 – Identity Theft Protection Program


**BACKGROUND:** The College periodically reviews Board Rules and administrative procedures for currency, accuracy, and to ensure compliance with state and federal law, as applicable. Proposed revisions to a Board Rule or an administrative procedure (APM) are reviewed through the shared governance process after Executive Leadership Team has reviewed and approved unless the proposed changes are non-substantive.

- Edits to Board Rule 6Hx7-2.1 – Recommends modifications to the Rule to update College practices.
- Edits to Board Rule 6Hx7-2.5 – Recommends modifications to the Rule to reflect College practices.
- Edits to Board Rule 6Hx7-2.29 – Recommends modifications to the Rule to reflect College practices and update General Authority.

**RATIONALE:** Approval of this item brings the Rules up to date with Florida Statutes and State Board of Education Rules as depicted within and current College business practices.


**FISCAL NOTES:** There is no economic impact as a result of these revisions.



	<b>RULES OF THE BOARD OF TRUSTEES</b>	
	<b>NUMBER</b>	<b>TITLE</b>
	6Hx7-2.1	Equal Access/Equal Opportunity: Non-Discrimination, Harassment or Retaliation
		<b>PAGE</b>
		2 – 1

- (1) Florida State College at Jacksonville (**FSCJ**) is committed to the principle of equal opportunity in accordance with the provisions of the Florida Educational Equity Act and all other relevant state and federal laws, rules and regulations. Discrimination or harassment on the basis of race, ethnicity, creed, color, national origin, religion, age, sex, gender, pregnancy, disability, marital status, sexual orientation/expression, veteran status, genetic information or any other factor protected under applicable federal, state and local laws, rules and regulations against students, employees, applicants for admission and applicants for employment is prohibited. Sexual harassment, sexual assault, domestic violence, dating violence and stalking are forms of prohibited sex discrimination.
- (2) The College President is delegated the responsibility to establish guidelines and procedures, to implement the College's equal educational and employment opportunity, equity rules and principles **in compliance with federal and state laws**.
- (3) ~~The College shall develop and maintain an Equity Plan that is in compliance with this Board Rule and other applicable federal and state laws. The College President shall designate a College Equity Officer and delegate to the designee the responsibility for the development and oversight of the Plan and associated goals.~~
- (4) (3) Discrimination, harassment and retaliation are prohibited by this rule.
  - A. Any employee, student, student organization, business entity or person privileged to work or study in or for the ~~Florida State College at Jacksonville~~ **FSCJ** community who violates this policy will be subject to disciplinary action up to and including periodic or permanent exclusion from the College or College business.
  - B. All College vendors and contractors who do business on College premises shall be subject to this policy to the extent that this policy or the contractual agreement requires the vendors and/or contractors to not discriminate against or harass members of the College community.
- (5) (4) Collegewide responsibility for the coordination of specific actions pertaining to formally submitted issues is delegated by the College President to the ~~Executive Director, Employee Relations and College Equity Officer~~ **Civil Rights Compliance Officer** as indicated below and all communications related to this rule and actions taken thereof will be maintained by the College ~~Equity~~ **Civil Rights Compliance** Office.

~~College Equity Office~~ **Civil Rights Compliance Office**  
 Florida State College at Jacksonville  
 501 W. State Street  
 Jacksonville, FL 32202  
 (904) 632-3221  
~~equityofficer@fscj.edu~~ **CRCO@fscj.edu**

	<b>RULES OF THE BOARD OF TRUSTEES</b>		
	<b>NUMBER</b>	<b>TITLE</b>	<b>PAGE</b>
	6Hx7-2.1	Equal Access/Equal Opportunity: Non-Discrimination, Harassment or Retaliation	2 – 1.1

(General Authority: F.S. 1000.05, 1001.64, 1001.65, 1006.53, 1012.86, SBE Rule 6A-19.001)

(Adopted 07/01/72, Revised 07/13/78, 12/13/78, 06/23/80, 06/29/83, 06/23/87, 03/16/88, 11/16/88, 05/31/89, 03/01/95, 03/02/04, 06/01/04, 04/07/11, 04/03/12, 04/08/14, 12/02/14, 09/08/15, 06/10/25)  
 Formerly 4.1  
 (Reviewed 04/12/16, 04/14/20)



## RULES OF THE BOARD OF TRUSTEES

### NUMBER

### TITLE


### PAGE

6Hx7-2.5

Signing Authority

2 - 17

- (1) The Chairman of the District Board of Trustees (DBOT) and the College President, or designee, shall have the authority to sign checks, contracts and other documents reflecting action by the ~~Board~~ DBOT, as appropriate.
- A. In furtherance thereof, the College President designates:
1. the Provost/Vice President of Academic Affairs, Vice President of ~~Business Services~~ Finance and Administration or the Associate Vice President of ~~Finance~~ Administrative Services, or designee, to sign contracts, external funding proposals and other documents and reports affecting or reporting on the operations of the College or other documents on behalf of the College President, as appropriate;
  2. the ~~Associate Vice President of Finance~~ Vice President of Finance and Administration, or designee, to sign financial documents and reports for the financial operation of the College;
  3. the Vice President of ~~Institutional Advancement and~~ for Strategic and Institutional Effectiveness and the ~~Director~~ Associate Vice President of Resource Development, or designee, to sign external grant funding proposals and associated documents on behalf of the College President;
  4. the ~~Chief Business Affairs Officer~~ Associate Vice President of Administrative Services or and the Executive Director, of Purchasing and Auxiliary Services, or designee, to sign contracts and purchase orders;
  5. the Registrar and Director of Student Records to sign College transcripts;
  6. the ~~Director of Financial Aid~~ Associate Vice President of Enrollment Operations and Student Financial Aid, or designee, to sign financial aid awards and termination letters;
  7. the Vice President of Student ~~Services~~ Affairs and Enrollment Management, the Director of Admissions, or their designees, to sign enrollment verifications and student mailings;
  8. the ~~Executive Chairs/Campus Presidents~~ Associate Vice President of Facilities or the Executive Director of Campus Operations and Special Events, ~~or their designees~~, to sign facility rental agreements and other campus-oriented agreements, as appropriate and not otherwise in conflict with any other provision of this Rule; and
  9. the appropriate Vice President, or designee, and/or ~~Executive Chair/Campus President~~ to sign customized training contracts;
  10. the Executive Director of Risk Management to sign risk management documents and


	RULES OF THE BOARD OF TRUSTEES		
	NUMBER	TITLE	PAGE
	6Hx7-2.5	Signing Authority	2 – 17.1

reports for the risk management operations of the College;

11. the Vice President of ~~Business Services~~ Finance and Administration, ~~Chief Business Affairs Officer~~ Associate Vice President of Administrative Services, or Executive Director of Risk Management to negotiate and settle as appropriate liability and workers' compensation claims that are less than the College's \$200,000 insurance deductible and within budgeted spending authority.
  12. the ~~Executive Director Public Safety, Campus Security and Veteran Services~~ Chief of Police/Director of Public Safety, Director of Law Enforcement Training, Director of the Fire Academy of the South and Executive Director of Military Affairs and Veteran Services, or designee, to sign training agreements/training contracts, facility use agreements and training certificates.
  13. the Vice President of ~~Institutional Advancement and~~ for Strategic and Institutional Effectiveness to sign state and federal reporting certifications and associated documents on behalf of the College President.
- (2) The execution of any signature on behalf of the College shall be in furtherance of the approval granted by the College President and the ~~District Board of Trustees~~ DBOT.

(General Authority: F.S. 1001.64, 1001.65)

(Adopted 07/01/74, Revised 06/23/80, 3/20/85, 06/23/87, 05/27/93, 09/12/95, 10/05/99, 09/05/00, 12/05/00, 05/01/01, 06/07/05, 06/06/06, 04/07/11, 08/13/13, 04/08/14, 09/09/14, 06/14/16, 06/10/25, Formerly 2.9)

	<b>RULES OF THE BOARD OF TRUSTEES</b>		
	<b>NUMBER</b>	<b>TITLE</b>	<b>PAGE</b>
	6Hx7-2.29	Identity Theft Prevention Program <u>(ITPP)</u>	2-45

- (1) The purpose of this rule is to establish an Identity Theft Prevention Program (~~“Program”~~ITPP) to comply with Federal Trade Commission (“FTC”) Red Flag Rules, which implement the Fair and Accurate Credit Transactions Act of 2003 (“Red Flag Rules”). The College President shall develop or cause to be developed, procedures and guidelines to implement the ~~Program~~ ITPP.
- (2) The ~~Program~~ ITPP will identify “red flags” to alert College employees when new or existing billing accounts are opened using false information, protect against the establishment of false student accounts, implement methods to ensure existing accounts are not opened using false information, and establish measures to respond to such events.
  - A. “Covered Account” is a consumer account that involves multiple payments or transactions, such as a loan or payment plan that is billed or payable on a future date, or multiple payments in arrears, in which a “continuing relationship” is established or any other account for which there is a reasonably foreseeable risk from identity theft.
  - B. A “Red flag” is a pattern, practice, or specific activity that could indicate identity theft.
  - C. The College is considered a “creditor” under the Red Flags rule because it allows students to register now and pay on a future due date and offers institutional payment plans to students.
- (3) The Vice President of ~~Business Services~~ Finance and Administration is responsible for the oversight of the ~~Program~~ ITPP. The Associate Vice President of ~~Finance~~ Administrative Services and the Bursar are responsible for the development, implementation, administration and annual review of the ~~Program~~ ITPP.

(General Authority: 15 U.S.C. §§ 1681-1681x, F.S. 817.02, 817.568, 1001.64, 1001.65)  
 (Adopted 09/07/10, Revised 11/12/13, 12/13/16, 06/10/25)

**Florida State College at Jacksonville  
District Board of Trustees**

**AGENDA ITEM NO. A – 3.**

Subject:	Administration: Annual Salary Index
Meeting Date:	June 10, 2025

**RECOMMENDATION:** It is recommended that the District Board of Trustees approve the 2025-26 Salary Index as part of the Pay Plan.

**BACKGROUND:** Pursuant to 6Hx7-3.3 of the Rules of the Board of Trustees, the administration is to develop for Board approval an annual salary index as part of the College Pay Plan.

**RATIONALE:** The Salary Index establishes the minimum and maximum salary for each job description.

**FISCAL NOTES:** The item has no economic impact.

## 2025-26 SALARY INDEXES

Career Positions			
PG	MIN	HRLY	MAX
1	\$30,000.00	\$15.00	\$33,958.86
2	\$30,000.00	\$15.00	\$35,931.54
3	\$30,000.00	\$15.00	\$38,153.10
4	\$30,000.00	\$15.00	\$40,375.68
5	\$30,000.00	\$15.00	\$42,448.32
6	\$30,500.00	\$15.25	\$44,545.44
7	\$31,000.00	\$15.50	\$46,818.00
8	\$31,500.00	\$15.75	\$49,614.84
9	\$32,000.00	\$16.00	\$53,134.86
9C	\$32,500.00	\$16.25	\$54,814.80
10	\$33,000.00	\$16.50	\$56,406.00
11	\$33,050.00	\$16.75	\$59,202.84
12	\$35,051.93	\$17.53	\$62,124.12
13	\$37,200.51	\$18.60	\$65,969.52
14	\$39,094.68	\$19.55	\$69,266.16
15	\$41,370.98	\$20.69	\$73,485.90
16	\$43,879.03	\$21.94	\$77,980.02
17	\$46,539.52	\$23.27	\$81,101.22
18	\$49,379.23	\$24.69	\$86,045.16
19	\$52,372.41	\$26.19	\$91,288.98
20	\$55,008.18	\$27.50	\$95,883.06

A&P Positions			
PG	MIN	HRLY	MAX
16	\$43,187.90	\$21.59	\$77,331.30
17	\$45,848.39	\$22.92	\$80,452.50
18	\$48,689.13	\$24.34	\$85,396.44
19	\$51,682.31	\$25.84	\$90,664.74
20	\$54,317.05	\$27.16	\$95,308.80
21	\$57,080.54	\$28.54	\$100,078.32
22	\$59,971.75	\$29.99	\$104,148.12
23	\$62,990.68	\$31.50	\$109,416.42
24	\$66,290.80	\$33.15	\$115,084.56
25	\$70,333.55	\$35.17	\$120,902.64
26	\$73,915.89	\$36.96	\$128,343.54
27	\$78,443.77	\$39.22	\$136,258.74
28	\$82,435.02	\$41.22	\$143,175.36
29	\$86,631.24	\$43.32	None

**Florida State College at Jacksonville  
District Board of Trustees**

**AGENDA ITEM NO. A – 4.**

<b>Subject:</b>	Finance: Direct Support Organization Checklist and Annual Audit for the Fiscal Year Ended September 30, 2024
<b>Meeting Date:</b>	June 10, 2025

**RECOMMENDATION:** The annual financial audit for Florida State College at Jacksonville Foundation, Inc. for the fiscal year ended September 30, 2024, and the attached audit checklist, is submitted to the District Board of Trustees for review pursuant to F.S. 1004.70(6).

**BACKGROUND:** The Foundation must submit for review its annual financial audit to the Office of the Auditor General, the State Board of Education, and the Florida State College at Jacksonville District Board of Trustees within 9 months of its fiscal year end.

The audit was prepared by FORVIS LLP in accordance with rules adopted by the Auditor General pursuant to s. 11.45(8). In the opinion of the auditor, “the annual financial audit of the Foundation presents fairly, in all material respects, the financial position of the Foundation as of September 30, 2024, and the changes in its financial position and its cash flows for the year then ended, in conformity with accounting principles generally accepted in the United States of America.”

**MANAGEMENT DISCUSSION AND ANALYSIS:** The increase in current assets for fiscal years 2024 and 2023 is largely due to the accounts receivable due from the College. At September 30, 2024 and 2023, accounts receivable due from the College totaled \$4,577,414 and 3,721,619, respectively. Amounts due from the College are associated with unearned revenue from prepaid subscribers and advance ticket sales for the 2025 Artist Series season.

The 25% increase in investments from \$67.5 million to \$87.2 million is largely due to an increase in the fair value of certain endowed assets during the year ended September 30, 2024, as was the 10% increase in investments from \$61.3 million to \$67.5 million was due largely to an increase in the fair value of certain endowed assets during the year ended September 30, 2023.

**RATIONALE:** Submission and review of the Foundation’s annual financial audit and audit checklist to the District Board of Trustees follows F.S. 1004.70(6).

**FISCAL NOTES:** There is no fiscal impact to the College associated with acceptance of the audit.



## DIRECT-SUPPORT ORGANIZATIONS (DSO) AUDIT REVIEW CHECK LIST

**DSO NAME: Florida State College at Jacksonville Foundation, Inc.**

**Beginning October 1, 2023 and Ending September 30, 2024**

### COLLEGE PRESIDENT'S RESPONSE TO DSO AUDIT:

1. In accordance with Section 1004.70(2), Florida Statutes (F.S.), did the chair of the board of trustees appoint a representative to the board of directors and the executive committee of each direct-support organization established under section 1004.70, Florida Statutes?

YES ☒ NO

NAME OF APPOINTEE: Dr. Andrew B. Shaw

2. In accordance with section 1004.70(2), F.S., did the president or the president's designee serve on the board of directors and the executive committee of the college's direct-support organization?

YES ☒ NO

NAME OF APPOINTEE: NONE

3. In accordance with section 1004.70(4)(c), F.S., did the board of trustees approve all transactions or agreements between one direct support organization and another direct support organization?

YES NO N/A ☒

4. In accordance with section 1004.70(4)(e), F.S., did the board of trustees authorize all debt, including lease-purchase agreements, incurred by the direct-support organization? (Authorization for approval of short-term loans and lease-purchase agreements for a term of not more than five years, including renewals, extensions, and refundings, for goods, materials, equipment, and services may be delegated by the board of trustees to the board of directors of the direct-support organization. Trustees shall evaluate proposals for debt according to guidelines issued by the Division of Florida Colleges. Revenues of the Florida College System institution may not be pledged to debt issued by direct-support organizations.)

YES NO N/A ☒

5. In accordance with section 1004.70(5), F.S., did this direct-support organization submit to the board of trustees a copy of its Internal Revenue Service (IRS) Letter of Continuance dated March 28, 2019 – which affirms the issuance of a determination letter in August 1973 recognizing the Foundation as tax-exempt under IRC Section 501(c)(3), and its IRS Return of Organization Exempt from Income Tax form (Form 990).

YES ☒ NO

6. Did the board of trustees review the following issues and accept the annual audit?
- A. College support of direct-support organization's operating expenses.
  - B. Annual change in the direct-support organization's net assets.
  - C. Direct-support organization's ability to cover indebtedness (both current and projected).
  - D. Direct-support organization's internal controls.
  - E. Direct-support organization's compliance with Florida Statute.

YES ☒ NO

7. If the direct-support organization expended \$500,000 or more in federal awards during the fiscal year, was an independent federal single audit performed as required pursuant to the *Single Audit Act Amendments of 1996 (Section 7502 (a)(1)(A))*; *OMB Circular A-133 (Part 3, Section M)*; the *Florida Single Audit Act (F.S. 215.97 (2)(a))*; or other applicable federal and state law?

YES ☒ NO N/A

**Florida State College at Jacksonville**

\_\_\_\_\_  
PRESIDENT (SIGNATURE)

\_\_\_\_\_  
DATE

Dr. John Avendano

(Print Name)

\_\_\_\_\_  
CHAIRMAN, BOARD OF TRUSTEES (SIGNATURE)

\_\_\_\_\_  
DATE

O. Wayne Young

(Print Name)

---

Please attach this checklist to the audit and return to:

The Florida College System Office  
Florida Department of Education  
325 West Gaines Street, Suite #1224  
Tallahassee, FL 32399-0400  
[flaudgen\\_localgovt@aud.state](mailto:flaudgen_localgovt@aud.state)



# **Florida State College at Jacksonville Foundation, Inc.**

## **Independent Auditor's Report and Financial Statements**

September 30, 2024

Independent Auditor’s Report.....	1
<b>Financial Statements</b>	
Statement of Financial Position.....	3
Statement of Activities.....	4
Statement of Functional Expenses .....	5
Statement of Cash Flows .....	6
Notes to Financial Statements .....	7

## Independent Auditor's Report

Board of Directors  
Florida State College at Jacksonville Foundation, Inc.  
Jacksonville, Florida

### **Opinion**

We have audited the financial statements of Florida State College at Jacksonville Foundation, Inc. (Foundation), which comprise the statement of financial position as of September 30, 2024, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as of September 30, 2024, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### **Basis for Opinion**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Foundation and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Emphasis of Matter**

As discussed in Note 1 to the financial statements, in (the current year) the Foundation changed its accounting framework from the *Governmental Accounting Standards Board (GASB) Accounting Standards Codification* to *Financial Accounting Standards Board (FASB) Accounting Standards Codification*. Our opinion is not modified with respect to this matter.

### **Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern within one year after the date that these financial statements are available to be issued.

### ***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

**Forvis Mazars, LLP**

**Jacksonville, FL  
May 15, 2025**

**Florida State College at Jacksonville Foundation**  
**Statements of Financial Position**  
**September 30, 2024**

**ASSETS**

Cash	\$ 4,664,635
Restricted cash	100,577
Due from Florida State College at Jacksonville	4,577,414
Prepaid expenses and other assets	548,627
Investments	84,177,476
Contributions receivable	35,351
Artwork	23,675

<b>Total Assets</b>	<b>\$ 94,127,755</b>
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**LIABILITIES AND NET ASSETS**

**Liabilities**

Due to Florida State College at Jacksonville	\$ 967,307
Deferred revenue	35,351
Deferred revenue - Artist Series	4,370,630
Funds held as agency endowments	100,577

<b>Total Liabilities</b>	<b>5,473,865</b>
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**Net Assets**

Without donor restrictions	46,788,540
With donor restrictions	41,865,350

<b>Total Net Assets</b>	<b>88,653,890</b>
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<b>Total Liabilities and Net Assets</b>	<b>\$ 94,127,755</b>
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**Florida State College at Jacksonville Foundation**  
**Statements of Activities**  
**September 30, 2024**

	<b>Without Donor Restrictions</b>	<b>With Donor Restrictions</b>	<b>Total</b>
<b>Revenues, Gains, and Other Support</b>			
Contributions	\$ 515,837	\$ 1,952,431	\$ 2,468,268
Contributions of nonfinancial assets	2,942	-	2,942
Grant revenue	104,627	-	104,627
Gross special events revenue	9,796,229	-	9,796,229
Less cost of direct benefits to donors	(9,221,485)	-	(9,221,485)
Net special events revenue	574,744	-	574,744
Other revenue	204,451	-	204,451
Net investment return	9,865,619	7,162,944	17,028,563
Net assets released from restrictions	2,917,655	(2,917,655)	-
<b>Total Revenues, Gains, and Other Support</b>	<b>14,185,875</b>	<b>6,197,720</b>	<b>20,383,595</b>
<b>Expenses</b>			
Scholarships and programs	3,143,259	-	3,143,259
Management and general	670,185	-	670,185
Fundraising	419,237	-	419,237
<b>Total Expenses</b>	<b>4,232,681</b>	<b>-</b>	<b>4,232,681</b>
<b>Change in Net Assets</b>	<b>9,953,194</b>	<b>6,197,720</b>	<b>16,150,914</b>
<b>Net Assets, Beginning of Year</b>	<b>36,835,346</b>	<b>35,667,630</b>	<b>72,502,976</b>
<b>Net Assets, End of Year</b>	<b>\$ 46,788,540</b>	<b>\$ 41,865,350</b>	<b>\$ 88,653,890</b>



**Florida State College at Jacksonville Foundation**  
**Statements of Functional Expenses**  
**September 30, 2024**

	Support Services				Total
	Program Services	Management and General	Fundraising	Total Support Services	
Salaries and benefits	\$ 113,515	\$ 379,920	\$ 1,588,915	\$ 1,968,835	\$ 2,082,350
Accounting and legal fees	-	51,114	-	51,114	51,114
Database and research	-	111,935	-	111,935	111,935
Donor development	-	-	109,228	109,228	109,228
Foundation operations	-	118,063	-	118,063	118,063
Professional development	-	6,119	-	6,119	6,119
Travel and relocation	-	3,034	34,114	37,148	37,148
Scholarships and programs	3,029,744	-	-	-	3,029,744
Contractual services	-	-	7,688,452	7,688,452	7,688,452
Merchant fees	-	-	196,929	196,929	196,929
Postage	-	-	18,151	18,151	18,151
Printing	-	-	4,933	4,933	4,933
Total expenses by function	3,143,259	670,185	9,640,722	10,310,907	13,454,166
Less expenses included with revenues on the statement of activities					
Cost of direct benefits to donors donors	-	-	(9,221,485)	(9,221,485)	(9,221,485)
Total expenses included in the expense section on the statement of activities	<u>\$ 3,143,259</u>	<u>\$ 670,185</u>	<u>\$ 419,237</u>	<u>\$ 1,089,422</u>	<u>\$ 4,232,681</u>

**Florida State College at Jacksonville Foundation**  
**Statements of Cash Flows**  
**September 30, 2024**

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**Operating Activities**

Change in net assets	\$ 16,150,914
Items not requiring (providing) cash	
Net realized and unrealized gains on investments	(16,060,144)
Contributions received restricted for long-term investment	(149,004)
Changes in	
Due to/from Florida State College at Jacksonville	(538,034)
Prepaid expenses and other assets	(129,586)
Contributions receivable	60,054
Deferred revenue	286,536

**Net Cash Used in Operating Activities**

(379,264)

**Investing Activities**

Proceeds from disposition of investments	12,063,409
Purchases of investments	(12,698,792)

**Net Cash Used in Investing Activities**

(635,383)

**Financing Activities**

Proceeds from contributions restricted for long-term investment	149,004
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**Net Cash Provided by Financing Activities**

149,004

**Cash and Restricted Cash**

Decrease	(865,643)
Beginning of year	5,630,855

**End of Year**

\$ 4,765,212

**Reconciliation of Cash and Restricted cash  
to the statement of financial position:**

Cash	\$ 4,664,635
Restricted cash	100,577

**Total Cash and Restricted Cash**

\$ 4,765,212

## **Note 1. Nature of Operations and Summary of Significant Accounting Policies**

### ***Nature of Operations***

The Florida State College at Jacksonville Foundation, Inc. (Foundation) is a not-for-profit corporation organized as a direct-support organization, as defined in Section 1004.70 of the Florida Statutes, and a component unit of the Florida State College at Jacksonville (College). The Foundation provides financial support for the benefit of the students and programs of the College.

Revenue and support are received primarily from individuals and businesses, most of whom are located in northeast Florida. The Foundation also derives financial resources from the FSCJ Artist Series (Artist Series) program which operates as a fundraising component of the Foundation and College. The Artist Series is a presenter of performing arts events and shows in northeast Florida and supports the College's performing arts efforts including the Scholarship Endowment Fund. The Fund supports performing arts students, as well as other students, attending Florida State College at Jacksonville.

### ***Use of Estimates***

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues, expenses, gains, losses, and other changes in net assets during the reporting period. Actual results could differ from those estimates.

### ***Cash and Cash Equivalents***

The Foundation considers all liquid investments with original maturities of three months or less to be cash equivalents. Uninvested cash and cash equivalents included in investment accounts, including endowment accounts, are not considered to be cash and cash equivalents. At September 30, 2024, there were no cash equivalents.

At September 30, 2024, the Foundation's cash accounts exceeded federally insured limits by approximately \$4,014,000.

### ***Investments***

The Foundation measures securities at fair value. Investments in private equity funds and hedge funds are recorded at net asset value (NAV), as a practical expedient, to determine fair value of the investments.

### ***Net Investment Return***

Investment return includes dividend, interest, and other investment income; realized and unrealized gains and losses on investments carried at fair value; and realized gains and losses on other investments, less external and direct internal investment expenses. Gains and losses on the sale of securities are recorded on the trade date and are determined using the specific identification method.

Investment return that is initially restricted by donor stipulation and for which the restriction will be satisfied in the same year is included in net assets without donor restrictions. Other investment return is reflected in the statements of activities with or without donor restrictions based upon the existence and nature of any donor or legally imposed restrictions.

The Foundation maintains pooled investment accounts for its endowments. Investment income and realized and unrealized gains and losses from securities in the pooled investment accounts are allocated monthly to the individual endowments based on the relationship of the fair value of the interest of each endowment to the total fair value of the pooled investments accounts, as adjusted for additions to or deductions from those accounts.

**Deferred Revenue**

Revenue from ticket sales for the Artist Series is deferred and recognized over the periods to which the tickets relate.

**Net Assets**

Net assets, revenues, gains and losses are classified based on the existence or absence of donor restrictions.

Net assets without donor restrictions are available for use in general operations and not subject to donor restrictions. The governing board has designated, from net assets without donor restrictions, net assets for board-designated endowments.

Net assets with donor restrictions are subject to donor restrictions. Some restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity.

**Contributions**

Contributions are provided to the Foundation either with or without restrictions placed on the gift by the donor. Revenues and net assets are separately reported to reflect the nature of those gifts – with or without donor restrictions. The value recorded for each contribution is recognized as follows:

Nature of the Gift	Value Recognized
<i>Conditional gifts, with or without restriction</i>	
Gifts that depend on the Foundation overcoming a donor-imposed barrier to be entitled to the funds	Not recognized until the gift becomes unconditional, i.e., the donor-imposed barrier is met
<i>Unconditional gifts, with or without restriction</i>	
Received at date of gift – cash and other assets	Fair value
Received at date of gift – property, equipment, and long-lived assets	Estimated fair value
Expected to be collected within one year	Net realizable value
Collected in future years	Initially reported at fair value determined using the discounted present value of estimated future cash flows technique

In addition to the amount initially recognized, revenue for unconditional gifts to be collected in future years is also recognized each year as the present-value discount is amortized using the level-yield method.

When a donor stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as

**Florida State College at Jacksonville Foundation, Inc.**  
**Notes to Financial Statements**  
**September 30, 2024**

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net assets released from restrictions. Absent explicit donor stipulations for the period of time that long-lived assets must be held, expirations of restrictions for gifts of land, buildings, equipment, and other long-lived assets are reported when those assets are placed in service.

Gifts and investment income that are originally restricted by the donor and for which the restriction is met in the same time period the gift is received are recorded as revenue with donor restrictions and then released from restriction.

Conditional contributions and investment income having donor stipulations which are satisfied in the period the gift is received and the investment income is earned are recorded as revenue with donor restrictions and then released from restriction.

***Income Taxes***

The Foundation is exempt from income taxes under Section 501 of the Internal Revenue Code and a similar provision of state law. However, the Foundation is subject to federal income tax on any unrelated business taxable income.

The Foundation files tax returns in the U.S. federal jurisdiction.

***Functional Allocation of Expenses***

The costs of supporting the various programs and other activities have been summarized on a functional basis in the statements of activities. The statements of functional expenses present the natural classification detail of expenses by function. Certain costs have been allocated among the program, management and general and fundraising categories based on percentage of direct costs and other methods.

***Change in Accounting Principle***

As of and for the year ended September 30, 2023, the Foundation reported as a governmental entity. It was determined in 2024, the Foundation did not qualify as a governmental entity as defined by the *Governmental Accounting Standards Board (GASB) Accounting Standards Codification* and as such, the fiscal 2024 reporting period is follows the *Financial Accounting Standards Board (FASB) Accounting Standards Codification* and presented under the non-profit reporting model. As a result of the change, there was no impact to the beginning net assets or in the prior year change in net assets.

## Note 2. Net Assets

### ***Net Assets With Donor Restrictions***

Net assets with donor restrictions at September 30 are restricted for the following purposes:

Subject to expenditure for specified purpose	
Scholarships	\$ 1,451,968
College program support	5,646,991
	<u>7,098,959</u>
Endowments	
Subject to NFP endowment spending policy and appropriation	
Scholarships	27,618,314
College program support	7,148,077
	<u>34,766,391</u>
Total endowments	
	<u>\$ 41,865,350</u>

### ***Net Assets Without Donor Restrictions***

Net assets without donor restrictions at September 30 have been designated for the following purposes:

Undesignated	\$ 1,456,442
Designated by the Board for endowment	45,332,098
	<u>46,788,540</u>

### ***Net Assets Released from Restrictions***

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of other events specified by donors.

Satisfaction or purpose restrictions	
Scholarships	\$ 375,832
College program support	1,261,312
	<u>1,637,144</u>
Restricted purpose spending-rate distributions and appropriations	
Scholarships	1,079,626
College program support	200,885
	<u>1,280,511</u>
	<u>\$ 2,917,655</u>

**Note 3. Endowment**

The Foundation’s governing body is subject to the State of Florida Prudent Management of Institutional Funds Act (FPMIFA). As a result, the Foundation classifies amounts in its donor-restricted endowment funds as net assets with donor restrictions because those net assets are time restricted until the governing body appropriates such amounts for expenditures. Most of those net assets also are subject to purpose restrictions that must be met before being reclassified as net assets without donor restrictions.

Additionally, in accordance with FPMIFA, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- Duration and preservation of the fund
- Purposes of the Foundation and the fund
- General economic conditions
- Possible effect of inflation and deflation
- Expected total return from investment income and appreciation or depreciation of investments
- Other resources of the Foundation
- Investment policies of the Foundation

The Foundation’s endowment consists of approximately 130 individual funds established for a variety of purposes. The endowment includes both donor-restricted endowment funds and funds designated by the governing body to function as endowments (board-designated endowment funds). As required by accounting principles generally accepted in the United States of America (GAAP), net assets associated with endowment funds, including board-designated endowment funds, are classified and reported based on the existence or absence of donor-imposed restrictions.

The composition of net assets by type of endowment fund at September 30, 2024 was:

	<b>Without Donor Restrictions</b>	<b>With Donor Restrictions</b>	<b>Total</b>
Board-designated endowment funds	\$ 45,332,098	\$ -	\$ 45,332,098
Donor-restricted endowment funds			
Original donor-restricted gift amount and amounts required to be maintained in perpetuity by donor	-	19,775,480	19,775,480
Accumulated investment gains	-	14,990,911	14,990,911
Total endowment funds	<u>\$ 45,332,098</u>	<u>\$ 34,766,391</u>	<u>\$ 80,098,489</u>

**Florida State College at Jacksonville Foundation, Inc.**  
**Notes to Financial Statements**  
**September 30, 2024**

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Change in endowment net assets for the years ended September 30, 2024 were:

	<b>Without Donor Restrictions</b>	<b>With Donor Restrictions</b>	<b>Total</b>
Endowment net assets, beginning of year	\$ 36,365,169	\$ 28,811,231	\$ 65,176,400
Investment return, net	9,495,581	7,195,562	16,691,143
Contributions	-	149,004	149,004
Appropriation of endowment assets for expenditures	-	(1,389,406)	(1,389,406)
Other changes			
Distribution of board designation of endowment funds	(528,652)	-	(528,652)
Endowment net assets, end of year	<u>\$ 45,332,098</u>	<u>\$ 34,766,391</u>	<u>\$ 80,098,489</u>

***Investment and Spending Policies***

The Foundation has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs and other items supported by its endowment while seeking to maintain the purchasing power of the endowment. Endowment assets include those assets of donor-restricted endowment funds the Foundation must hold in perpetuity or for donor-specified periods, as well as those of board-designated endowment funds. Under the Foundation's policies, endowment assets are invested in a manner that is intended to produce results that exceed long term inflation trends while assuming a lower level of investment risk. The Foundation expects its endowment funds to provide an average rate of return of approximately 6% annually over time. Actual returns in any given year may vary from this amount.

To satisfy its long-term rate of return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both current yield (investment income such as dividends and interest) and capital appreciation (both realized and unrealized). The Foundation targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

The Foundation has a spending policy of appropriating for expenditure each year 6% of its endowment fund's investment return available for spending in the prior year. In establishing this policy, the Foundation considered the long-term expected return on its endowment. Accordingly, over the long term, the Foundation expects the current spending policy to allow its endowment to grow annually. This is consistent with the Foundation's objective to maintain the purchasing power of endowment assets held in perpetuity or for a specified term, as well as to provide additional real growth through new gifts and investment return.



**Underwater Endowments**

The governing body of the Foundation has interpreted FPMIFA as not requiring the maintenance of purchasing power of the original gift amount contributed to an endowment fund, unless a donor stipulates the contrary. As a result of this interpretation, when reviewing its donor-restricted endowment funds, the Foundation considers a fund to be underwater if the fair value of the fund is less than the sum of:

- The original value of initial and subsequent gift amounts donated to the fund, and
- Any accumulations to the fund that are required to be maintained in perpetuity in accordance with the direction of the applicable donor gift instrument

The Foundation has interpreted FPMIFA to permit spending from underwater funds in accordance with the prudent measures required under the law. As of September 30, 2024, there are no underwater endowments.

**Note 4. Liquidity and Availability**

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of September 30, 2024 comprise the following:

Total financial assets	\$ 93,454,876
Donor-imposed restrictions	
Restricted funds	7,098,959
Endowments	34,766,391
Net financial assets after donor-imposed restrictions	<u>41,865,350</u>
Internal designations	
Board-advised funds	<u>45,332,098</u>
Financial assets available to meet cash needs for general expenditures within one year	<u>\$ 6,257,428</u>

The Foundation receives significant contributions restricted by donors and considers contributions restricted for programs which are ongoing, major, and central to its annual operations to be available to meet cash needs for general expenditures.

The Foundation's endowment funds consist of donor-restricted endowments and funds designated by the Board as endowments. Income from donor-restricted endowments is restricted for specific purposes, with the exception of the amounts available for general use. Donor-restricted endowment funds are not available for general expenditure.

The board-designated endowment of \$45,332,098 is subject to an annual spending rate of 6% as described in Note 3. Although the Foundation does not intend to spend from this board-designated endowment (other than amounts appropriated for general expenditure as part of the Board's annual budget approval and appropriation), these amounts could be made available if necessary.

**Note 5. Related-Party Transactions**

The Foundation and the College are related parties that are not financially interrelated organizations. The College authorizes the Foundation to solicit contributions on its behalf. In the absence of donor restrictions, the Foundation has discretionary control over the amounts and timing of its distributions to the College.

In connection with an arrangement between the College and Foundation, the College also employs certain employees whose services are related to the Artist Series performing arts activities on behalf of the Foundation. Other costs and expenses related to the Artist Series may also be incurred by the College. Artist Series personnel costs totaled \$1,278,846 for the year ended September 30, 2024. None of these expenses were provided in-kind by the College. As of September 30, 2024, amounts due to the College related to these expenses.

At September 30, 2024, amounts due from the College, primarily related to Artist Series ticket sales for shows and events that occurred during the reporting period and advance ticket sales collected by the College for shows to be performed after the statement of financial position date. At the end of the College's fiscal June 30 reporting period, an accounting of the Artist Series revenue and expense activities is prepared by the College, and any residual funds, net of Artist Series event expenses paid by the College, are remitted to the Foundation.

**Note 6. Disclosures About Fair Value of Assets**

Fair value is the price that would be received to sell an asset in an orderly transaction between market participants at the measurement date. Fair value measurements must maximize the use of observable inputs and minimize the use of unobservable inputs. The hierarchy comprises three levels of inputs that may be used to measure fair value:

- Level 1** Quoted prices in active markets for identical assets
- Level 2** Observable inputs other than Level 1 prices, such as quoted prices for similar assets, quoted prices in markets that are not active, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets
- Level 3** Unobservable inputs supported by little or no market activity and that are significant to the fair value of the assets

**Florida State College at Jacksonville Foundation, Inc.**  
**Notes to Financial Statements**  
**September 30, 2024**

***Recurring Measurements***

The following tables present the fair value measurements of assets recognized in the accompanying statement of financial position measured at fair value on a recurring basis and the level within the fair value hierarchy in which the fair value measurements fall at September 30, 2024:

Asset Class	Total Fair Value	Fair Value Measurements Using			Investments Measured at NAV <sup>(A)</sup>
		Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	
Assets					
Investments					
Money market funds	\$ 110,343	\$ 110,343	\$ -	\$ -	\$ -
Mutual funds					
Equity securities	7,887,807	7,887,807	-	-	-
Real estate funds	4,509,687	4,509,687	-	-	-
Exchange traded funds	818,741	818,741	-	-	-
Alternative investments					
Multistrategy					
hedge funds	62,122,388	-	-	-	62,122,388
Natural resource funds	1,086,758	-	-	-	1,086,758
Private equity funds	7,641,752	-	-	-	7,641,752
Total assets	<u>\$ 84,177,476</u>	<u>\$ 13,326,578</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 70,850,898</u>

(A) Certain investments that are measured at fair value using the net asset value per share (or its equivalent) practical expedient have not been classified in the fair value hierarchy. The fair value amounts included above are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the statements of financial position.

Following is a description of the valuation methodologies and inputs used for assets and liabilities measured at fair value on a recurring basis and recognized in the accompanying statement of financial position, as well as the general classification of such assets and liabilities pursuant to the valuation hierarchy. There have been no significant changes in the valuation techniques during the year ended September 30, 2024.

***Investments***

Where quoted market prices are available in an active market, securities are classified within Level 1 of the valuation hierarchy. If quoted market prices are not available, then fair values are estimated by using quoted prices of securities with similar characteristics or independent asset pricing services and pricing models, the inputs of which are market-based or independently sourced market parameters, including, but not limited to, yield curves, interest rates, volatilities, prepayments, defaults, cumulative loss projections, and cash flows. Such securities are classified in Level 2 of the valuation hierarchy. In certain cases where Level 1 or Level 2 inputs are not available, securities are classified within Level 3 of the hierarchy. There were no Level 3 investments as of September 30, 2024.

### Alternative Investments

Investments in certain entities measured at fair value using the net asset value per share as a practical expedient consist of the following:

	<u>Fair Value</u>	<u>Unfunded Commitments</u>	<u>Redemption Frequency</u>	<u>Redemption Period Notice</u>
Private equity funds <sup>(A)</sup>	\$ 7,641,752	\$ 2,041,925	Not permitted	Not permitted
Natural resources hedge funds <sup>(B)</sup>	1,086,758	124,375	Not permitted	Not permitted
Multistrategy hedge funds <sup>(C)</sup>	62,122,388	799,999	Weekly/ monthly	One week/ month
	<u>\$ 70,850,898</u>	<u>\$ 2,966,299</u>		

(A) This class includes investments in private equity hedge funds opportunities. For all investments, a gate has been imposed by the hedge fund manager, and no redemptions are currently permitted. The fair values of the investments in this class have been estimated using the net asset value per share of the investments.

(B) This class includes investments in hedge funds that invest in oil, gas, and natural resource assets on a global basis. For all investments, a gate has been imposed by the hedge fund manager, and no redemptions are currently permitted. The fair values of the investments in this class have been estimated using the net asset value per share of the investments.

(C) This class includes investments in hedge funds that pursue multiple strategies to diversify risks and reduce volatility. The fair values of the investments in this class have been estimated using the net asset value per share of the investments.

## Note 7. Significant Estimates and Concentrations

Accounting principles generally accepted in the United States of America require disclosure of certain significant estimates and current vulnerabilities due to certain concentrations. Those matters include the following:

### Contributions

Approximately 88% of all contributions were received from two donors in 2024.

### Investments

The Foundation invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the accompanying statements of financial position.

## Note 8. Subsequent Events

Subsequent events have been evaluated through May 15, 2025 which is the date the consolidated financial statements were available to be issued.

# Forvis Mazars Report to the Board of Directors

Florida State College at Jacksonville Foundation

Results of the 2024 Financial Statement Audit, Including Required Communications

September 30, 2024

## Required Communications Regarding Our Audit Strategy & Approach (AU-C 260)

### Overview & Responsibilities

Matter	Discussion
Scope of Our Audit	<p>This report covers audit results related to your financial statements:</p> <ul style="list-style-type: none"><li>• As of and for the year ended September 30, 2024.</li><li>• Conducted in accordance with our contract dated January 16, 2025.</li></ul>
Our Responsibilities	<p>Forvis Mazars is responsible for forming and expressing an opinion about whether the financial statements that have been prepared by management, with the oversight of those charged with governance, are prepared in accordance with accounting principles generally accepted in the United States of America (GAAP).</p>
Audit Scope & Inherent Limitations to Reasonable Assurance	<p>An audit performed in accordance with auditing standards generally accepted in the United States of America (GAAS) is designed to obtain reasonable, rather than absolute, assurance about the financial statements. The scope of our audit tests was established in relation to the financial statements taken as a whole and did not include a detailed audit of all transactions.</p>
Extent of Our Communication	<p>In addition to areas of interest and noting prior communications made during other phases of the engagement, this report includes communications required in accordance with GAAS that are relevant to the responsibilities of those charged with governance in overseeing the financial reporting process, including audit approach, results, and internal control. The standards do not require the auditor to design procedures for the purpose of identifying other matters to be communicated with those charged with governance.</p>
Independence	<p>The engagement team, others in our firm, as appropriate, and our firm, have complied with all relevant ethical requirements regarding independence.</p>
Your Responsibilities	<p>Our audit does not relieve management or those charged with governance of your responsibilities. Your responsibilities and ours are further referenced in our contract.</p>

Matter	Discussion
<b>Distribution Restriction</b>	<p>This communication is intended solely for the information and use of the following and is not intended to be, and should not be, used by anyone other than these specified parties:</p> <ul style="list-style-type: none"> <li>• The Board of Directors, Finance Committee, and Management</li> </ul>

## Qualitative Aspects of Significant Accounting Policies & Practices

### Significant Accounting Policies

Significant accounting policies are described in Note 1 of the audited financial statements.

With respect to new accounting standards adopted during the year, we call to your attention the following topics detailed in the following pages:

- No matters are reportable

### Unusual Policies or Methods

With respect to significant unusual accounting policies or accounting methods used for significant unusual transactions (significant transactions outside the normal course of business or that otherwise appear to be unusual due to their timing, size, or nature), we noted the following:

- No matters are reportable

### Alternative Accounting Treatments

We had discussions with management regarding alternative accounting treatments within GAAP for policies and practices for material items, including recognition, measurement, and disclosure considerations related to the accounting for specific transactions as well as general accounting policies, as follows:

- No matters are reportable

### Management Judgments & Accounting Estimates

Accounting estimates are an integral part of financial statement preparation by management, based on its judgments. Significant areas of such estimates for which we are prepared to discuss management's estimation process and our procedures for testing the reasonableness of those estimates include:

- Valuation of investments

### Financial Statement Disclosures

The following areas involve particularly sensitive financial statement disclosures for which we are prepared to discuss the issues involved and related judgments made in formulating those disclosures:

- Determination of fair values
- Related parties
- Endowments

## Our Judgment About the Quality of the Entity's Accounting Principles

During the course of the audit, we made the following observations regarding the Entity's application of accounting principles:

- No matters are reportable

### Adjustments Identified by Audit

During the course of any audit, an auditor may propose adjustments to financial statement amounts. Management evaluates our proposals and records those adjustments that, in its judgment, are required to prevent the financial statements from being materially misstated.

A misstatement is a difference between the amount, classification, presentation, or disclosure of a reported financial statement item and that which is required for the item to be presented fairly in accordance with the applicable financial reporting framework.

### Proposed & Recorded Adjustments

Auditor-proposed and management-recorded entries include the following:

- Beginning net assets (\$106,259)

### Uncorrected Misstatements

Some adjustments proposed were **not recorded** because their effect is not currently considered material. We request that all identified misstatements be corrected.

Uncorrected misstatements that were determined by management to be immaterial, both individually and in the aggregate, but more than trivial to the financial statements as a whole are listed below.

While these uncorrected misstatements were deemed to be immaterial to the current-period financial statements, it is possible that the impact of these uncorrected misstatements, or matters underlying these uncorrected misstatements, could potentially cause future-period financial statements to be materially misstated.

#### *Current-Period Uncorrected Misstatements*

- Prior period impact of pledges receivable (\$310,873)

#### *Prior-Period Uncorrected Misstatements*

- Deferred revenue (\$396,600)
- Due from FSCJ (\$792,404)

### Other Required Communications

### Significant Issues Discussed with Management

#### *During the Audit Process*

During the audit process, the following issues were discussed or were the subject of correspondence with management:

- Financial statement presentation and disclosures as a non-profit entity
- FSCJ Foundation not qualifying as a governmental entity
- Endowments

## Difficulties Encountered in Performing the Audit

Our audit requires cooperative effort between management and the audit team. During our audit, we found significant difficulties in working effectively on the following matters:

- Delay from agreed-upon fall 2024 and January 2025 audit timeframe

## Other Material Communications

Listed below are other material communications between management and us related to the audit:

- Management representation letter (see Attachments)

We orally communicated to management other deficiencies in internal control identified during our audit that are not considered material weaknesses or significant deficiencies.



## Attachments

### Management Representation Letter (Attachment A)

As a material communication with management, included herein is a copy of the representation letter provided by management at the conclusion of our engagement.



## **Attachment A**

# **Management Representation Letter**

*Representation of:*

Florida State College at Jacksonville Foundation, Inc.  
501 West State Street  
Jacksonville, Florida 32202

*Provided to:*

**Forvis Mazars, LLP**

Certified Public Accountants  
30 Isabella Street, Suite 107  
Pittsburgh, PA 15212

The undersigned ("We") are providing this letter in connection with Forvis Mazars' audit of our financial statements as of and for the year ended September 30, 2024.

Our representations are current and effective as of the date of Forvis Mazars' report: May 15, 2025.

Our engagement with Forvis Mazars is based on our contract for services dated: January 16, 2025.

### **Our Responsibility & Consideration of Material Matters**

We confirm that we are responsible for the fair presentation of the financial statements subject to Forvis Mazars' report in conformity with accounting principles generally accepted in the United States of America .

We are also responsible for adopting sound accounting policies; establishing and maintaining effective internal control over financial reporting, operations, and compliance; and preventing and detecting fraud.

Certain representations in this letter are described as being limited to matters that are material. Items are considered material, regardless of size, if they involve an omission or misstatement of accounting information that, in light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would be changed or influenced by the omission or misstatement. An omission or misstatement that is monetarily small in amount could be considered material as a result of qualitative factors.

### **Confirmation of Matters Specific to the Subject Matter of Forvis Mazars' Report**

We confirm, to the best of our knowledge and belief, the following:

***Broad Matters***

1. We have fulfilled our responsibilities, as set out in the terms of our contract, for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America.
2. We acknowledge our responsibility for the design, implementation, and maintenance of:
  - a. Internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.
  - b. Internal control to prevent and detect fraud.

3. We have provided you with:
  - a. Access to all information of which we are aware that is relevant to the preparation and fair presentation of the financial statements, such as financial records and related data, documentation, and other matters.
  - b. Additional information that you have requested from us for the purpose of the audit.
  - c. Unrestricted access to persons within the entity from whom you determined it necessary to obtain audit evidence.
  - d. All minutes of Board of Directors meetings, held through the date of this letter or summaries of actions of recent meetings for which minutes have not yet been prepared. All unsigned copies of minutes provided to you are copies of our original minutes approved by the board, if applicable, and maintained as part of our records.
  - e. All significant contracts and grants.
4. We have responded fully and truthfully to all your inquiries.

***Misappropriation, Misstatements, & Fraud***

5. We have informed you of all current risks of a material amount that are not adequately prevented or detected by our procedures with respect to:
  - a. Misappropriation of assets.
  - b. Misrepresented or misstated assets, liabilities, or net assets.
6. We have no knowledge of fraud or suspected fraud affecting the entity involving:
  - a. Management or employees who have significant roles in internal control over financial reporting, or
  - b. Others when the fraud could have a material effect on the financial statements.
7. We have no knowledge of any allegations of fraud or suspected fraud affecting the entity received in communications from employees, former employees, customers, analysts, SEC or other regulators, citizens, suppliers, or others.
8. We have assessed the risk that the financial statements may be materially misstated as a result of fraud and disclosed to you any such risk identified.

***Ongoing Operations***

9. We have evaluated whether there are conditions or events known or reasonably knowable, considered in the aggregate, that raise substantial doubt about the entity's ability to continue as a going concern within one year of the date of the financial statements and known facts thereafter without consideration of potential mitigating effects of management's plans and concluded substantial doubt does not exist.

***Related Parties***

10. We have disclosed to you the identity of all of the entity's related parties and all the related-party relationships of which we are aware.

In addition, we have disclosed to you all related-party transactions and amounts receivable from or payable to related parties of which we are aware, including any modifications during the year that were made to related-party transaction agreements which existed prior to the beginning of the year under audit, as well as new related-party transaction agreements that were executed during the year under audit.

Related-party relationships and transactions have been appropriately accounted for and disclosed in accordance with accounting principles generally accepted in the United States of America.

11. We understand that the term related party refers to:

- Affiliates
- Management and members of their immediate families
- Any other party with which the entity may deal if one party can significantly influence the management or operating policies of the other to an extent that one of the transacting parties might be prevented from fully pursuing its own separate interests.

Another party is also a related party if it can significantly influence the management or operating policies of the transacting parties or if it has an ownership interest in one of the transacting parties and can significantly influence the other to an extent that one or more of the transacting parties might be prevented from fully pursuing its own separate interests.

The term affiliate refers to a party that directly or indirectly controls, or is controlled by, or is under common control with, the entity.

#### ***Litigation, Laws, Rulings & Regulations***

12. We are not aware of any pending or threatened litigation or claims whose effects should be considered when preparing the financial statements. We have not sought or received attorney's services related to pending or threatened litigation or claims during or subsequent to the audit period. Also, we are not aware of any litigation or claims, pending or threatened, for which legal counsel should be sought.
13. We have no knowledge of communications, other than those specifically disclosed, from regulatory agencies, governmental representatives, employees, or others concerning investigations or allegations of noncompliance with laws and regulations, deficiencies in financial reporting practices, or other matters that could have a material adverse effect on the financial statements.
14. We have disclosed to you all known instances of violations or noncompliance or possible violations or suspected noncompliance with laws and regulations whose effects should be considered when preparing financial statements or as a basis for recording a loss contingency.
15. We have no reason to believe the entity owes any penalties or payments under the Employer Shared Responsibility Provisions of the *Patient Protection and Affordable Care Act*, nor have we received any correspondence from the IRS or other agencies indicating such payments may be due. Adequate provisions have been accrued for potential penalties or payments due under the Employer Shared Responsibility Provisions of the *Patient Protection and Affordable Care Act*.
16. We have not been designated as a potentially responsible party (PRP or equivalent status) by the Environmental Protection Agency (EPA) or other cognizant regulatory agency with authority to enforce environmental laws and regulations.

***Nonattest Services***

17. You have provided nonattest services, including the following, during the period of this engagement:
- Preparing a draft of the financial statements and related notes
  - Assistance with preparation of tax returns
18. With respect to these services:
- a. We have designated a qualified management-level individual to be responsible and accountable for overseeing the nonattest services.
  - b. We have established and monitored the performance of the nonattest services to ensure they meet our objectives.
  - c. We have made any and all decisions involving management functions with respect to the nonattest services and accept full responsibility for such decisions.
  - d. We have evaluated the adequacy of the services performed and any findings that resulted.
  - e. We have established and maintained internal controls, including monitoring ongoing activities.
  - f. When we receive final deliverables from you, we will store those deliverables in information systems controlled by us. We have taken responsibility for maintaining internal control over these deliverables.

***Financial Statements & Reports***

19. We have reviewed and approved a draft of the financial statements and related notes referred to above, which you prepared in connection with your audit of our financial statements. We acknowledge that we are responsible for the fair presentation of the financial statements and related notes.
20. We do not issue an annual report, nor do we have plans to issue an annual report at this time.

***Transactions, Records, & Adjustments***

21. All transactions have been recorded in the accounting records and are reflected in the financial statements.
22. The entity has appropriately reconciled its general ledger accounts to their related supporting information. All related reconciling items considered to be material were identified and included on the reconciliations and were appropriately adjusted in the financial statements. All intracompany (and intercompany) accounts have been eliminated or appropriately measured and considered for disclosure in the financial statements.
23. We have everything we need to keep our books and records.
24. We have disclosed any significant unusual transactions the entity has entered into during the period, including the nature, terms, and business purpose of those transactions.
25. We are in agreement with the adjusting journal entries you have proposed, and they have been posted to the entity's accounts.

26. We believe the effects of the uncorrected financial statement misstatement(s) and omitted disclosures summarized in the attached schedule and aggregated by you during the current engagement are immaterial, both individually and in the aggregate, to the financial statements taken as a whole.

We understand that, depending on both the nature of the uncorrected misstatement(s) and the federal and state income tax rules applicable thereto, each uncorrected misstatement may or may not be taken into account for purposes of determining our federal and/or state taxable income and any income tax liability for the current year.

***Nonprofit Accounting & Disclosure Matters***

27. We are an entity exempt from income tax under Section 501(c) of the Internal Revenue Code and a similar provision of state law and, except as disclosed in the financial statements, there are no activities that would jeopardize our tax-exempt status or subject us to income tax on unrelated business income or excise tax on prohibited transactions and events.

***Accounting & Disclosure***

28. All transactions entered into by the entity are final. We are not aware of any unrecorded transactions, side agreements or other arrangements (either written or oral) that are in place.
29. Except as reflected in the financial statements, there are no:
- a. Plans or intentions that may materially affect carrying values or classifications of assets, liabilities, or net assets.
  - b. Material transactions omitted or improperly recorded in the financial records.
  - c. Material unasserted claims or assessments that are probable of assertion or other gain/loss contingencies requiring accrual or disclosure, including those arising from environmental remediation obligations.
  - d. Events occurring subsequent to the balance sheet date through the date of this letter, which is the date the financial statements were available to be issued, requiring adjustment or disclosure in the financial statements.
  - e. Agreements to purchase assets previously sold.
  - f. Arrangements with financial institutions involving compensating balances or other arrangements involving restrictions on cash balances, lines of credit, or similar arrangements.
  - g. Guarantees, whether written or oral, under which the entity is contingently liable.
  - h. Known or anticipated asset retirement obligations.
30. Except as disclosed in the financial statements, the entity has:
- a. Satisfactory title to all recorded assets, and those assets are not subject to any liens, pledges, or other encumbrances.
  - b. Complied with all aspects of contractual agreements, for which noncompliance would materially affect the financial statements.

***Revenue, Accounts Receivable, & Inventory***

31. Adequate provisions and allowances have been accrued for any material losses from:

- a. Uncollectible receivables.

***Estimates***

32. We have identified all accounting estimates that could be material to the financial statements and we confirm the appropriateness of the methods and the consistency in their application, the accuracy and completeness of data, and the reasonableness of significant assumptions used by us in making the accounting estimates, including those measured at fair value reported in the financial statements.
33. Significant estimates that may be subject to a material change in the near term have been properly disclosed in the financial statements. We understand that “near term” means the period within one year of the date of the financial statements. In addition, we have no knowledge of concentrations, which refer to a lack of diversity related to employers, industries, inflows of resources, workforce covered by collective bargaining agreements, providers of financial resources, or suppliers of material, labor or services, investments, or constraints, which refer to a limitation imposed by an external party or by formal action of a government’s highest level of decision-making authority related to limitations on raising revenue, limitations on spending, limitations on the incurrence of debt, or mandated spending, existing at the date of the financial statements that would make the entity vulnerable to the risk of severe impact in the near term that have not been properly disclosed in the financial statements.

***Fair Value***

34. With respect to the fair value measurements of financial and nonfinancial assets and liabilities, if any, recognized in the financial statements or disclosed in the notes thereto:
- a. The underlying assumptions are reasonable and they appropriately reflect management’s intent and ability to carry out its stated course of action.
  - b. The measurement methods and significant assumptions used in determining fair value are appropriate in the circumstances for financial statement measurement and disclosure purposes and have been consistently applied.
  - c. The significant assumptions appropriately reflect market participant assumptions.
  - d. The disclosures related to fair values are complete, adequate, and in conformity with accounting principles generally accepted in the United States of America.
  - e. There are no subsequent events that require adjustments to the fair value measurements and disclosures included in the financial statements.

***Tax Matters***

35. We understand the potential penalties for failure to disclose reportable tax transactions to the taxing authorities and have fully disclosed to Forvis Mazars any and all known reportable tax transactions.

***Other Matters***

36. We do not qualify as a governmental entity as defined in the Governmental Accounting Standards Board (GASB) Accounting Standards Codification.



*R. Scott Evans*

---

Scott Evans, Executive Director

scott.evans@fscj.edu

Attachment:  
Schedule of Uncorrected Misstatements

**Appendix B**  
**Florida State College at Jacksonville Foundation**  
**Summary of Uncorrected Misstatements and Omitted Disclosures, as applicable**  
**As of and for the Year Ended September 30, 2024**

**Summary of Misstatements in the Financial Statements**

Description	Debit (Credit) Required to Correct the Financial Statements					Change in Net Assets
	Assets	Liabilities	Net Assets	Revenue	Expenses	
Unrecorded misstatements - factual	310,873	-	(310,873)	417,109	-	417,109
Unrecorded misstatements - projected	-	-	-	-	-	-
Unrecorded misstatements - judgmental	-	-	-	-	-	-
Total uncorrected misstatements (Iron Curtain)	310,873	-	(310,873)	417,109	-	417,109
Impact of correcting prior period misstatements in prior periods (From Prior Period Table Below)				396,600	-	396,600
Total uncorrected misstatements, assuming prior year misstatements were corrected in prior periods (Rollover)				20,509	-	20,509

**Financial Statement Impact**

	Debit (Credit)			
	As Reported	Misstatements	Subsequent to Misstatements	% Change
<b>Total Assets</b>	94,127,755	310,873	94,438,628	0.33 %
<b>Total Liabilities</b>	(5,473,865)	-	(5,473,865)	- %
<b>Net Assets</b>	(88,653,890)	(310,873)	(88,964,763)	0.35 %
<b>Revenues</b>	(20,383,595)	20,509	(20,363,086)	(0.10)%
<b>Expenses</b>	4,232,681	-	4,232,681	- %
<b>Change in Net Assets</b>	(16,150,914)	20,509	(16,130,405)	(0.13)%

**Uncorrected misstatements from prior periods**

Prior Period Uncorrected Misstatement (debit/credit from prior year)		Assets	Liabilities	Net Assets	Revenue	Expenses	Change in Net Assets
Entry to offset the clearing off old deferred revenue related to prior peiords.		-	82,905	(479,505)	396,600	-	396,600
		-	-	-	-	-	-
Total pre tax Income Statement					396,600	-	396,600
Total pre tax Balance Sheet		-	82,905	(479,505)			

**Unrecorded Misstatements Detail**

Account Number	Account Name	Financial Statement Line	Debit	Credit	Description
		Pledges Receivable	310,873	-	Entry to record the remaining portion of PMK Foundation Pledge.
		Contribution Revenue	-	310,873	
		Ticket Revenue	727,982	-	Entry to offset true-up of due to FSCJ for related to prior year revenue.
		Net Assets	-	727,982	



Cincinnati Service Center  
CINCINNATI OH 45999-0038

In reply refer to: 0256425663  
Mar. 28, 2019 LTR 4168C 0  
23-7168438 000000 00

00018262  
BODC: TE

FLORIDA STATE COLLEGE AT  
JACKSONVILLE FOUNDATION INC  
% CLEVE WARREN  
501 W STATE ST STE 104  
JACKSONVILLE FL 32202



010235

Employer ID number: 23-7168438  
Form 990 required: Yes

Dear Taxpayer:

We're responding to your request dated Mar. 21, 2019, about your tax-exempt status.

We issued you a determination letter in August 1973, recognizing you as tax-exempt under Internal Revenue Code (IRC) Section 501(c)(3).

We also show you're not a private foundation as defined under IRC Section 509(a) because you're described in IRC Sections 509(a)(1) and 170(b)(1)(A)(vi).

Donors can deduct contributions they make to you as provided in IRC Section 170. You're also qualified to receive tax deductible bequests, legacies, devises, transfers, or gifts under IRC Sections 2055, 2106, and 2522.

In the heading of this letter, we indicated whether you must file an annual information return. If you're required to file a return, you must file one of the following by the 15th day of the 5th month after the end of your annual accounting period:

- Form 990, Return of Organization Exempt From Income Tax
- Form 990EZ, Short Form Return of Organization Exempt From Income Tax
- Form 990-N, Electronic Notice (e-Postcard) for Tax-Exempt Organizations Not Required to File Form 990 or Form 990-EZ
- Form 990-PF, Return of Private Foundation or Section 4947(a)(1) Trust Treated as Private Foundation

According to IRC Section 6033(j), if you don't file a required annual information return or notice for 3 consecutive years, we'll revoke your tax-exempt status on the due date of the 3rd required return or notice.

You can get IRS forms or publications you need from our website at [www.irs.gov/forms-pubs](http://www.irs.gov/forms-pubs) or by calling 800-TAX-FORM (800-829-3676).

If you have questions, call 877-829-5500 between 8 a.m. and 5 p.m.,

0256425663  
Mar. 28, 2019 LTR 4168C 0  
23-7168438 000000 00  
00018263

FLORIDA STATE COLLEGE AT  
JACKSONVILLE FOUNDATION INC  
% CLEVE WARREN  
501 W STATE ST STE 104  
JACKSONVILLE FL 32202

local time, Monday through Friday (Alaska and Hawaii follow Pacific time).

Thank you for your cooperation.

Sincerely yours,

A handwritten signature in dark ink, appearing to read 'K. A. Billups', is written over a light background.

Kim A. Billups, Operations Manager  
Accounts Management Operations 1

**Return of Organization Exempt From Income Tax**

OMB No. 1545-0047

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

**2023**Department of the Treasury  
Internal Revenue Service

Do not enter social security numbers on this form as it may be made public.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**Open to Public Inspection**

<b>A</b> For the 2023 calendar year, or tax year beginning 10/01, 2023, and ending 09/30, 2024	
<b>B</b> Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	<b>C</b> Name of organization <b>FLORIDA STATE COLLEGE AT JACKSONVILLE FOUNDATION, INC.</b> <b>D</b> Employer identification number 23-7168438 <b>E</b> Telephone number (904) 632-3237 <b>G</b> Gross receipts \$ 16,044,560 <b>H(a)</b> Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <b>H(b)</b> Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. See instructions. <b>H(c)</b> Group exemption number <b>I</b> Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) ( ) (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527 <b>J</b> Website: <a href="https://www.fscjfoundation.org/">HTTPS://WWW.FSCJFOUNDATION.ORG/</a> <b>K</b> Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other <b>L</b> Year of formation: 1972 <b>M</b> State of legal domicile: FL
<b>F</b> Name and address of principal officer: <b>R. SCOTT EVANS, M.S.</b> <b>SAME AS C ABOVE</b>	

<b>Part I Summary</b>			
<b>Activities &amp; Governance</b>	<b>1</b>	Briefly describe the organization's mission or most significant activities: <b>TO SECURE FINANCIAL RESOURCES FOR FLORIDA STATE COLLEGE AT JACKSONVILLE TO PROVIDE STUDENTS IN NEED THE ACCESS TO AFFORDABLE AND QUALITY EDUCATION.</b>	
	<b>2</b>	Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.	
	<b>3</b>	Number of voting members of the governing body (Part VI, line 1a)	<b>3</b> 20
	<b>4</b>	Number of independent voting members of the governing body (Part VI, line 1b)	<b>4</b> 17
	<b>5</b>	Total number of individuals employed in calendar year 2023 (Part V, line 2a)	<b>5</b> 0
	<b>6</b>	Total number of volunteers (estimate if necessary)	<b>6</b> 25
	<b>7a</b>	Total unrelated business revenue from Part VIII, column (C), line 12	<b>7a</b> 0
<b>7b</b>	Net unrelated business taxable income from Form 990-T, Part I, line 11	<b>7b</b> 0	
<b>Revenue</b>	<b>8</b>	Contributions and grants (Part VIII, line 1h)	<b>Prior Year</b> 2,776,506 <b>Current Year</b> 2,512,160
	<b>9</b>	Program service revenue (Part VIII, line 2g)	8,328,484 12,588,077
	<b>10</b>	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	595,946 880,645
	<b>11</b>	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	157,883 31,415
	<b>12</b>	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	11,858,819 16,012,297
<b>Expenses</b>	<b>13</b>	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	3,218,890 3,122,353
	<b>14</b>	Benefits paid to or for members (Part IX, column (A), line 4)	0
	<b>15</b>	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	181,441 251,249
	<b>16a</b>	Professional fundraising fees (Part IX, column (A), line 11e)	0 0
	<b>b</b>	Total fundraising expenses (Part IX, column (D), line 25)	0
	<b>17</b>	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	9,146,392 12,640,041
	<b>18</b>	Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)	12,546,723 16,013,643
<b>Net Assets or Fund Balances</b>	<b>19</b>	Revenue less expenses. Subtract line 18 from line 12	(687,904) (1,346)
	<b>20</b>	Total assets (Part X, line 16)	<b>Beginning of Current Year</b> 77,372,544 <b>End of Year</b> 94,127,755
	<b>21</b>	Total liabilities (Part X, line 26)	4,869,568 5,473,865
	<b>22</b>	Net assets or fund balances. Subtract line 21 from line 20	72,502,976 88,653,890

<b>Part II Signature Block</b>				
Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.				
<b>Sign Here</b>	Signature of officer <i>R. Scott Evans</i>		Date <i>May 8, 2025</i>	
	R. SCOTT EVANS, M.S., VP INSTITUTIONAL ADVANCEMENT Type or print name and title			
<b>Paid Preparer Use Only</b>	Print/Type preparer's name	Preparer's signature <i>AMY BIBBY</i>	Date	Check <input type="checkbox"/> if self-employed PTIN P00445891
	Firm's name	FORVIS MAZARS, LLP	Firm's EIN	44-0160260
	Firm's address	500 RIDGEFIELD COURT, ASHEVILLE, NC 28806	Phone no.	(828) 254-2254
	May the IRS discuss this return with the preparer shown above? See instructions <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No			

For Paperwork Reduction Act Notice, see the separate instructions.

Cat. No. 11282Y

Form **990** (2023)



**Part III** Statement of Program Service AccomplishmentsCheck if Schedule O contains a response or note to any line in this Part III ☐**1** Briefly describe the organization's mission:

TO SECURE FINANCIAL RESOURCES FOR FLORIDA STATE COLLEGE AT JACKSONVILLE TO PROVIDE STUDENTS IN  
NEED THE ACCESS TO AFFORDABLE AND QUALITY EDUCATION.

**2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

**3** Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

**4** Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.**4a** (Code: ) (Expenses \$ 10,107,547 including grants of \$ ) (Revenue \$ 12,588,077 )

THE FSCJ ARTIST SERIES ENRICHES LIVES THROUGHOUT NORTHEAST FLORIDA WITH A DIVERSE SELECTION OF  
PERFORMING ARTS INCLUDING BROADWAY, OFF-BROADWAY, OPERA, BALLET, CONTEMPORARY CONCERTS,  
EDUCATIONAL THEATRE, WORLD MUSIC, DANCE, AND MANY OTHER PRODUCTIONS, BOTH NATIONAL AND  
INTERNATIONAL. THE SUPPORT OF FSCJ ARTIST SERIES PATRONS THROUGH ATTENDANCE AND CONTRIBUTION  
CONTRIBUTES IMPORTANTLY TO PROVIDING ENDOWED SCHOLARSHIPS THROUGH THE FLORIDA STATE COLLEGE AT  
JACKSONVILLE FOUNDATION.

**4b** (Code: ) (Expenses \$ 3,122,353 including grants of \$ 3,122,353 ) (Revenue \$ )

THE FOUNDATION ASSISTS INDIVIDUALS WHO NEED FINANCIAL ASSISTANCE TO ATTEND FLORIDA STATE COLLEGE  
AT JACKSONVILLE. TO TAKE ADVANTAGE OF EDUCATIONAL OPPORTUNITIES EACH YEAR, SCHOLARSHIPS ARE  
AWARDED TO STUDENTS TO PROVIDE FINANCIAL SUPPORT. FOR THE YEAR ENDED SEPTEMBER 30, 2024, THE  
FOUNDATION AWARDED 1,032,546 IN SCHOLARSHIPS TO 1,744 STUDENTS.

**4c** (Code: ) (Expenses \$ 1,977,561 including grants of \$ ) (Revenue \$ )

THE FOUNDATION PROVIDES VARIOUS OTHER FINANCIAL SUPPORT TO FLORIDA STATE COLLEGE AT JACKSONVILLE  
AS FOLLOWS: FUNDING OF PREPAID COLLEGE SCHOLARSHIPS AND STUDENT SERVICES FOR LOW-INCOME YOUTH  
AND STUDENTS IN NASSAU COUNTY, FL, AND FINANCIAL SUPPORT TO MUSIC SCHOOL IN DUVAL COUNTY, FL  
DEDICATED TO PROVIDING QUALITY MUSIC INSTRUCTION FOR CHILDREN, ADULTS, AND FAMILIES REGARDLESS  
OF BACKGROUND OR EXPERIENCE.

**4d** Other program services (Describe on Schedule O.)

(Expenses \$ including grants of \$ ) (Revenue \$ )

**4e** Total program service expenses 15,207,461

**Part IV Checklist of Required Schedules**

	Yes	No
<b>1</b> Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A . . . . .	<b>1</b> ✓	
<b>2</b> Is the organization required to complete Schedule B, Schedule of Contributors? See instructions . . . . .	<b>2</b> ✓	
<b>3</b> Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I . . . . .	<b>3</b>	✓
<b>4</b> <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II . . . . .	<b>4</b>	✓
<b>5</b> Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III . . . . .	<b>5</b>	✓
<b>6</b> Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I . . . . .	<b>6</b>	✓
<b>7</b> Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II . . . . .	<b>7</b>	✓
<b>8</b> Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III . . . . .	<b>8</b> ✓	
<b>9</b> Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV . . . . .	<b>9</b> ✓	
<b>10</b> Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi-endowments? If "Yes," complete Schedule D, Part V . . . . .	<b>10</b> ✓	
<b>11</b> If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.		
<b>a</b> Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI . . . . .	<b>11a</b>	✓
<b>b</b> Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII . . . . .	<b>11b</b> ✓	
<b>c</b> Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII . . . . .	<b>11c</b>	✓
<b>d</b> Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX . . . . .	<b>11d</b>	✓
<b>e</b> Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X . . . . .	<b>11e</b>	✓
<b>f</b> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X . . . . .	<b>11f</b> ✓	
<b>12a</b> Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII . . . . .	<b>12a</b> ✓	
<b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional . . . . .	<b>12b</b> ✓	
<b>13</b> Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E . . . . .	<b>13</b>	✓
<b>14a</b> Did the organization maintain an office, employees, or agents outside of the United States? . . . . .	<b>14a</b>	✓
<b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV . . . . .	<b>14b</b>	✓
<b>15</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV . . . . .	<b>15</b>	✓
<b>16</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . . . .	<b>16</b>	✓
<b>17</b> Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions . . . . .	<b>17</b>	✓
<b>18</b> Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II . . . . .	<b>18</b>	✓
<b>19</b> Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III . . . . .	<b>19</b>	✓
<b>20a</b> Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H . . . . .	<b>20a</b>	✓
<b>b</b> If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? . . . . .	<b>20b</b>	
<b>21</b> Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II . . . . .	<b>21</b> ✓	



**Part IV Checklist of Required Schedules** (continued)

	Yes	No
<b>22</b> Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> . . . . .	<b>22</b> ✓	
<b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> . . . . .	<b>23</b> ✓	
<b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i> . . . . .	<b>24a</b>	✓
<b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . . .	<b>24b</b>	
<b>c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .	<b>24c</b>	
<b>d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . . .	<b>24d</b>	
<b>25a</b> <b>Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> . . . . .	<b>25a</b>	✓
<b>b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> . . . . .	<b>25b</b>	✓
<b>26</b> Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i> . . . . .	<b>26</b>	✓
<b>27</b> Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> . . . . .	<b>27</b>	✓
<b>28</b> Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions).		
<b>a</b> A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .	<b>28a</b>	✓
<b>b</b> A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .	<b>28b</b>	✓
<b>c</b> A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .	<b>28c</b>	✓
<b>29</b> Did the organization receive more than \$25,000 in noncash contributions? <i>If "Yes," complete Schedule M</i> . . . . .	<b>29</b>	✓
<b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> . . . . .	<b>30</b>	✓
<b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> . . . . .	<b>31</b>	✓
<b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> . . . . .	<b>32</b>	✓
<b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> . . . . .	<b>33</b>	✓
<b>34</b> Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i> . . . . .	<b>34</b> ✓	
<b>35a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)? . . . . .	<b>35a</b>	✓
<b>b</b> If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .	<b>35b</b>	
<b>36</b> <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .	<b>36</b>	✓
<b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> . . . . .	<b>37</b>	✓
<b>38</b> Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? <b>Note:</b> All Form 990 filers are required to complete Schedule O . . . . .	<b>38</b> ✓	

**Part V Statements Regarding Other IRS Filings and Tax Compliance**Check if Schedule O contains a response or note to any line in this Part V . . . . . ☐

	Yes	No
<b>1a</b> Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable . . . . .	<b>1a</b> 10	
<b>b</b> Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable . . . . .	<b>1b</b> 0	
<b>c</b> Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? . . . . .	<b>1c</b> ✓	

<b>Part V</b> Statements Regarding Other IRS Filings and Tax Compliance (continued)		Yes	No
<b>2a</b>	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	<b>2a</b>	0
<b>b</b>	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	<b>2b</b>	
<b>3a</b>	Did the organization have unrelated business gross income of \$1,000 or more during the year?	<b>3a</b>	✓
<b>b</b>	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	<b>3b</b>	
<b>4a</b>	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	<b>4a</b>	✓
<b>b</b>	If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
<b>5a</b>	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	<b>5a</b>	✓
<b>b</b>	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	<b>5b</b>	✓
<b>c</b>	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	<b>5c</b>	
<b>6a</b>	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	<b>6a</b>	✓
<b>b</b>	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	<b>6b</b>	
<b>7</b>	<b>Organizations that may receive deductible contributions under section 170(c).</b>		
<b>a</b>	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	<b>7a</b>	✓
<b>b</b>	If "Yes," did the organization notify the donor of the value of the goods or services provided?	<b>7b</b>	✓
<b>c</b>	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	<b>7c</b>	✓
<b>d</b>	If "Yes," indicate the number of Forms 8282 filed during the year	<b>7d</b>	
<b>e</b>	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	<b>7e</b>	✓
<b>f</b>	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	<b>7f</b>	✓
<b>g</b>	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	<b>7g</b>	
<b>h</b>	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	<b>7h</b>	
<b>8</b>	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	<b>8</b>	
<b>9</b>	<b>Sponsoring organizations maintaining donor advised funds.</b>		
<b>a</b>	Did the sponsoring organization make any taxable distributions under section 4966?	<b>9a</b>	
<b>b</b>	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	<b>9b</b>	
<b>10</b>	<b>Section 501(c)(7) organizations.</b> Enter:		
<b>a</b>	Initiation fees and capital contributions included on Part VIII, line 12	<b>10a</b>	
<b>b</b>	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	<b>10b</b>	
<b>11</b>	<b>Section 501(c)(12) organizations.</b> Enter:		
<b>a</b>	Gross income from members or shareholders	<b>11a</b>	
<b>b</b>	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	<b>11b</b>	
<b>12a</b>	<b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?	<b>12a</b>	
<b>b</b>	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	<b>12b</b>	
<b>13</b>	<b>Section 501(c)(29) qualified nonprofit health insurance issuers.</b>		
<b>a</b>	Is the organization licensed to issue qualified health plans in more than one state? <b>Note:</b> See the instructions for additional information the organization must report on Schedule O.	<b>13a</b>	
<b>b</b>	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	<b>13b</b>	
<b>c</b>	Enter the amount of reserves on hand	<b>13c</b>	
<b>14a</b>	Did the organization receive any payments for indoor tanning services during the tax year?	<b>14a</b>	✓
<b>b</b>	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	<b>14b</b>	
<b>15</b>	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see the instructions and file Form 4720, Schedule N.	<b>15</b>	✓
<b>16</b>	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	<b>16</b>	✓
<b>17</b>	<b>Section 501(c)(21) organizations.</b> Did the trust, or any disqualified or other person, engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953? If "Yes," complete Form 6069.	<b>17</b>	

**Part VI Governance, Management, and Disclosure.** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI ☒

**Section A. Governing Body and Management**

		Yes	No
<b>1a</b> Enter the number of voting members of the governing body at the end of the tax year . . .	<b>1a</b> 20		
If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
<b>b</b> Enter the number of voting members included on line 1a, above, who are independent . . .	<b>1b</b> 17		
<b>2</b> Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? . . .	<b>2</b>		✓
<b>3</b> Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person? . . .	<b>3</b>		✓
<b>4</b> Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? . . .	<b>4</b>		✓
<b>5</b> Did the organization become aware during the year of a significant diversion of the organization's assets? . . .	<b>5</b>		✓
<b>6</b> Did the organization have members or stockholders? . . .	<b>6</b>		✓
<b>7a</b> Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? . . .	<b>7a</b>		✓
<b>b</b> Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? . . .	<b>7b</b>		✓
<b>8</b> Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
<b>a</b> The governing body? . . .	<b>8a</b>	✓	
<b>b</b> Each committee with authority to act on behalf of the governing body? . . .	<b>8b</b>	✓	
<b>9</b> Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O . . .	<b>9</b>		✓

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
<b>10a</b> Did the organization have local chapters, branches, or affiliates? . . .	<b>10a</b>	✓
<b>b</b> If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? . . .	<b>10b</b>	
<b>11a</b> Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . . .	<b>11a</b>	✓
<b>b</b> Describe on Schedule O the process, if any, used by the organization to review this Form 990.		
<b>12a</b> Did the organization have a written conflict of interest policy? If "No," go to line 13 . . .	<b>12a</b>	✓
<b>b</b> Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? . . .	<b>12b</b>	✓
<b>c</b> Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done . . .	<b>12c</b>	✓
<b>13</b> Did the organization have a written whistleblower policy? . . .	<b>13</b>	✓
<b>14</b> Did the organization have a written document retention and destruction policy? . . .	<b>14</b>	✓
<b>15</b> Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
<b>a</b> The organization's CEO, Executive Director, or top management official . . .	<b>15a</b>	✓
<b>b</b> Other officers or key employees of the organization . . .	<b>15b</b>	✓
If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.		
<b>16a</b> Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? . . .	<b>16a</b>	✓
<b>b</b> If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? . . .	<b>16b</b>	

**Section C. Disclosure**

**17** List the states with which a copy of this Form 990 is required to be filed NONE

**18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  
☒ Own website ☐ Another's website ☒ Upon request ☐ Other (explain on Schedule O)

**19** Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

**20** State the name, address, and telephone number of the person who possesses the organization's books and records.  
CHRISTOPHER LAMBERT, 501 WEST STATE STREET, SUITE 104, JACKSONVILLE, FL 32202, (904) 632-3237

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**Check if Schedule O contains a response or note to any line in this Part VII ☐**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."

- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/ 1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/ 1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) JOHN AVENDANO COLLEGE PRESIDENT	3.0 40.0	✓		✓				0	461,523	13,850
(2) CLEVE WARREN CIO AND DIR OF COMMUNITY RELATIONS FOR FOUNDATION	40.0	✓		✓				141,745	0	9,683
(3) CHRIS LAMBERT VP FOR ADVANCEMENT AND EXECUTIVE DIRECTOR OF FOUNDATION	40.0	✓		✓				109,504	0	10,278
(4) BRENT LISTER CHAIR	1.0	✓		✓				0	0	0
(5) DANNY BERENBERG SECRETARY	1.0	✓		✓				0	0	0
(6) JEFF MALL TREASURER	1.0	✓		✓				0	0	0
(7) VALERIE HENDRIX-JENKINS FIRST VICE CHAIR	1.0	✓		✓				0	0	0
(8) ANDREA BARNWELL BROWNLEE BOARD MEMBER	1.0	✓						0	0	0
(9) ATIYA ABDELMALIK BOARD MEMBER	1.0	✓						0	0	0
(10) AUNDRA WALLACE BOARD MEMBER	1.0	✓						0	0	0
(11) BISHOP RUDOLPH MCKISSICK, JR BOARD MEMBER	1.0	✓						0	0	0
(12) BRIAN PARKS BOARD MEMBER	1.0	✓						0	0	0
(13) CARLOS JIMENEZ BOARD MEMBER	1.0	✓						0	0	0
(14) CHARLES MORELAND BOARD MEMBER	1.0	✓						0	0	0

Form **990** (2023)

**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/ 1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/ 1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(15) CHRIS VERLANDER BOARD MEMBER	1.0	<input checked="" type="checkbox"/>						0	0	0
(16) EMILY LISSKA BOARD MEMBER	1.0	<input checked="" type="checkbox"/>						0	0	0
(17) MAGGIE CABRAL-MALY BOARD MEMBER	1.0	<input checked="" type="checkbox"/>						0	0	0
(18) MICHAEL CORRIGAN BOARD MEMBER	1.0	<input checked="" type="checkbox"/>						0	0	0
(19) MIKE BELL DBOT LIASON	1.0	<input checked="" type="checkbox"/>						0	0	0
(20) TIM TRESCA BOARD MEMBER	1.0	<input checked="" type="checkbox"/>						0	0	0
(21)										
(22)										
(23)										
(24)										
(25)										
<b>1b Subtotal</b>								251,249	461,523	33,811
<b>c Total from continuation sheets to Part VII, Section A</b>								0	0	0
<b>d Total (add lines 1b and 1c)</b>								251,249	461,523	33,811

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **2**

	Yes	No
<b>3</b> Did the organization list any <b>former</b> officer, director, trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
NONE		
<b>2</b> Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization	0	



**Part VIII Statement of Revenue**Check if Schedule O contains a response or note to any line in this Part VIII ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
<b>Contributions, Gifts, Grants, and Other Similar Amounts</b>	<b>1a</b>	Federated campaigns . . . . .	<b>1a</b>				
	<b>b</b>	Membership dues . . . . .	<b>1b</b>				
	<b>c</b>	Fundraising events . . . . .	<b>1c</b>				
	<b>d</b>	Related organizations . . . . .	<b>1d</b>				
	<b>e</b>	Government grants (contributions)	<b>1e</b>	104,627			
	<b>f</b>	All other contributions, gifts, grants, and similar amounts not included above	<b>1f</b>	2,407,533			
	<b>g</b>	Noncash contributions included in lines 1a-1f . . . . .	<b>1g</b>	\$ 2,942			
	<b>h</b>	<b>Total.</b> Add lines 1a-1f . . . . .		2,512,160			
<b>Program Service Revenue</b>			Business Code				
	<b>2a</b>	ARTIST SERIES EVENTS	711300	12,588,077	12,588,077		
	<b>b</b>						
	<b>c</b>						
	<b>d</b>						
	<b>e</b>						
	<b>f</b>	All other program service revenue . . . . .		0	0	0	0
<b>g</b>	<b>Total.</b> Add lines 2a-2f . . . . .		12,588,077				
<b>Other Revenue</b>	<b>3</b>	Investment income (including dividends, interest, and other similar amounts) . . . . .		204,803			204,803
	<b>4</b>	Income from investment of tax-exempt bond proceeds					
	<b>5</b>	Royalties . . . . .					
	<b>6a</b>	Gross rents . . . . .	(i) Real	(ii) Personal			
	<b>b</b>	Less: rental expenses					
	<b>c</b>	Rental income or (loss)	0	0			
	<b>d</b>	Net rental income or (loss) . . . . .					
	<b>7a</b>	Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other			
	<b>b</b>	Less: cost or other basis and sales expenses . . . . .					
	<b>c</b>	Gain or (loss) . . . . .	675,842	0			
	<b>d</b>	Net gain or (loss) . . . . .		675,842			675,842
	<b>8a</b>	Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18 . . . . .		63,678			
	<b>b</b>	Less: direct expenses . . . . .		32,263			
	<b>c</b>	Net income or (loss) from fundraising events . . . . .		31,415			31,415
	<b>9a</b>	Gross income from gaming activities. See Part IV, line 19 . . . . .					
	<b>b</b>	Less: direct expenses . . . . .					
	<b>c</b>	Net income or (loss) from gaming activities . . . . .					
<b>10a</b>	Gross sales of inventory, less returns and allowances . . . . .						
<b>b</b>	Less: cost of goods sold . . . . .						
<b>c</b>	Net income or (loss) from sales of inventory . . . . .						
<b>Miscellaneous Revenue</b>			Business Code				
	<b>11a</b>						
	<b>b</b>						
	<b>c</b>						
	<b>d</b>	All other revenue . . . . .		0	0	0	0
<b>e</b>	<b>Total.</b> Add lines 11a-11d . . . . .		0				
<b>12</b>	<b>Total revenue.</b> See instructions . . . . .			16,012,297	12,588,077	0	912,060

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☒**Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.**

	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
<b>1</b> Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 . . . . .	2,089,807	2,089,807		
<b>2</b> Grants and other assistance to domestic individuals. See Part IV, line 22 . . . . .	1,032,546	1,032,546		
<b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 . . . . .				
<b>4</b> Benefits paid to or for members . . . . .				
<b>5</b> Compensation of current officers, directors, trustees, and key employees . . . . .	251,249		251,249	
<b>6</b> Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .				
<b>7</b> Other salaries and wages . . . . .				
<b>8</b> Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) . . . . .				
<b>9</b> Other employee benefits . . . . .				
<b>10</b> Payroll taxes . . . . .				
<b>11</b> Fees for services (nonemployees):				
<b>a</b> Management . . . . .				
<b>b</b> Legal . . . . .				
<b>c</b> Accounting . . . . .				
<b>d</b> Lobbying . . . . .				
<b>e</b> Professional fundraising services. See Part IV, line 17 . . . . .				
<b>f</b> Investment management fees . . . . .	2,489,305	2,489,305		
<b>g</b> Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Schedule O.) . . . . .	9,466,685	8,938,131	528,554	0
<b>12</b> Advertising and promotion . . . . .	55,486	51,114	4,372	
<b>13</b> Office expenses . . . . .	19,331	12,504	6,827	
<b>14</b> Information technology . . . . .	111,456	111,456		
<b>15</b> Royalties . . . . .				
<b>16</b> Occupancy . . . . .				
<b>17</b> Travel . . . . .	3,034		3,034	
<b>18</b> Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . .				
<b>19</b> Conferences, conventions, and meetings . . . . .	10,183	685	9,498	
<b>20</b> Interest . . . . .	4,740	4,740		
<b>21</b> Payments to affiliates . . . . .				
<b>22</b> Depreciation, depletion, and amortization . . . . .				
<b>23</b> Insurance . . . . .	2,648		2,648	
<b>24</b> Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.) . . . . .				
<b>a</b> ARTIST SERIES OPERATING . . . . .	254,187	254,187		
<b>b</b> DONOR DEVELOPMENT . . . . .	173,317	173,317		
<b>c</b> ALUMNI RELATIONS & DEVELOPMENT . . . . .	39,228	39,228		
<b>d</b> PROFESSIONAL DEVELOPMENT . . . . .	6,119	6,119		
<b>e</b> All other expenses . . . . .	4,322	4,322	0	0
<b>25</b> <b>Total functional expenses.</b> Add lines 1 through 24e . . . . .	16,013,643	15,207,461	806,182	0
<b>26</b> <b>Joint costs.</b> Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720) . . . . .				

**Part X Balance Sheet**Check if Schedule O contains a response or note to any line in this Part X ☐

		(A) Beginning of year		(B) End of year
<b>Assets</b>	<b>1</b> Cash—non-interest-bearing . . . . .		<b>1</b>	
	<b>2</b> Savings and temporary cash investments . . . . .	5,630,856	<b>2</b>	4,765,211
	<b>3</b> Pledges and grants receivable, net . . . . .	95,405	<b>3</b>	35,351
	<b>4</b> Accounts receivable, net . . . . .		<b>4</b>	11,832
	<b>5</b> Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons . . . . .		<b>5</b>	0
	<b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) . . . . .		<b>6</b>	0
	<b>7</b> Notes and loans receivable, net . . . . .		<b>7</b>	
	<b>8</b> Inventories for sale or use . . . . .		<b>8</b>	
	<b>9</b> Prepaid expenses and deferred charges . . . . .	419,040	<b>9</b>	536,796
	<b>10a</b> Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D . . . . .	<b>10a</b> 0		
	<b>b</b> Less: accumulated depreciation . . . . .	<b>10b</b> 0	<b>10c</b>	0
	<b>11</b> Investments—publicly traded securities . . . . .	47,493,394	<b>11</b>	73,432,147
	<b>12</b> Investments—other securities. See Part IV, line 11 . . . . .	19,988,555	<b>12</b>	10,745,329
	<b>13</b> Investments—program-related. See Part IV, line 11 . . . . .	23,675	<b>13</b>	23,675
	<b>14</b> Intangible assets . . . . .		<b>14</b>	
	<b>15</b> Other assets. See Part IV, line 11 . . . . .	3,721,619	<b>15</b>	4,577,414
<b>16</b> <b>Total assets.</b> Add lines 1 through 15 (must equal line 33) . . . . .	77,372,544	<b>16</b>	94,127,755	
<b>Liabilities</b>	<b>17</b> Accounts payable and accrued expenses . . . . .	655,625	<b>17</b>	967,307
	<b>18</b> Grants payable . . . . .		<b>18</b>	
	<b>19</b> Deferred revenue . . . . .	4,119,445	<b>19</b>	4,405,981
	<b>20</b> Tax-exempt bond liabilities . . . . .		<b>20</b>	
	<b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D . . . . .	94,498	<b>21</b>	100,577
	<b>22</b> Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons . . . . .		<b>22</b>	0
	<b>23</b> Secured mortgages and notes payable to unrelated third parties . . . . .		<b>23</b>	
	<b>24</b> Unsecured notes and loans payable to unrelated third parties . . . . .		<b>24</b>	
	<b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D . . . . .	0	<b>25</b>	0
	<b>26</b> <b>Total liabilities.</b> Add lines 17 through 25 . . . . .	4,869,568	<b>26</b>	5,473,865
<b>Net Assets or Fund Balances</b>	<b>Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.</b>			
	<b>27</b> Net assets without donor restrictions . . . . .	36,835,346	<b>27</b>	52,986,260
	<b>28</b> Net assets with donor restrictions . . . . .	35,667,630	<b>28</b>	35,667,630
	<b>Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.</b>			
	<b>29</b> Capital stock or trust principal, or current funds . . . . .		<b>29</b>	
	<b>30</b> Paid-in or capital surplus, or land, building, or equipment fund . . . . .		<b>30</b>	
	<b>31</b> Retained earnings, endowment, accumulated income, or other funds . . . . .		<b>31</b>	
	<b>32</b> Total net assets or fund balances . . . . .	72,502,976	<b>32</b>	88,653,890
<b>33</b> Total liabilities and net assets/fund balances . . . . .	77,372,544	<b>33</b>	94,127,755	

Form **990** (2023)



**Part XI Reconciliation of Net Assets**Check if Schedule O contains a response or note to any line in this Part XI ☐

<b>1</b>	Total revenue (must equal Part VIII, column (A), line 12)	<b>1</b>	16,012,297
<b>2</b>	Total expenses (must equal Part IX, column (A), line 25)	<b>2</b>	16,013,643
<b>3</b>	Revenue less expenses. Subtract line 2 from line 1	<b>3</b>	(1,346)
<b>4</b>	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	<b>4</b>	72,502,976
<b>5</b>	Net unrealized gains (losses) on investments	<b>5</b>	16,152,260
<b>6</b>	Donated services and use of facilities	<b>6</b>	
<b>7</b>	Investment expenses	<b>7</b>	
<b>8</b>	Prior period adjustments	<b>8</b>	
<b>9</b>	Other changes in net assets or fund balances (explain on Schedule O)	<b>9</b>	0
<b>10</b>	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	<b>10</b>	88,653,890

**Part XII Financial Statements and Reporting**Check if Schedule O contains a response or note to any line in this Part XII ☒

	Yes	No
<b>1</b> Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.		
<b>2a</b> Were the organization's financial statements compiled or reviewed by an independent accountant? . . . If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both. <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		✓
<b>b</b> Were the organization's financial statements audited by an independent accountant? . . . If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both. <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input checked="" type="checkbox"/> Both consolidated and separate basis	✓	
<b>c</b> If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? . . . If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	✓	
<b>3a</b> As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F? . . .	✓	
<b>b</b> If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits .	✓	

Form **990** (2023)

**SCHEDULE A  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2023**

**Open to Public  
Inspection**

Name of the organization

**FLORIDA STATE COLLEGE AT JACKSONVILLE FOUNDATION, INC.**

Employer identification number

**23-7168438**

**Part I Reason for Public Charity Status.** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:
- 5 ☒ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vii).** (Complete Part II.)
- 9 ☐ An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university:
- 10 ☐ An organization that normally receives (1) more than 33<sup>1</sup>/<sub>3</sub>% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33<sup>1</sup>/<sub>3</sub>% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
  - a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
  - b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
  - c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
  - d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
  - e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
  - f Enter the number of supported organizations . . . . .
  - g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
(A)						
(B)						
(C)						
(D)						
(E)						
<b>Total</b>						

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Florida State College at Jacksonville Foundation, Inc.  
- 23-7168438

Cat. No. 11285F

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Schedule A (Form 990) 2023

5/8/2025 4:31:08 AM

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") . . . . .	1,605,005	6,590,641	4,694,106	2,776,506	2,512,160	18,178,418
<b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . . . .						0
<b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge . . . . .		32,317				32,317
<b>4 Total.</b> Add lines 1 through 3 . . . . .	1,605,005	6,622,958	4,694,106	2,776,506	2,512,160	18,210,735
<b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) . . . . .						2,547,306
<b>6 Public support.</b> Subtract line 5 from line 4						15,663,429

**Section B. Total Support**

Calendar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
<b>7</b> Amounts from line 4 . . . . .	1,605,005	6,622,958	4,694,106	2,776,506	2,512,160	18,210,735
<b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources . . . . .	35,847	937	5,528	115,880	204,803	362,995
<b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on . . . . .						0
<b>10</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . . . . .	(334,187)	93,349	122,767	157,883	31,415	71,227
<b>11 Total support.</b> Add lines 7 through 10						18,644,957
<b>12</b> Gross receipts from related activities, etc. (see instructions) . . . . .					12	0
<b>13 First 5 years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> . . . . .						<input type="checkbox"/>

**Section C. Computation of Public Support Percentage**

<b>14</b> Public support percentage for 2023 (line 6, column (f), divided by line 11, column (f)) . . . . .	<b>14</b>	84.01 %
<b>15</b> Public support percentage from 2022 Schedule A, Part II, line 14 . . . . .	<b>15</b>	87.88 %
<b>16a 33<sup>1</sup>/<sub>3</sub>% support test—2023.</b> If the organization did not check the box on line 13, and line 14 is 33 <sup>1</sup> / <sub>3</sub> % or more, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization . . . . .	<input checked="" type="checkbox"/>	
<b>b 33<sup>1</sup>/<sub>3</sub>% support test—2022.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 <sup>1</sup> / <sub>3</sub> % or more, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization . . . . .	<input type="checkbox"/>	
<b>17a 10%-facts-and-circumstances test—2023.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here</b> . Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization . . . . .	<input type="checkbox"/>	
<b>b 10%-facts-and-circumstances test—2022.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here</b> . Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization . . . . .	<input type="checkbox"/>	
<b>18 Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions . . . . .	<input type="checkbox"/>	

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.  
If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose . . . .						
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513						
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . . .						
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge . . . .						
<b>6 Total.</b> Add lines 1 through 5 . . . .						
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons . . . .						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
<b>c</b> Add lines 7a and 7b . . . .						
<b>8 Public support.</b> (Subtract line 7c from line 6.) . . . .						

**Section B. Total Support**

Calendar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
<b>9</b> Amounts from line 6 . . . .						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 . . . .						
<b>c</b> Add lines 10a and 10b . . . .						
<b>11</b> Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . . . .						
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.) . . . .						
<b>14 First 5 years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> . . . . <input type="checkbox"/>						

**Section C. Computation of Public Support Percentage**

<b>15</b> Public support percentage for 2023 (line 8, column (f), divided by line 13, column (f)) . . . .	<b>15</b>	%
<b>16</b> Public support percentage from 2022 Schedule A, Part III, line 15 . . . .	<b>16</b>	%

**Section D. Computation of Investment Income Percentage**

<b>17</b> Investment income percentage for <b>2023</b> (line 10c, column (f), divided by line 13, column (f)) . . . .	<b>17</b>	%
<b>18</b> Investment income percentage from <b>2022</b> Schedule A, Part III, line 17 . . . .	<b>18</b>	%
<b>19a 33 1/3% support tests—2023.</b> If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization . . . . <input type="checkbox"/>		
<b>b 33 1/3% support tests—2022.</b> If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization . . . . <input type="checkbox"/>		
<b>20 Private foundation.</b> If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions . . . . <input type="checkbox"/>		

**Part IV Supporting Organizations**

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

	Yes	No
<b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
<b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
<b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>		
<b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.</i>		
<b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.</i>		
<b>4a</b> Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>		
<b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
<b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
<b>5a</b> Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in <b>Part VI</b>, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
<b>b Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
<b>c Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?		
<b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in <b>Part VI</b>.</i>		
<b>7</b> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
<b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
<b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in <b>Part VI</b>.</i>		
<b>b</b> Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in <b>Part VI</b>.</i>		
<b>c</b> Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in <b>Part VI</b>.</i>		
<b>10a</b> Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
<b>b</b> Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

**Part IV Supporting Organizations** (continued)

	Yes	No
<b>11</b> Has the organization accepted a gift or contribution from any of the following persons?		
<b>a</b> A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?		
<b>11a</b>		
<b>b</b> A family member of a person described on line 11a above?		
<b>11b</b>		
<b>c</b> A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in <b>Part VI</b> .		
<b>11c</b>		

**Section B. Type I Supporting Organizations**

	Yes	No
<b>1</b> Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
<b>1</b>		
<b>2</b> Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.		
<b>2</b>		

**Section C. Type II Supporting Organizations**

	Yes	No
<b>1</b> Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		
<b>1</b>		

**Section D. All Type III Supporting Organizations**

	Yes	No
<b>1</b> Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
<b>1</b>		
<b>2</b> Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s), or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).		
<b>2</b>		
<b>3</b> By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.		
<b>3</b>		

**Section E. Type III Functionally Integrated Supporting Organizations**

<b>1</b> Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
<b>a</b> <input type="checkbox"/> The organization satisfied the Activities Test. Complete <b>line 2</b> below.			
<b>b</b> <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete <b>line 3</b> below.			
<b>c</b> <input type="checkbox"/> The organization supported a governmental entity. Describe in <b>Part VI</b> how you supported a governmental entity (see instructions).			
<b>2</b> Activities Test. Answer lines 2a and 2b below.			
<b>a</b> Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI</b> identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.			
<b>2a</b>			
<b>b</b> Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.			
<b>2b</b>			
<b>3</b> Parent of Supported Organizations. Answer lines 3a and 3b below.			
<b>a</b> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in <b>Part VI</b> .			
<b>3a</b>			
<b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in <b>Part VI</b> the role played by the organization in this regard.			
<b>3b</b>			

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

- 1** ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in Part VI*). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

<b>Section A—Adjusted Net Income</b>		(A) Prior Year	(B) Current Year (optional)
<b>1</b>	Net short-term capital gain	<b>1</b>	
<b>2</b>	Recoveries of prior-year distributions	<b>2</b>	
<b>3</b>	Other gross income (see instructions)	<b>3</b>	
<b>4</b>	Add lines 1 through 3.	<b>4</b>	
<b>5</b>	Depreciation and depletion	<b>5</b>	
<b>6</b>	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	<b>6</b>	
<b>7</b>	Other expenses (see instructions)	<b>7</b>	
<b>8</b>	<b>Adjusted Net Income</b> (subtract lines 5, 6, and 7 from line 4)	<b>8</b>	
<b>Section B—Minimum Asset Amount</b>		(A) Prior Year	(B) Current Year (optional)
<b>1</b>	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
<b>a</b>	Average monthly value of securities	<b>1a</b>	
<b>b</b>	Average monthly cash balances	<b>1b</b>	
<b>c</b>	Fair market value of other non-exempt-use assets	<b>1c</b>	
<b>d</b>	<b>Total</b> (add lines 1a, 1b, and 1c)	<b>1d</b>	
<b>e</b>	<b>Discount</b> claimed for blockage or other factors ( <i>explain in detail in Part VI</i> ):		
<b>2</b>	Acquisition indebtedness applicable to non-exempt-use assets	<b>2</b>	
<b>3</b>	Subtract line 2 from line 1d.	<b>3</b>	
<b>4</b>	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	<b>4</b>	
<b>5</b>	Net value of non-exempt-use assets (subtract line 4 from line 3)	<b>5</b>	
<b>6</b>	Multiply line 5 by 0.035.	<b>6</b>	
<b>7</b>	Recoveries of prior-year distributions	<b>7</b>	
<b>8</b>	<b>Minimum Asset Amount</b> (add line 7 to line 6)	<b>8</b>	
<b>Section C—Distributable Amount</b>			Current Year
<b>1</b>	Adjusted net income for prior year (from Section A, line 8, column A)	<b>1</b>	
<b>2</b>	Enter 0.85 of line 1.	<b>2</b>	
<b>3</b>	Minimum asset amount for prior year (from Section B, line 8, column A)	<b>3</b>	
<b>4</b>	Enter greater of line 2 or line 3.	<b>4</b>	
<b>5</b>	Income tax imposed in prior year	<b>5</b>	
<b>6</b>	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	<b>6</b>	
<b>7</b>	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

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**Part V** Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D—Distributions		Current Year
<b>1</b>	Amounts paid to supported organizations to accomplish exempt purposes	<b>1</b>
<b>2</b>	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	<b>2</b>
<b>3</b>	Administrative expenses paid to accomplish exempt purposes of supported organizations	<b>3</b>
<b>4</b>	Amounts paid to acquire exempt-use assets	<b>4</b>
<b>5</b>	Qualified set-aside amounts (prior IRS approval required—provide details in <b>Part VI</b> )	<b>5</b>
<b>6</b>	Other distributions (describe in <b>Part VI</b> ). See instructions.	<b>6</b>
<b>7</b>	<b>Total annual distributions.</b> Add lines 1 through 6.	<b>7</b>
<b>8</b>	Distributions to attentive supported organizations to which the organization is responsive (provide details in <b>Part VI</b> ). See instructions.	<b>8</b>
<b>9</b>	Distributable amount for 2023 from Section C, line 6	<b>9</b>
<b>10</b>	Line 8 amount divided by line 9 amount	<b>10</b>

Section E—Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2023	(iii) Distributable Amount for 2023
<b>1</b> Distributable amount for 2023 from Section C, line 6			
<b>2</b> Underdistributions, if any, for years prior to 2023 (reasonable cause required—explain in <b>Part VI</b> ). See instructions.			
<b>3</b> Excess distributions carryover, if any, to 2023			
<b>a</b> From 2018 . . . . .			
<b>b</b> From 2019 . . . . .			
<b>c</b> From 2020 . . . . .			
<b>d</b> From 2021 . . . . .			
<b>e</b> From 2022 . . . . .			
<b>f</b> <b>Total</b> of lines 3a through 3e			
<b>g</b> Applied to underdistributions of prior years			
<b>h</b> Applied to 2023 distributable amount			
<b>i</b> Carryover from 2018 not applied (see instructions)			
<b>j</b> Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
<b>4</b> Distributions for 2023 from Section D, line 7: \$			
<b>a</b> Applied to underdistributions of prior years			
<b>b</b> Applied to 2023 distributable amount			
<b>c</b> Remainder. Subtract lines 4a and 4b from line 4.			
<b>5</b> Remaining underdistributions for years prior to 2023, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in <b>Part VI</b> . See instructions.			
<b>6</b> Remaining underdistributions for 2023. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in <b>Part VI</b> . See instructions.			
<b>7</b> <b>Excess distributions carryover to 2024.</b> Add lines 3j and 4c.			
<b>8</b> Breakdown of line 7:			
<b>a</b> Excess from 2019 . . .			
<b>b</b> Excess from 2020 . . .			
<b>c</b> Excess from 2021 . . .			
<b>d</b> Excess from 2022 . . .			
<b>e</b> Excess from 2023 . . .			

Schedule A (Form 990) 2023



## Part VI

**Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

[illegible]

## Part VI

Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Return Reference - Identifier	Explanation						
SCHEDULE A, PART II, LINE 10 - OTHER INCOME	Description	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
	(1) OTHER INCOME	(334,187)	93,349	122,767	157,883	31,415	71,227
	Total	(334,187)	93,349	122,767	157,883	31,415	71,227

Schedule B  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Schedule of Contributors

Attach to Form 990, 990-EZ, or 990-PF.  
Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

2023

Name of the organization

FLORIDA STATE COLLEGE AT JACKSONVILLE FOUNDATION, INC.

Employer identification number

23-7168438

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

☒ 501(c)( 3 ) (enter number) organization

☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

☐ 527 political organization

Form 990-PF

☐ 501(c)(3) exempt private foundation

☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation

☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

- ☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

- ☒ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 $\frac{1}{3}$ % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year . . . . . \$ \_\_\_\_\_

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Name of organization

FLORIDA STATE COLLEGE AT JACKSONVILLE FOUNDATION, INC.

Employer identification number

23-7168438

**Part I** **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	FIDELITY FOUNDATION 7 WATER STREET BOSTON, MA 02109-4106	\$ 600,000	<b>Person</b> <input checked="" type="checkbox"/> <b>Payroll</b> <input type="checkbox"/> <b>Noncash</b> <input type="checkbox"/> (Complete Part II for noncash contributions.)
2	PMK FOUNDATION PO BOX 1037 PONTE VEDRA BEACH, FL 32004-1037	\$ 600,000	<b>Person</b> <input checked="" type="checkbox"/> <b>Payroll</b> <input type="checkbox"/> <b>Noncash</b> <input type="checkbox"/> (Complete Part II for noncash contributions.)
3	SUNSHINE STATE HEALTH PLAN, INC. P. O. BOX 459089 FT LAUDERDALE, FL 33345-9089	\$ 100,000	<b>Person</b> <input checked="" type="checkbox"/> <b>Payroll</b> <input type="checkbox"/> <b>Noncash</b> <input type="checkbox"/> (Complete Part II for noncash contributions.)
4	SCHEIDEL FOUNDATION 800 W BROAD STREET, STE 408 FALLS CHURCH, VA 22046-3146	\$ 85,897	<b>Person</b> <input checked="" type="checkbox"/> <b>Payroll</b> <input type="checkbox"/> <b>Noncash</b> <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	<b>Person</b> <input type="checkbox"/> <b>Payroll</b> <input type="checkbox"/> <b>Noncash</b> <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	<b>Person</b> <input type="checkbox"/> <b>Payroll</b> <input type="checkbox"/> <b>Noncash</b> <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization FLORIDA STATE COLLEGE AT JACKSONVILLE FOUNDATION, INC.	Employer identification number 23-7168438
--	--

Part II

Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
-----	----- ----- ----- -----	\$ -----	-----
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
-----	----- ----- ----- -----	\$ -----	-----
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
-----	----- ----- ----- -----	\$ -----	-----
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
-----	----- ----- ----- -----	\$ -----	-----
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
-----	----- ----- ----- -----	\$ -----	-----
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
-----	----- ----- ----- -----	\$ -----	-----

Name of organization

FLORIDA STATE COLLEGE AT JACKSONVILLE FOUNDATION, INC.

Employer identification number

23-7168438

**Part III**

**Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor.** Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of **\$1,000 or less** for the year. (Enter this information once. See instructions.) \$ \_\_\_\_\_  
Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-----	----- ----- -----	----- ----- -----	----- ----- -----
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	----- ----- -----	----- ----- -----	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-----	----- ----- -----	----- ----- -----	----- ----- -----
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	----- ----- -----	----- ----- -----	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-----	----- ----- -----	----- ----- -----	----- ----- -----
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	----- ----- -----	----- ----- -----	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-----	----- ----- -----	----- ----- -----	----- ----- -----
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	----- ----- -----	----- ----- -----	

SCHEDULE D  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990,  
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.  
Attach to Form 990.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public  
Inspection

Name of the organization

FLORIDA STATE COLLEGE AT JACKSONVILLE FOUNDATION, INC.

Employer identification number

23-7168438

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year . . . . .	
2	Aggregate value of contributions to (during year) . . . . .	
3	Aggregate value of grants from (during year) . . . . .	
4	Aggregate value at end of year . . . . .	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? . . . . . <input type="checkbox"/> Yes <input type="checkbox"/> No	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? . . . . . <input type="checkbox"/> Yes <input type="checkbox"/> No	

Part II Conservation Easements

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1	Purpose(s) of conservation easements held by the organization (check all that apply). <input type="checkbox"/> Preservation of land for public use (for example, recreation or education) <input type="checkbox"/> Preservation of a historically important land area <input type="checkbox"/> Protection of natural habitat <input type="checkbox"/> Preservation of a certified historic structure <input type="checkbox"/> Preservation of open space	
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.	
a	Total number of conservation easements . . . . .	2a
b	Total acreage restricted by conservation easements . . . . .	2b
c	Number of conservation easements on a certified historic structure included on line 2a . . . . .	2c
d	Number of conservation easements included on line 2c acquired after July 25, 2006, and not on a historic structure listed in the National Register . . . . .	2d
3	Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year . . . . .	
4	Number of states where property subject to conservation easement is located . . . . .	
5	Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? . . . . . <input type="checkbox"/> Yes <input type="checkbox"/> No	
6	Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year . . . . .	
7	Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year . . . . .	
8	Does each conservation easement reported on line 2d above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? . . . . . <input type="checkbox"/> Yes <input type="checkbox"/> No	
9	In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.	

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a	If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.	
b	If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items. (i) Revenue included on Form 990, Part VIII, line 1 . . . . . \$ (ii) Assets included in Form 990, Part X . . . . . \$	
2	If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items. a Revenue included on Form 990, Part VIII, line 1 . . . . . \$ b Assets included in Form 990, Part X . . . . . \$	

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

**3** Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply).

- a** ☐ Public exhibition  
**b** ☐ Scholarly research  
**c** ☐ Preservation for future generations  
**d** ☐ Loan or exchange program  
**e** ☒ Other INVESTMENT

**4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

**5** During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☒ No

**Part IV Escrow and Custodial Arrangements**

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

**1a** Is the organization an agent, trustee, custodian, or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☒ No

**b** If "Yes," explain the arrangement in Part XIII and complete the following table.

	Amount
<b>c</b> Beginning balance	<b>1c</b>
<b>d</b> Additions during the year	<b>1d</b>
<b>e</b> Distributions during the year	<b>1e</b>
<b>f</b> Ending balance	<b>1f</b>

**2a** Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☒ Yes ☐ No

**b** If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII ☒

**Part V Endowment Funds**

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
<b>1a</b> Beginning of year balance	106,099,905	102,060,750	72,977,109	56,202,504	55,034,024
<b>b</b> Contributions		1,767,206	23,031,486	4,365,698	1,021,535
<b>c</b> Net investment earnings, gains, and losses		6,664,479	10,282,725	15,266,812	2,120,130
<b>d</b> Grants or scholarships		3,304,367	3,230,070	1,783,423	1,513,661
<b>e</b> Other expenditures for facilities and programs		1,088,163	1,000,500	1,074,482	459,524
<b>f</b> Administrative expenses					
<b>g</b> End of year balance	106,099,905	106,099,905	102,060,750	72,977,109	56,202,504

**2** Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- a** Board designated or quasi-endowment \_\_\_\_\_ %  
**b** Permanent endowment \_\_\_\_\_ %  
**c** Term endowment \_\_\_\_\_ %

The percentages on lines 2a, 2b, and 2c should equal 100%.

**3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

- (i)** Unrelated organizations?  
**(ii)** Related organizations?

	Yes	No
<b>3a(i)</b>		
<b>3a(ii)</b>		
<b>3b</b>		

**b** If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?

**4** Describe in Part XIII the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
<b>1a</b> Land				
<b>b</b> Buildings				
<b>c</b> Leasehold improvements				
<b>d</b> Equipment				
<b>e</b> Other				

**Total.** Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, line 10c, column (B))



**Part VII Investments—Other Securities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives . . . . .		
(2) Closely held equity interests . . . . .		
(3) Other		
(A) PRIVATE EQUITY FUNDS	10,634,986	END OF YEAR MARKET VALUE
(B) MONEY MARKET	110,343	COST
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
<b>Total.</b> (Column (b) must equal Form 990, Part X, line 12, col. (B)) . . .	10,745,329	

**Part VIII Investments—Program Related**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
<b>Total.</b> (Column (b) must equal Form 990, Part X, line 13, col. (B)) . . .		

**Part IX Other Assets**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, line 15, col. (B)) . . . . .	

**Part X Other Liabilities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, line 25, col. (B)) . . . . .	0

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ☒

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

<b>1</b>	Total revenue, gains, and other support per audited financial statements . . . . .	<b>1</b>	29,605,139
<b>2</b>	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
<b>a</b>	Net unrealized gains (losses) on investments . . . . .	<b>2a</b>	16,152,260
<b>b</b>	Donated services and use of facilities . . . . .	<b>2b</b>	
<b>c</b>	Recoveries of prior year grants . . . . .	<b>2c</b>	
<b>d</b>	Other (Describe in Part XIII.) . . . . .	<b>2d</b>	(4,740)
<b>e</b>	Add lines <b>2a</b> through <b>2d</b> . . . . .	<b>2e</b>	16,147,520
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b> . . . . .	<b>3</b>	13,457,619
<b>4</b>	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	<b>4a</b>	2,489,305
<b>b</b>	Other (Describe in Part XIII.) . . . . .	<b>4b</b>	65,373
<b>c</b>	Add lines <b>4a</b> and <b>4b</b> . . . . .	<b>4c</b>	2,554,678
<b>5</b>	Total revenue. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12.) . . . . .	<b>5</b>	16,012,297

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

<b>1</b>	Total expenses and losses per audited financial statements . . . . .	<b>1</b>	13,454,225
<b>2</b>	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
<b>a</b>	Donated services and use of facilities . . . . .	<b>2a</b>	
<b>b</b>	Prior year adjustments . . . . .	<b>2b</b>	
<b>c</b>	Other losses . . . . .	<b>2c</b>	
<b>d</b>	Other (Describe in Part XIII.) . . . . .	<b>2d</b>	(97,636)
<b>e</b>	Add lines <b>2a</b> through <b>2d</b> . . . . .	<b>2e</b>	(97,636)
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b> . . . . .	<b>3</b>	13,551,861
<b>4</b>	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	<b>4a</b>	2,489,305
<b>b</b>	Other (Describe in Part XIII.) . . . . .	<b>4b</b>	(27,523)
<b>c</b>	Add lines <b>4a</b> and <b>4b</b> . . . . .	<b>4c</b>	2,461,782
<b>5</b>	Total expenses. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18.) . . . . .	<b>5</b>	16,013,643

**Part XIII Supplemental Information**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

[SEE STATEMENT](#)

# Part XIII

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference - Identifier	Explanation	
SCHEDULE D, PART XI, LINE 2(D) - OTHER REVENUES IN AUDITED FINANCIAL STATEMENTS NOT IN FORM 990	(a) Description	(b) Amount
	INTEREST EXPENSE	- 4,740
SCHEDULE D, PART XI, LINE 4(B) - OTHER REVENUE	(a) Description	(b) Amount
	FEE REVENUE NET IN EXPENSES ON AUDIT	97,636
	FUNDRAISING EXPENSE	- 32,263
SCHEDULE D, PART XII, LINE 2(D) - OTHER EXPENSES IN AUDITED FINANCIAL STATEMENTS NOT IN FORM 990	(a) Description	(b) Amount
	FEE REVENUE NET IN EXPENSES ON AUDIT	- 97,636
SCHEDULE D, PART XII, LINE 4(B) - OTHER EXPENSES	(a) Description	(b) Amount
	INTEREST EXPENSE	4,740
	FUNDRAISING EXPENSE	- 32,263

# Part XIII

**Supplemental Information.** Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference - Identifier	Explanation
SCHEDULE D, PART IV, LINE 2B - EXPLANATION OF ESCROW AGREEMENT	THE FOUNDATION HOLDS CERTAIN FUNDS AS AN AGENCY ENDOWMENT FOR THE PROSPERITY SCHOLARSHIP FUND, WHICH PROVIDES SCHOLARSHIPS TO FINANCIALLY ELIGIBLE STUDENTS TO ATTEND COLLEGE IN NORTHEAST FLORIDA. SCHOLARSHIPS TO ELIGIBLE STUDENTS MAY BE USED AT FLORIDA STATE COLLEGE AT JACKSONVILLE, UNIVERSITY OF NORTH FLORIDA, JACKSONVILLE UNIVERSITY, OR EDWARD WATERS COLLEGE.
SCHEDULE D, PART V, LINE 4 - INTENDED USES OF ENDOWMENT FUNDS	ENDOWMENT FUNDS ARE HELD TO SUPPORT THE STUDENTS OF FLORIDA STATE COLLEGE AT JACKSONVILLE AND ITS MISSION OVER THE LONG TERM.
SCHEDULE D, PART X, LINE 2 - FIN 48 (ASC 740) FOOTNOTE	THE FOUNDATION IS A NOT-FOR-PROFIT ORGANIZATION AS DESCRIBED IN SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE AND IS EXEMPT FROM FEDERAL AND STATE INCOME TAXES ON RELATED INCOME PURSUANT TO SECTION 501(A) OF THE INTERNAL REVENUE CODE AND CHAPTER 220.13 OF THE FLORIDA STATUTES, RESPECTIVELY. AS SUCH, ONLY UNRELATED BUSINESS INCOME IS SUBJECT TO INCOME TAX.

SCHEDULE I  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Name of the organization

FLORIDA STATE COLLEGE AT JACKSONVILLE FOUNDATION, INC.

Grants and Other Assistance to Organizations,  
Governments, and Individuals in the United States  
Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.  
Attach to Form 990.  
Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

2023

Open to Public  
Inspection

Employer identification number

23-7168438

Part I General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) FLORIDA STATE COLLEGE AT JACKSONVILLE 501 W STATE ST, JACKSONVILLE, FL 32202	59-1149317	115	2,067,880				PROGRAMMATIC SUPPORT
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							

- 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 1
- 3 Enter total number of other organizations listed in the line 1 table 0

**Part III** **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.  
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
1 SCHOLARSHIPS TO FSCJ	1,744	1,032,546			
2					
3					
4					
5					
6					
7					

<b>Part IV</b>	<b>Supplemental Information.</b> Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.
----------------	--

(SEE STATEMENT)

## Part IV

**Supplemental Information.** Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Return Reference - Identifier	Explanation
SCHEDULE I, PART I, LINE 2 - PROCEDURES FOR MONITORING USE OF GRANT FUNDS.	GRANTS FOR SCHOLARSHIPS ARE MONITORED TO ENSURE THAT STUDENTS RECEIVING SCHOLARSHIPS MEET ELIGIBILITY REQUIREMENTS ESTABLISHED BY THE FOUNDATION AND THROUGH GIFT AGREEMENTS ESTABLISHED BY THE DONOR. THE SCHOLARSHIP OFFICE RECEIVES APPLICATIONS FOR ALL QUALIFIED STUDENTS AND SELECTION IS THEN DETERMINED BY A SCHOLARSHIP COMMITTEE. GRANTS FOR COLLEGE PROGRAMS ARE MONITORED THROUGH A REIMBURSEMENT PROCESS TO ENSURE THAT FUNDS ARE AVAILABLE, AND WHERE APPLICABLE, FOLLOW THE GIFT AGREEMENTS ESTABLISHED BY DONORS.

**SCHEDULE J**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

Name of the organization

FLORIDA STATE COLLEGE AT JACKSONVILLE FOUNDATION, INC.

**Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest  
Compensated Employees  
Complete if the organization answered "Yes" on Form 990, Part IV, line 23.  
Attach to Form 990.  
Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2023**

**Open to Public  
Inspection**

Employer identification number

23-7168438

**Part I Questions Regarding Compensation**

	Yes	No
<b>1a</b> Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. <div><input type="checkbox"/> First-class or charter travel <input type="checkbox"/> Travel for companions <input type="checkbox"/> Tax indemnification and gross-up payments <input type="checkbox"/> Discretionary spending account</div> <div><input type="checkbox"/> Housing allowance or residence for personal use <input type="checkbox"/> Payments for business use of personal residence <input type="checkbox"/> Health or social club dues or initiation fees <input type="checkbox"/> Personal services (such as maid, chauffeur, chef)</div>		
<b>b</b> If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain . . . . .	<b>1b</b>	
<b>2</b> Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? . . . . .	<b>2</b>	
<b>3</b> Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. <div><input type="checkbox"/> Compensation committee <input type="checkbox"/> Independent compensation consultant <input type="checkbox"/> Form 990 of other organizations</div> <div><input type="checkbox"/> Written employment contract <input type="checkbox"/> Compensation survey or study <input checked="" type="checkbox"/> Approval by the board or compensation committee</div>		
<b>4</b> During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: <b>a</b> Receive a severance payment or change-of-control payment? . . . . . <b>b</b> Participate in or receive payment from a supplemental nonqualified retirement plan? . . . . . <b>c</b> Participate in or receive payment from an equity-based compensation arrangement? . . . . . If "Yes" to any of lines 4a–c, list the persons and provide the applicable amounts for each item in Part III.	<b>4a</b> <b>4b</b> <b>4c</b>	   <input checked="" type="checkbox"/> <input checked="" type="checkbox"/> <input checked="" type="checkbox"/>
<b>Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5–9.</b>		
<b>5</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: <b>a</b> The organization? . . . . . <b>b</b> Any related organization? . . . . . If "Yes" on line 5a or 5b, describe in Part III.	<b>5a</b> <b>5b</b>	  <input checked="" type="checkbox"/> <input checked="" type="checkbox"/>
<b>6</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: <b>a</b> The organization? . . . . . <b>b</b> Any related organization? . . . . . If "Yes" on line 6a or 6b, describe in Part III.	<b>6a</b> <b>6b</b>	  <input checked="" type="checkbox"/> <input checked="" type="checkbox"/>
<b>7</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III . . . . .	<b>7</b>	<input checked="" type="checkbox"/>
<b>8</b> Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III . . . . .	<b>8</b>	<input checked="" type="checkbox"/>
<b>9</b> If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)? . . . . .	<b>9</b>	



**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

**Note:** The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)–(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1	JOHN AVENDANO	(i) 0	(ii) 0	(iii) 0	0	0	0	0
	COLLEGE PRESIDENT	(ii) 461,523	0	0	0	13,850	475,373	0
2	CLEVE WARREN	(i) 141,745	(ii) 0	(iii) 0	0	9,683	151,428	0
	CIO AND DIR OF COMMUNITY RELATIONS FOR FOUNDATION	(ii) 0	0	0	0	0	0	0
3		(i)	(ii)	(iii)				
4		(i)	(ii)	(iii)				
5		(i)	(ii)	(iii)				
6		(i)	(ii)	(iii)				
7		(i)	(ii)	(iii)				
8		(i)	(ii)	(iii)				
9		(i)	(ii)	(iii)				
10		(i)	(ii)	(iii)				
11		(i)	(ii)	(iii)				
12		(i)	(ii)	(iii)				
13		(i)	(ii)	(iii)				
14		(i)	(ii)	(iii)				
15		(i)	(ii)	(iii)				
16		(i)	(ii)	(iii)				

<b>SCHEDULE O (Form 990)</b>  Department of Treasury Internal Revenue Service	<b>Supplemental Information to Form 990 or 990-EZ</b> Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ▶ Attach to Form 990 or 990-EZ. ▶ Go to <a href="http://www.irs.gov/Form990">www.irs.gov/Form990</a> for the latest information.	OMB No. 1545-0047
		<b>2023</b> Open to Public Inspection
Name of the Organization <b>FLORIDA STATE COLLEGE AT JACKSONVILLE FOUNDATION, INC.</b>		Employer Identification Number <b>23-7168438</b>

Return Reference - Identifier	Explanation				
FORM 990, PART VI, LINE 11B - REVIEW OF FORM 990 BY GOVERNING BODY	FORM 990 IS MADE AVAILABLE TO THE BOARD OF DIRECTORS, FINANCE COMMITTEE, AND FOUNDATION MANAGEMENT FOR REVIEW PRIOR TO FILING.				
FORM 990, PART VI, LINE 12C - CONFLICT OF INTEREST POLICY	OFFICERS AND DIRECTORS OF THE FOUNDATION ARE REQUIRED TO SIGN A CONFLICT OF INTEREST POLICY ON AN ANNUAL BASIS.				
FORM 990, PART VI, LINE 15A - PROCESS TO ESTABLISH COMPENSATION OF TOP MANAGEMENT OFFICIAL	THE BOARD OF DIRECTORS ASSESSES THE PERFORMANCE OF THE FOUNDATION'S EXECUTIVE DIRECTOR AND OTHER OFFICERS WHEN DETERMINING COMPENSATION.				
FORM 990, PART VI, LINE 15B - PROCESS TO ESTABLISH COMPENSATION OF OTHER OFFICERS OR KEY EMPLOYEES	THE BOARD OF DIRECTORS ASSESSES THE PERFORMANCE OF THE FOUNDATION'S EXECUTIVE DIRECTOR AND OTHER OFFICERS WHEN DETERMINING COMPENSATION.				
FORM 990, PART VI, LINE 19 - REQUIRED DOCUMENTS AVAILABLE TO THE PUBLIC	THE FOUNDATION'S GOVERNING DOCUMENTS AND OTHER POLICIES ARE MADE AVAILABLE UPON REQUEST.				
FORM 990, PART IX, LINE 11G - OTHER FEES FOR SERVICES	(a) Description	(b) Total Expenses	(c) Program Service Expenses	(d) Management and General Expenses	(e) Fundraising Expenses
	ARTIST SERIES	9,466,685	8,938,131	528,554	
	Total	9,466,685	8,938,131	528,554	0
FORM 990, PART XII, LINE 2C -	THE PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR.				

SCHEDULE R  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Name of the organization

FLORIDA STATE COLLEGE AT JACKSONVILLE FOUNDATION, INC.

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public  
Inspection

Employer identification number

23-7168438

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) .....					
(2) .....					
(3) .....					
(4) .....					
(5) .....					
(6) .....					

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1) FLORIDA STATE COLLEGE AT JACKSONVILLE (59-1149317) 501 W STATE ST, JACKSONVILLE, FL 32202	EDUCATION	FL	501(A)		N/A		✓
(2) .....							
(3) .....							
(4) .....							
(5) .....							
(6) .....							
(7) .....							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 50135Y

Schedule R (Form 990) 2023

**Part III Identification of Related Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512—514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproportionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
(1)												
(2)												
(3)												
(4)												
(5)												
(6)												
(7)												

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
(1)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									

**Part V Transactions With Related Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.**Note:** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

	Yes	No
<b>1</b> During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV?		
<b>a</b> Receipt of <b>(i)</b> interest, <b>(ii)</b> annuities, <b>(iii)</b> royalties, or <b>(iv)</b> rent from a controlled entity . . . . .	<b>1a</b>	✓
<b>b</b> Gift, grant, or capital contribution to related organization(s) . . . . .	<b>1b</b>	✓
<b>c</b> Gift, grant, or capital contribution from related organization(s) . . . . .	<b>1c</b>	✓
<b>d</b> Loans or loan guarantees to or for related organization(s) . . . . .	<b>1d</b>	✓
<b>e</b> Loans or loan guarantees by related organization(s) . . . . .	<b>1e</b>	✓
<b>f</b> Dividends from related organization(s) . . . . .	<b>1f</b>	✓
<b>g</b> Sale of assets to related organization(s) . . . . .	<b>1g</b>	✓
<b>h</b> Purchase of assets from related organization(s) . . . . .	<b>1h</b>	✓
<b>i</b> Exchange of assets with related organization(s) . . . . .	<b>1i</b>	✓
<b>j</b> Lease of facilities, equipment, or other assets to related organization(s) . . . . .	<b>1j</b>	✓
<b>k</b> Lease of facilities, equipment, or other assets from related organization(s) . . . . .	<b>1k</b>	✓
<b>l</b> Performance of services or membership or fundraising solicitations for related organization(s) . . . . .	<b>1l</b>	✓
<b>m</b> Performance of services or membership or fundraising solicitations by related organization(s) . . . . .	<b>1m</b>	✓
<b>n</b> Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) . . . . .	<b>1n</b>	✓
<b>o</b> Sharing of paid employees with related organization(s) . . . . .	<b>1o</b>	✓
<b>p</b> Reimbursement paid to related organization(s) for expenses . . . . .	<b>1p</b>	✓
<b>q</b> Reimbursement paid by related organization(s) for expenses . . . . .	<b>1q</b>	✓
<b>r</b> Other transfer of cash or property to related organization(s) . . . . .	<b>1r</b>	✓
<b>s</b> Other transfer of cash or property from related organization(s) . . . . .	<b>1s</b>	✓

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a–s)	(c) Amount involved	(d) Method of determining amount involved
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			

**Part VI** **Unrelated Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512—514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				Yes	No			Yes	No		Yes	No	
(1) .....													
(2) .....													
(3) .....													
(4) .....													
(5) .....													
(6) .....													
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(12) .....													
(13) .....													
(14) .....													
(15) .....													
(16) .....													

Schedule R (Form 990) 2023

**Florida State College at Jacksonville  
District Board of Trustees**

**AGENDA ITEM NO. A – 5.**

Subject:	Finance: Fees and Charges
Meeting Date:	June 10, 2025

**RECOMMENDATION:** It is recommended that the District Board of Trustees approve the fee changes for the following courses to be effective Fall Term 2025, pursuant to Board Rule 6Hx7-4.19.

**BACKGROUND:** Florida Statutes 1009.22(9) Workforce education postsecondary student fees and 1009.23(12) Florida College System institution student fees allow the assessment of user fees. State Board Rule 6A-14.054(6), Student Fees, provides that each board of trustees may establish user fees in addition to tuition fees for services that incur unusual costs (specialized software and equipment, equipment and software maintenance, tests, kits, materials, insurance, and others). These fees shall not exceed the cost of the goods or services provided and shall only be charged to students or agencies receiving those goods or services.

**Fall Term 2025**

<b>Course Number</b>	<b>Course</b>	<b>Current Fee</b>	<b>Recommended Fee</b>
COS0009C	Cosmetologist and Hairdresser 3 (106241)	\$475.00	\$0.00

The temporary Cosmetology kit fee, which was implemented in Phase III to recover costs from kits provided but not charged in Phase I, is now being removed. This one-time fee was only assessed to a specific group of students to ensure equitable cost distribution for program materials. With the necessary expenses now accounted for, the fee is no longer needed and will be eliminated from Phase III moving forward. This adjustment ensures that students are not charged beyond the intended cost of their required kits.

**Fall Term 2025**

<b>Course Number</b>	<b>Course</b>	<b>Current Fee</b>	<b>Recommended Fee</b>
COS0002C	Cosmetologist and Hairdresser 1 (122392)	\$627.00	\$0.00
CSP0009	Grooming and Salon Services Core, Facials and Nails (122391)	\$0.00	\$627.00

The Phase I Cosmetology Kit Fee was initially attached to the second course in the program in error. To align the fee with the appropriate point of instruction, the College is relocating the fee to the first course in the program, where students initially receive their kits. This adjustment ensures proper alignment between the fee and the delivery of required materials. No changes are being made to the fee amount itself – only to its placement within the course sequence.

Subject: Finance: Fees and Charges  
(Continued)

Fall Term 2025

<b>Course Number</b>	<b>Course</b>	<b>Current Fee</b>	<b>Recommended Fee</b>
DEA0020L	Intro to Clinical Pro Lab (108422)	\$0.00	\$100.00
DEA0850	Dental Assisting Clinical Practice I (108455)	\$0.00	\$100.00
DEA0936	Seminar (108465)	\$0.00	\$100.00
DEH1001C	Introduction to Clinical Procedures (108508)	\$0.00	\$120.00
DEH1800L	Clinical Dental Hygiene I Lab (108516)	\$0.00	\$120.00
DEH1802L	Clinical Dental Hygiene II Lab (108519)	\$0.00	\$120.00
DEH2804L	Clinical Dental Hygiene III Lab (108543)	\$0.00	\$120.00
DEH2806L	Clinical Dental Hygiene IV Lab (108545)	\$0.00	\$120.00

The Dental programs are implementing a new online practice management system designed to mirror the paperless office environment students will encounter in the field. This system not only maintains electronic patient treatment records but also tracks student competencies required for graduation. Upon completion of the program, students will have a digital portfolio of their documented treatment experiences to present to potential employers. The cost of the system is an annual per student charge that will be distributed across the program's terms.

Fall Term 2025

<b>Course Number</b>	<b>Course</b>	<b>Current Fee</b>	<b>Recommended Fee</b>
FSE2100L	Embalming Laboratory I (110501)	\$0.00	\$24.00
FSE2140L	Embalming Laboratory II (110505)	\$0.00	\$25.00
FSE2930	Funeral Services Professional Review - Arts (110509)	\$0.00	\$49.00

The Funeral Services program is adopting two software platforms to enhance student learning and professional preparation. The first facilitates communication and record-keeping among students, preceptors, and faculty, allowing students to maintain essential clinical documentation such as embalming reports and funeral service forms. The second is a simulation platform that supports board exam readiness across 16 subject areas critical to the field. Together, these tools provide comprehensive support for students' academic progress and career success.



Subject: Finance: Fees and Charges  
(Continued)

Fall Term 2025

<b>Course Number</b>	<b>Course</b>	<b>Current Fee</b>	<b>Recommended Fee</b>
NUR1008C	Trans to Professional Nursing (115297)	\$701.00	\$563.00
NUR1020C	Nursing Concepts: Health and Wellness Across the Lifespan (115298)	\$701.00	\$563.00
NUR1025C	Health-Illness Concepts Across the Lifespan II (115302)	\$702.00	\$564.00
NUR1411C	Nursing Care/Family (115316)	\$702.00	\$564.00
NUR1460C	Health Illness Concepts Across the Lifespan (115317)	\$702.00	\$564.00
NUR2243C	Nursing Concepts: Families in Crisis-Complex Health Problems II (115333)	\$702.00	\$564.00

The Nursing ASN program kits fee is being reduced to reflect the removal of the previously added Follett markup. The College has since contracted with a new bookstore vendor that has agreed to exclude the Nursing ASN program from the exclusivity clause that necessitated the prior fee increase. As a result, the adjusted fee more accurately reflects the actual cost of the kits without additional third-party markup.

**RATIONALE:** The District Board of Trustees is authorized under Florida Statutes 1009.22 and 1009.23 to establish fees to recover costs of services provided.

**FISCAL NOTES:** This will have no net fiscal impact on the College.

**Florida State College at Jacksonville  
District Board of Trustees**

**AGENDA ITEM NO. A – 6.**

<b>Subject:</b>	Finance: FSCJ ACCESS Program
<b>Meeting Date:</b>	June 10, 2025

**RECOMMENDATION:** It is recommended that the District Board of Trustees approve the FSCJ ACCESS Program for Fall Term 2025, pursuant to Board Rule 6Hx7-4.19.

**BACKGROUND:** Florida Statutes 1009.22(9) Workforce education postsecondary student fees and 1009.23(12) Florida College System institution student fees allow the assessment of user fees. State Board Rule 6A-14.054(6), Student Fees, provides that each board of trustees may establish user fees in addition to tuition fees for services that incur unusual costs (specialized software and equipment, equipment and software maintenance, tests, kits, materials, insurance and others). These fees shall not exceed the cost of the goods or services provided and shall only be charged to students or agencies receiving those goods or services.

Florida Statutes allow inclusive access programs when there is documented evidence that the options reduce the cost of textbooks and course materials for students. Students enrolling in courses under this program benefit from significantly reduced textbook costs, as publishers are willing to sell for less when more students purchase the course materials. In most cases, the FSCJ ACCESS program utilizes electronic textbooks and online software. In accordance with Florida Statute 1004.085, Textbook and Instructional Materials Affordability, the FSCJ ACCESS program will utilize an opt-out approach, where students are charged for their books along with their tuition in the participating courses unless the student opts-out of the program. The additional course fees would be exactly what the bookstore provider charges for the course materials. Students enrolled in FSCJ ACCESS classes for Fall Term 2024 had total savings of \$891,140.

**RATIONALE:** The bookstore is able to provide course materials at lower costs due to volume and contractual arrangements with publishers that allow for the lowest cost for course materials when an inclusive access program is employed. This will ensure access to required resource material on the first day of classes to everyone in the FSCJ ACCESS class and will provide course materials at lower costs. This will guarantee the lowest cost to students because the College is able to secure a below competitive market rate for the material by purchasing in bulk.

**FISCAL NOTES:** This will have no net fiscal impact on the College.

**Florida State College at Jacksonville**  
**District Board of Trustees**

**AGENDA ITEM NO. A – 7.**

Subject:	Finance: Fiscal Year 2024-25 Operating Budget Amendment No. 3
Meeting Date:	June 10, 2025

**RECOMMENDATION:** It is recommended that the District Board of Trustees approve Amendment No. 3 to the Fiscal Year 2024-25 Operating Budget.

**BACKGROUND:** The District Board of Trustees approved the College’s Operating Budget on June 11, 2024, approved Amendment 1 on September 10, 2024, and approved Amendment 2 on February 11, 2025.

<b><u>Budget Amendment #3, FY 2024-25</u></b>		<b>Current Budget</b>		<b>Changes</b>		<b>Revised Budget</b>
<u>Opening Reserves July 1, 2024</u>						
Designated Reserve for Insurance	\$	3,830,000			\$	3,830,000
Unrestricted Board Reserve		23,227,999				23,227,999
Total Reserves	\$	27,057,999	\$	0	\$	27,057,999
Tuition and Fees	\$	52,272,086			\$	52,272,086
State Appropriations		91,772,984				91,772,984
Other Revenue		4,006,925				4,006,925
Total Revenue	\$	148,051,995	\$	0	\$	148,051,995
Total Available Funds	\$	<b>175,109,994</b>	\$	<b>0</b>	\$	<b>175,109,994</b>
Personnel	\$	118,930,507			\$	118,930,507
Current Expense		34,059,464				34,059,464
Transfers		611,984	\$	1,000,000		1,611,984
Equipment		2,301,472				2,301,472
Total Expenses	\$	155,903,428	\$	1,000,000	\$	156,903,428
<u>Year-end Reserves, June 30, 2025</u>						
Designated Reserve for Insurance	\$	3,830,000			\$	3,830,000
Unrestricted Board Reserve		12,048,030	\$	-1,000,000		11,048,030
Total Reserves	\$	15,878,030	\$	-1,000,000	\$	14,878,030
Total Expenses and Reserves	\$	<b>171,781,458</b>	\$	<b>0</b>	\$	<b>171,781,458</b>

Subject: Finance: Fiscal Year 2024-25 Operating Budget Amendment No. 3  
(Continued)

This budget amendment transfers \$1,000,000 from the Operating Expense Budget to the Capital Outlay Budget to be used for the for renovations to the Fire Academy at South Campus.

**RATIONALE:** This action involves a routine annual adjustment to the Operating Budget to incorporate year-end fiscal data from the prior year, as well as other noted adjustments. State Board of Education Rule 6A-14.071 authorizes college boards to amend budgets in compliance with laws, rules, and accepted educational and fiscal principles.

**FISCAL NOTES:** The net of the items listed above increases the Fiscal Year 2024-25 Operating Budget by \$1,000,000 and the June 30, 2025, Year-End Reserves decrease by \$1,000,000.

**Florida State College at Jacksonville  
District Board of Trustees**

**AGENDA ITEM NO. A – 8.**

Subject:	Finance: Fiscal Year 2024-25 Capital Outlay Budget Amendment No. 4
Meeting Date:	June 10, 2025

**RECOMMENDATION:** It is recommended that the District Board of Trustees approve Amendment No. 4 to the Fiscal Year 2024-25 Capital Outlay Budget.

**BACKGROUND:** The Capital Outlay Budget was approved on June 19, 2024, Amendment 1 was approved on September 10, 2024, Amendment 2 was approved on November 12, 2024, and Amendment 3 was approved on February 11, 2025.

**RATIONALE:** Florida Statute 235.18 and State Board of Education Rule 6A-14.0716(6) state that as part of the official budget, community college trustees shall adopt a capital outlay budget for the capital outlay needs of the College. This budget shall designate the proposed capital outlay expenditures by project for the year from all fund sources.

**FISCAL NOTES:** This decreases the Fiscal Year 2024-25 Capital Outlay Budget from \$59,878,517 to \$60,878,517.

## 2024-25 Capital Outlay Budget

	2024-25 Budget	2024-25 Amendment 4
<b><u>Total Funds by Source</u></b>		
Capital Improvement Fee Budget	\$ 17,255,422	\$ 17,255,422
Capital Outlay & Debt Service (CO&DS) Budget	\$ 2,409,100	\$ 2,409,100
Transfer Fund Budget	\$ 14,849,104	\$ 15,849,104
Local Funds	\$ 13,476,431	\$ 13,476,431
Deferred Maintenance	\$ 11,888,460	\$ 11,888,460
Public Education Capital Outlay (PECO) Budget	\$ -	\$ -
<b>Total Capital Outlay Budget</b>	<b>\$ 59,878,517</b>	<b>\$ 60,878,517</b>

### **Project Budgets**

#### **Capital Improvement Fee Projects**

North Campus Nursing Remodel Design Services	\$ 265,000	\$ 265,000
Collegewide Life Safety Upgrades	\$ 2,044,015	\$ 2,044,015
Collegewide Classroom Tech Upgrades	\$ 1,297,977	\$ 1,297,977
Collegewide Site Upgrades	656,934	656,934
Collegewide Signage	\$ 962,830	\$ 962,830
IT Infrastructure	\$ 1,500,000	\$ 1,500,000
Computer Lab Refresh	\$ 1,141,728	\$ 1,141,728
Upgrade Science Labs Collegewide	\$ 2,418,126	\$ 2,418,126
Energy Performance Upgrades	\$ 355,684	\$ 355,684
Building Envelope Repairs	\$ 930,760	\$ 930,760
HVAC Upgrades	\$ 495,940	\$ 495,940
Dental Classrooms Renovation	\$ 137,800	\$ 137,800
Recurring Maintenance	\$ 2,885,922	\$ 2,885,922
Collegewide Interior Upgrades	\$ 844,876	\$ 844,876
Collegewide Interior Renovations	\$ 1,317,831	\$ 1,317,831
<b>Total Capital Improvement Fee Budget</b>	<b>\$ 17,255,422</b>	<b>\$ 17,255,422</b>

#### **Capital Outlay & Debt Service (CO&DS) Projects**

Replace Fire Alarm Panels at Downtown, South & North	\$ 1,829,100	\$ 1,829,100
Repair Parking Lots Fire College at South Campus	\$ 285,000	\$ 285,000
ADA Upgrades	\$ 295,000	\$ 295,000
<b>Total CO&amp;DS Budget</b>	<b>\$ 2,409,100</b>	<b>\$ 2,409,100</b>

#### **Transfer Funded Projects**

Fire College Renovations	\$ -	\$ 1,000,000
Collegewide Signage	\$ 12,223	\$ 12,223
North Campus Nursing Remodel	\$ 611,984	\$ 611,984
Classroom Technology Upgrades	\$ 610,753	\$ 610,753
Collegewide Renovations	\$ 1,614,144	\$ 1,614,144
Emergency Hurricane Recovery	\$ 12,000,000	\$ 12,000,000
<b>Total Transfer Funded</b>	<b>\$ 14,849,104</b>	<b>\$ 15,849,104</b>

**Project Budgets****Local Funds Projects**

	<b>2024-25 Budget</b>	<b>2024-25 Amendment 4</b>
South Campus Veterans' Center	\$ 5,866	\$ 5,866
Design Services for Administrative Office Relocation	\$ 250,000	\$ 250,000
ERP Maintenance	\$ 125	\$ 125
HVAC Upgrades & Improvements	\$ 747,759	\$ 747,759
South Campus Gym Bleacher Upgrades	\$ 600,000	\$ 600,000
Collegewide Digital Emergency Communication	\$ 10,910	\$ 10,910
Cardiovascular Technology Relocation	\$ -	\$ -
Develop Five-Year Master Plan	\$ 15,959	\$ 15,959
Collegewide Renovations and Repairs	\$ 671,826	\$ 671,826
Sale of Main Street Property	\$ 4,600,000	\$ 4,600,000
Emergency HVAC Replacement	\$ 1,500,000	\$ 1,500,000
Emergency Structural Repair	\$ 1,073,986	\$ 1,073,986
Emergency Hurricane Recovery	\$ 4,000,000	\$ 4,000,000
Total Local Fund Budget	<b>\$ 13,476,431</b>	<b>\$ 13,476,431</b>

**Deferred Maintenance Projects**

Deferred Maintenance Projects	\$ 11,888,460	\$ 11,888,460
Total Energy Performance	<b>\$ 11,888,460</b>	<b>\$ 11,888,460</b>

**Public Education Capital Outlay (PECO) Projects**

South Campus Veterans' Center	\$ -	\$ -
Total Public Education Capital Outlay (PECO)	\$ -	\$ -

**Total Capital Outlay Budget**

<b>\$ 59,878,517</b>	<b>\$ 60,878,517</b>
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**Florida State College at Jacksonville**  
**District Board of Trustees**

**AGENDA ITEM NO. A – 9.**

Subject:	Finance: Fiscal Year 2025-26 College Budget
Meeting Date:	June 10, 2025

**RECOMMENDATION:** It is recommended that the District Board of Trustees approve the College's 2025-26 Operating Budget at \$151,906,254 as summarized below. The budget document will be available at the June 10, 2025, Board meeting for review.

**BACKGROUND:** The Fiscal Year 2025-26 Operating Budget has been prepared in accordance with State Board of Education Rule 6A-14.0716, Florida Statutes 1001.64 and 1011.30, and Section 15.2 of the State Accounting Manual for Florida's Public Community Colleges.

<u>Revenue Budget</u>	
Tuition and Fees	\$55,876,926
State Appropriations	91,772,984
Other	<u>4,256,344</u>
Total Revenue	\$151,906,254
<u>Expense Budget</u>	
Personnel	\$121,684,245
Current Expense	28,514,910
Equipment	<u>1,707,099</u>
Total Expense	\$151,906,254
<u>Closing Balances</u>	
Designated Reserves for Insurance Programs	\$3,830,000
June 30, 2026, Unrestricted Board Reserves	<u>11,048,030</u>
Total Reserves	\$14,878,030

**RATIONALE:** The College is required by State Board of Education Rule and Florida Statute to annually prepare its budget for approval by the District Board of Trustees and submission to the Chancellor of Florida Colleges no later than June 30, 2025. The budget was prepared using fee rates in conformity with fees authorized by the Florida Legislature.

**FISCAL NOTES:** The Fiscal Year 2025-26 Operating Budget is established at \$151,906,254.



**Florida State College at Jacksonville  
District Board of Trustees**

**AGENDA ITEM NO. A – 10.**

Subject:	Finance: Fiscal Year 2025-26 Capital Outlay Budget
Meeting Date:	June 10, 2025

**RECOMMENDATION:** It is recommended that the District Board of Trustees approve the Fiscal Year 2025-26 Capital Outlay Budget.

**BACKGROUND:** The Fiscal Year 2025-26 Capital Outlay Budget has been prepared in accordance with State Board of Education Rule 6A-14.0716, Florida Statutes 1001.64 and 1011.30, and Section 15.2 of the State Accounting Manual for Florida's Public Community Colleges.

**RATIONALE:** Florida Statute 235.18 and State Board of Education Rule 6A-14.0716(6) state that as part of the official budget, community college trustees shall adopt a capital outlay budget for the capital outlay needs of the College. The proposed budget encompasses projects to maintain facilities, and to renovate priority academic classrooms and labs. This budget shall designate the proposed capital outlay expenditures by project for the year from all fund sources.

**FISCAL NOTES:** The Fiscal Year 2025-26 Capital Outlay Budget is established at \$46,687,692.

## 2025-26 Capital Outlay Budget

	2025-26	2024-25
<b><u>Total Funds by Source</u></b>	<b>Budget</b>	<b>Budget</b>
Capital Improvement Fee Budget	\$ 15,125,984	\$ 17,255,422
Capital Outlay & Debt Service (CO&DS) Budget	\$ 2,176,087	\$ 2,409,100
Transfer Fund Budget	\$ 14,783,021	\$ 15,849,104
Local Funds	\$ 14,602,600	\$ 13,476,431
Deferred Maintenance	\$ -	\$ 11,888,460
<b>Total Capital Outlay Budget</b>	<b>\$ 46,687,692</b>	<b>\$ 60,878,517</b>

### **Project Budgets**

#### **Capital Improvement Fee Projects**

North Campus Nursing Remodel Design Services	\$ 218,420	\$ 265,000
Collegewide Life Safety Upgrades	\$ 1,075,212	\$ 2,044,015
Collegewide Classroom Tech Upgrades	\$ 1,373,948	\$ 1,297,977
Collegewide Site Upgrades	\$ 751,828	656,934
Collegewide Signage	\$ 887,732	\$ 962,830
IT Infrastructure	\$ 1,738,017	\$ 1,500,000
Computer Lab Refresh	\$ 2,379,401	\$ 1,141,728
Upgrade Science Labs Collegewide	\$ 939,659	\$ 2,418,126
Energy Performance Upgrades	\$ 355,684	\$ 355,684
Building Envelope Repairs	\$ 950,143	\$ 930,760
HVAC Upgrades	\$ 36,000	\$ 495,940
Dental Classrooms Renovation	\$ 137,800	\$ 137,800
Recurring Maintenance	\$ 3,383,840	\$ 2,885,922
Collegewide Interior Upgrades	\$ 431,834	\$ 844,876
Collegewide Interior Renovations	\$ 466,467	\$ 1,317,831
<b>Total Capital Improvement Fee Budget</b>	<b>\$ 15,125,984</b>	<b>\$ 17,255,422</b>

#### **Capital Outlay & Debt Service (CO&DS) Projects**

Replace Fire Alarm Panels at Downtown, South & North	\$ 1,696,860	\$ 1,829,100
Repair Parking Lots Fire College at South Campus	\$ 131,077	\$ 285,000
ADA Upgrades	\$ 348,150	\$ 295,000
<b>Total CO&amp;DS Budget</b>	<b>\$ 2,176,087</b>	<b>\$ 2,409,100</b>

#### **Transfer Funded Projects**

Fire College Renovations	\$ 1,000,000	\$ 1,000,000
Collegewide Signage	\$ 12,223	\$ 12,223
North Campus Nursing Remodel	\$ 611,984	\$ 611,984
Classroom Technology Upgrades	\$ 600,560	\$ 610,753
Collegewide Renovations	\$ 558,254	\$ 1,614,144
Emergency Hurricane Recovery	\$ 12,000,000	\$ 12,000,000
<b>Total Transfer Funded</b>	<b>\$ 14,783,021</b>	<b>\$ 15,849,104</b>

**Project Budgets****Local Funds Projects**

	<b>2025-26</b>	<b>2024-25</b>
	<b>Budget</b>	<b>Budget</b>
Collegewide Campus Upgrades & Renovations	\$ 2,200,000	\$ -
South Campus Veterans' Center	\$ 4,139	\$ 5,866
Design Services for Administrative Office Relocation	\$ 250,000	\$ 250,000
ERP Maintenance	\$ 37,000	\$ 125
HVAC Upgrades & Improvements	\$ 265,622	\$ 747,759
South Campus Gym Bleacher Upgrades	\$ 500,000	\$ 600,000
Collegewide Digital Emergency Communication	\$ 10,910	\$ 10,910
Develop Five-Year Master Plan	\$ 15,959	\$ 15,959
Collegewide Renovations and Repairs	\$ 144,984	\$ 671,826
Sale of Main Street Property	\$ 4,600,000	\$ 4,600,000
Emergency HVAC Replacement	\$ 1,500,000	\$ 1,500,000
Emergency Structural Repair	\$ 1,073,986	\$ 1,073,986
Emergency Hurricane Recovery	\$ 4,000,000	\$ 4,000,000
Total Local Fund Budget	<b>\$ 14,602,600</b>	<b>\$ 13,476,431</b>

**Deferred Maintenance Projects**

Deferred Maintenance Projects	\$ -	\$ 11,888,460
Total Energy Performance	<b>\$ -</b>	<b>\$ 11,888,460</b>

**Total Capital Outlay Budget**

<b>\$ 46,687,692</b>	<b>\$ 60,878,517</b>
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**Florida State College at Jacksonville  
District Board of Trustees**

**AGENDA ITEM NO. A – 11.**

Subject:	Facilities: Capital Improvement Plan, Fiscal Years 2026-27 through 2028-29
Meeting Date:	June 10, 2025

**RECOMMENDATION:** It is recommended that the District Board of Trustees approve the College's annual Capital Improvement Plan (CIP) as summarized on the attached forms for submission to the Division of Colleges. A copy of the final CIP document is available herein.

**BACKGROUND:** The CIP is an annual submission to the Division of Colleges, indicating the College's priorities for renovation, remodeling and new construction projects. These projects are based on recommendations included in the College's 2023 Five-Year Educational Plant Survey.

The Survey consists of a complete facilities inventory of all spaces in the College and matches the available space against a five-year forecast of student full-time equivalent (FTE) growth at each campus. A set of standard space requirements for classrooms, labs, student services, administration and other support space categories is applied to the forecast growth and compared to the existing inventory. Deficiencies in each category are calculated by comparing the existing available space against the state space requirements. The CIP identifies the space needs and addresses the needs in the College priority projects. The CIP is submitted to the Division of Colleges for prioritization along with the other 27 college plans, and a consolidated list is presented to the next Legislature for Public Education Capital Outlay (PECO) funding.

The College's highest priorities in the CIP include remodeling, renovation, and maintenance as follows:

1. ALLIED HEALTH MODERNIZATION
2. RENOVATE COLLEGEWIDE EXTERIOR WAYFINDING

The requirement set forth by the Florida College System is to only present two priority projects annually for consideration. A complete list can be found on the attached CIP-2 Summary document.

	<b>2026-27 Request</b>
Remodeling	\$9,216,222
Maintenance	\$22,055,110
<b>Total</b>	<b>\$31,271,332</b>

**RATIONALE:** The CIP outlines the College's renovation and remodeling projects in order of priority based on forecasted growth in the Survey. The plan forms the basis for inclusion of these projects on the Commissioner of Education Legislative Funding Request.

**FISCAL NOTES:** If approved, these projects will be funded by PECO funds from the State. In addition, the College Capital Outlay Plan for FY 26/27 identifies select projects to be completed in 2025/26 with be partial funding from Capital Improvement Funds (local funds).

FLORIDA COLLEGE SYSTEM  
CIP 2 SUMMARY  
CAPITAL IMPROVEMENT PLAN AND LEGISLATIVE BUDGET REQUEST  
2026-27 through 2028-29

CIP 2

COLLEGE: Florida State College at Jacksonville

MAINTENANCE, REPAIR & RENOVATION PROJECTS

PRIORITY #	INITIAL REQUEST YEAR	PROJECT TYPE	PROJECT TITLE (include Site)	SITE No.	2026-27	2027-28	2028-29	THREE YEAR TOTAL	TOTAL PRIOR APPROP	LOCAL FUNDS	TOTAL PROJECT COST*	ON APPROVED SURVEY?
2	2025	Maint/Repair	RENOVATE COLLEGE-WIDE EXTERIOR WAYFINDING (ALL SITES)	ALL	\$9,216,222			\$9,216,222	\$0	\$875,000	\$10,091,222	
								\$0			\$0	
								\$0			\$0	
								\$0			\$0	
								\$0			\$0	
								\$0			\$0	
								\$0			\$0	

\*Total Project Cost includes funding from all sources  
TOTAL MAINTENANCE, REPAIR & RENOVATION PROJECTS \$ 9,216,222 \$ - \$ - \$ 9,216,222

REMODELING, NEW CONSTRUCTION, REPLACEMENT & ACQUISITION PROJECTS

PRIORITY #	INITIAL REQUEST YEAR	PROJECT TYPE	PROJECT TITLE (include Site)	SITE No.	2026-27	2027-28	2028-29	THREE YEAR TOTAL	TOTAL PRIOR APPROP	LOCAL FUNDS	TOTAL PROJECT COST*	ON APPROVED SURVEY?
1	2024	Remodel	Allied Health Modernationization (North Campus)	2	\$22,055,110			\$22,055,110	\$0	\$4,476,984	\$26,532,094	YES
								\$0			\$0	
								\$0			\$0	
								\$0			\$0	

\*Total Project Cost includes funding from all sources  
TOTAL REMODELING, NEW CONSTRUCTION, REPLACEMENT & ACQUISITION PROJECTS \$ 22,055,110 \$ - \$ - \$ 22,055,110

GRAND TOTAL OF ALL PROJECTS \$ 31,271,332 \$ - \$ - \$ 31,271,332



**FLORIDA COLLEGE SYSTEM  
CAPITAL IMPROVEMENT PLAN &  
LEGISLATIVE BUDGET REQUEST  
FY 2026-27**

**TRANSMITTAL FORM**

**COLLEGE** Florida State College at Jacksonville

**APPROVED BY BOARD OF TRUSTEES** \_\_\_\_\_  
(DATE)

**SIGNATURE OF PRESIDENT OR DESIGNEE** \_\_\_\_\_

**PRINT NAME** Dr. John Avendano

**TITLE** College President

**DATE** June 10, 2025

**CONTACT PERSON NAME** Morris A. Bellick

**TELEPHONE** (904) 632-3244

**E-MAIL** Morris.A.Bellick@fscj.edu

**FLORIDA COLLEGE SYSTEM**  
**CIP 1**  
**CURRENT STATUS OF FUNDED & BUDGETED PROJECTS FOR**  
**YEAR 2025-26**

CIP 1

**COLLEGE:** Florida State College at Jacksonville  
**DATE:** 10-Jun-25

PROJECT TITLE (Include Site)	SITE No.	FUNDING SOURCE(s)	YEAR(S) FUNDED	GROSS SQUARE FEET (GSF)	PRIOR APPROPRIATED STATE FUNDS*	ADDITIONAL APPROPRIATED STATE FUNDS REQUIRED*	AMOUNT OF OTHER FUNDS	TOTAL PROJECT COSTS	ON APPROVED SURVEY?*	ON APPROVED PPL?***	CURRENT STATUS (Select One from List)	ESTIMATED OR ACTUAL COMPLETION DATE
BUILDING ENVELOPE UPGRADES- (1) DOWNTOWN												
BUILDING ENVELOPE UPGRADES- (1) DOWNTOWN- BLD U- URC BUILDING ENVELOPE/REMOVAL AND REPLACEMENT CURTIAN WALL SYSTEM	1	STATE- DM	2021-22	NA	\$3,114,337.32			\$3,114,337.32	YES	YES	CONSTRUCTION	8/30/2025
BUILDING ENVELOPE UPGRADES- (4) SOUTH												
BUILDING ENVELOPE UPGRADES- (4) SOUTH- SITE- 20+ YEAR ROOF	4	STATE- DM	2021-22	NA	\$2,289,464.29			\$2,289,464.29	YES	YES	COMPLETE	6/30/2025
BUILDING ENVELOPE UPGRADES- (7) DEERWOOD												
BUILDING ENVELOPE UPGRADES- (7) DEERWOOD- SITE- CURTAINWALL, MAIN ENTRY, BALCONY REPAIRS	7	CIF/LOCAL	2024-25	NA			\$920,833.33	\$920,833.33	YES	YES	PLANNING	6/30/2026
BUILDING ENVELOPE UPGRADES- (7) DEERWOOD- SITE- SKYLIGHT REPLACEMENT	7	STATE- DM	2021-22	NA	\$50,777.11			\$50,777.11	YES	YES	COMPLETE	6/30/2025
HVAC UPGRADES & IMPROVEMENTS- (0) COLLEGE												
HVAC UPGRADES & IMPROVEMENTS- (0) COLLEGE- BLD SITES- SKYSPARK SOFTWARE IMPLEMENTATION	0	CIF/LOCAL	2024-25	NA			\$48,940.00	\$48,940.00	YES	YES	COMPLETE	6/30/2025
HVAC UPGRADES & IMPROVEMENTS- (8) CECIL												
HVAC UPGRADES & IMPROVEMENTS- (8) CECIL- BLD K- AHU1, ERU REPLACEMENT	8	CIF/LOCAL	2024-25	NA			\$170,351.00	\$170,351.00	YES	YES	COMPLETE	6/30/2025
INTERIOR REN/REM- (1) DOWNTOWN												
INTERIOR REN/REM- (1) DOWNTOWN- BLD SITE- CLASSROOM UPGRADES	1	CIF	2023-24	NA			\$75,000.00	\$75,000.00	YES	YES	FURNISHING	6/30/2026
INTERIOR REN/REM- (1) DOWNTOWN- BLD AU- CORPORATE RESTACK	1	LOCAL	2024-25	NA			\$250,000.00	\$250,000.00	YES	YES	PLANNING	6/30/2027
INTERIOR REN/REM- (1) DOWNTOWN- BLD C- CAFÉ FRISCH EQUIPMENT	1	CIF/ LOCAL	2022-23	NA			\$9,620.00	\$9,620.00	YES	YES	COMPLETE	6/30/2025
INTERIOR REN/REM- (1) DOWNTOWN- BLD C- CAFÉ FRISCH PROGRAMMING & CONCEPTUAL DESIGN, MARKETING PACKAGE	1	CIF/ LOCAL	2022-23	NA			\$10,380.00	\$10,380.00	YES	YES	PLANNING	6/30/2026
INTERIOR REN/REM- (1) DOWNTOWN- BLD T- T140/1 REN	1	FUND1 TRANSFER	2023-24	NA			\$142,875.79	\$142,875.79	YES	YES	COMPLETE	6/30/2025
INTERIOR REN/REM- (1) DOWNTOWN- BLD U- CAREER JOB PLACEMENT CENTER EXPANSION, (1) PROGRAMMING, CONCEPTUAL DESIGN, MARKETING, (2) BUILD CONSTRUCTION	1	CIF/ LOCAL	2022-23	NA			\$35,000.00	\$35,000.00	YES	YES	PLANNING	6/30/2026
INTERIOR REN/REM- (1) DOWNTOWN- BLD V- STUDENT HOUSING RENOVATION	1	CIF/ LOCAL	2022-23	NA			\$18,205.44	\$18,205.44	YES	YES	COMPLETE	6/30/2025
INTERIOR REN/REM- (2) NORTH												
INTERIOR REN/REM- (2) NORTH- BLD BCE- NURSING REN/REM	2	DONATION/ CIF/ LOCAL	2024-25	NA			\$1,476,982.96	\$1,476,982.96	YES	YES	PLANNING	6/30/2028
INTERIOR REN/REM- (2) NORTH- BLD C- SCIENCE LAB UPGRADES (2 LABS PER YEAR THROUGHOUT THE COLLEGE)	2	CIF/ LOCAL	2022-24	NA			\$1,400,165.53	\$1,400,165.53	YES	YES	FURNISHING	7/30/2025
INTERIOR REN/REM- (2) NORTH- BLD E- STUDENT SERVICES (NORTH CAMPUS)	2	CIF/ LOCAL	2021-24	NA			\$79,330.00	\$79,330.00	YES	YES	PLANNING	6/30/2026
INTERIOR REN/REM- (2) NORTH- BLD F- ATHLETIC REN	2	CIF	2024-25	NA			\$55,000.00	\$55,000.00	YES	YES	FURNISHING	12/30/2025
INTERIOR REN/REM- (2) NORTH- BLD SITE- CLASSROOM UPGRADES	2	CIF	2023-24	NA			\$50,000.00	\$50,000.00	YES	YES	FURNISHING	6/30/2026

**FLORIDA COLLEGE SYSTEM**  
**CIP 1**  
**CURRENT STATUS OF FUNDED & BUDGETED PROJECTS FOR**  
**YEAR 2025-26**

CIP 1

**COLLEGE:** Florida State College at Jacksonville  
**DATE:** 10-Jun-25

PROJECT TITLE (Include Site)	SITE No.	FUNDING SOURCE(s)	YEAR(S) FUNDED	GROSS SQUARE FEET (GSF)	PRIOR APPROPRIATED STATE FUNDS*	ADDITIONAL APPROPRIATED STATE FUNDS REQUIRED*	AMOUNT OF OTHER FUNDS	TOTAL PROJECT COSTS	ON APPROVED SURVEY?*	ON APPROVED PPL?***	CURRENT STATUS (Select One from List)	ESTIMATED OR ACTUAL COMPLETION DATE
INTERIOR REN/REM- (3) KENT												
INTERIOR REN/REM- (3) KENT- BLD E- AUDITORIUM STAGE UPGRADES	3	CIF/ LOCAL	2022-23	NA			\$83,573.70	\$83,573.70	YES	YES	CONSTRUCTION	6/30/2025
INTERIOR REN/REM- (3) KENT- BLD E- SCIENCE LAB UPGRADES (2 LABS PER YEAR THROUGHOUT THE COLLEGE)	3	CIF/LOCAL	2023-24	NA			\$1,332,206.89	\$1,332,206.89	YES	YES	CONSTRUCTION	8/30/2025
INTERIOR REN/REM- (3) KENT- BLD SITE- CLASSROOM UPGRADES	3	CIF	2023-24	NA			\$50,000.00	\$50,000.00	YES	YES	FURNISHING	6/30/2026
INTERIOR REN/REM- (3) KENT- BLD G- CAFÉ/ STUDENT LIFE REN/REM	3	CIF/ FUND1 TRANSFER	2023-24	NA			\$208,009.39	\$208,009.39	YES	YES	COMPLETE	6/30/2025
INTERIOR REN/REM- (4) SOUTH												
INTERIOR REN/REM- (4) SOUTH- BLD C- FIRST FLOOR FLOORING REPLACEMENT	4	CIF	2023-24	NA			\$46,371.34	\$46,371.34	YES	YES	COMPLETE	6/30/2024
INTERIOR REN/REM- (4) SOUTH- BLD C- SCIENCE LAB UPGRADES (2 LABS PER YEAR THROUGHOUT THE COLLEGE)	4	CIF/LOCAL	2024-25	NA			\$1,333,000.00	\$1,333,000.00	YES	YES	PLANNING	6/30/2027
INTERIOR REN/REM- (4) SOUTH- BLD G- FRC DATA	4	CIF	2024-25	NA			\$3,072.97	\$3,072.97	YES	YES	COMPLETE	4/30/2025
INTERIOR REN/REM- (4) SOUTH- BLD G300- MAIN LIBRARY CARPET REPLACEMENT	4	CIF	2023-24	NA			\$26,992.14	\$26,992.14	YES	YES	COMPLETE	6/30/2025
INTERIOR REN/REM- (4) SOUTH- BLD R- GYM BLEACHER REPLACEMENT	4	LOCAL	2022-23	NA			\$500,000.00	\$500,000.00	YES	YES	FURNISHING	12/30/2025
INTERIOR REN/REM- (4) SOUTH- BLD R- GYM REN	4	CIF/ LOCAL	2023-24	NA			\$433,902.75	\$433,902.75	YES	YES	COMPLETE	7/30/2024
INTERIOR REN/REM- (4) SOUTH- BLD SITE- CLASSROOM UPGRADES	4	CIF	2023-24	NA			\$50,000.00	\$50,000.00	YES	YES	FURNISHING	6/30/2026
INTERIOR REN/REM- (4) SOUTH- BLD Y- CHILDCARE UPDATE	4	CIF/ LOCAL	2022-23	NA			\$42,947.45	\$42,947.45	YES	YES	COMPLETE	7/30/2024
INTERIOR REN/REM- (6) NASSAU												
INTERIOR REN/REM- (6) NASSAU- BLD A- DAVID YULEE ROOM (A114AB) FURNITURE	6	CIF	2023-24	NA			\$16,813.80	\$16,813.80	YES	YES	COMPLETE	6/30/2025
INTERIOR REN/REM- (6) NASSAU- BLD A- SCIENCE LAB REN/REM	6	FUND 1 TRANSFER	2023-24	NA			\$1,010,346.25	\$1,010,346.25	YES	YES	CONSTRUCTION	8/30/2025
INTERIOR REN/REM- (6) NASSAU- BLD T- CLASSROOM PAINT	6	CIF	2023-24	NA			\$16,965.75	\$16,965.75	YES	YES	COMPLETE	6/30/2025
INTERIOR REN/REM- (7) DEERWOOD												
INTERIOR REN/REM- (7) DEERWOOD- BLD DF- 2X COMPUTER CLASSROOMS	7	FUND 1 TRANSFER	2023-24	NA			\$92,458.03	\$92,458.03	YES	YES	COMPLETE	6/30/2025
INTERIOR REN/REM- (7) DEERWOOD- BLD B- CONFERENCE CENTER REN	7	FUND 1 TRANSFER	2023-24	NA			\$274,560.06	\$274,560.06	YES	YES	FURNISHING	7/30/2025
INTERIOR REN/REM- (7) DEERWOOD- BLD SITE- ADA SIGNAGE REPLACEMENT	7	CIF/ CODS	2024-25	NA			\$58,631.08	\$58,631.08	YES	YES	FURNISHING	6/30/2026
INTERIOR REN/REM- (7) DEERWOOD- BLD SITE- CLASSROOM UPGRADES	7	CIF	2023-24	NA			\$33,548.22	\$33,548.22	YES	YES	FURNISHING	6/30/2026
INTERIOR REN/REM- (8) CECIL												
INTERIOR REN/REM- (8) CECIL- BLD SITE- CLASSROOM UPGRADES	8	CIF	2023-24	NA			\$30,000.00	\$30,000.00	YES	YES	FURNISHING	6/30/2026
LIFE SAFETY- (0) COLLEGE WIDE												
LIFE SAFETY- (0) COLLEGE- ADA UPGRADES COLLEGE-WIDE	ALL	CIF/LOCAL	2024-25	NA			\$66,670.07	\$66,670.07	YES	YES	COMPLETE	6/30/2025
LIFE SAFETY- (0) COLLEGE WIDE- BLD SITES- ELEVATOR DOOR LOCK COMPLIANCE	ALL	CIF/LOCAL	2023-24	NA			\$268,374.60	\$268,374.60	YES	YES	COMPLETE	6/30/2025



**FLORIDA COLLEGE SYSTEM**  
**CIP 1**  
**CURRENT STATUS OF FUNDED & BUDGETED PROJECTS FOR**  
**YEAR 2025-26**

CIP 1

**COLLEGE:** Florida State College at Jacksonville  
**DATE:** 10-Jun-25

PROJECT TITLE (Include Site)	SITE No.	FUNDING SOURCE(s)	YEAR(S) FUNDED	GROSS SQUARE FEET (GSF)	PRIOR APPROPRIATED STATE FUNDS*	ADDITIONAL APPROPRIATED STATE FUNDS REQUIRED*	AMOUNT OF OTHER FUNDS	TOTAL PROJECT COSTS	ON APPROVED SURVEY?*	ON APPROVED PPL?***	CURRENT STATUS (Select One from List)	ESTIMATED OR ACTUAL COMPLETION DATE
LIFE SAFETY- (1) DOWNTOWN												
LIFE SAFETY- (1) DOWNTOWN- SITE- FIRE PANEL REPLACEMENT	1	CODS/ CIF/ LOCAL	2024-25	NA			\$917,632.96	\$917,632.96	YES	YES	CONSTRUCTION	9/30/2026
LIFE SAFETY- (1) DOWNTOWN- SITE- DOOR ACCESS CONTROLS	1	CIF/LOCAL	2022-23	NA			\$204,919.82	\$204,919.82	YES	YES	COMPLETE	6/30/2025
LIFE SAFETY- (2) NORTH												
LIFE SAFETY- (2) NORTH- BLD BCDEF- DOOR ACCESS CONTROLS	2	STATE- DM	2022-23	NA	\$539,358.64			\$539,358.64	YES	YES	COMPLETE	6/30/2025
LIFE SAFETY- (2) NORTH- BLD TOWER 1- ELEVATOR REPLACEMENT	2	CIF/LOCAL	2023-24	NA			\$186,108.00	\$186,108.00	YES	YES	COMPLETE	6/30/2025
LIFE SAFETY- (3) KENT												
LIFE SAFETY- (3) KENT- BLD F- ELEVATOR REPLACEMENT	3	CIF/LOCAL	2023-24	NA			\$152,212.04	\$152,212.04	YES	YES	COMPLETE	6/30/2025
LIFE SAFETY- (3) KENT- SITE- FIRE PANEL REPLACEMENT	3	CODS/ CIF/ LOCAL	2024-25	NA			\$132,240.02	\$132,240.02	YES	YES	COMPLETE	6/30/2025
LIFE SAFETY- (4) SOUTH												
LIFE SAFETY- (4) SOUTH- BLD A-G- TOWER I & J ELEVATOR MODERNIZATION	4	STATE- DM/ CIF/ LOCAL	2022-23	NA	\$430,147.00		\$10,619.60	\$440,766.60	YES	YES	FURNISHING	9/30/2025
LIFE SAFETY- (4) SOUTH- SITE- DOOR ACCESS CONTROL MULTIYEAR	4	STATE- DM/ CIF/ LOCAL	2021-25	NA	\$1,126,924.38		\$79,586.46	\$79,586.46	YES	YES	COMPLETE	6/30/2025
LIFE SAFETY- (4) SOUTH- BLD SITE- FIRE PANEL REPLACEMENT	4	CIF/LOCAL/ CODS	2023-24	NA			\$1,511,920.00	\$1,511,920.00	YES	YES	PLANNING	12/31/2027
LIFE SAFETY- (6) NASSAU												
LIFE SAFETY- (6) NASSAU- BLD ABCT- DOOR ACCESS CONTROL	6	CIF/LOCAL	2024-25	NA			\$194,348.30	\$194,348.30	YES	YES	CONSTRUCTION	6/30/2025
LIFE SAFETY- (6) NASSAU- BLD SITE- FIRE PANEL REPLACEMENT	6	CIF/LOCAL	2023-24	NA			\$226,592.00	\$226,592.00	YES	YES	CONSTRUCTION	6/30/2025
LIFE SAFETY- (7) DEERWOOD												
LIFE SAFETY- (7) DEERWOOD- BLD SITE- FIRE PANEL REPLACEMENT	7	CIF/LOCAL	2023-24	NA			\$27,797.00	\$27,797.00	YES	YES	COMPLETE	6/30/2025
LIFE SAFETY- (8) CECIL												
LIFE SAFETY- (8) CECIL- DOOR ACCESS CONTROL	8	CIF/LOCAL	2024-25	NA			\$295,994.83	\$295,994.83	YES	YES	CONSTRUCTION	6/30/2025
LIFE SAFETY- (10) ADMINISTRATIVE OFFICES												
LIFE SAFETY- (10) AO- BLD O- 2X ELEVATOR MODERNIZATION	10	STATE- DM	2022-23	NA	\$388,352.50			\$388,352.50	YES	YES	FURNISHING	6/30/2025
RMC- (0) COLLEGE								\$0.00				
RMC- (0) COLLEGE- ADVERTISEMENTS FOR BID ANNUAL	0	CIF/LOCAL	2024-25	NA			\$0.00	\$0.00	YES	YES	COMPLETE	6/30/2025
RMC- (0) COLLEGE- ASBESTOS SURVEYS/ TESTING ANNUAL	0	CIF/LOCAL	2024-25	NA			\$950.00	\$950.00	YES	YES	COMPLETE	6/30/2025
RMC- (0) COLLEGE- CMMS SOFTWARE RENEWAL	0	CIF/LOCAL	2024-25	NA			\$73,549.96	\$73,549.96	YES	YES	COMPLETE	6/30/2025
RMC- (0) COLLEGE- CONTRACTED PAINTING ANNUAL	0	CIF/LOCAL	2024-25	NA			\$23,422.03	\$23,422.03	YES	YES	COMPLETE	6/30/2025
RMC- (0) COLLEGE- ELECTRICAL MAINTENANCE ANNUAL	0	CIF/LOCAL	2024-25	NA			\$109,224.04	\$109,224.04	YES	YES	COMPLETE	6/30/2025
RMC- (0) COLLEGE- ELEVATOR INSPECTION, TESTING, CERTIFICATES	0	CIF/LOCAL	2024-25	NA			\$6,288.40	\$6,288.40	YES	YES	COMPLETE	6/30/2025
RMC- (0) COLLEGE- ELEVATOR MAINTENANCE & REPAIR ANNUAL	0	CIF/LOCAL	2024-25	NA			\$40,880.59	\$40,880.59	YES	YES	COMPLETE	6/30/2025

**FLORIDA COLLEGE SYSTEM**  
**CIP 1**  
**CURRENT STATUS OF FUNDED & BUDGETED PROJECTS FOR**  
**YEAR 2025-26**

CIP 1

**COLLEGE:** Florida State College at Jacksonville  
**DATE:** 10-Jun-25

PROJECT TITLE (Include Site)	SITE No.	FUNDING SOURCE(s)	YEAR(S) FUNDED	GROSS SQUARE FEET (GSF)	PRIOR APPROPRIATED STATE FUNDS*	ADDITIONAL APPROPRIATED STATE FUNDS REQUIRED*	AMOUNT OF OTHER FUNDS	TOTAL PROJECT COSTS	ON APPROVED SURVEY?*	ON APPROVED PPL?***	CURRENT STATUS (Select One from List)	ESTIMATED OR ACTUAL COMPLETION DATE
RMC- (0) COLLEGE- FENCE EXTERIOR MAINTENANCE ANNUAL	0	CIF/LOCAL	2024-25	NA			\$71,252.34	\$71,252.34	YES	YES	COMPLETE	6/30/2025
RMC- (0) COLLEGE- FIRE ALARM ENGINEERING ANNUAL	0	CIF/LOCAL	2024-25	NA			\$32,640.00	\$32,640.00	YES	YES	COMPLETE	6/30/2025
RMC- (0) COLLEGE- FIRE PROTECTION INSPECTION ANNUAL	0	CIF/LOCAL	2024-25	NA			\$333,745.89	\$333,745.89	YES	YES	COMPLETE	6/30/2025
RMC- (0) COLLEGE- FLOOR MAINTENANCE ANNUAL	0	CIF/LOCAL	2024-25	NA			\$191,501.88	\$191,501.88	YES	YES	COMPLETE	6/30/2025
RMC- (0) COLLEGE- FUME HOOD INSPECTIONS ANNUAL	0	CIF/LOCAL	2024-25	NA			\$5,026.80	\$5,026.80	YES	YES	COMPLETE	6/30/2025
RMC- (0) COLLEGE- GENERATOR COMPRESSOR ANNUAL	0	CIF/LOCAL	2024-25	NA			\$43,681.89	\$43,681.89	YES	YES	COMPLETE	6/30/2025
RMC- (0) COLLEGE- HVAC CHILLER MAINTENANCE ANNUAL	0	CIF/LOCAL	2024-25	NA			\$486,429.56	\$486,429.56	YES	YES	COMPLETE	6/30/2025
RMC- (0) COLLEGE- KITCHEN GREASE TRAP MAINTENANCE ANNUAL	0	CIF/LOCAL	2024-25	NA			\$11,640.20	\$11,640.20	YES	YES	COMPLETE	6/30/2025
RMC- (0) COLLEGE- MISC LOCKS, SIGNS, DOORS ANNUAL	0	CIF/LOCAL	2024-25	NA			\$95,856.82	\$95,856.82	YES	YES	COMPLETE	6/30/2025
RMC- (0) COLLEGE- PLUMBING ANNUAL MAINTENANCE ANNUAL	0	CIF/LOCAL	2024-25	NA			\$75,969.06	\$75,969.06	YES	YES	COMPLETE	6/30/2025
RMC- (0) COLLEGE- PRESSURE WASHING ANNUAL	0	CIF/LOCAL	2024-25	NA			\$92,300.88	\$92,300.88	YES	YES	COMPLETE	6/30/2025
RMC- (4) SOUTH								\$0.00				
RMC- (4) SOUTH- BLD U- CAFÉ WALKIN COMPRESSOR	4	CIF/LOCAL	2024-25	NA			\$25,000.00	\$25,000.00	YES	YES	PLANNING	6/30/2026
RMC- (8) CECIL								\$0.00				
RMC- (8) CECIL- BLD A- REPAIR TOWER WATER LEAKS	8	CIF/LOCAL	2024-25	NA			\$6,119.50	\$6,119.50	YES	YES	COMPLETE	6/30/2025
SITE UPGRADES- (0) COLLEGE WIDE												
SITE UPGRADES- (0) COLLEGE WIDE- BUILDING IDS	ALL	CIF/ LOCAL	2021-22	NA			\$85,906.85	\$85,906.85	YES	YES	FURNISHING	6/30/2026
SITE UPGRADES- (0) COLLEGE WIDE- ENERGY INITIATIVES	ALL	CIF/ LOCAL	2021-22	NA			\$1,048,069.84	\$1,048,069.84	YES	YES	FURNISHING	6/30/2026
SITE UPGRADES- (0) COLLEGE WIDE- MONUMENT SIGNS - LARGE & MEDIUM	ALL	CIF/ LOCAL	2022-23	NA			\$845,000.00	\$845,000.00	YES	YES	PLANNING	6/30/2026
SITE UPGRADES- (0) COLLEGE WIDE- PUBLIC SERVICES UPGRADES: NC CRIMINAL JUSTICE CENTER, SC FIRE ACADEMY/ SC EMS	ALL	STATE- DM/ CIF/ LOCAL	2022-23	NA	\$1,381,122.06		\$670,012.42	\$2,051,134.48	YES	YES	CONSTRUCTION	12/30/2025
SITE UPGRADES- (1) DOWNTOWN												
SITE UPGRADES- (1) DOWNTOWN- RE PLUMB POTABLE WATER & DRAINAGE	1	STATE- DM	2022-23	NA	\$85,050.25			\$85,050.25	YES	YES	COMPLETE	6/30/2025
SITE UPGRADES- (1) DOWNTOWN- WAREHOUSE REN/REM	1	LOCAL	2024-25	NA			\$23,222.50	\$23,222.50	YES	YES	PLANNING	12/30/2026
SITE UPGRADES- (2) NORTH												
SITE UPGRADES- (2) NORTH- BLD SITE- TOWER STAIRWELL PAINTING	2	CIF/LOCAL	2023-24	NA			\$18,000.00	\$18,000.00	YES	YES	CONSTRUCTION	6/30/2025
SITE UPGRADES- (2) NORTH- SITE- PAVEMENT	2	STATE- DM/ CIF/ LOCAL/ CODS	2022-23	NA	\$2,114,033.36		\$310,338.44	\$2,424,371.80	YES	YES	COMPLETE	6/30/2025
SITE UPGRADES- (2) NORTH- BLD E- BOILER REPLACEMENT	2	CIF/LOCAL	2024-25	NA			\$262,245.56	\$262,245.56	YES	YES	CONSTRUCTION	8/30/2025
SITE UPGRADES- (3) KENT												
SITE UPGRADES- (3) KENT- AB- HOT WATER LOOP	3	CIF	2024-25	NA			\$412,976.55	\$412,976.55	YES	YES	COMPLETE	6/30/2025

**FLORIDA COLLEGE SYSTEM**  
**CIP 1**  
**CURRENT STATUS OF FUNDED & BUDGETED PROJECTS FOR**  
**YEAR 2025-26**

CIP 1

**COLLEGE:** Florida State College at Jacksonville  
**DATE:** 10-Jun-25

PROJECT TITLE (Include Site)	SITE No.	FUNDING SOURCE(s)	YEAR(S) FUNDED	GROSS SQUARE FEET (GSF)	PRIOR APPROPRIATED STATE FUNDS*	ADDITIONAL APPROPRIATED STATE FUNDS REQUIRED*	AMOUNT OF OTHER FUNDS	TOTAL PROJECT COSTS	ON APPROVED SURVEY?*	ON APPROVED PPL?***	CURRENT STATUS (Select One from List)	ESTIMATED OR ACTUAL COMPLETION DATE
SITE UPGRADES- (3) KENT- SITE- REPAVEMENT, BUS ROUTE	3	STATE- DM/ CIF/ LOCAL	2021-25	NA	\$36,237.26		\$178,195.08	\$214,432.34	YES	YES	COMPLETE	6/30/2025
SITE UPGRADES- (4) SOUTH												
SITE UPGRADES- (4) SOUTH- EXT- FIRE ACADEMY REN	4	FUND1 TRANSFER	2024-25	NA			\$1,000,000.00	\$1,000,000.00	YES	YES	PLANNING	1/15/2027
SITE UPGRADES- (4) SOUTH- LOT- PAVING	4	STATE- DM/ CIF/ LOCAL	2023-25	NA	\$2,273,090.78		\$64,777.86	\$2,337,868.64	YES	YES	COMPLETE	6/30/2025
SITE UPGRADES- (4) SOUTH- BLD H- REPLACE CRUMBLING INFRASTRUCTURE (CORRODED DAMAGE PIPES)	4	STATE- DM	2022-23	NA	\$572,157.57			\$572,157.57	YES	YES	CONSTRUCTION	7/30/2025
SITE UPGRADES- (7) DEERWOOD												
SITE UPGRADES- (7) DEERWOOD- BLD P- PARKING GARAGE JOINT REPAIR	7	CIF/ LOCAL	2024-25	NA			\$50,000.00	\$50,000.00	YES	YES	PLANNING	6/30/2027
FY25-26 PROJECTS												
HVAC UPGRADES & IMPROVEMENTS- (1) DOWNTOWN												
HVAC UPGRADES & IMPROVEMENTS- (1) DOWNTOWN- BLD T- (3) BOILER REPLACEMENT	1	CIF/ LOCAL	2025-26	NA			\$396,000.00	\$396,000.00	YES	YES	PLANNING	9/30/2026
HVAC UPGRADES & IMPROVEMENTS- (4) SOUTH												
HVAC UPGRADES & IMPROVEMENTS- (4) SOUTH- BLD M1- CRAC UNIT COMPRESSOR REPLACEMENT	4	CIF/ LOCAL	2025-26	NA			\$150,000.00	\$150,000.00	YES	YES	PLANNING	6/30/2026
HVAC UPGRADES & IMPROVEMENTS- (8) CECIL												
HVAC UPGRADES & IMPROVEMENTS- (8) CECIL- BLD A- CHILLER REPLACEMENT	8	CIF/ LOCAL	2025-26	NA			\$275,000.00	\$275,000.00	YES	YES	PLANNING	6/30/2026
INTERIOR REN/REM- (4) SOUTH												
INTERIOR REN/REM- (4) SOUTH- BLD W6- MENS/WOMENS RESTROOM, SHOWER REN	4	CIF/ LOCAL	2025-26	NA			\$90,000.00	\$90,000.00	YES	YES	PLANNING	9/30/2026
INTERIOR REN/REM- (4) SOUTH- BLD W6- CLASSROOM, OFFICE GLAZING REPAIR	4	CIF/ LOCAL	2025-26	NA			\$110,000.00	\$110,000.00	YES	YES	PLANNING	9/30/2026
INTERIOR REN/REM- (4) SOUTH- BLD R- ATHLETICS LAUNDREY REN	4	CIF/ LOCAL	2025-26	NA			\$50,000.00	\$50,000.00	YES	YES	PLANNING	6/30/2026
INTERIOR REN/REM- (7) DEERWOOD												
INTERIOR REN/REM- (7) DEERWOOD- SITE- CENTER STAGE AREA, VINYL FLOORING REPLACEMENT	7	CIF/ LOCAL	2025-26	NA			\$38,180.00	\$38,180.00	YES	YES	PLANNING	6/30/2026
LIFE SAFETY- (1) DOWNTOWN												
LIFE SAFETY- (1) DOWNTOWN- SITE- ALARM & ANNUNCIATION SYSTEM REPLACEMENT	1	CIF/ LOCAL	2025-26	NA			\$325,000.00	\$325,000.00	YES	YES	PLANNING	9/30/2026
RMC- (0) COLLEGE												
RMC- (0) COLLEGE- ADVERTISEMENTS FOR BID ANNUAL	0	CIF/LOCAL	2025-26	NA			\$7,000.00	\$7,000.00	YES	YES	PLANNING	6/30/2026
RMC- (0) COLLEGE- ASBESTOS SURVEYS/ TESTING ANNUAL	0	CIF/LOCAL	2025-26	NA			\$5,225.00	\$5,225.00	YES	YES	PLANNING	6/30/2026
RMC- (0) COLLEGE- CMMS SOFTWARE RENEWAL	0	CIF/LOCAL	2025-26	NA			\$76,261.00	\$76,261.00	YES	YES	PLANNING	6/30/2026
RMC- (0) COLLEGE- CONTRACTED PAINTING ANNUAL	0	CIF/LOCAL	2025-26	NA			\$90,000.00	\$90,000.00	YES	YES	PLANNING	6/30/2026
RMC- (0) COLLEGE- CONCEPT DESIGN	0	CIF/LOCAL	2025-26	NA			\$30,000.00	\$30,000.00	YES	YES	PLANNING	6/30/2026
RMC- (0) COLLEGE- ELECTRICAL MAINTENANCE ANNUAL	0	CIF/LOCAL	2025-26	NA			\$125,500.00	\$125,500.00	YES	YES	PLANNING	6/30/2026

**FLORIDA COLLEGE SYSTEM**  
**CIP 1**  
**CURRENT STATUS OF FUNDED & BUDGETED PROJECTS FOR**  
**YEAR 2025-26**

CIP 1

**COLLEGE:** Florida State College at Jacksonville  
**DATE:** 10-Jun-25

PROJECT TITLE (Include Site)	SITE No.	FUNDING SOURCE(s)	YEAR(S) FUNDED	GROSS SQUARE FEET (GSF)	PRIOR APPROPRIATED STATE FUNDS*	ADDITIONAL APPROPRIATED STATE FUNDS REQUIRED*	AMOUNT OF OTHER FUNDS	TOTAL PROJECT COSTS	ON APPROVED SURVEY?*	ON APPROVED PPL?***	CURRENT STATUS (Select One from List)	ESTIMATED OR ACTUAL COMPLETION DATE
RMC- (0) COLLEGE- ELEVATOR INSPECTION, TESTING, CERTIFICATES	0	CIF/LOCAL	2025-26	NA			\$16,260.00	\$16,260.00	YES	YES	PLANNING	6/30/2026
RMC- (0) COLLEGE- ELEVATOR MAINTENANCE & REPAIR ANNUAL	0	CIF/LOCAL	2025-26	NA			\$90,000.00	\$90,000.00	YES	YES	PLANNING	6/30/2026
RMC- (0) COLLEGE- FENCE EXTERIOR MAINTENANCE ANNUAL	0	CIF/LOCAL	2025-26	NA			\$96,217.00	\$96,217.00	YES	YES	PLANNING	6/30/2026
RMC- (0) COLLEGE- FIRE ALARM ENGINEERING ANNUAL	0	CIF/LOCAL	2025-26	NA			\$54,800.00	\$54,800.00	YES	YES	PLANNING	6/30/2026
RMC- (0) COLLEGE- FIRE PROTECTION INSPECTION ANNUAL	0	CIF/LOCAL	2025-26	NA			\$391,200.00	\$391,200.00	YES	YES	PLANNING	6/30/2026
RMC- (0) COLLEGE- FLOOR MAINTENANCE ANNUAL	0	CIF/LOCAL	2025-26	NA			\$251,000.00	\$251,000.00	YES	YES	PLANNING	6/30/2026
RMC- (0) COLLEGE- FUME HOOD INSPECTIONS ANNUAL	0	CIF/LOCAL	2025-26	NA			\$8,850.00	\$8,850.00	YES	YES	PLANNING	6/30/2026
RMC- (0) COLLEGE- GENERATOR COMPRESSOR ANNUAL	0	CIF/LOCAL	2025-26	NA			\$64,000.00	\$64,000.00	YES	YES	PLANNING	6/30/2026
RMC- (0) COLLEGE- HVAC CHILLER MAINTENANCE ANNUAL	0	CIF/LOCAL	2025-26	NA			\$511,000.00	\$511,000.00	YES	YES	PLANNING	6/30/2026
RMC- (0) COLLEGE- KITCHEN GREASE TRAP MAINTENANCE ANNUAL	0	CIF/LOCAL	2025-26	NA			\$17,400.00	\$17,400.00	YES	YES	PLANNING	6/30/2026
RMC- (0) COLLEGE- MISC LOCKS, SIGNS, DOORS ANNUAL	0	CIF/LOCAL	2025-26	NA			\$144,244.00	\$144,244.00	YES	YES	PLANNING	6/30/2026
RMC- (0) COLLEGE- PLUMBING ANNUAL MAINTENANCE ANNUAL	0	CIF/LOCAL	2025-26	NA			\$95,000.00	\$95,000.00	YES	YES	PLANNING	6/30/2026
RMC- (0) COLLEGE- PRESSURE WASHING ANNUAL	0	CIF/LOCAL	2025-26	NA			\$109,000.00	\$109,000.00	YES	YES	PLANNING	6/30/2026
SITE UPGRADES- (0) COLLEGEWIDE												
SITE UPGRADES- (0) COLLEGEWIDE- SITES- LIBRARY SERVICES MASTER PLANNING	ALL	CIF/LOCAL	2025-26	NA			\$40,000.00	\$40,000.00	YES	YES	PLANNING	6/30/2026
SITE UPGRADES- (2) NORTH												
SITE UPGRADES- (2) NORTH- EXT- CJC SKID PAD REPAIR	2	CIF/LOCAL	2025-26	NA			\$58,000.00	\$58,000.00	YES	YES	PLANNING	6/30/2026
SITE UPGRADES- (4) SOUTH												
SITE UPGRADES- (4) SOUTH- EXT- COVERED WALKWAY JOINT REPAIR	4	CIF/LOCAL	2025-26	NA			\$193,960.00	\$193,960.00	YES	YES	PLANNING	6/30/2026
SITE UPGRADES- (7) DEERWOOD												
SITE UPGRADES- (7) DEERWOOD- SITE- ENTRY CANOPY REPAIRS	7	CIF/LOCAL	2025-26	NA			\$273,860.00	\$273,860.00	YES	YES	PLANNING	6/30/2026

**FLORIDA COLLEGE SYSTEM  
CIP 2 SUMMARY  
CAPITAL IMPROVEMENT PLAN AND LEGISLATIVE BUDGET REQUEST  
2026-27 through 2028-29**

CIP 2

**COLLEGE:** Florida State College at Jacksonville

**MAINTENANCE, REPAIR & RENOVATION PROJECTS**

PRIORITY #	INITIAL REQUEST YEAR	PROJECT TYPE	PROJECT TITLE (include Site)	SITE No.	2026-27	2027-28	2028-29	THREE YEAR TOTAL	TOTAL PRIOR APPROP	LOCAL FUNDS	TOTAL PROJECT COST*	ON APPROVED SURVEY?
2	2025	Maint/Repair	RENOVATE COLLEGE-WIDE EXTERIOR WAYFINDING (ALL SITES)	ALL	\$9,216,222			\$9,216,222	\$0	\$875,000	\$10,091,222	
								\$0			\$0	
								\$0			\$0	
								\$0			\$0	
								\$0			\$0	
								\$0			\$0	
								\$0			\$0	

\*Total Project Cost includes funding from all sources  
TOTAL MAINTENANCE, REPAIR & RENOVATION PROJECTS \$ 9,216,222 \$ - \$ - \$ 9,216,222

**REMODELING, NEW CONSTRUCTION, REPLACEMENT & ACQUISITION PROJECTS**

PRIORITY #	INITIAL REQUEST YEAR	PROJECT TYPE	PROJECT TITLE (include Site)	SITE No.	2026-27	2027-28	2028-29	THREE YEAR TOTAL	TOTAL PRIOR APPROP	LOCAL FUNDS	TOTAL PROJECT COST*	ON APPROVED SURVEY?
1	2024	Remodel	Allied Health Modernationization (North Campus)	2	\$22,055,110			\$22,055,110	\$0	\$4,476,984	\$26,532,094	YES
								\$0			\$0	
								\$0			\$0	
								\$0			\$0	

\*Total Project Cost includes funding from all sources  
TOTAL REMODELING, NEW CONSTRUCTION, REPLACEMENT & ACQUISITION PROJECTS \$ 22,055,110 \$ - \$ - \$ 22,055,110

GRAND TOTAL OF ALL PROJECTS \$ 31,271,332 \$ - \$ - \$ 31,271,332

**FLORIDA COLLEGE SYSTEM**  
**CIP 3A CAPITAL PROJECT EXPLANATION**  
**2026-27 through 2028-29**

**CIP 3A**

<b>College Name</b>	Florida State College at Jacksonville			
<b>Project Title</b>	ALLIED HEALTH MODERNIZATION			
<b>Budget Entity Priority</b>	1			
<b>Statutory Authority</b>	Sec. 1013.64(4)(a)			
<b>Type of Project</b>	<b>Renovation</b>	<b>Remodel</b>	<b>New Construction</b>	<b>Acquisition</b>
	X	X		

**GEOGRAPHIC LOCATION**

<b>Official College Site Number</b>	<b>Site Street Address</b>	<b>City</b>	<b>County</b>
2	4501 CAPPER RD	JACKSONVILLE	DUVAL

**RESERVE ESCROW 0.5% (per s. 1001.03(18)(c ), F.S.)**

<p style="text-align: center;">Building value: \$16,806,363</p> <p>Source of valuation for remodel or  renovation: 3B Cost Worksheet &amp; Pond Co. Initial Cost Estimate</p> <p>1st year escrow deposit amount: \$84,032</p> <p>Escrow funding source: CIF/CODS</p> <p>Comments:</p>				
<table style="width: 100%;"> <tr> <td style="width: 30%;">Initial Year Requested:</td> <td>Has this project ever been vetoed? If so, list year(s):</td> </tr> </table>	Initial Year Requested:	Has this project ever been vetoed? If so, list year(s):		
Initial Year Requested:	Has this project ever been vetoed? If so, list year(s):			
<p><b>List All Proposed Sources of Funding:</b></p> <p>CODS/ CIF/ PECO/ FEDERAL/ GRANT</p>				
<table style="width: 100%;"> <tr> <td style="width: 60%;">Projected Bid Date/Start of Construction (Month, Year):</td> <td>May 2027</td> </tr> <tr> <td>Projected Occupancy Date (Month, Year):</td> <td>May 2030</td> </tr> </table>	Projected Bid Date/Start of Construction (Month, Year):	May 2027	Projected Occupancy Date (Month, Year):	May 2030
Projected Bid Date/Start of Construction (Month, Year):	May 2027			
Projected Occupancy Date (Month, Year):	May 2030			

**Funding Educational Specifications Section (must be completed for all first-year priority construction)**

<b>Date of Survey</b>	<b>Survey Recommendation No.</b>	<b>Space Category</b>	<b>Survey Recommended Total NSF</b>	<b>NSF Used</b>	<b>Student Stations Used</b>
6/17/2023	2.28	Voc. Lab	29,732	29,732	72
6/17/2023	2.29	Voc. Lab	5,820	5,820	48
6/17/2023	2.031	Office	14,163	14,163	0
<b>Total NSF Used</b>				<b>49,715</b>	

College Name	Florida State College at Jacksonville				
Project Title	ALLIED HEALTH MODERNIZATION				
Budget Entity Priority	1				
Statutory Authority	Sec. 1013.64(4)(a)				
Type of Project	Renovation	Remodel	New Construction	Acquisition	
	X	X			

**PROJECT NARRATIVE: SURVEY RECOMMENDATIONS, JUSTIFICATION, & EXPLANATION OF EXTRAORDINARY COSTS (IF APPLICABLE)**

FSCJ North Campus offers a number of Allied Health programs that support the needs and requirements of our regional and state employers/ partners.

Our health technology Associate in Science Degree (A.S.) programs, inclusive of **Clinical Research Professional, Emergency Medical Services, Health Information Technology, Medical Assisting Advanced, Medical Laboratory Technology, Respiratory Care, and Surgical Services** prepare future allied health professionals to excel in their chosen field of study. Within each A.S. program, exists certificate programs that prepare students within a year or less to enter the workforce. Per the Bureau of Labor Statistics, employment for Health Technologists and Technicians is projected to grow 7% from 2021-2031, growth faster than average. Florida has the 3<sup>rd</sup> highest employment level in health technologists and technicians at 12,400 employed as of May 2023.

The **Associate in Science (A.S.) in Nursing** program is a combination of general education and professional courses including lecture, laboratory and clinical education components. Graduates of the program are prepared to function as entry-level practitioners and are qualified to take the National Council for Licensure Examination (NCLEX-RN) to become licensed as registered nurses (RN). Clinical rotations scheduled in area hospitals and other medical centers are part of the program, so students will graduate with experience as well as theoretical knowledge.

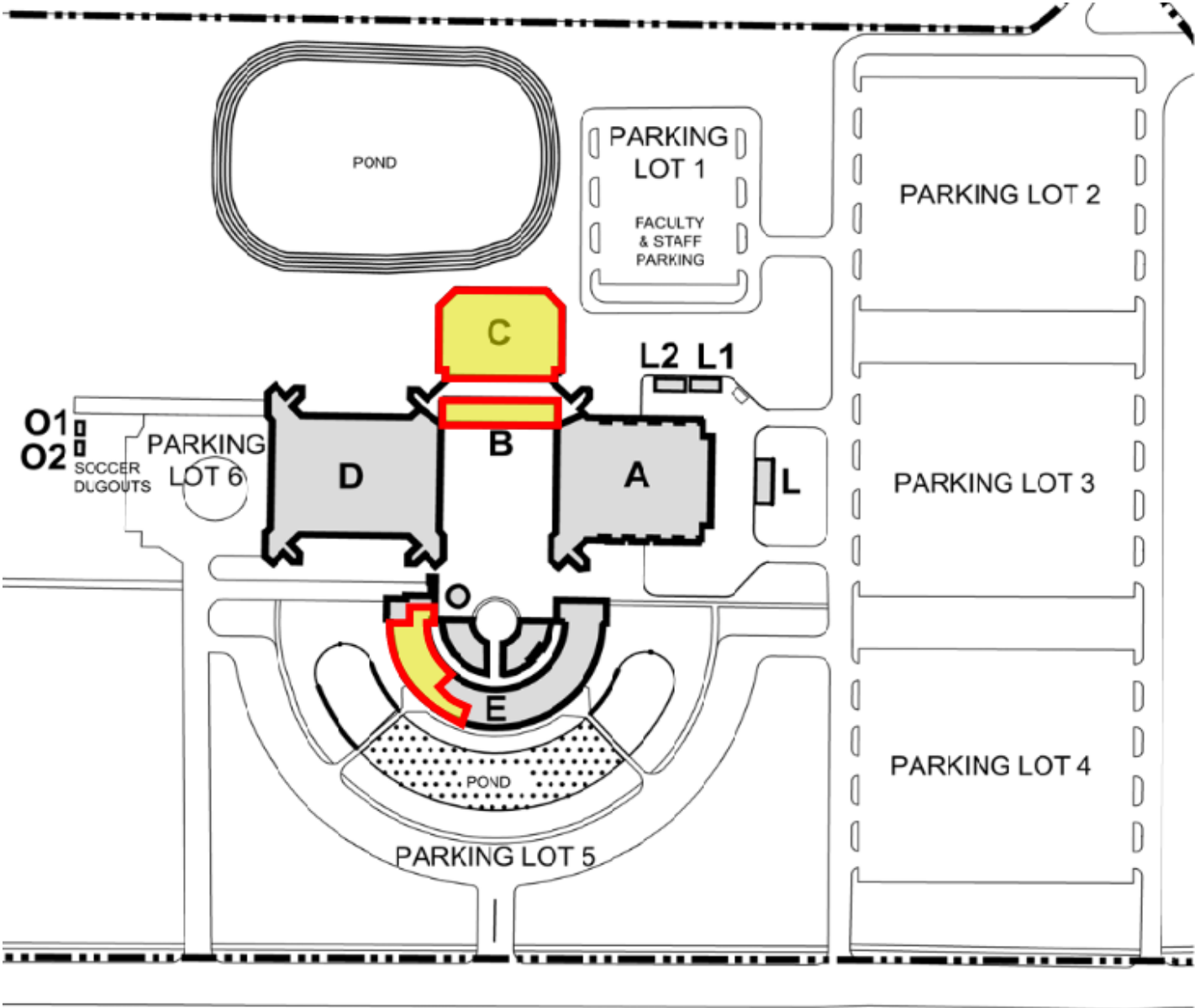
The **Bachelor of Science in Nursing (B.S.N.)** degree program prepares practicing nurses for evidence-based care and leadership roles in nursing. The bachelor's nursing program emphasizes nursing school requirements such as critical thinking, cultural sensitivity and professional collaboration in the management of care for individuals, families and the community.

Per the Bureau of Labor Statistics, employment for Registered Nurses is projected to grow 6% from 2021-2031, growth faster than average. Florida has the 3<sup>rd</sup> highest employment level in registered nurses at 207,910 employed as of May 2023. Per the Florida Nurse Workforce Projections: 2019 to 2035 report commissioned by Florida Hospital Association, Florida will lack 59,100 nurses by 2025, inclusive of 37,400 Nursing R.N. and 21,700 Licensed Practical Nurses (LPN) needed to care for state residents.

FSCJ's Allied Health instructional facilities are located at our North Campus and are original to the late-1970s campus. Majority of the facilities are in need of remodel, specifically the Allied Health Labs and simulation lab are in need of remodel due to modernized instructional requirements and cohort sizes. Additionally, due to need to increase enrollment to meet industry personnel needs, we must expand our Allied Health facilities and remodel space to accommodate the needs of our Allied Health programs. Allied Health labs: B301, B302, C327, C328, C329, and C330 present 90%+ room utilization. Renovation/remodel/expansion of Allied Health programs would allow for 1) additional degrees and certificates, 2) increased student stations and students, 3) improved space use, and 4) an increased preparedness to participate in the STEM-related workforce.

Available Footprint

DEMOLITION BY FLOOR		SF
BUILDING C (LEVEL 03)		13,101
BUILDING C (LEVEL 02)		12,273
BUILDING C (LEVEL 01)		8,535
BUILDING B (LEVEL 03)		4,309
BUILDING E (LEVEL 01)		5,212
TOTAL SF AVAILABLE		43,430

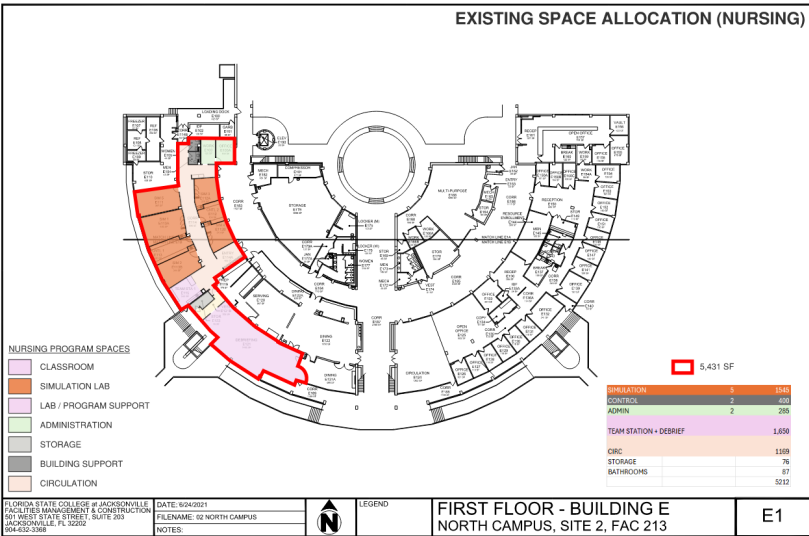
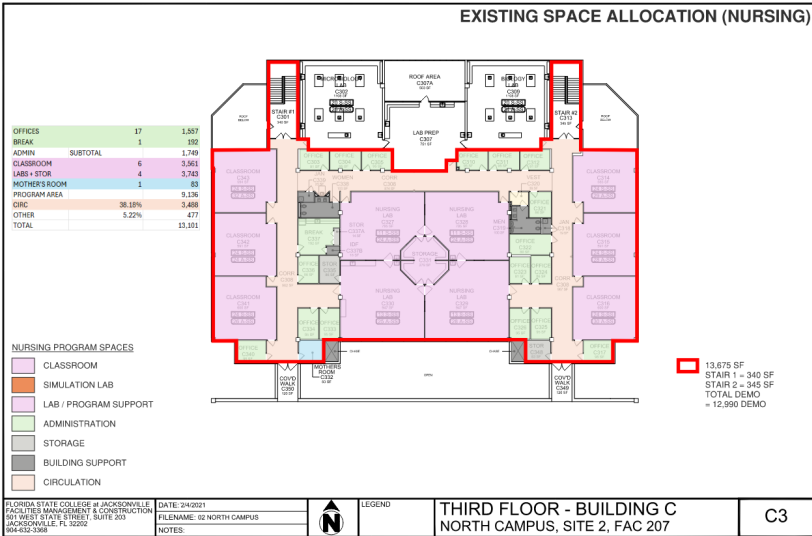
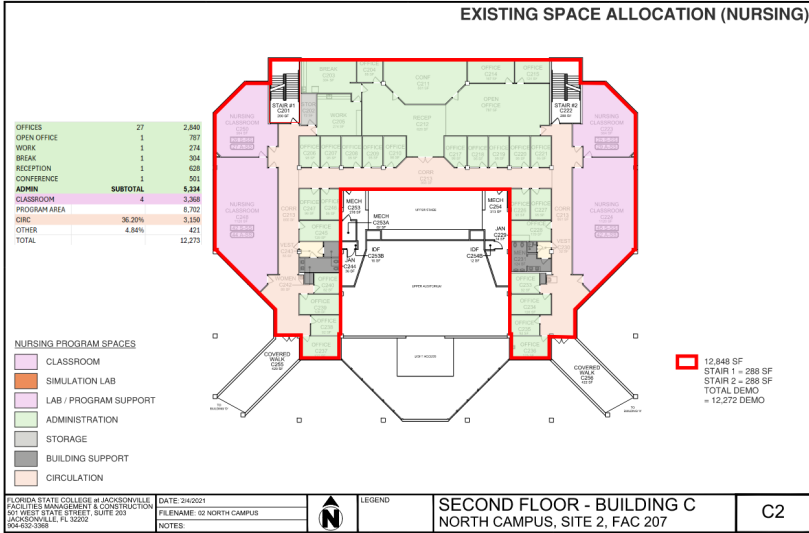
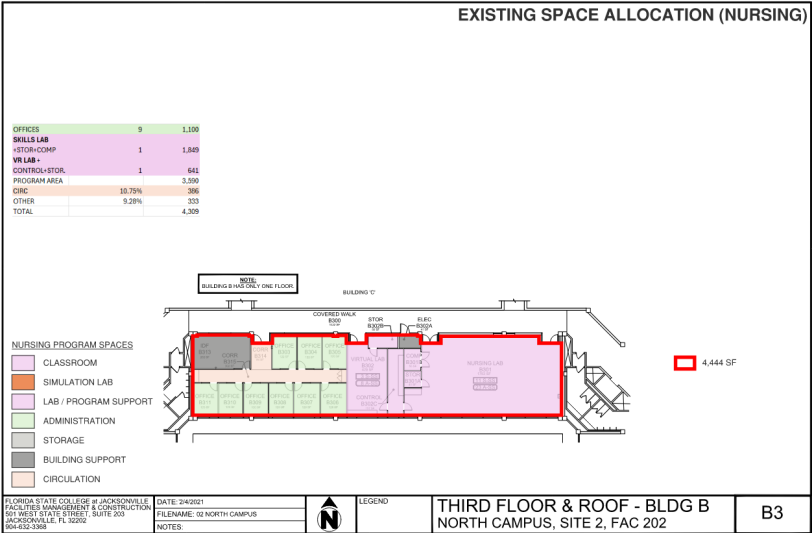


MAIN CAMPUS



Existing Program

EXISTING NURSING TOTAL BLDGS. B, C, E		
OFFICES	53	5,497
Average office	103.72	
OPEN OFFICE	1	787
WORK	1	274
BREAK	2	496
RECEPTION	1	628
CONFERENCE	1	501
ADMIN		8,183
CLASSROOM	10	6,929
Average classroom	692.9	
LABS	6	6,233
Average lab	1,038.83	
Mother's Room	1	83
PROGRAM AREA		21,428
Check		21,428
CIRC	32.78%	7,024
OTHER	5.74%	1,231
TOTAL		29,683
Simulation Lab		5,212
Total		34,895



## Proposed Program

				Net/Gross	Total
SIMULATION PROPOSED				6,389	958
ADMIN PROPOSED				6,121	918
STUDENT PROPOSED				2,445	367
ACADEMIC PROPOSED				19,519	2928
Total SF				<b>34,474</b>	<b>5171</b>
SIMULATION EXISTING				5,212	
ADMIN EXISTING				11,070	
STUDENT EXISTING				117	
ACADEMIC EXISTING				18,493	
Total SF				<b>34,891</b>	

SIMULATION PROPOSED				ADMIN PROPOSED			
Med Surg	2	400	800	Office	20	120	2,400
Pediatric	1	175	175	Open wkstn	10	64	640
Maternity	1	175	175	Break	1	392	392
Room	2	175	350	Work Area	1	120	120
Nurse Station	1	250	250	Conference	2	225	450
Control	2	94	188	Reception	1	500	500
Office	1	120	120	Storage	1	100	100
Open wkstn	4	64	256	Subtotal			4,602
Work Area	1	120	120	CIRC	33.00%		1,519
Debrief (small)	4	250	1,000	<b>TOTAL</b>			<b>6,121</b>
Debrief (large)	1	750	750	Net/Gross	0.15		918
Storage/linens	2	250	500	<b>TOTAL</b>			<b>7,039</b>
Pyxis	1	120	120				
Subtotal			4,804				
CIRC	33.00%		1,585				
<b>TOTAL</b>			<b>6,389</b>				
Net/Gross	0.15		958				
<b>TOTAL</b>			<b>7,348</b>				
STUDENT PROPOSED				ACADEMIC PROPOSED			
Group Study	4	198	792	Labs	4	577.5	2,310
Tutoring	1	198	198	Classroom	10	870	8,700
Break	1	392	392	Skills Lab	1	1504	1,504
Study	4	64	256	VR lab	1	562	562
Mother's Room	2	100	200	Storage	16	100	1,600
Subtotal			1,838	Subtotal			14,676
CIRC	33.00%		607	CIRC	33.00%		4,843
<b>TOTAL</b>			<b>2,445</b>	<b>TOTAL</b>			<b>19,519</b>
Net/Gross	0.15		367	Net/Gross	0.15		2928
<b>TOTAL</b>			<b>2,811</b>	<b>TOTAL</b>			<b>22,447</b>

## Proposed Program

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TOTAL			2,811	TOTAL			22,447



College Name	Florida State College at Jacksonville			
Project Title	ALLIED HEALTH MODERNIZATION			
Budget Entity Priority	1			
Statutory Authority	Sec. 1013.64(4)(a)			
Type of Project	Renovation	Remodel	New Construction	Acquisition
	X	X		

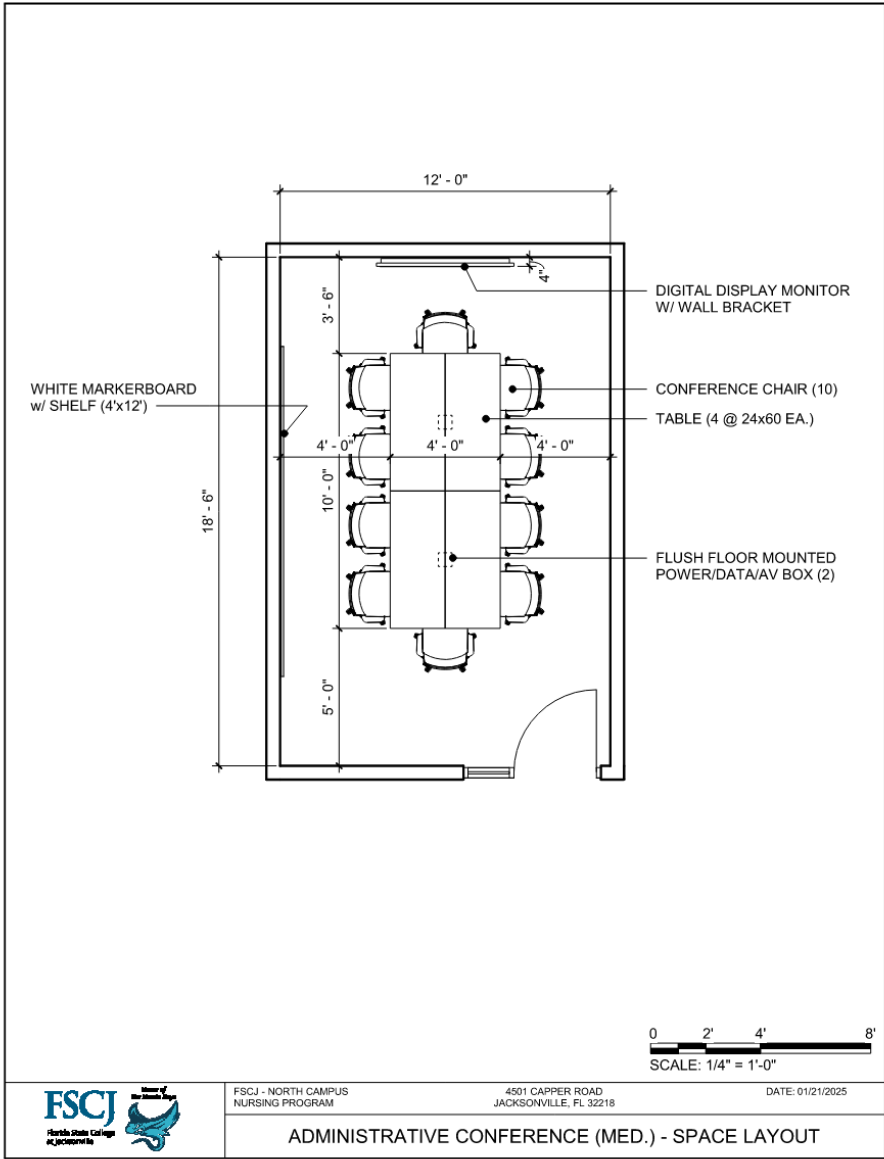


#### LEGEND

RENOVATION

REMODEL

Room Type Diagrams (Example / See PDF)



PROGRAM: NURSING

SPACE: ADMINISTRATIVE CONFERENCE (MED)

Space Code	Area (NSF)	Seat Count	
	222	10	
Space Description	Furniture Type (FF&E)	FF&E Quantity	Per
MEDIUM CONFERENCE (12' X 18'-6")	See Space Layout		

ARCHITECTURAL		MECHANICAL	
Exterior Window	Not Required	Building Standard HVAC	Yes
Partition Type	STC 45 (Min.) Extend to Deck	24/7 HVAC	Yes
Sound Isolation	Partition Insulation	Additional Cooling	5
Door Type	9' Wood Door w 18" Full Height Sidelight w Shade	Special HVAC	--
Door Frame Type	Hollow Metal		
Access Control	Lockset		
Door Conduit Condition	--		
Hardware Function	Passage		
Special Lock	--		
Floor Finish	Carpet Tile w 4" Rubber Base		
Walk-off Mat	--		
Wall Finish	GWB/Paint (Typ.); 1 Accent (Back Wall)		
Floor Loading	Building Standard (Per Code)		
Ceiling Type / Height	2x2 Suspended Acoustical Tile (High NRC) / 9'-6"		
Signage	8" x 8" Acrylic Sign		

PLUMBING AND FIRE PROTECTION		

ELECTRICAL	
Power	2 Flush Floor Quad Outlet, + Convenience
Lighting	Dimmable Recessed LED Lighting

AUDIO-VISUAL	
Display/TV with AV equipment	
White Board	

WI-FI / CELLULAR / RFID	
Wi-Fi	Building Standard
Cellular	--
RFID	--

TELECOMMUNICATIONS		
Type	Quantity	Per
Data	1	Seat
--	--	--
--	--	--
--	--	--

Notes:

1. Provide electrical and data flush floor mounted box to confernee table.

2. Provide data and electrical to Mounted TV

3.

4.

5.

FSCJ

Florida State College  
at Jacksonville

Seal of the State of Florida

FSCJ - NORTH CAMPUS  
NURSING PROGRAM

4501 CAPPER ROAD  
JACKSONVILLE, FL 32218

DATE: 01/21/2025

ADMINISTRATIVE CONFERENCE (MED.) - ROOM DATA

**Higher Educational Facilities  
Return on Investment**

Institution: Florida State College at Jacksonville

Project: Allied Health Modernization

Total Funding: \$26,532,094

Previous Funding (State and Local): Local

Workforce Project (Yes or No): Yes

Contact Person (Name, Position, Phone No.): Morris Bellick, AVP Facilities, (904) 632-3244

Check any box(es) that apply and provide a quantitative explanation. Identify the term or years in which ROI information is projected.

1. ☒ Number of Additional Degrees and Certificates Produced and How Those Degrees are Meeting the Needs of our State (Job Openings, Average Wages of those Job Openings, etc.)  
Explanation:
2. ☒ Number of Additional Students Served and the Benefits/Efficiencies Created (increase graduation rate, alleviate waitlist, increase academic support, etc.)  
Explanation:
3. ☐ Amount of Additional Research Funding to be Obtained; Patents Awarded  
Explanation:
4. ☒ Project is in an Area of Strategic Emphasis as Determined by the Board of Governors' Gap Analysis or the Department of Economic Opportunity's National Occupational Forecast  
Explanation:
5. ☒ Increase Business Partnerships Which Will Lead to Guaranteed Internships and Jobs for Students  
Explanation:
6. ☒ Project Improves the Use, either Operationally or Academically, of Existing Space  
Explanation:
7. ☒ Contribution of Local Funds Through Matching Grants, Property Donations, etc.  
Explanation:

8. ☒ Reduces Future Deferred Maintenance Cost and Extends the Life of the Facility by Bringing the Project up to Existing Standards (cost-benefit analysis of renovation or new facility vs. maintenance)

Explanation:

9. ☐ Projected Facility Utilization Rate

Explanation:

10. ☒ Current/Projected Campus Utilization Rate

Explanation:

Other Pertinent Information not included above:



## CIP 3B COST WORKSHEET

CIP 3B

Florida State College at Jacksonville

ALLIED HEALTH MODERNIZATION

## BUILDING SPACE DESCRIPTION

NEW CONSTRUCTION		NSF	GSF	\$/GSF	Local Factor	Const. Cost
CATEGORY						
Classroom			0	\$ 468.21	1.01	\$ -
Teaching Lab			0	\$ 487.63	1.01	\$ -
Library			0	\$ 409.16	1.01	\$ -
Vocational Lab			0	\$ 487.63	1.01	\$ -
Office			0	\$ 498.45	1.01	\$ -
Auditorium - Exhibit			0	\$ 520.96	1.01	\$ -
Instructional Media			0	\$ 338.06	1.01	\$ -
Gymnasium			0	\$ 364.65	1.01	\$ -
Student Service			0	\$ 496.59	1.01	\$ -
Support Service			0	\$ 339.28	1.01	\$ -
TOTAL		0	0	Wt. Avg. 462.56		
New Construction Cost						\$ -
REMODELING/RENOVATION*		NSF*	GSF*	\$/GSF*	Local Factor	Const. Cost
		49,715	70,615	\$ 288.45	1.01	\$ 20,369,058
TOTAL		49,715	70,615			
Remodeling/Renovation Cost*						\$ 20,369,058
<p>*Note: Remodeling should not exceed 65% of New Construction Cost. Renovation should not exceed 30% of New Construction Cost. Also, DO NOT use the new square footage net to gross ratio for Remodeling projects. Calculate your existing N:G ratio using the actual building net and gross sf numbers. Renovation projects use net square feet only.</p>						
Base Construction for New & Rem/Ren						\$ 20,369,058
Site development/improvement** (2.6%)						\$ 529,596
Total Base Construction Costs						\$ 20,898,654

\*\*Note: If 2.6% is used for basic site dev/imp, do not request additional extraordinary construction costs for sitework below.

## PROJECT COMPONENT COSTS &amp; PROJECTIONS

			Costs		2026-27	2027-28	2028-29	TOTAL
			Incurred to date					
1. CONSTRUCTION COSTS								
	a.	Total Base Construction Cost (from above)			\$20,898,654			\$20,898,654
Additional Extraordinary Construction Costs								
	b.	Environmental Impacts/Mitigation						\$0
	c.	Site preparation						\$0
	d.	Landscape/Irrigation						\$0
	e.	Plaza/Walks						\$0
	f.	Roadway improvements						\$0
	g.	Parking spaces:						\$0
	h.	Telecommunication						\$0
	i.	Electrical service						\$0
	j.	Water distribution						\$0
	k.	Sanitary sewer system						\$0
	l.	Chilled water system						\$0
	m.	Storm water system						\$0
	n.	Energy efficient equipment						\$0
	o.	Other: access control system						\$0
Subtotal: CONSTRUCTION COSTS			\$0	\$20,898,654	\$0	\$0	\$20,898,654	
2. OTHER PROJECT COSTS								
	a.	Land/existing facility acquisition***						\$0
	b.	Professional Fees						
		1) Planning/programming (1%)			\$208,987			\$208,987
		2) A/E fees (7.8%)	\$515,049	\$1,115,046				\$1,630,095
		3) Inspection Services*** (sugg. 0.5%)		\$104,493				\$104,493
		4) On-site representation (1.3%)		\$271,682				\$271,682
		5) Other prof. services*** (sugg. 0.5%)		\$104,493				\$104,493
	c.	Testing/surveys (2.2%)		\$459,770				\$459,770
	d.	Permit/Environmental Fees***		\$95,298				\$95,298
	e.	Miscellaneous cost*** (sugg. 1-3%)		\$626,960				\$626,960
	f.	Movable equipment/furnishings (10.2%)		\$2,131,663				\$2,131,663
*** As needed		Subtotal: OTHER PROJECT COSTS	\$515,049	\$5,118,392	\$0	\$0	\$5,633,441	
TOTAL PROJECT COST			\$515,049	\$26,017,046	\$0	\$0	\$26,532,094	

## PROJECT FUNDING

Funding Received to Date (all sources)			Projected Supplemental Funding			Projected PECO Requests		Total Project Cost
Source	FY	Amount	Source	FY	Amount	FY	Amount	
Donation	2024	\$ 600,000	Grant	2026	\$ 1,000,000	2026-27	\$ 22,055,110	(number below
CIF/ Local	2024	\$ 265,000	Grant	2027	\$ 1,000,000	2027-28	\$ -	should equal
Grant	2025	\$ 611,984	Grant	2028	\$ 1,000,000	2028-29	\$ -	Total Project Cost)
		<b>\$ 1,476,984</b>			<b>\$ 3,000,000</b>			<b>\$ 22,055,110</b>
								<b>\$ 26,532,094</b>

Initial Cost Estimate (Example / See Spreadsheet)

SIMULATION PROPOSED				Cost/SF	Total	SIMULATION PROPOSED				Cost/ SF	Total
						Qty	SF	SF			
Med Surg	2	400	800	\$550.00	\$440,000.00	2	400	800	\$550.00	\$440,000.00	
Pediatric	1	175	175	\$515.00	\$90,125.00	1	175	175	\$515.00	\$90,125.00	
Maternity	1	175	175	\$515.00	\$90,125.00	1	175	175	\$515.00	\$90,125.00	
Room	2	175	350	\$325.00	\$113,750.00	2	175	350	\$325.00	\$113,750.00	
Nurse Station	1	250	250	\$275.00	\$68,750.00	1	250	250	\$275.00	\$68,750.00	
Control	2	94	188	\$240.00	\$45,120.00	2	94	188	\$240.00	\$45,120.00	
Office	1	120	120	\$175.00	\$21,000.00	1	120	120	\$175.00	\$21,000.00	
Open wkstn	4	64	256	\$250.00	\$64,000.00	4	64	256	\$250.00	\$64,000.00	
Work Area	1	120	120	\$280.00	\$33,600.00	1	120	120	\$280.00	\$33,600.00	
Debrief (small)	4	250	1,000	\$210.00	\$210,000.00	4	250	1,000	\$210.00	\$210,000.00	
Debrief (large)	1	750	750	\$250.00	\$187,500.00	1	750	750	\$250.00	\$187,500.00	
Storage/linens	2	250	500	\$300.00	\$150,000.00	2	250	500	\$300.00	\$150,000.00	
Pyxis	1	120	120	\$315.00	\$37,800.00	1	120	120	\$315.00	\$37,800.00	
Subtotal			4,804		\$1,551,770.00			4,804			
CIRC	33.00%	0	1,585	\$325.00	\$515,229.00	33.00%		1,585	\$325.00	\$515,229.00	
TOTAL			6,389		\$2,066,999.00						
						SIMULATION TOTAL					\$2,066,999.00

Initial Cost Estimate

Total			34,474		\$11,622,392.00
0.15			5,171	\$40.00	\$206,841.60
Net/Gross			39,645		\$11,829,233.60
Demolition					\$2,354,946.00
General Conditions				12.00%	\$1,394,687.04
Other				6.00%	\$697,343.52
Subtotal					\$16,276,210.16
Contingency				20.00%	\$3,255,242.03
Total	2025 Dollars				\$19,531,452.19
Escalation	7%	2026 Dollars	\$1,367,201.65		\$20,898,653.85
		2027 Dollars	\$1,462,905.77		\$22,361,559.61
		2028 Dollars	\$1,565,309.17		\$23,926,868.79
		2029 Dollars	\$1,674,880.82		\$25,601,749.60
		2030 Dollars	\$1,792,122.47		\$25,718,991.26

SUBTOTAL				\$12,384,376
General Conditions & Requirements	12.0%			1,486,125
Bonds	1.5%			208,058
Insurance	1.5%			211,178
GC/CM Fee	0.0%			0
Design/Estimating Contingency	20%			2,857,947
CM Contingency	0%			0
Phasing Premium	0.0%			0
Occupied Building Premium	2.0%			342,954
Escalation	0.0%			0
TOTAL ESTIMATED CONSTRUCTION COST				17,490,638

Construction	\$17,490,638.00
Demoliton	\$2,354,946.00
Total	\$19,845,584.00

**FLORIDA COLLEGE SYSTEM**  
**CIP 4A CAPITAL ASSET MANAGEMENT PROJECT EXPLANATION**  
**2026-27 through 2028-29**

**CIP 4A**

<b>College Name</b>	Florida State College at Jacksonville				
<b>Project Title</b>	RENOVATE COLLEGE-WIDE EXTERIOR WAYFINDING				
<b>Budget Entity Priority</b>	2				
<b>Statutory Authority</b>	Sec. 1013.64				
<b>Type Project</b>	<b>Noncritical</b>		<b>Critical</b>		
	<b>X</b>				

**GEOGRAPHIC LOCATION - BUILDING/FACILITY IDENTIFICATION/DESCRIPTION (If applicable)**

<b>Project/Building Name</b>	<b>Building No.</b>	<b>NASF</b>	<b>Site Address</b>	<b>City</b>	<b>County</b>
DOWNTOWN   SITE	NA	NA	101 W. STATE STREET	JACKSONVILLE	DUVAL
NORTH   SITE	NA	NA	4501 CAPPER RD	JACKSONVILLE	DUVAL
KENT   SITE	NA	NA	3939 ROOSEVELT BLVD	JACKSONVILLE	DUVAL
SOUTH   SITE	NA	NA	11901 BEACH BLVD	JACKSONVILLE	DUVAL
NASSAU   SITE	NA	NA	76346 WILLIAM BURGESS BLVD	YULEE	NASSAU
DEERWOOD   SITE	NA	NA	9911 OLD BAYMEADOWS RD	JACKSONVILLE	DUVAL
CECIL   SITE	NA	NA	5640 POW-MIA MEMORIAL PKWY	JACKSONVILLE	DUVAL

**PROJECT DESCRIPTION (PURPOSE, NEED, SCOPE)**

This project aims to update and replace old dilapidated existing exterior wayfinding signage with current FSCJ's brand standards, improve maintenance, enhance safety, and facilitate clear communication. This project will involve the removal of outdated or damaged signage, the design and installation of new signs that reflect the current brand identity, and the implementation of materials and solutions that reduce long-term maintenance needs.

See design concept package for further detail:



# Florida State College at Jacksonville

## CAMPUS WAYFINDING MASTER PLAN

### SOUTH CAMPUS



Prepared for:  
FSCJ  
11901 Beach Blvd.  
Jacksonville, FL 32246

PROJECT LANDSCAPE ARCHITECT

**PROSSER | PRIME**

13901 SUTTON PARK DRIVE SOUTH, SUITE 200  
JACKSONVILLE, FL 32224  
P: 904-739-3655  
F: 904-730-3413

ISSUED November 6, 2024

No.	Date	Revision
1	11.06.2024	CLIENT REVIEW
2	02.03.2025	CLIENT REVIEW
3	02.11.2025	CLIENT REVIEW

Prosser|PRIME AE No. 121067.01

**PROSSER | PRIME**

13901 Sutton Park Drive South, Suite 200  
Jacksonville, Florida 32224-0229  
904.739.3655  
www.primeeng.com  
Florida Certificate of Authorization  
Number: 00004050

FSCJ - South Campus  
Campus Wayfinding Master Plan

Prosser No. 121067.01

CAMPUS WAYFINDING  
MASTER PLAN



3. THESE DOCUMENTS ARE MEANT TO CONVEY THE DESIGN INTENT ONLY, NOT THE MEANS, METHODS OR FABRICATION / ERECTION TECHNIQUES. WHETHER SIGN IS PRE-FABRICATED OFF-SITE AND ERECTED IN SECTIONS OR FULLY FIELD-ASSEMBLED IS UP TO THE DISCRETION OF THE SIGNAGE FABRICATOR. SHOP DRAWINGS OF ALL WORK ILLUSTRATING THE PROPOSED SYSTEM MUST BE SUBMITTED AND APPROVED PRIOR TO ANY FABRICATION.
2. ALL GRAPHICS, LOGOS, TEXT, FONTS, ETC TO BE COORDINATED WITH AND CONFIRMED BY OWNER. SIGN FABRICATOR TO DEVELOP DIGITAL ARTWORK FOR REVIEW AND APPROVAL BY OWNER'S REPRESENTATIVE.
3. ALL CONCRETE, MASONRY, AND STRUCTURAL STEEL BY THE GENERAL CONTRACTOR. ALL SIGNAGE AS WELL AS METAL PANELS AND THEIR RESPECTIVE METAL FRAMING, INCLUDING ITS ATTACHMENT TO THE MASONRY & STRUCTURAL STEEL IS TO BE ENGINEERED & PROVIDED BY THE SIGNAGE VENDOR.
4. SUBMITTALS MUST BE PROVIDED TO PROSSER|PRIME AE INDICATING (AT A MINIMUM) DIMENSIONS, FABRICATION MATERIALS, DETAILS, COLOR AND FINISH CONFIRMATIONS, INTERNAL LIGHTING DESIGN, LIGHTING CONTROLS, WATERPROOFING, SIGNAGE ATTACHMENTS AND FIXTURE/LAMP TYPE AND ELECTRICAL LOAD CONFIRMATION.
5. FOR PURPOSES OF MAINTENANCE AND ENERGY CONSUMPTION, ALL INTERNAL LIGHTING IS INTENDED TO BE LED LIGHTING IN THE BASE BID. OTHER LIGHTING TYPES WILL BE CONSIDERED AS A VALUE ENGINEERING ALTERNATE.
6. THE GENERAL CONTRACTOR IS RESPONSIBLE FOR DEVELOPING FINAL ENGINEERING PLANS, ELECTRICAL PLANS, STRUCTURAL PLANS, DETAILS & SPECIFICATIONS AND SUBMITTING PLANS TO OBTAIN ALL BUILDING PERMITS NECESSARY TO CONSTRUCT THE ENTRY SIGNAGE AS SHOWN IN THESE DOCUMENTS.
7. ALL GRAPHICS, LOGOS, TEXT, FONTS, ETC TO BE COORDINATED WITH AND CONFIRMED BY OWNER'S REPRESENTATIVE AND FSCJ BRANDING.
8. SIGN LIGHTING MAINTENANCE AND REPLACEMENT SHALL BE EVALUATED AND APPROVED BY PROSSER | PRIME AE PRIOR TO INSTALLATION.
9. CONTRACTOR SHALL VERIFY THAT ALL SIGNAGE AREAS COMPLY WITH CITY OF JACKSONVILLE.
10. CONTRACTOR SHALL VERIFY ALL TEXT HEIGHT TO BE APPROPRIATE FOR EACH SIGN TYPE.
11. THE PURPOSES OF THESE DRAWING IS FOR GUIDANCE ONLY. FOR MORE ACCURATE DETAILS RELATED TO SIGN FABRICATION SPECIFICATIONS, REFER TO THE MANUAL OF UNIFORM TRAFFIC CONTROL DEVICES FOR STREETS AND HIGHWAYS. VERIFY ALL SIGNS ARE NOT IN CONFLICT WITH SIGHT TRIANGLES.
12. CONTRACTOR SHALL PREPARE A FULL SIZE MOCK UP OF EACH SIGN TYPOLOGY PRIOR TO FINAL INSTALLATION FOR CLIENT APPROVAL.
13. SIGNAGE PAINT- HIGH QUALITY AUTOMOTIVE PAINT, SMOOTH SATIN FINISH, COLOR AS NOTED ON EACH SIGN TYPE.
14. SIGNAGE FONTS - OPEN SANS BOLD, REGULAR AND SEMI BOLD TEXT, EXCLUDING LOGO, VERIFY WITH BRANDING GUIDELINES.
15. APPLIED VINYL - UV RESISTANT, HIGH QUALITY EXTERIOR GRADE VINYL.
16. CHANNEL LETTERS - HEIGHT AND DEPTH AS NOTED ON SIGN TYPES,
  - ALUMINUM CONSTRUCTION PAINTED;
  - ACRYLIC FACES COLOR AS NOTED ON SIGN TYPES;
  - INTERNAL WHITE LED ILLUMINATION
  - ATTACH FLUSH TO STONE OR STAND OFF, APPROVAL BY OWNER'S REPRESENTATIVE PRIOR TO INSTALLATION.
17. CONTRACTOR SHALL COORDINATE ALL REMOVAL AND SITE REQUIREMENTS IN THIS PACKAGE. CONTRACTOR SHALL INCLUDE GRADING, PERMITTING, AND COORDINATION OF ALL UTILITIES ABOVE AND BELOW GROUND IN THIS PACKAGE.
18. CONTRACTOR SHALL PROVIDE IRRIGATION DESIGN AND COORDINATION FOR THIS PACKAGE.
19. CONTRACTOR SHALL PROVIDE NIGHT TIME LIGHTING MOCK UP AND APPROVAL BY FSCJ.
20. CONTRACTOR SHALL PROVIDE GRADING PLANS TO ENSURE ALL SIGNAGE IS 6" - 12" ABOVE CURB LINE.

1	TYPOLGY 1: PRIMARY I.D. SIGN	
2A	TYPOLGY 2A: SECONDARY I.D. SIGN-Campus/Center	
2B	TYPOLGY 2B: SECONDARY I.D. SIGN-Fire Academy	
2C	TYPOLGY 2C: SECONDARY I.D. SIGN-Criminal Justice Center	
3	<del>TYPOLGY 3: PEDESTRIAN WAYFINDING</del>	NOT INCLUDED
4	<del>TYPOLGY 4: VEHICULAR WAYFINDING</del>	NOT INCLUDED
5	<del>TYPOLGY 5: VEHICULAR DIGITAL SIGN</del>	NOT INCLUDED
6	<del>TYPOLGY 6: BUILDING I.D.</del>	NOT INCLUDED

NOTES:

1. MATERIALS SPECIFICATIONS LISTED ABOVE DEMONSTRATE QUALITY AND MATERIAL TYPES. OPTIONAL MATERIALS AND MANUFACTURE'S MAY BE SUBMITTED TO BE CONSIDERED AS VALUE ENGINEERING ALTERNATES. CONTRACTOR SHALL SUBMIT ALTERNATE MANUFACTURE'S INFORMATION AND SPECIFICATIONS FOR REVIEW PRIOR TO INSTALLATION.
2. CONTRACTOR TO PROVIDE FULL SCALE MOCK-UPS FOR FIELD REVIEW OF ALL SIGNS PRIOR TO COMMENCING ANY FABRICATION. COORDINATION WITH OWNER REPRESENTATIVE SIZE AND LOCATION FOR FIELD REVIEW.
3. CONTRACTOR SHALL SUBMIT SHOP DRAWINGS, SAMPLES AND/OR PRODUCT CUT SHEETS FOR REVIEW.
4. FONT AND COLOR MUST BE APPROVED BY FSCJ BRANDING.
5. ALL SIGNAGE UPLIGHTING QUANTITIES AND LOCATIONS SHALL BE COORDINATED WITH FSCJ.

	COVER SHEET
SHT-0.1	GENERAL NOTES, MATERIAL SCHEDULE, AND SIGNAGE TYPOLOGY
SHT-1	OVERALL SIGN PLAN - Downtown Campus and North Campus
SHT-2	OVERALL SIGN PLAN - Kent Campus and <u>South Campus</u>
SHT-3	OVERALL SIGN PLAN - Nassau Center and Deerwood Center
SHT-4	OVERALL SIGN PLAN - North and South Cecil Center
SHT-5	SIGN LAYOUT AND DETAILS - Typology 1: Primary I.D. Sign ( <u>South Campus</u> )
SHT-6	SIGNAGE DETAILS (Typology 1- <u>South Campus</u> )
SHT-7	SIGNAGE DETAILS (Typology 2, 3, 4)
SHT-8	SIGNAGE DETAILS (Typology 5 and 6)









SCALE: NTS

- 1 TYPOLOGY 1: PRIMARY I.D. SIGN
- 2A TYPOLOGY 2A: SECONDARY I.D. SIGN- Campus/Center
- 2B TYPOLOGY 2B: SECONDARY I.D. SIGN-Fire Academy
- 2C TYPOLOGY 2C: SECONDARY I.D. SIGN-Criminal Justice Center
- 3 ~~TYPOLGY 3: PEDESTRIAN WAYFINDING~~ NOT INCLUDED
- 4 ~~TYPOLGY 4: VEHICULAR WAYFINDING~~ NOT INCLUDED
- 5 ~~TYPOLGY 5: VEHICULAR DIGITAL SIGN~~ NOT INCLUDED
- 6 ~~TYPOLGY 6: BUILDING I.D.~~ NOT INCLUDED

A



## 4

SCALE: NTS

FSCJ - South Campus

DATE : NOVEMBER 2024  
PROJECT NO. : 121067.01  
DESIGNED BY : BHK  
DRAWN BY : BHK  
SCALE : AS NOTED

[illegible]

THIS DRAWING NOT RELEASED FOR  
CONSTRUCTION UNLESS SO NOTED ABOVE

SHEET TITLE

## OVERALL SIGN PLAN

FL Lic. No.  
DATE:

SHT-2

SHEET



## South Campus

- 1 TYPOLOGY 1: PRIMARY I.D. SIGN
- 2A TYPOLOGY 2A: SECONDARY I.D. SIGN-Campus/Center
- 2B TYPOLOGY 2B: SECONDARY I.D. SIGN-Fire Academy
- 2C TYPOLOGY 2C: SECONDARY I.D. SIGN-Criminal Justice Center
- 3 ~~TYPOLGY 3: PEDESTRIAN WAYFINDING~~ — NOT INCLUDED
- 4 ~~TYPOLGY 4: VEHICULAR WAYFINDING~~ — NOT INCLUDED
- 5 ~~TYPOLGY 5: VEHICULAR DIGITAL SIGN~~ — NOT INCLUDED
- 6 ~~TYPOLGY 6: BUILDING I.D.~~ — NOT INCLUDED

NOTE: RENDERINGS ARE PROPOSED 5 YEAR  
MASTER PLANS (SUBJECT TO CHANGE) SHOWN  
FOR GRAPHICAL CLARITY.



5 NASSAU CENTER  
SCALE: NTS



## 6 DEERWOOD CENTER

SCALE: NTS

## OVERALL SIGN PLAN

## SHT-3

S H E E T

FSCJ - South Campus

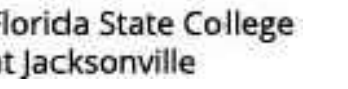








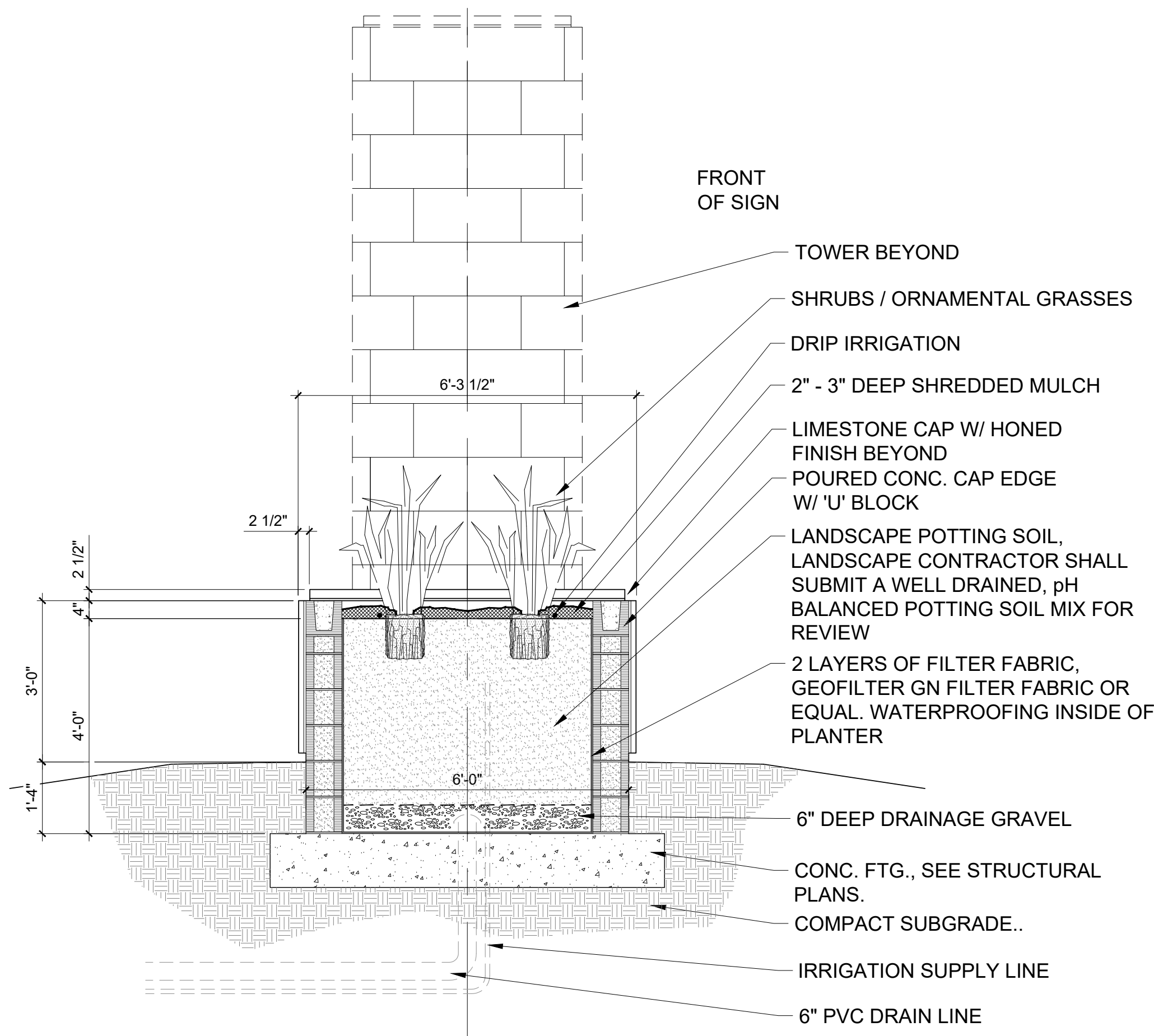




## South Campus

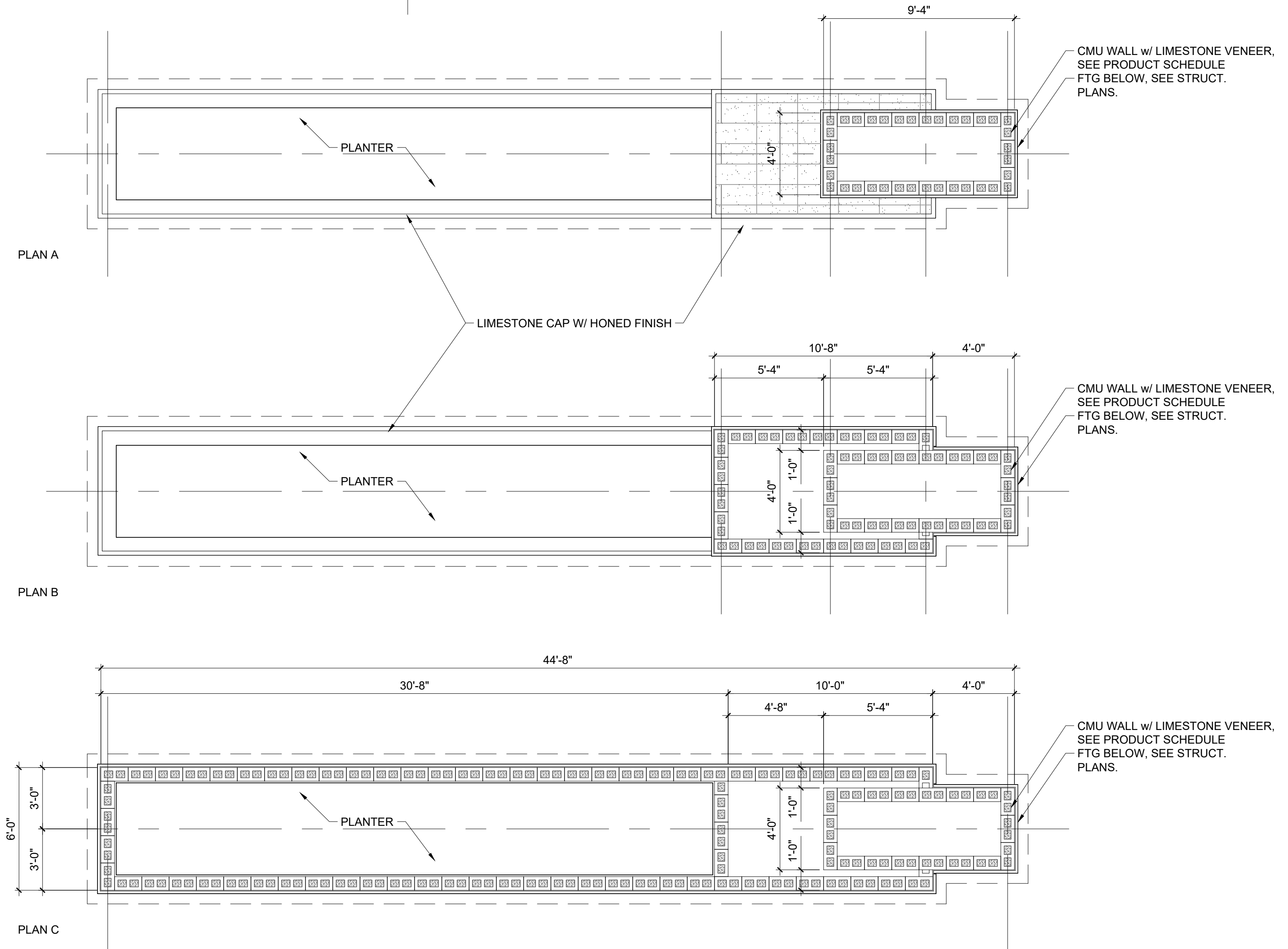
## 2 Landscape Median Low Planter Wall Elevation

Scale: 1/2" = 1'-0"



## 2 Entry Monument Sign Low Planter Wall Section

Scale: 1/2" = 1'-0"



## 1 Entry Monument Sign Plan Cross Sections

Scale: 1/4" = 1'-0"



PRIMARY I.D. SIGN - South Campus @ Beach Blvd.

Scale: NTS

NOTE: PRIMARY I.D. RENDERING BELOW IS SHOWN FOR COLOR AND MATERIAL GRAPHICAL CLARITY ONLY, SEE SHT-5 & 6 FOR DETAILS.

[illegible]

THIS DRAWING NOT RELEASED FOR  
CONSTRUCTION UNLESS SO NOTED ABOVE

SHEET TITLE

## SIGNAGE DETAILS

SHT-6

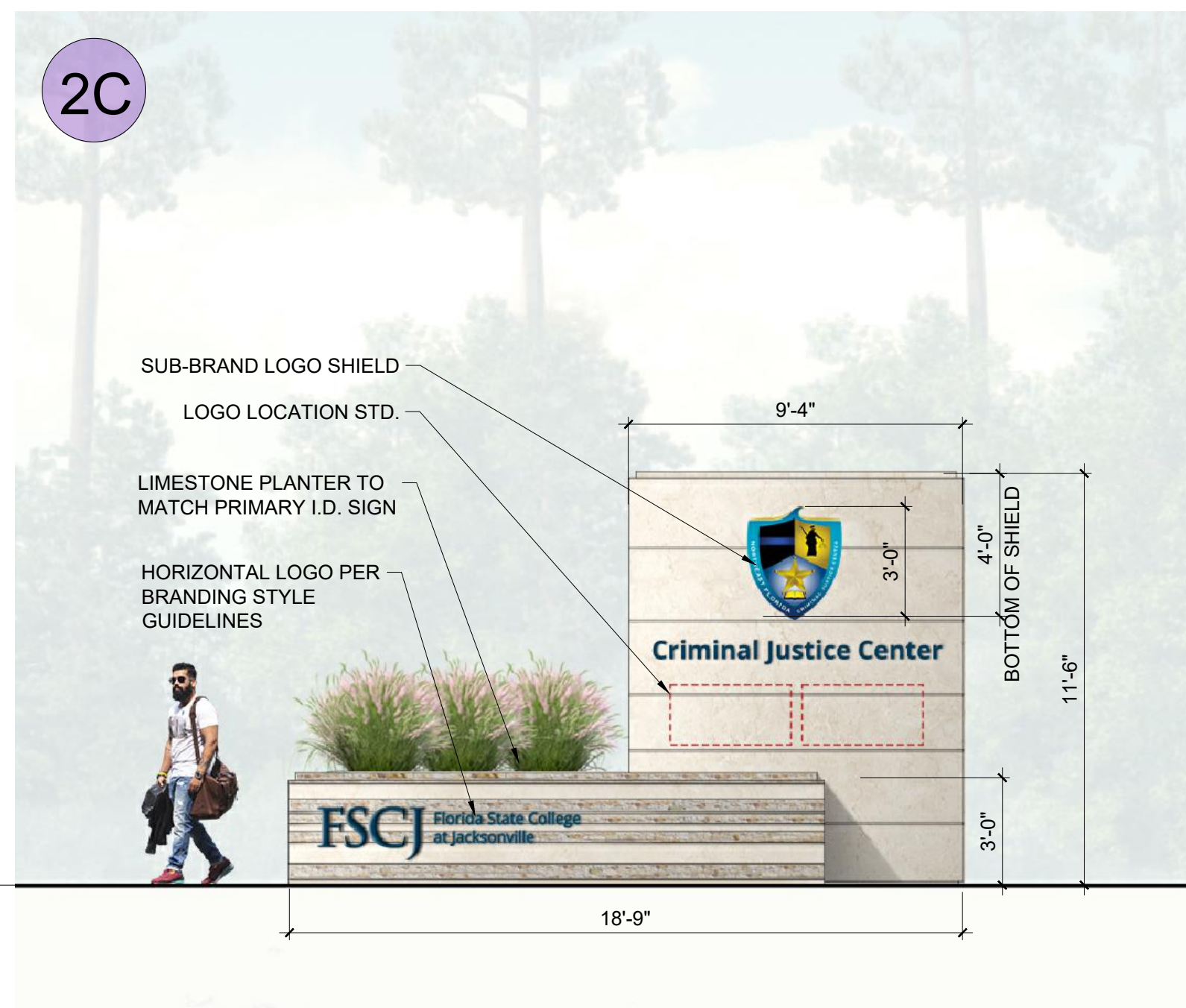
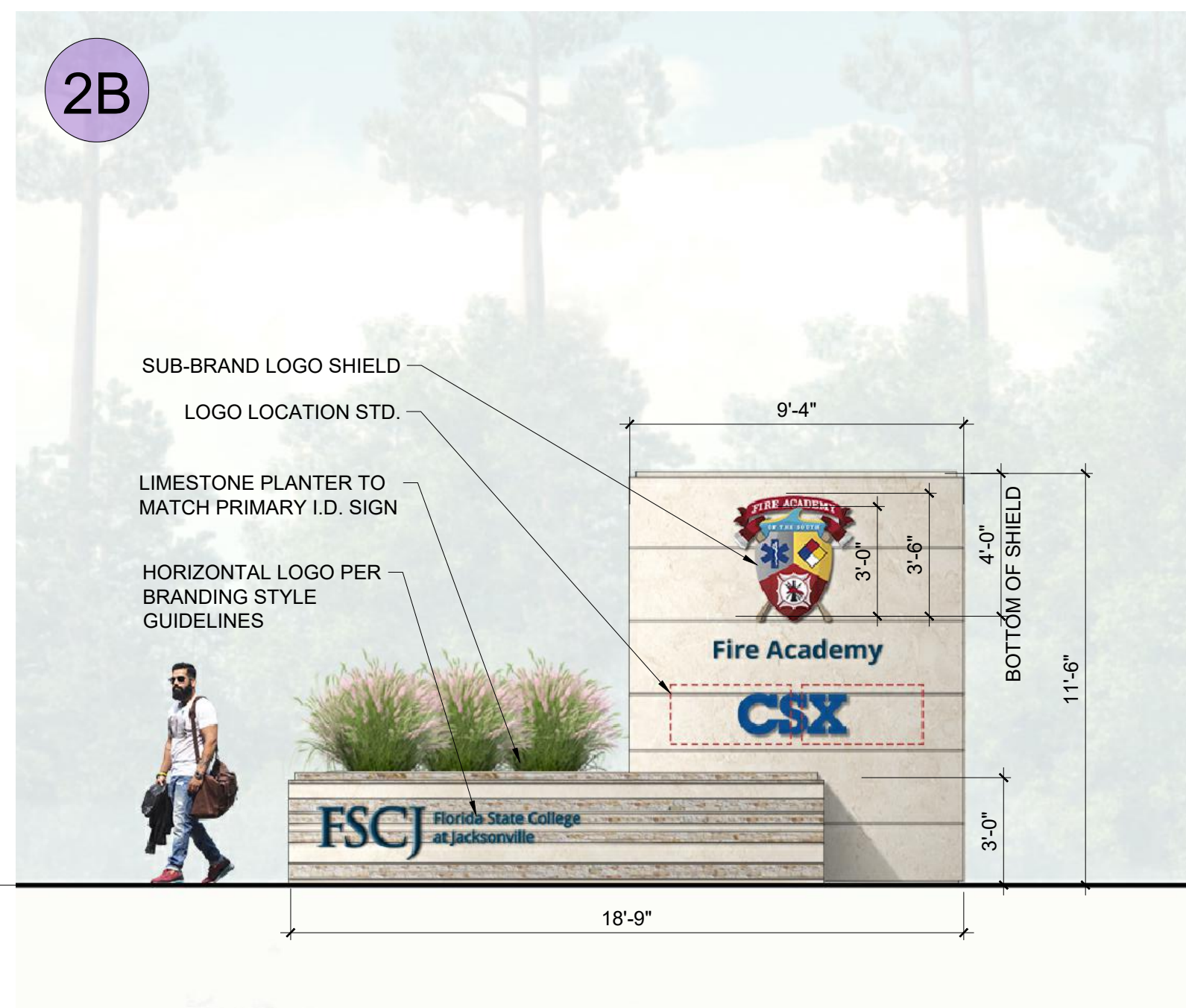
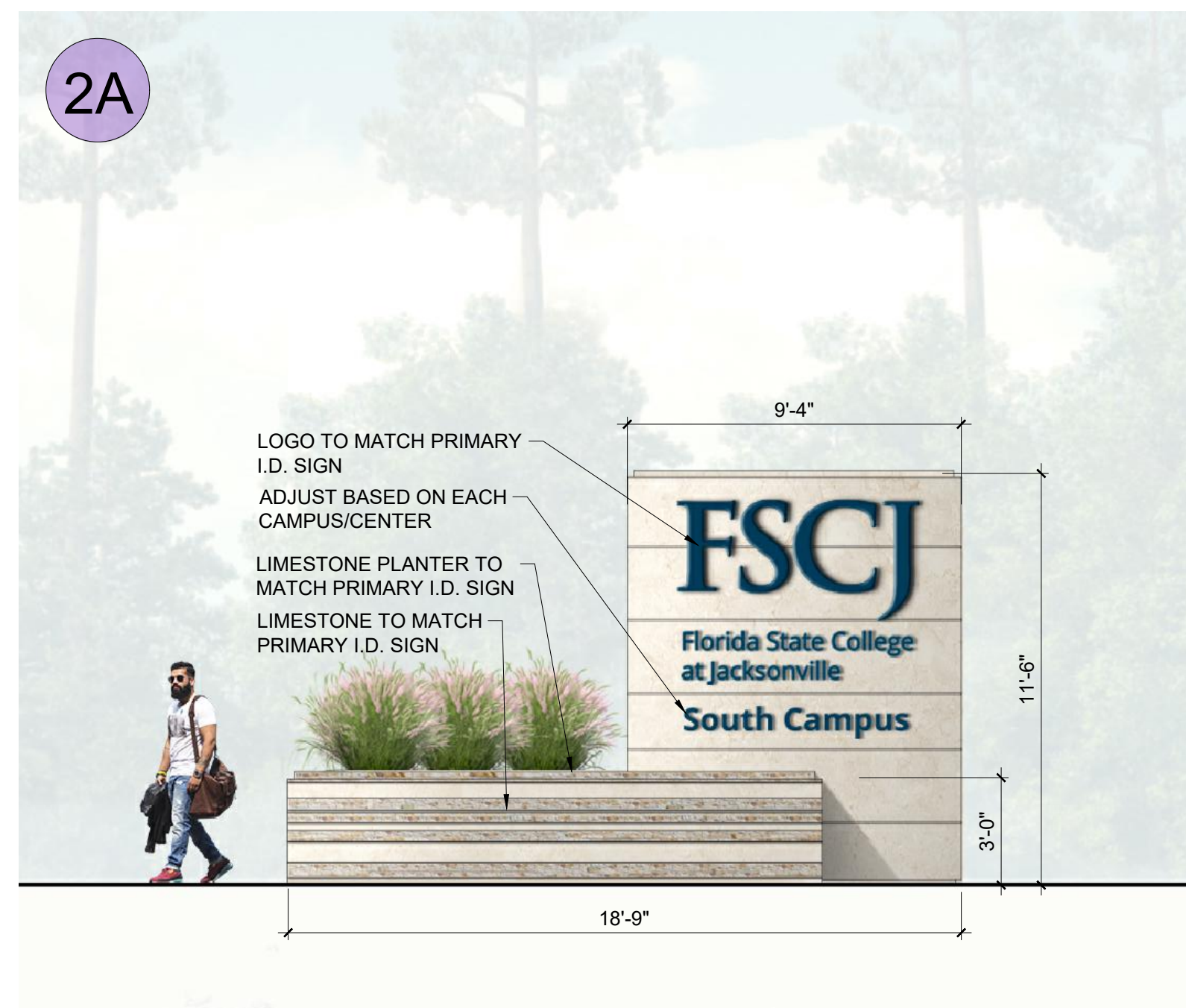
H E E T

FL Lic. No.  
DATE:

FSCJ - South Campus

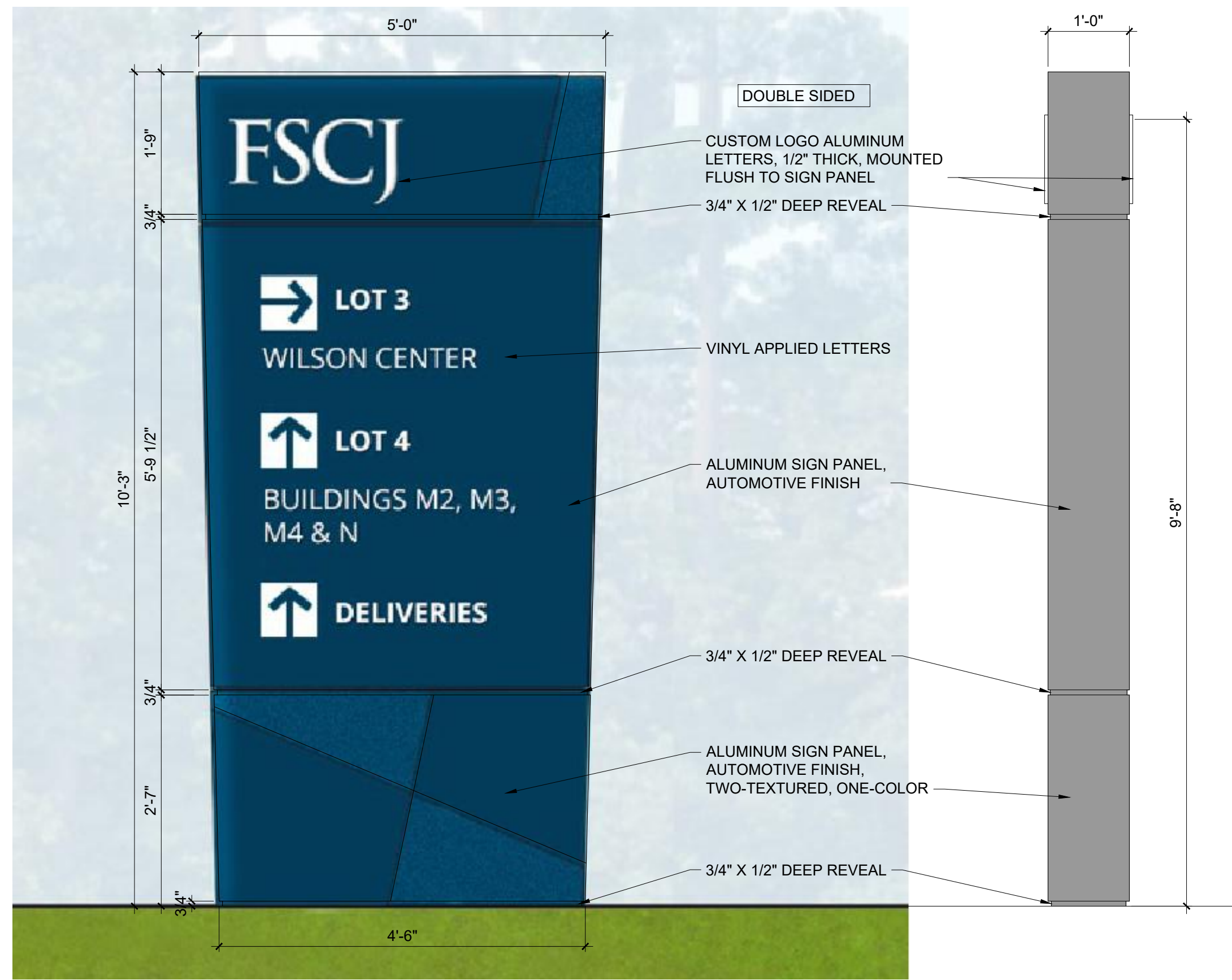
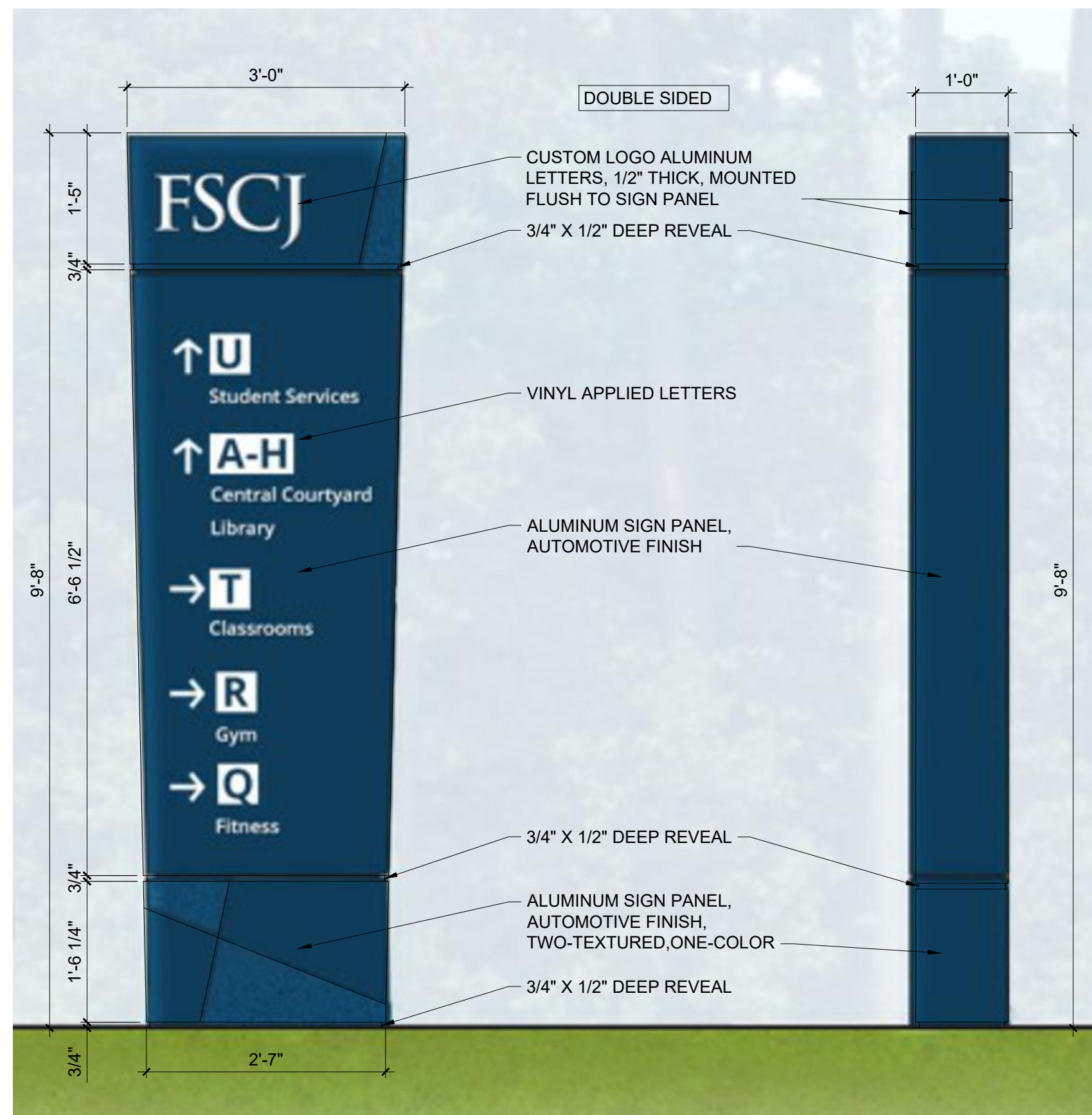


## South Campus



2 SECONDARY I.D. SIGN

SCALE: 1/4" = 1' - 0"



## GENERAL SIGNAGE TYPOLOGY

- 1 TYPOLOGY 1: PRIMARY I.D. SIGN
- 2A TYPOLOGY 2A: SECONDARY I.D. SIGN-Campus/Center
- 2B TYPOLOGY 2B: SECONDARY I.D. SIGN-Fire Academy
- 2C TYPOLOGY 2C: SECONDARY I.D. SIGN-Criminal Justice Center
- 3 TYPOLOGY 3: PEDESTRIAN WAYFINDING
- 4 TYPOLOGY 4: VEHICULAR WAYFINDING
- 5 TYPOLOGY 5: VEHICULAR DIGITAL SIGN
- 6 TYPOLOGY 6: BUILDING I.D.

## 2 PEDESTRIAN WAYFINDING

SCALE: 3/4" = 1' - 0"

## 4 VEHICULAR WAYFINDING

SCALE:  $\frac{3}{4}" = 1' - 0"$

DATE : NOVEMBER 2024  
PROJECT NO. : 121067.01  
DESIGNED BY : BHK  
DRAWN BY : BHK  
SCALE : AS NOTED

[illegible]

THIS DRAWING NOT RELEASED FOR  
CONSTRUCTION UNLESS SO NOTED ABOVE

SHEET TITLE

## SIGNAGE DETAILS

SHT-7

S H E E T

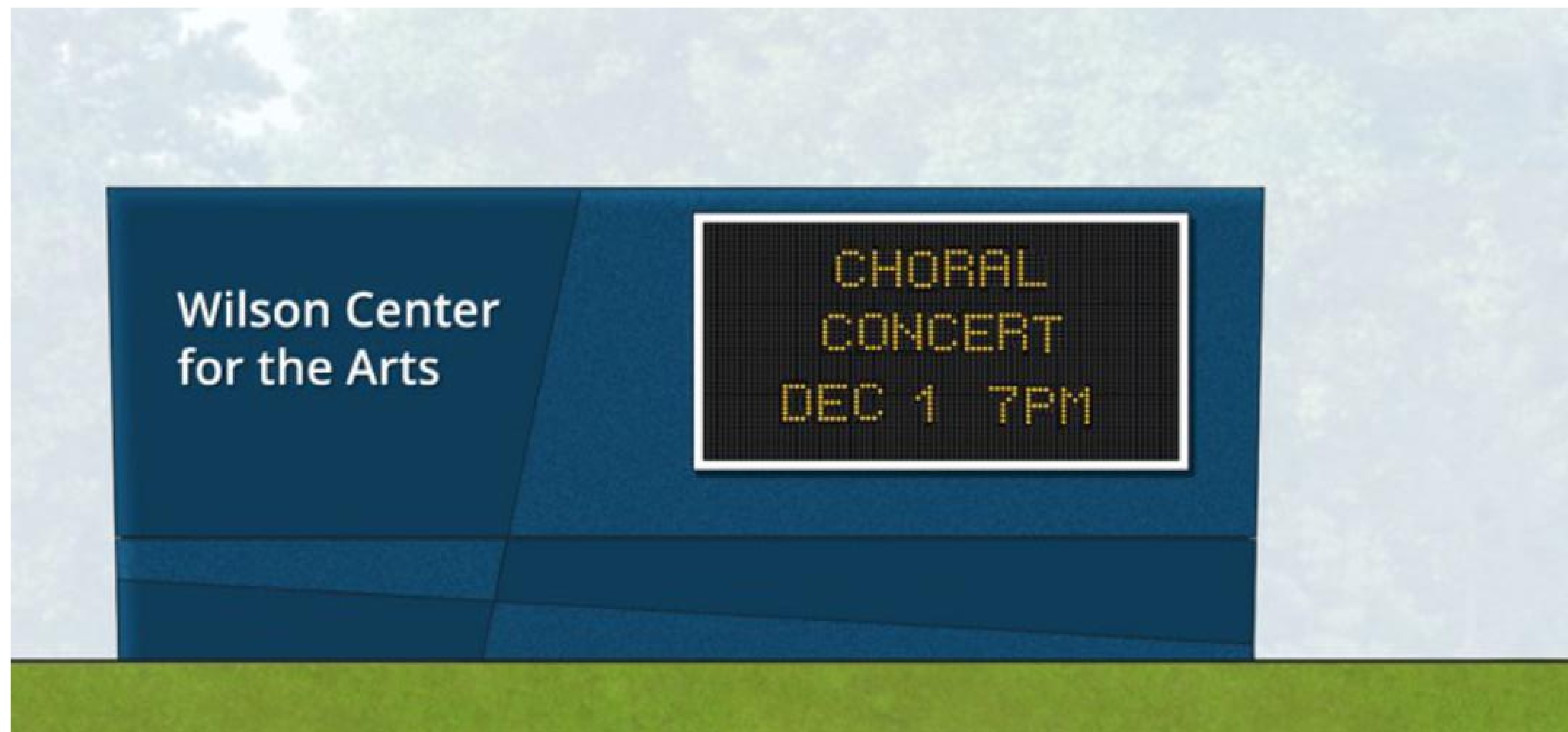
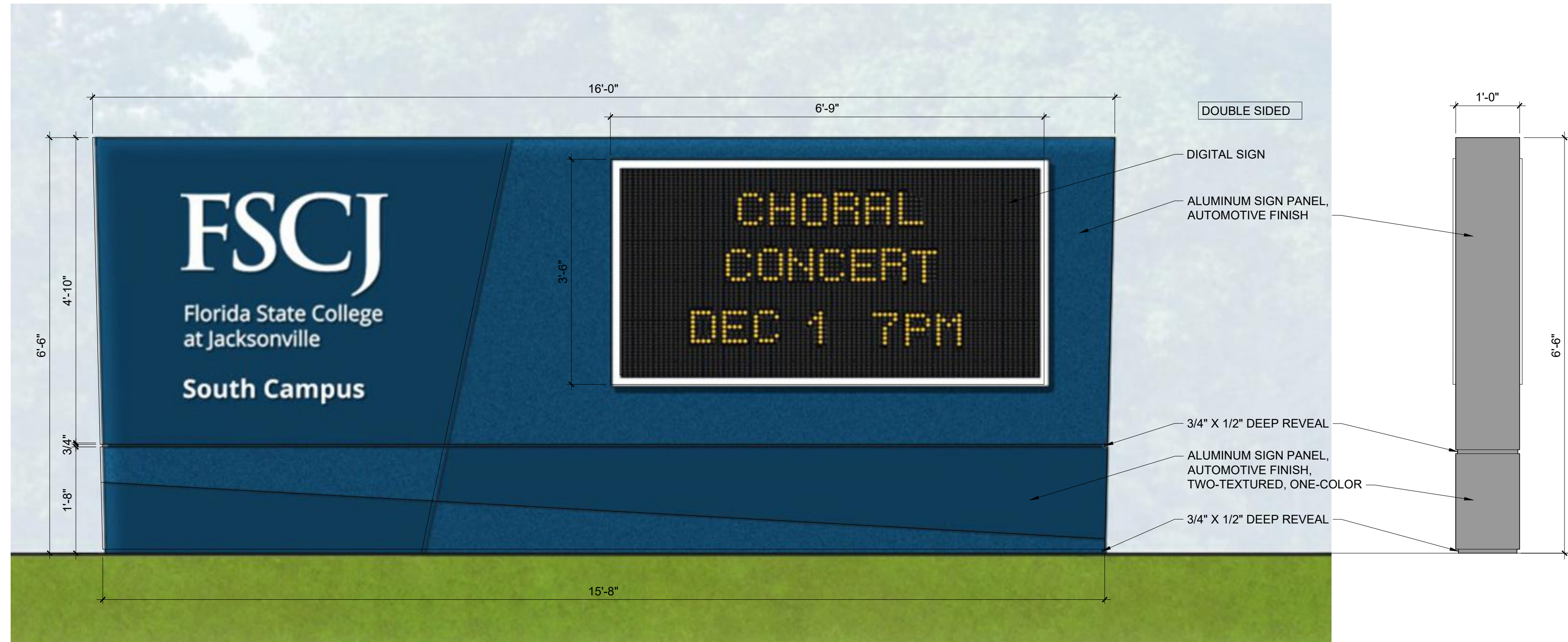
FSCJ - South Campus



## South Campus

## GENERAL SIGNAGE TYPOLOGY

- 1 TYPOLOGY 1: PRIMARY I.D. SIGN
- 2A TYPOLOGY 2A: SECONDARY I.D. SIGN-Campus/Center
- 2B TYPOLOGY 2B: SECONDARY I.D. SIGN-Fire Academy
- 2C TYPOLOGY 2C: SECONDARY I.D. SIGN-Criminal Justice Center
- 3 TYPOLOGY 3: PEDESTRIAN WAYFINDING
- 4 TYPOLOGY 4: VEHICULAR WAYFINDING
- 5 TYPOLOGY 5: VEHICULAR DIGITAL SIGN
- 6 TYPOLOGY 6: BUILDING I.D.



## 5 VEHICULAR DIGITAL SIGN

SCALE: SCALE: 3/4" = 1' - 0"

**6 BUILDING I.D.**  
SCALE: NTS



BOOKSTORE

DATE : NOVEMBER 2024  
PROJECT NO. : 121067.01  
DESIGNED BY : BHK  
DRAWN BY : BHK  
SCALE : AS NOTED

[illegible]

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CONSTRUCTION UNLESS SO NOTED ABOVE

SHEET TITLE

## SIGNAGE DETAILS

SHT-8

H E E T

FL Lic. No.  
DATE:

FSCJ - South Campus

**Higher Educational Facilities  
Return on Investment**

Institution: Florida State College at Jacksonville  
Project: Renovate College-wide Exterior Wayfinding  
Total Funding: \$10,091,221  
Previous Funding (State and Local): Local  
Workforce Project (Yes or No): Yes  
Contact Person (Name, Position, Phone No.): Morris Bellick, AVP Facilities, (904) 632-3244

Check any box(es) that apply and provide a quantitative explanation. Identify the term or years in which ROI information is projected.

1. ☐ Number of Additional Degrees and Certificates Produced and How Those Degrees are Meeting the Needs of our State (Job Openings, Average Wages of those Job Openings, etc.)  
Explanation:
2. ☐ Number of Additional Students Served and the Benefits/Efficiencies Created (increase graduation rate, alleviate waitlist, increase academic support, etc.)  
Explanation:
3. ☐ Amount of Additional Research Funding to be Obtained; Patents Awarded  
Explanation:
4. ☐ Project is in an Area of Strategic Emphasis as Determined by the Board of Governors' Gap Analysis or the Department of Economic Opportunity's National Occupational Forecast  
Explanation:
5. ☐ Increase Business Partnerships Which Will Lead to Guaranteed Internships and Jobs for Students  
Explanation:
6. ☒ Project Improves the Use, either Operationally or Academically, of Existing Space  
Explanation:
7. ☐ Contribution of Local Funds Through Matching Grants, Property Donations, etc.  
Explanation:



8. ☒ Reduces Future Deferred Maintenance Cost and Extends the Life of the Facility by Bringing the Project up to Existing Standards (cost-benefit analysis of renovation or new facility vs. maintenance)

Explanation:

9. ☐ Projected Facility Utilization Rate

Explanation:

10. ☐ Current/Projected Campus Utilization Rate

Explanation:

Other Pertinent Information not included above:

**APPLICABLE SURVEY RECOMMENDATIONS**

<b>Date of Survey</b>	<b>Recommendation No.</b>	<b>Requested for</b>
6/14/2023	1.025	Renovate campus-wide, existing exterior signs, maps and directories
6/14/2023	2.024	Renovate campus-wide, existing exterior signs, maps and directories
6/14/2023	3.024	Renovate campus-wide, existing exterior signs, maps and directories
6/14/2023	4.038	Renovate campus-wide, existing exterior signs, maps and directories
6/14/2023	6.020	Renovate campus-wide, existing exterior signs, maps and directories
6/14/2023	7.020	Renovate campus-wide, existing exterior signs, maps and directories
6/14/2023	8.021	Renovate campus-wide, existing exterior signs, maps and directories

Florida State College at Jacksonville

RENOVATE COLLEGE-WIDE EXTERIOR WAYFINDING

CIP 4B

## PROJECT COMPONENT COST AND PROJECTIONS

			Costs Incurred to date	2026-27	2027-28	2028-29	TOTAL
<b>BUILDING SYSTEM COMPONENTS</b>							
a.	electrical			\$0	\$0	\$0	\$0
b.	envelope			\$0	\$0	\$0	\$0
c.	interior			\$0	\$0	\$0	\$0
d.	mechanical			\$0	\$0	\$0	\$0
e.	plumbing			\$0	\$0	\$0	\$0
f.	roof			\$0	\$0	\$0	\$0
g.	site			\$0	\$0	\$0	\$0
h.	special (fire suppression)			\$0	\$0	\$0	\$0
i.	structural			\$0	\$0	\$0	\$0
j.	elevator			\$0	\$0	\$0	\$0
<b>SUBTOTAL</b>			\$0	\$0	\$0	\$0	\$0
<b>CENTRAL UTILITY SYSTEM COMPONENTS:</b>							
a.	cogeneration			\$0	\$0	\$0	\$0
b.	cooling gen./distrib.			\$0	\$0	\$0	\$0
c.	electrical distrib.			\$742,294			\$742,294
d.	heating gen./distrib.			\$0	\$0	\$0	\$0
e.	landfill			\$0	\$0	\$0	\$0
f.	water treat./distrib.			\$0	\$0	\$0	\$0
g.	waste treatment			\$0	\$0	\$0	\$0
<b>SUBTOTAL</b>			\$0	\$742,294	\$0	\$0	\$742,294
<b>SPECIAL SYSTEM COMPONENTS:</b>							
a.	energy conservation						\$0
b.	storage tanks						\$0
<b>SUBTOTAL</b>			\$0	\$0	\$0	\$0	\$0
<b>CAMPUS SYSTEM COMPONENTS:</b>							
a.	drainage/grounds			\$1,691,332			\$1,691,332
b.	road system paving			\$0	\$0	\$0	\$0
c.	other paving			\$0	\$0	\$0	\$0
d.	Signage			\$6,247,978	\$2,499,191	\$2,499,191	\$6,247,978
<b>SUBTOTAL</b>			\$0	\$7,939,310	\$2,499,191	\$2,499,191	\$7,939,310
<b>LIFE SAFETY AND LICENSURE COMPONENTS:</b>							
a.	Licensure			\$0	\$0	\$0	\$0
b.	Life Safety			\$0	\$0	\$0	\$0
c.	ADA			\$0	\$0	\$0	\$0
d.	Environmental			\$0	\$0	\$0	\$0
e.	General Overhead			\$1,037,704			\$1,037,704
e.	Design Fees	\$30,000		\$341,914			\$371,914
<b>SUBTOTAL</b>			\$30,000	\$1,379,618	\$0	\$0	\$1,409,618
<b>TOTAL</b>			\$30,000	\$10,061,222	\$2,499,191	\$2,499,191	\$10,091,222

## PROJECT FUNDING

Source	FY	Amount	Source	FY	Amount	FY	Amount	
CIF	2023	\$ 845,000.00				2026-27	\$ 9,216,222	(number below
LOCAL	2023	\$ 30,000.00				2027-28		should equal
						2028-29		Total Project Cost)
		\$ 875,000.00			\$ -		\$ 9,216,222	\$ 10,091,222

**DIVISION OF FLORIDA COLLEGES  
2026-27 Request for Legislative Action**

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**College:** Florida State College at Jacksonville

**Requested Actions:** Property acquisition (land or facilities) or construction of new facility using non-PECO fund source, which will require state operating dollars; or request for reappropriation of funds from one project to another (survey-recommended) project.

**NONE**

**Florida State College at Jacksonville  
District Board of Trustees**

**AGENDA ITEM NO. A – 12.**

Subject:	Facilities: Project Priority List, Fiscal Years 2025-26 through 2029-30
Meeting Date:	June 10, 2025

**RECOMMENDATION:** It is recommended that the District Board of Trustees (DBOT) approve the College's Project Priority List (PPL) for submission to the Division of Colleges. A copy of the PPL form will be available herein.

**BACKGROUND:** The Project Priority List is a submission to the Division of Colleges, of the College's priorities for capital outlay projects. These projects are based on recommendations included in the College's 2023 Five-Year Educational Plant Survey. The College is required to submit an amended PPL to the Department of Education (DOE) every five years following approval and validation of the Educational Plant Survey. The Board approved the Educational Plant Survey on June 13, 2023. The approved survey was sent to the DOE and we received their validation and approval on June 20, 2023. A Project Priority List approved by the Commissioner for the State Board of Education is required for the expenditure of Capital Outlay and Debt Service Funds (CO&DS).

One of the most restrictive sources of fixed capital outlay funds available to community colleges is the Motor Vehicle Tax Revenue, also known as Capital Outlay and Debt Service Funds (CO&DS). The funds collected from license tag revenue each year are deposited into a separate trust fund which can only be spent by the colleges on projects on the approved Project Priority List.

**RATIONALE:** Approval of the Project Priority List by the Board will allow the College to utilize the CO&DS Funds to support capital outlay projects.

**FISCAL NOTES:** If approved, these projects would be eligible to be funded by the CO&DS Funds allocated to the College – Renovate Science Labs (NC, SC), Remodel Building A (DC), Renovate Library Services (DC, NC, SC, NS, DW, CC), New Construction Athletic Facilities (SC), Renovate Public Service Locker Rooms (NC, SC), Fire Panel Replacement (CW), Pavement (CW), and ADA Facility Maintenance (CW).

Projects funded recently utilizing CO& DS Funds are Downtown Fire Panel Replacement (DC) Kent Fire Panel Replacement (KC), Dental Renovation (NC), South Campus Fire Panel Replacement (SC), and Collegewide Safety Recommendations.

Annual Capital Outlay and Debt Service Funds (CO&DS) vary ranging from \$350,000.00 - \$800,000.00. Historically, we average \$500,000.00 annually.

Return **three copies** with original signatures as needed to:

Office of Educational Facilities  
Florida Department of Education  
325 West Gaines Street  
1014 Turlington Building  
Tallahassee, Florida 32399-0400  
850-245-0494  
Fax : 850-245-9304

FLORIDA DEPARTMENT OF EDUCATION

**Office of Educational Facilities**

**REQUEST TO STATE BOARD OF EDUCATION  
FOR APPROVAL OF ORDER OF PRIORITY  
FOR EXPENDITURE OF STATE CAPITAL OUTLAY FUNDS  
(Florida College System)**

For OEF Use Only

Florida State College at Jacksonville

In accordance with the provisions of Section (9)(d), Article XII, of the Constitution of the State of Florida, as amended (referred to as the School Capital Outlay Amendment, “the Amendment”), and of rules of the State Board of Education based thereon and relating to the order of priority of capital outlay projects financed from funds derived under the Amendment, approval of the State Board of Education is hereby requested for the attached project priority list of college capital outlay projects.

The District Board of Trustees of Florida State College at Jacksonville certifies that this list of projects and the order of priority assigned are based on (a) a survey as set forth in Section 1013.31, F.S., dated June 10, 2025, as amended; (b) rules of the Florida Administrative Code relating to priority of projects, as set forth in Section 2.1(5), SREF; and (c) other pertinent information relating to capital outlay needs of the college.

As said funds become available, the said Board proposes to implement these projects as nearly as practicable in the order given, subject to changes made by state law and the Florida Administrative Code.

Projects are placed in the proper category according to the following:

- I. Completed - Once a Certificate of Final Inspection (OEF Form 209, “certificate”) has been issued or a project not requiring a certificate has been completed, the project is placed in the “completed” category. The project will be eligible for the expenditure of state capital outlay funds during the fiscal year in which the certificate was issued or the project completed, and for one additional fiscal year thereafter, after which it should not be listed unless there are outstanding encumbrances. Completed projects are identified only by the project priority list number and date of the certificate or completion date, whichever is applicable.
- II. Under Construction - Once a contract or purchase order has been executed for a project, the project is placed in the “under construction” category. It remains there until the certificate is issued or the project is completed, whichever is applicable.
- III. Planned - While a project is in the planning stage and State Board of Education approval is being requested for the expenditure of state capital outlay funds, the project is placed in the “planned” category. It remains there until a contract or purchase order is executed for the project.
- IV. Deleted - When no contract or purchase order has been executed for a project at the beginning of a new five-year educational plant survey or the Board of Trustees no longer wants to construct a project, the project is placed in the “deleted” category. Deleted projects are identified only by project number.

Adopted by the District Board of Trustees of Florida State College at Jacksonville on September 12, 2023

(date)

ATTEST: \_\_\_\_\_

John Avendano, Ph.D., College President

(See instructions on reverse.)

**REQUEST TO STATE BOARD OF EDUCATION  
FOR APPROVAL OF ORDER OF PRIORITY  
FOR EXPENDITURE OF STATE CAPITAL OUTLAY FUNDS**

**INSTRUCTIONS FOR PROJECT PRIORITY LIST (PPL)**

- A. Project categories are listed in the following order: (1) completed, (2) under construction, (3) planned and (4) deleted. See cover sheet (Page 1 of 3) for definitions of categories.
- B. Columns contain the following information:
- Column (1): Project Number – As designated by the college. Once a project has been completed or deleted, its number cannot be reused within a five-year period.
- Column (2): Priority Rating Letter – Assigned in accordance with SREF, Section 2.1(5)(e).
- Column (3): Project Description – Including site number and name, based on one or more current educational plant survey recommendations, including custodial and sanitation facilities, as needed. The recommendations, which comprise a project, are cited verbatim from the survey report in the project description. It is helpful to include the recommendation numbers as well.
- Column (4): Estimated Cost – As figured by the college.
- C. All projects included on the PPL are paid for partially or completely by funds accruing under the provisions of Section 9(d), Article XII, of the Constitution of the State of Florida, as amended. Such funds are referred to by various terms, often used interchangeably: (a) “COBI” – capital outlay bond issue funds, (b) “CO&DS” – capital outlay and debt service funds, (c) “SBE” – State Board of Education bond funds, and (d) “SCOA” – School Capital Outlay Amendment funds.
1. Projects must be recommended by the current educational plant survey, conducted in accordance with Section 1013.31(1), F.S., and SREF, Section 3.1.
  2. Projects must have a priority rating letter, as established by SREF, Section 2.1(5)(e).
  3. All “A” priority projects, which have first priority in eligibility for expenditure of funds, as named above, must be listed before any “B” priority projects are listed. One or more “B” priority recommendation items may be included in an “A” priority project, providing the project includes a majority of “A” type facilities and is constructed under a single contract.
  4. Projects assigned a “B” priority are eligible for expenditure of funds, as named above, after all “A” projects recommended in the current survey are under contract.
  5. Exceptions to priority requirements are explained in SREF, Section 2.1(5)(d)3.
- D. Collegewide recommendations may be listed on the PPL as follows:
1. Life safety corrections, pursuant to SREF, Chapter 5 may be aggregated and listed as one project.
  2. Modifications for accessibility by handicapped persons, pursuant to Sections 553.501-553.513, F.S., may be aggregated and listed as one project.
  3. Replacement of roofs and membranes, pursuant to Section 423.12, Florida Building Code, may be aggregated and listed as one project.
  4. Replacement or purchase of equipment for existing facilities, pursuant to SREF, Section 2.1(5)(e)1.b., may be aggregated and listed as one project.
  5. Provision of sanitation facilities, pursuant to Section 423.16, Florida Building Code, may be aggregated and listed as one project, or may be included in individual projects.
  6. Provision of custodial facilities, pursuant to Section 423.20, Florida Building Code, may be aggregated and listed as one project, or may be included in individual projects.



**REQUEST TO STATE BOARD OF EDUCATION  
FOR APPROVAL OF ORDER OF PRIORITY  
FOR EXPENDITURE OF STATE CAPITAL OUTLAY FUNDS  
ATTACHMENT: PROJECT PRIORITY LIST (PPL)**

College Florida State College at Jacksonville

Date June 10, 2025

(1) Project Number	(2) Priority Rating Letter	(3) Project Description	(4) Estimated Cost
1	A	<p>2.035/ 4.06/ 4.061/ 4.062 RENOVATE SCIENCE LABS</p> <p>Renovating Building Number - 203, Building Name - BUILDING D (3707 NSF) Apply Painting, Floor Cover, Electrical, Plumbing, Windows, Lighting, Restrooms, HVAC Systems, Bell/Fire Alarm Systems, Retrofit for Technology, Other to Room D0278 (1051 NSF), Room D0278A (29 NSF), Room D0231 (1034 NSF), Room D0231A (117 NSF), Room D0116 (1348 NSF), Room D0116A (128 NSF)</p> <p>Renovating Building Number - 101, Building Name - BUILDING A (4688 NSF) Apply Painting, Floor Cover, Electrical, Plumbing, Windows, Lighting, Restrooms, HVAC Systems, Bell/Fire Alarm Systems, Retrofit for Technology, Other to Room A0210B (21 NSF), Room A0210C (36 NSF), Room A0210 (1137 NSF), Room A0210A (18 NSF), Room A0207 (1107 NSF), Room A0207A (75 NSF), Room A0209 (1019 NSF), Room A0208 (1052 NSF), Room A0208A (148 NSF), Room A0208B (75 NSF)</p> <p>Renovating Building Number - 103, Building Name - BUILDING C (5405 NSF) Apply Painting, Floor Cover, Electrical, Plumbing, Windows, Lighting, Restrooms, HVAC Systems, Bell/Fire Alarm Systems, Retrofit for Technology, Other to (66 NSF), Room C0202 (793 NSF), Room C0202B (75 NSF), Room C0211B (75 NSF), Room C0211 (793 NSF), Room C0213 (1027 NSF), Room C0213A (75 NSF), Room C0214 (154 NSF), Room C0204 (1129 NSF), Room C0205 (184 NSF), Room C0206 (1025 NSF), Room C0206A (75 NSF)</p> <p>Renovating Building Number - 104, Building Name - BUILDING D (5699 NSF) Apply Painting, Floor Cover, Electrical, Plumbing, Windows, Lighting, Restrooms, HVAC Systems, Bell/Fire Alarm Systems, Retrofit for Technology, Other to Room D0204 (1267 NSF), Room D0210A (75 NSF), Room D0211 (1021 NSF), Room D0211A (75 NSF), Room D0202 (1040 NSF), Room D0202A (75 NSF), Room D0210 (1058 NSF), Room D0205 (1013 NSF), Room D0205A (75 NSF)</p>	\$3,015,715.34
2	A	<p>1.002 DT.2 REMODEL BUILDING A</p> <p>Remodel to accommodate student life, student services (Answer Center), assessment and testing, childcare, expanded faculty resource center, auditorium renovation and refreshing of targeted areas (approximately 100,000 sf)</p>	\$49,440,000

**REQUEST TO STATE BOARD OF EDUCATION  
FOR APPROVAL OF ORDER OF PRIORITY  
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3	A	<p>1.037/ 2.035/ 4.057/ 6.034/ 7.022/ 8.027 RENOVATE LIBRARY SERVICES</p> <p>Renovating Building Number - 306, Building Name - BUILDING A, (25080 NSF) Apply Painting, Floor Cover, Electrical, Plumbing, Windows, Lighting, Restrooms, HVAC Systems, Bell/Fire Alarm Systems, Retrofit for Technology, Other to Room A2102 (5481 NSF), Room A2102A (72 NSF), Room A2102B (70 NSF), Room A2102C (333 NSF), Room A2102D (677 NSF), Room A2102E (133 NSF), Room A2102F (133 NSF), Room A2102G (110 NSF), Room A2102H (115 NSF), Room A2102J (293 NSF), Room A2102K (52 NSF), Room A2102L (274 NSF), Room A2102M (39 NSF), Room A2102N (159 NSF), Room A2102P (512 NSF), Room A2102Q (685 NSF), Room A2102R (697 NSF), Room A2102S (427 NSF), Room A2102T (178 NSF), Room A2102U (229 NSF), Room A2074 (220 NSF), Room A2075 (49 NSF), Room A2076 (292 NSF), Room A2077 (85 NSF), Room A2102W (270 NSF), Room A2102X (324 NSF), Room A2102Y (222 NSF), Room A2102Z (695 NSF), Room A3040 (8922 NSF), Room A3040A (177 NSF), Room A3040B (46 NSF), Room A3040C (159 NSF), Room A3040D (141 NSF), Room A3040E (116 NSF), Room A3040F (296 NSF), Room A3040G (289 NSF), Room A3040L (245 NSF), Room A3040M (49 NSF), Room A3040N (845 NSF), Room A3040P (115 NSF), Room A3040Q (92 NSF), Room A3040R (92 NSF), Room A3040S (94 NSF), Room A3040T (118 NSF), Room A3040U (92 NSF), Room A3040V (92 NSF), Room A3040W (181 NSF), Room A3040I (93 NSF),</p> <p>Renovating Building Number - 203, Building Name - BUILDING D (19779 NSF) Apply Painting, Floor Cover, Electrical, Plumbing, Windows, Lighting, Restrooms, HVAC Systems, Bell/Fire Alarm Systems, Retrofit for Technology, Other to Room D0300F (572 NSF), Room D0300H (159 NSF), Room D0300J (222 NSF), Room D0300K (128 NSF), Room D0300L (168 NSF), Room D0300M (131 NSF), Room D0300N (274 NSF), Room D0300P (131 NSF), Room D0300Q (168 NSF), Room D0300R (964 NSF), Room D0300S (1029 NSF), Room D0300T (839 NSF), Room D0300U (1029 NSF), Room D0300X (184 NSF), Room D0300Y (187 NSF), Room D0301 (975 NSF), Room D0301A (3458 NSF), Room D0302 (2749 NSF), Room D0302A (118 NSF), Room D0302B (118 NSF), Room D0302C (96 NSF), Room D0302D (121 NSF), Room D0302E (208 NSF), Room D0302F (120 NSF), Room D0302G (103 NSF), Room D0302H (118 NSF), Room D0302J (117 NSF), Room D0303 (1379 NSF), Room D0304 (1879 NSF), Room D0304A (667 NSF), Room D0304C (129 NSF), Room D0304G (128 NSF), Room D0304H (129 NSF), Room D0304J (234 NSF), Room D0304K (118 NSF), Room D0304L (127 NSF), Room D0304M (127 NSF), Room D0304X (188 NSF), Room D0304Y (188 NSF),</p> <p>Renovating Building Number - 107, Building Name - BUILDING G (24363 NSF) Apply Painting, Floor Cover, Electrical, Plumbing, Windows, Lighting, Restrooms, HVAC Systems, Bell/Fire Alarm Systems, Retrofit for Technology, Other to Room G0300 (12324 NSF), Room G0300A (504 NSF), Room G0300B (328 NSF), Room G0300C (648 NSF), Room G0300D (82 NSF), Room G0300E (146 NSF), Room G0300F (592 NSF), Room G0300G (370 NSF), Room G0300H (182 NSF), Room G0300J (91 NSF), Room G0301 (8587 NSF), Room G0301A (509 NSF)</p>	\$15,372,276.04
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		<p>Renovating Building Number - 29, Building Name - BUILDING AB (3428 NSF) Apply Painting, Floor Cover, Electrical, Plumbing, Windows, Lighting, Restrooms, HVAC Systems, Bell/Fire Alarm Systems, Retrofit for Technology, Other to Room B0103 (1975 NSF), Room B0103A (199 NSF), Room B0103B (140 NSF), Room B0103C (749 NSF), Room B0103D (140 NSF), Room B0103E (225 NSF),</p> <p>Renovating Building Number - 701, Building Name - BUILDING A (19153 NSF) Apply Painting, Floor Cover, Electrical, Plumbing, Windows, Lighting, Restrooms, HVAC Systems, Bell/Fire Alarm Systems, Retrofit for Technology, Other to Room G2701 (10731 NSF), Room G2701A (597 NSF), Room G2701B (11 NSF), Room G2701C (11 NSF), Room G2702 (259 NSF), Room G2702A (130 NSF), Room G2702B (47 NSF), Room G2702C (179 NSF), Room G2702D (190 NSF), Room G2703 (616 NSF), Room G2703A (646 NSF), Room G2703B (82 NSF), Room G2703C (83 NSF), Room G2703D (80 NSF), Room G2703E (80 NSF), Room G2704 (120 NSF), Room G2705 (123 NSF), Room G2706 (82 NSF), Room G2707 (83 NSF), Room G2708 (82 NSF), Room G2709 (98 NSF), Room G2710 (94 NSF), Room G2711 (94 NSF), Room G2712 (98 NSF), Room G2730 (786 NSF), Room G2730A (811 NSF), Room G2730B (103 NSF), Room G2731 (526 NSF), Room G2732 (245 NSF), Room G2732A (109 NSF), Room G2732B (145 NSF), Room G2733 (151 NSF), Room G2734 (106 NSF), Room G2735 (388 NSF), Room G2735A (120 NSF), Room G2735B (106 NSF), Room G2736 (144 NSF), Room G2736A (47 NSF), Room G2737 (204 NSF), Room G2738 (264 NSF), Room G2738A (193 NSF), Room G2739 (89 NSF)</p> <p>Renovating Building Number - 801, Building Name - BUILDING A (7591 NSF) Apply Painting, Floor Cover, Electrical, Plumbing, Windows, Lighting, Restrooms, HVAC Systems, Bell/Fire Alarm Systems, Retrofit for Technology, Other to Room A0110 (493 NSF), Room A0110A (102 NSF), Room A0110B (100 NSF), Room A0110C (7 NSF), Room A0111 (93 NSF), Room A0112 (2285 NSF), Room A0112A (100 NSF), Room A0112B (59 NSF), Room A0112C (56 NSF), Room A0112D (56 NSF), Room A0112E (64 NSF), Room A0112F (100 NSF), Room A0112G (100 NSF), Room A0112H (100 NSF), Room A0112J (430 NSF), Room A0112K (100 NSF), Room A0112L (176 NSF), Room A0112M (100 NSF), Room A0112N (64 NSF), Room A0112P (102 NSF), Room A0112Q (100 NSF), Room A0112R (100 NSF), Room A0112S (100 NSF), Room A0112T (1204 NSF), Room A0112U (821 NSF), Room A0112V (10 NSF), Room A0112W (12 NSF), Room A0112X (130 NSF), Room A0112Y (212 NSF), Room A0112Z (215 NSF)</p>	
4	A	<p>4.004/4.006 NEW CONSTRUCTION ATHLETIC FACILITIES</p> <p>SC.4 Athletics Office and E-sports Center Includes new construction of athletics offices, an e-sports center and golf simulator intended to compliment the relocation of athletics and sports to the South Campus that supports Physical Educational curriculum and related infrastructure and support facilities.</p>	\$15,600,000

**REQUEST TO STATE BOARD OF EDUCATION  
FOR APPROVAL OF ORDER OF PRIORITY  
FOR EXPENDITURE OF STATE CAPITAL OUTLAY FUNDS**

		<p>(approximately 15,000 sf)</p> <p>SC.5 Athletics and Sports Facilities</p> <p>The athletics and recreation complex located currently at North Campus was identified to be relocated to South Campus that supports Physical Educational curriculum and related infrastructure and support facilities. The Master Plan calls for implementation of a Multipurpose Field, four pickleball courts (repurposed tennis courts), six tennis courts, intercollegiate baseball and softball fields, intercollegiate track with infield, concessions/restroom facility, walkways, and related infrastructure.</p>	
5	A	<p>2.032/ 4.044/ 4.049</p> <p><b>RENOVATE PUBLIC SERVICE LOCKER ROOMS</b></p> <p>Renovating Building Number - 227, Building Name - BUILDING P (2361 NSF) Apply Painting, Floor Cover, Electrical, Plumbing, Windows, Lighting, Restrooms, HVAC Systems, Bell/Fire Alarm Systems, Retrofit for Technology, Other to Room P0162 (733 NSF), Room P0163 (186 NSF), Room P0164 (173 NSF), Room P0168 (939 NSF), Room P0169 (174 NSF), Room P0170 (156 NSF),</p> <p>Renovating Building Number - 127, Building Name - BUILDING W1 (660 NSF) Apply Painting, Floor Cover, Electrical, Plumbing, Windows, Lighting, Restrooms, HVAC Systems, Bell/Fire Alarm Systems, Retrofit for Technology, Other to Room W0109A (38 NSF), Room W0109B (132 NSF), Room W0111 (398 NSF), Room W0111A (92 NSF)</p> <p>Renovating Building Number - 144, Building Name - BUILDING W6 (1610 NSF) Apply Painting, Floor Cover, Electrical, Plumbing, Windows, Lighting, Restrooms, HVAC Systems, Bell/Fire Alarm Systems, Retrofit for Technology, Other to Room W6104 (264 NSF), Room W6104A (43 NSF), Room W6104C (172 NSF), Room W6109 (747 NSF), Room W6109A (43 NSF), Room W6109B (52 NSF), Room W6109C (289 NSF)</p>	\$716,230.46
6	A	<p>SR.01/ SR.02/ SR.04</p> <p><b>COLLEGE-WIDE SAFETY RECOMMENDATIONS</b></p> <p>Correct deficiencies relating to safety to life, health, and sanitation as identified in the comprehensive Safety Inspection Report pursuant to §4.4(1) and §5(1) SREF.</p> <p>Necessary modifications for the physically disabled in existing buildings recommended for continued use as provided for in §255.21 F.S.</p> <p>Replace or purchase of equipment for existing facilities pursuant to §1.2(55) SREF.</p>	\$15,603,335

**Florida State College at Jacksonville  
District Board of Trustees**

**AGENDA ITEM NO. A – 13.**

Subject:	Foundation: FSCJ Naming Policy
Meeting Date:	June 10, 2025

**RECOMMENDATION:** It is recommended that the District Board of Trustees approve FSCJ's Naming Policy.

**FLORIDA STATE COLLEGE AT JACKSONVILLE  
Naming and Donor Recognition Policy  
June 10, 2025**

**1. Introduction**

FSCJ seeks to recognize individual donors and donor organizations who make significant charitable contributions to the College. One of the most meaningful ways for FSCJ to pay tribute to its donors is by naming physical spaces, endowment funds, and/or special programs in accordance with both the wishes of the donor and the goals of the College. The naming and donor recognition guidelines below are developed to ensure that those who support the College receive recognition that is appropriate and consistent with the College's mission.

The purpose of this document is to provide consistency when talking with donors about specific naming opportunities.

In cases where matching funds are available, the combination of such matching funds and private support can be used to reach an appropriate level.

Please note that there may be state laws in which the naming of buildings and/or spaces requires prior approval by the Board of Trustees or the state legislature.

**2. Objectives**

The objectives of the FSCJ Naming and Donor Recognition Policy are to:

- Cultivate and steward relationships with existing and prospective donors and encourage them to reach higher levels of giving
- Honor individuals and donors whose lives and activities exemplify the values of FSCJ
- Provide guidance about the size and structure of gifts for particular naming rights
- To promote uniform naming levels
- Provide guidance on how named spaces may be renamed when necessary

**3. Application of the Guidelines and Policies**

A named gift must be designed with great care. For this reason, a published process for considering such gifts is valuable. FSCJ must remain aware of the goals and needs of both the donor and the College. To ensure that these needs are met and that consistently high standards



are maintained, the College will adhere to the following guidelines and policies. At the same time, each naming opportunity and gift has a different context, and the College must remain flexible enough to seize special funding opportunities. Therefore, though it is expected that these naming guidelines and policies will serve as generally used standards for named gifts, they are not intended to be a set of rigid policies that permit no occasional, well-justified exception as accepted and approved by the District Board of Trustees. It is acceptable for a donor to choose to honor or memorialize someone else with a naming opportunity.

A naming opportunity will not come with any right to make decisions for FSCJ or influence anyone connected with the College in any way.

#### **4. Naming of Facilities, Endowment Funds, and Programs**

Following a commitment by the donor, the FSCJ Foundation is responsible for communicating in written detail the terms of the gift agreement and the recognition the donor will receive. Naming opportunities within the following guidelines of \$250,000 or more for the naming of facilities, spaces, etc., require approval from the District Board of Trustees unless a state law requires said approval. Additionally, named programs or endowed scholarship funds established at any level at the Foundation do not require approval by the District Board of Trustees.

<b><u>ACADEMIC SUPPORT</u></b>	<b><u>MINIMUM GIFT REQUIREMENT</u></b>
NAMED CAMPUS -----	\$10,000,000
➤ To provide an endowment for continuing support	
NAMED FSCJ VIRTUAL CAMPUS -----	\$10,000,000
➤ To provide an endowment for continuing support	
NAMED SCHOOL -----	\$10,000,000
➤ To provide an endowment for continuing support	
NAMED ARTIST SERIES -----	\$10,000,000
➤ To provide an endowment for continuing support	
NAMED DEPARTMENT -----	\$5,000,000
➤ To provide an endowment for continuing support	
NAMED PRESIDENT’S FUND FOR EXCELLENCE -----	\$2,000,000
➤ To provide discretionary endowment for use by the President for furtherance of academic excellence	
NAMED COLLEGE CENTER OR ACADEMY -----	\$2,000,000
➤ To support ongoing operation and academic program/s	
NAMED CENTER OR ACADEMY -----	\$1,000,000
➤ To provide discretionary endowment to support ongoing operations and academic program/s	

NAMED DEAN’S FUND FOR EXCELLENCE ----- \$750,000

- To provide a discretionary endowment fund for use by the Dean for furtherance of academic excellence

NAMED DEPARTMENT FUND FOR EXCELLENCE ----- \$250,000

- To provide an endowment for continuing support and academic excellence

NAMED PROGRAM ENHANCEMENT FUND-----\$100,000

- To support a discretionary endowment for a particular academic program

### **FACULTY SUPPORT**

### **MINIMUM GIFT REQUIREMENT**

NAMED EMINENT SCHOLAR CHAIR ----- \$2,500,000

- To fully support, through an endowment, the activities of a renowned scholar in teaching and community outreach

NAMED CHAIR ----- \$1,500,000

- To partially endow a preeminent educator devoted to teaching and community outreach

NAMED DISTINGUISHED LECTURESHIP-----\$750,000

- To support a scholar who resides at the College for a given period of time

NAMED DISTINGUISHED PROFESSORSHIP----- \$500,000

- To provide supplemental support for an outstanding faculty member

NAMED PROFESSORSHIP ----- \$300,000

- To support a faculty member whose teaching or community outreach accomplishments are profound, or which indicate great potential

NAMED LECTURE OR SEMINAR SERIES ----- \$200,000

- To support lectures by scholars and public figures or special seminars

### **LIBRARY**

### **MINIMUM GIFT REQUIREMENT**

NAMED MAJOR LIBRARY COLLECTION ----- \$1,000,000

- To endow acquisitions and processing costs in a major collection or for a special areas collection area.

NAMED CURATORSHIP ----- \$750,000

- To endow a curator for a distinguished special collection

NAMED LIBRARY ENDOWMENT FUND -----\$150,000

- To endow ongoing major equipment and information technology needs

NAMED LIBRARY RESEARCH SCHOLARSHIP -----\$150,000

- To endow and support a student each year in developing important academic and bibliographic knowledge while working in special areas of the library

NAMED LIBRARY FUND ----- \$50,000

- To endow and support a specific library initiative

NAMED LIBRARY BOOK FUND ----- \$50,000

- To endow and provide new volumes in the library in perpetuity

### **STUDENT SUPPORT**

### **MINIMUM GIFT REQUIREMENT**

NAMED ENDOWED PRESIDENTIAL SCHOLARSHIP-----\$300,000

- To provide unrestricted recruiting scholarships for academically-deserving students

NAMED HONORS, PHI THETA KAPPA, and ACADEMIC EXCELLENCE  
SCHOLARSHIP----- \$250,000

- To endow and provide recruiting scholarships for academically-deserving students

NAMED RESTRICTED SCHOLARSHIP-----\$50,000

- To endow and provide financial assistance to a student in a field of study that may be stipulated by the donor

NAMED UNRESTRICTED SCHOLARSHIP ----- \$50,000

- To endow and provide recruiting scholarships for academically-deserving students

### **FACILITIES**

### **MINIMUM GIFT REQUIREMENT**

NAMED EXISTING BUILDINGS/ATHLETIC FIELDS---25% to 50% of the Building/Field's  
Current Value

- To provide endowment and operating funds for academic and administrative programs within the named space

NAMED RENOVATED BUILDINGS/ATHLETIC FIELDS----- 50% of Renovation Costs

- To provide one-half of renovation costs

NAMED FUTURE BUILDINGS/ATHLETIC FIELDS --- 25% to 50% of Actual Construction Cost

- To provide at least one-fourth to one-half of building costs

NAMED LABORATORIES ----- \$250,000

- To provide operating and/or endowment funds for the general support of a laboratory

NAMED CAMPUS ART GALLERY ----- \$250,000

- To endow and support art exhibits at the named gallery

NAMED LECTURE HALL ----- \$100,000

- To provide endowment funds for the general support of a lecture hall

NAMED CLASSROOM ----- \$50,000

- To provide endowment funds for the general support of a classroom

NAMED FACULTY OFFICE ----- \$25,000

- To provide endowment funds for the general support of the department

## **ATHLETICS**

## **MINIMUM GIFT REQUIREMENT**

NAMED ATHLETIC DIRECTOR POSITION ----- \$1,500,000

- To endow and provide funds for the operation of intercollegiate athletics at FSCJ

NAMED COACHES POSITIONS ----- \$250,000

- To provide, through and endowment, the activities of the coach

NAMED SKILL POSITION ----- \$100,000

- To provide endowed recruiting scholarships for student athletes

## **5. Deferred Gifts and Naming**

Deferred gifts are a meaningful way that donors can leave a legacy at FSCJ. By completing the appropriate forms and documentation with the Foundation Office, the College will be notified of the donors' intention to make such a gift, allowing the commitment to be recognized during the donors' lifetimes. These gifts will be tracked and recorded by the Foundation; and, if appropriate, proceeds will be transferred to the College when proceeds are received.

If a donor would like their deferred gift to name special programs or endowment funds during their lifetime, the gift must be irrevocable, meet the identified funding threshold, and be properly documented with the Foundation Office. If, when such a gift is realized, the funds are insufficient to fully support the original purpose, the College may invest the funds until the

desired level is reached or select an alternative use specified in the gift agreement. Alternatively, the College may instead recognize the gift with a naming opportunity at a level commensurate with the amount of the gift and with a purpose most closely matching the donor's original intent.

## **6. Recognition Plaques for Named Spaces**

An appropriately worded and designed plaque or other commemoration shall be affixed to a place proximate to the location of the named space. Plaques will be of uniform design and contain the wording and name of the honoree or other designee as approved by the donor, Foundation, and College in the gift agreement. Physical naming plaques or other recognition will be erected when the final payment has been made. All major projects should include an appropriate contingency budget for plaques and recognition.

## **7. Re-Naming Facilities (Sunsetting Naming Opportunities)**

There may be circumstances that justify re-naming a physical space, such as a change in use, substantial renovation, or demolition of an existing building, facility, or part thereof; major program changes; other situations unforeseeable at the time of the original naming.

To the extent possible, the names of areas and physical spaces outlined in gift agreements should be worded in a manner that will not restrict the future use of the space. When space use changes or renovation affects a named space, the Vice President of Advancement and Executive Director of the Foundation should determine if there are any fundraising and stewardship issues and recommend if and how the name should be preserved.

When appropriate and feasible, when a name is retired, some form of continuing recognition should be established. Plaques already in place recognizing previous donors will remain in place as long as the location is appropriate. If the plaque must be moved due to transfers or other reason as deemed necessary, the Foundation will, as a courtesy, notify the donor.

In the event that a named space is taken out of service or the useful life of the space has expired, the Foundation shall make its best effort to contact the donor or other interested parties to present a plan to continue the recognition of the named gift. The College is not obligated to name a newly-constructed facility in honor of an individual(s) who named the prior structure. Following contact with the interested parties, or, if no interested parties can be identified, the College may approve another appropriate form of recognition.

## **8. Removal of a Name**

FSCJ leadership reserves the right to withdraw recognition and naming agreements should withdrawal be deemed in the best interest of the College. Such situations might arise in the case of a donor's name no longer being considered fitting or desirable in connection with the College's mission and values. The College Leadership will judge such matters from all facts and circumstances associated with each specific situation.

## **9. Gift Agreements**

All gifts that involve naming must be recorded in writing with a gift agreement between the donor(s) and the FSCJ Foundation. Gift agreements to name endowments, programs, or spaces must include the signatures of the donor(s) and the appropriate Foundation and FSCJ



representatives. (The President of the College must sign all agreements for major gifts for any purpose of \$25,000 or more). The gift agreement should clearly and fully describe the terms of understanding regarding the naming (including the steps to be taken if the terms are not met) and any related issues about the recognition. A copy of this policy may be shared with donors.

## **10. Confidentiality**

FSCJ agrees to respect and observe any donor's wish for anonymity and will respect any specific instructions from each donor prior to any act of public recognition. The specific amount of the donation and terms of payment will always be considered confidential, unless otherwise directed by the donor. Access to donor information will be limited to designated individuals in the College's administration, Board leadership following signature of a non-disclosure form, and on-site consultants (subject to applicable laws). To ensure an accurate historical record, the FSCJ Foundation staff shall maintain records relative to all named gifts completed under this policy.

## **11. Conclusion**

This policy will govern the naming of campuses, buildings, areas, rooms, spaces, programs, positions, certain endowments, etc. at FSCJ. Any questions concerning the process by which names are given to the College's spaces, endowments, or programs should be directed to the Vice President for Advancement and Executive Director of the Foundation.

**BACKGROUND:** Florida State College at Jacksonville (FSCJ) has been actively developing a formal Naming and Donor Recognition Policy to guide how the institution honors individuals, organizations, and entities for significant philanthropic contributions or distinguished service.

In the February 13, 2024, meeting of the District Board of Trustees (DBOT), President John Avendano discussed the preliminary stages of this policy. The new policy will establish clear guidelines and procedures for naming opportunities, ensuring consistency and alignment with the College's mission and values.

**RATIONALE:** The District Board of Trustees is authorized under Florida Law, including Section 1001.64, Florida Statutes, to have primary authority regarding naming and renaming college property. The FSCJ Naming Policy will allow the College to promote strategic fundraising by offering clear recognition opportunities to donors and maintain consistency, fairness, and transparency in the naming process.

**FISCAL NOTES:** There is no fiscal impact associated with this item.

**Florida State College at Jacksonville  
District Board of Trustees**

**AGENDA ITEM NO. A – 14.**

Subject:	Office of General Counsel: Proposal to Negotiate Ground Lease Agreement and Joint Partnership with Junior Achievement of Northeast Florida
Meeting Date:	June 10, 2025

**RECOMMENDATION:** It is recommended that the District Board of Trustees authorize College administration to enter negotiations with Junior Achievement of Northeast Florida to develop a long-term, low-cost land lease agreement for the construction and operation of the Junior Achievement Experiential Learning Center on the Downtown Campus for future consideration by the Board.

**BACKGROUND:** The proposed agenda item seeks authorization for negotiations between Junior Achievement of Northeast Florida (JA) and Florida State College at Jacksonville (FSCJ) to establish a Junior Achievement Experiential Learning Center (JAELC) on FSCJ's Downtown Campus. This initiative aims to build and operate an Experiential Learning Center that will enhance educational opportunities for students by providing immersive, hands-on experiences in financial literacy, entrepreneurship and career readiness.

Junior Achievement Experiential Learning Centers are interactive learning spaces designed to simulate real-world business and economic environments. These centers allow students to engage in practical financial decision-making, workforce development activities and entrepreneurial simulations, fostering essential life skills.

**RATIONALE:** The JAELC will allow the College in partnership with JA to provide students with experiential learning that complements traditional classroom instruction and prepares students for future careers by equipping them with financial literacy and business acumen.

**FISCAL NOTES:** There is no economic impact at this time.

**Florida State College at Jacksonville  
District Board of Trustees**

**INFORMATION ITEM NO. I – A.**

Subject:	Human Resources: Personnel Actions
Meeting Date:	June 10, 2025

**INFORMATION:** The Personnel Actions since the previous Board Meeting are presented to the District Board of Trustees for information.

**BACKGROUND:** This listing provides the District Board of Trustees a timely notification of all recently hired personnel.

**FISCAL NOTES:** The costs of all personnel actions are covered by the College's annual salary budget or from grant or auxiliary funding.

**Faculty, Administrative, Professional and Career Appointments Since Previous Board Meeting  
as of June 10, 2025**

### Faculty Strategic Value Annuity

**Veiga**

**Job Title**

Professor of English for Academic Purposes

### Change in Faculty Pay Level

Dando William

### New Level

Level III

### Faculty Full-Time Appointments

Patterson	Julia
Souder	Terrance
Sutton	Julie-Anne
West	Lorraine

**Job Title**

Professor of Nursing  
Professor of Biological Science  
Professor of Physical Science  
Professor of Nursing

## A&P Reclassifications

Benigno	Amy
Pierce	Devin

Procurement Analyst  
E-Learning Multimedia Graphic Designer

### **A&P Full-Time Appointments**

Cech	Roman
Dopson	Brian
Dwyer	Grainne
Groff	Shannon
Haley	Tara
Kasper	Lisa
Riggins	Sha'kia

**Job Title**

Dean of Social and Behavioral Sciences  
Interim Dean of Education and Human Services  
Resource Development Grants Manager  
Dean of Workforce Education  
Associate Provost for Baccalaureate, Career and Technical Education  
Associate Vice President Student Affairs and Enrollment Management  
Dean of Information Technology

## Career Reclassifications

Akpadjavi	Amavi
Arnold	Lauren
Brock	Stephanie
Bruno	Anne
Buford	Jalaine
Friedman	Sarah
Gasull	Christina
Heindl	Michael
Hughes	Courtney
McClellan	Patricia
Nesbitt	Joshua
Nesbitt	Yeisa
Netters	Elizabeth
Otero	Abraham
Quiroz	Aava Maria
Reid	Michael
Reid	Shannon
Rocha	Sonja
Scotlis	Anita
Sorensen	Allen
West-Brown	Quinneshea
Wood	Racquel
Yisrael	Sabab

[illegible]

### Career Full-Time Appointments

Asoullina	Lithal
Buckley	Lauren
Harris II	Alfred
Kearley	Emma
Kellogg	Ethan
Malone	Maureen
Phillips	Brooke
Reddick	Darinda
Ryan	Patricia
Vickers	Ashleigh

**Job Title**

Student Engagement Advisor I  
Group Sales Specialist  
Maintenance Site Manager  
Academic and Career Advisor  
Student Records Specialist  
Purchasing Contracts Coordinator  
Campus Dual Enrollment Coordinator  
Student Engagement Advisor II  
Academic and Career Advisor  
Student Success Advisor II

### Career Part-Time Appointments

Garcia	Carmen
Larsen	Erik

**Job Title**

Test Examiner  
Library Assistant

**Faculty, Administrative, Professional and Career Appointments Since Previous Board Meeting  
as of June 10, 2025**

<b><u>Career Part-Time Appointments cont.</u></b>		<b><u>Job Title</u></b>
Pham	Phu Loc	Academic Tutor
Williams	Nia	Academic Tutor
Williams	Pamela	Test Examiner
Young	Alyssa	Test Examiner



**Florida State College at Jacksonville  
District Board of Trustees**

**INFORMATION ITEM NO. I – B.**

Subject:	Purchasing: Purchase Orders Over \$195,000
Meeting Date:	June 10, 2025

**INFORMATION:** The following information is provided to the District Board of Trustees pursuant to Board Rule 6Hx7-5.1 for purchases greater than \$195,000.

<b>Contract/ PO No.</b>	<b>Total</b>	<b>Supplier</b>	<b>Description</b>	<b>Authority</b>
PO00017956	\$214,800	Dell Marketing LP	Dell Pro 24 All-in-One Desktop Computers for Kent Campus Student Refresh	Purchase Authority: SBE 6A-14.0734(2)(c) & Board Rule 6Hx7-5.1 Cooperative Agreement; RFP 21-22-02 Seminole State College TRP Purchase Agreement for Equipment & Services.
PO00017954	\$424,800	Dell Marketing LP	Dell Pro 24 All-in-One Desktop Computers for Advanced Technology Center (ATC) Student Refresh	Purchase Authority: SBE 6A-14.0734(2)(c) & Board Rule 6Hx7-5.1 Cooperative Agreement; RFP 21-22-02 Seminole State College TRP Purchase Agreement for Equipment & Services.
PO00017914	\$234,887	AnuVision Technologies, Inc.	Smart Classroom Technology Refresh for Downtown Campus	Purchase Authority: SBE 6A-14.0734(2)(c) & Board Rule 6Hx7-5.1 Cooperative Agreement; ITB 2023-11 St. Johns County School District
PO00017913	\$276,164	AnuVision Technologies, Inc	Smart Classroom Technology Refresh for South Campus	Purchase Authority: SBE 6A-14.0734(2)(c) & Board Rule 6Hx7-5.1 Cooperative Agreement; ITB 2023-11 St. Johns County School District

**BACKGROUND:** Board Rule 6Hx7-5.1 requires submittal of an Information Item listing purchase orders greater than \$195,000 that were purchased in accordance with State Board of Education (SBE) and College Board Rules.

**RATIONALE:** This listing provides the District Board of Trustees an opportunity to review all College purchases \$195,000 or greater. These purchases were made within State of Florida purchasing guidelines, State Contracts, and the College procurement procedures.

**FISCAL NOTES:** This purchase order utilized College restricted and unrestricted budgeted funds in the amount not to exceed \$1,150,651.

**Florida State College at Jacksonville  
District Board of Trustees**

**INFORMATION ITEM NO. I – C.**

Subject:	Finance: Investment Reports for Quarter Ended March 31, 2025
Meeting Date:	June 10, 2025

**INFORMATION:** The Investment Reports for the Surplus Fund Account (Operating Fund) and the Quasi Endowment Fund for the quarter ending March 31, 2025 are presented to the District Board of Trustees (DBOT) for information.

**BACKGROUND:** The investment objective of the Operating Fund is to maximize income while minimizing market rate risk, and to insure the availability of short-term liquidity to meet the cash flow needs of the College. Consistent with the DBOT approved Investment Policy Statement, the Operating Fund Portfolio is of high credit quality and invested in U.S. Treasury, Federal Agency/GSE, Federal Agency/CMO, Corporate Note, Asset-backed, Mortgage-backed, Municipal, and Supranational Securities. The Operating Fund Portfolio's quarterly total return performance of 1.61% matched the benchmark performance. Over the past year, the Portfolio's total return was 5.71%, compared to 5.55% for the benchmark.

The College utilizes the investment management services of PFM Asset Management LLC (PFM) for intermediate term fixed income investments. As of March 31, 2025, the College had surplus funds of approximately \$38.5 million under management with PFM.

Quasi Endowment Funds are derived largely from auxiliary activities. These funds are also managed by PFM and invested in a diverse portfolio of domestic and international equities, fixed-income securities and cash equivalents. The account balance as of March 31, 2025 was \$8.2 million. The Quasi Endowment Fund portfolio (the "Portfolio") returned -0.38% (net of mutual fund fees) over the 1<sup>st</sup> Quarter of 2025, compared to its policy benchmark return of -0.29%. Over the past year, the Portfolio returned 5.60%, compared to 6.51% for the benchmark. Since the inception date of July 1, 2016, the portfolio's 8.91% annual rate of return remains ahead of the 8.78% benchmark return by 0.13% annually. In dollar terms, the portfolio lost \$31,272 in return on investment over the quarter and gained \$435,228 over the past 12 months.

The Investment Performance Review for the quarter ending March 31, 2025 will be available at the District Board of Trustees meeting as information. The report is also reviewed at regular meetings of the District Board of Trustees Finance and Audit Committee.

**RATIONALE:** The sound investment of surplus funds and endowment funds can produce additional income to support the operations of the College and student financial aid program while meeting the requirements of safety and liquidity.

**FISCAL NOTES:** As of March 31, 2025, the College had investment balances totaling \$46.7 million, which compares to \$44.4 million as of March 31, 2024.

**Florida State College at Jacksonville  
District Board of Trustees**

**INFORMATION ITEM NO. I – D.**

Subject:	Finance: Travel Report
Meeting Date:	June 10, 2025

**INFORMATION:** The following information is provided to the District Board of Trustees pursuant to Board Rule 6Hx7-4.23, Travel and Per Diem. Reimbursement for the following trips were posted during the period January 1, 2025 – March 31, 2025:

Name	Trip Purpose	Destination	Travel Dates	Number of Days	Airfare and Lodging Travel Cost
Dustin Harewood	Art Basel and SCOPE Art Fair	Miami, FL	12/2/24 – 12/5/24	4	\$2,669.88

**BACKGROUND:** Board Rule 6Hx7-4.23 requires presentation of a listing of trips costing \$2,000 or more to the District Board of Trustees.

**RATIONALE:** This listing provides the District Board of Trustees an opportunity to review College expenditures for trips \$2,000 and above. All expenditures are made according to the provisions of Florida Statute 112.061.

**FISCAL NOTES:** These trips utilized College funding in the amount of \$2,669.88.

**Florida State College at Jacksonville  
District Board of Trustees**

**INFORMATION ITEM NO. I – E.**

Subject:	Facilities: Change Order – Cecil Center – Storefront Doors Replacement, Buildings A, J & K
Meeting Date:	June 10, 2025

**INFORMATION:** The change order listed below is presented to the District Board of Trustees for information.

**BACKGROUND:** Board Rule 6Hx7-8.2 states the following: “The College President or Vice President of Finance and Administration may authorize individual construction or professional service change orders in the name of the Board when such changes involve no change in cost, a decrease in cost, or an increase in cost not to exceed an amount as shown in the table below. The College President shall submit an information item to the District Board of Trustees confirming action on change orders greater than \$25,000. The processing of change orders shall be in accordance with Section 1013.48 of the Florida Statutes and State Board of Education Rules.”

**Contract Value**

Less than \$500,000  
\$500,000 or greater

**Maximum change  
Order Authority**

\$50,000  
\$100,000

Vendor	C.O.#	Amount
<u>Cecil Center:</u> Change order issued to Warden Construction for the original contract dated October 7, 2024, for the Cecil Center – Storefront Doors Replacement, Buildings A, J & K Project in accordance with FSCJ RFP #2019C-18W.  Warden Construction Original Contract Amount: \$270,328.53  <ul style="list-style-type: none"><li>Decrease: Change Order #1 issued to decrease PO by \$11,651.62 (\$10,921.34 Materials + \$730.28 Tax) per REQ0019679 issued to Anixter Inc. PO should decrease from \$270,328.53 to \$258,676.91 per PO CO Req 6078.</li></ul> Warden Construction Final Contract Amount: \$258,676.91	CO #1	(\$11,651.62)

**RATIONALE:** To advise the Board of monetary changes to the construction contracts.

**FISCAL NOTES:** The following change order is included for informational purposes only. The changes are comprehended in the approved project budgets.

**Florida State College at Jacksonville  
District Board of Trustees**

**INFORMATION ITEM NO. I – F.**

Subject:	Facilities: Change Order – North Campus – ARP Act – Criminal Justice Center Window Replacement
Meeting Date:	June 10, 2025

**INFORMATION:** The change order listed below is presented to the District Board of Trustees for information.

**BACKGROUND:** Board Rule 6Hx7-8.2 states the following: “The College President or Vice President of Finance and Administration may authorize individual construction or professional service change orders in the name of the Board when such changes involve no change in cost, a decrease in cost, or an increase in cost not to exceed an amount as shown in the table below. The College President shall submit an information item to the District Board of Trustees confirming action on change orders greater than \$25,000. The processing of change orders shall be in accordance with Section 1013.48 of the Florida Statutes and State Board of Education Rules.”

**Contract Value**

Less than \$500,000  
\$500,000 or greater

**Maximum change  
Order Authority**

\$50,000  
\$100,000

Vendor	C.O.#	Amount
<u>North Campus:</u> Change order issued to Warden Construction for the original contract dated September 25, 2024, for the North Campus – ARP Act – Criminal Justice Center Window Replacement Project in accordance with FSCJ RFP #2019C-18W.  Warden Construction Original Contract Amount: \$368,226.09  <ul style="list-style-type: none"><li>Decrease: Change Order #1 issued to decrease PO by \$34,985.04 (\$32,934.00 Material + \$2,051.04 Tax) for POR Req0019556 for YKK, decreasing PO from \$368,226.09 to \$333,241.05 per PO CO Req 5962.</li></ul> Warden Construction Final Contract Amount: \$333,241.05	CO #1	(34,985.04)

**RATIONALE:** To advise the Board of monetary changes to the construction contracts.

**FISCAL NOTES:** The following change order is included for informational purposes only. The changes are comprehended in the approved project budgets.



**Florida State College at Jacksonville  
District Board of Trustees**

**INFORMATION ITEM NO. I – G.**

Subject:	Facilities: Change Orders – North Campus – ARP Act – Parking Lot #5 Improvements, Milling & Repaving
Meeting Date:	June 10, 2025

**INFORMATION:** The change orders listed below are presented to the District Board of Trustees for information.

**BACKGROUND:** Board Rule 6Hx7-8.2 states the following: “The College President or Vice President of Finance and Administration may authorize individual construction or professional service change orders in the name of the Board when such changes involve no change in cost, a decrease in cost, or an increase in cost not to exceed an amount as shown in the table below. The College President shall submit an information item to the District Board of Trustees confirming action on change orders greater than \$25,000. The processing of change orders shall be in accordance with Section 1013.48 of the Florida Statutes and State Board of Education Rules.”

**Contract Value**

Less than \$500,000  
\$500,000 or greater

**Maximum change  
Order Authority**

\$50,000  
\$100,000

Vendor	C.O.#	Amount
<u>North Campus:</u> Change orders issued to E. Vaughan Rivers, Inc. for the original contract dated December 16, 2024, for the North Campus – ARP Act – Parking Lot #5 Improvements, Milling & Repaving Project in accordance with FSCJ RFP # 2022C-13E. E. Vaughan Rivers, Inc. Original Contract Amount: \$1,181,021.01 <ul style="list-style-type: none"> <li>Adjustment: Change Order #1 issued to Change Fund Source amounts by decreasing line 1 by \$24,724.02 from \$893,068.13 to \$868,344.11 and increasing line 3 by \$24,724.02 from \$2,952.88 to \$27,676.90, therefore the total PO will remain at \$1,118,021.01 per PO CO Req 6171.</li> <li>Decrease: Change Order #2 issued to decrease PO line 2 (Project 550118) by \$95,924.97 (\$90,424.50 Materials + \$5,500.47 Tax) per POR REQ0019806 issued to JB Coxwell generating a Line 2 reduction from \$285,000.00 to \$189,095.03. PO total will decrease from \$1,181,021.01 to \$1,085,096.04 per PO CO Req 6202.</li> <li>Decrease: Change Order #3 issued to decrease PO line 2 by \$57,018.20 (\$53,720.00 Material + \$3,298.20 Tax) from \$189,095.03 to \$132,076.83</li> </ul>	CO #1	\$0.00
	CO #2	(\$95,924.50)
	CO #3	(\$57,018.20)

Subject: Facilities: Change Orders – North Campus – ARP Act – Parking Lot #5 Improvements,  
Milling & Repaving  
(Continued)

Vendor	C.O.#	Amount
for POR REQ0019860 issued to Preferred Materials, reducing the PO total from \$1,085,116.04 to \$1,028,097.84 per PO CO Req 6236.		
<ul style="list-style-type: none"> <li>Adjustment: Change Order # 4 issued to increase Line 2 (Project 550118) by \$8,778.67 from \$132,076.83 to \$140,855.50 and decrease Line 3 (Project 500374) by \$8,778.67 from \$27,676.90 to \$18,898.23. The Project PO total remains the same at \$1,028,097.84.</li> </ul>	CO #4	\$0.00
<ul style="list-style-type: none"> <li>Decrease: Change Order #5 issued to correct calculation error for PO Change Order #2 confirmed by both EVR and Facilities by decreasing Line 3 (Project 500374) by \$20.00 from \$18,898.23 to \$18,878.23, generating a PO total reduction from \$1,028,097.84 to \$1,028,077.84 per PO CO Req 6503.</li> </ul>	CO #5	(\$20.00)
E. Vaughan Rivers, Inc. Final Contract Amount: \$1,028,077.84		

RATIONALE: To advise the Board of monetary changes to the construction contracts.

FISCAL NOTES: The following change orders are included for informational purposes only. The changes are comprehended in the approved project budgets.

**Florida State College at Jacksonville  
District Board of Trustees**

**INFORMATION ITEM NO. I – H.**

Subject:	Facilities: Change Order – North Campus – ARP Act – Phase III – Door Replacement/C-Cure Upgrade, Buildings B, E & F
Meeting Date:	June 10, 2025

**INFORMATION:** The change order listed below is presented to the District Board of Trustees for information.

**BACKGROUND:** Board Rule 6Hx7-8.2 states the following: “The College President or Vice President of Finance and Administration may authorize individual construction or professional service change orders in the name of the Board when such changes involve no change in cost, a decrease in cost, or an increase in cost not to exceed an amount as shown in the table below. The College President shall submit an information item to the District Board of Trustees confirming action on change orders greater than \$25,000. The processing of change orders shall be in accordance with Section 1013.48 of the Florida Statutes and State Board of Education Rules.”

**Contract Value**

Less than \$500,000  
\$500,000 or greater

**Maximum change  
Order Authority**

\$50,000  
\$100,000

Vendor	C.O.#	Amount
<u>North Campus:</u> Change order issued to Warden Construction for the original contract dated September 13, 2024, for the North Campus – ARP Act – Phase III – Door Replacement/C-Cure Upgrade, Buildings B, E & F Project in accordance with FSCJ RFP # 2019C-18W. Warden Construction Original Contract Amount: \$224,931.13  <ul style="list-style-type: none"><li>Decrease: Change Order #1 issued to decrease PO for POR Tax Saving REQ0019682 Anxiter/Wesco by \$7,703.57 (\$7,196.76 Material + \$506.81 Tax), decreasing the PO from \$224,931.13 to \$217,227.56 per PO CO Req 6080.</li></ul> Warden Construction Final Contract Amount: \$217,227.56	CO #1	(\$7,703.57)

**RATIONALE:** To advise the Board of monetary changes to the construction contracts.

**FISCAL NOTES:** The following change order is included for informational purposes only. The changes are comprehended in the approved project budgets.