



FSCJ DBOT Regular Meeting June 2026

June 9, 2026

FSCJ Administrative Offices, Board Room 405


501 West State Street

Jacksonville, FL, 32202

June 2, 2026

MEMORANDUM

TO: Florida State College at Jacksonville
District Board of Trustees

FROM: John Avendano, Ph.D. 
College President

RE: June 2026 Board Agenda

Enclosed please find materials in support of the June 9, 2026, Board meeting.

All meetings of the Board will be held at the College's Administrative Offices, located at 501 West State Street, Jacksonville, FL 32202.

The Board Workshop on the topics listed below will convene from noon to 1 p.m. in Room 403A. The Board Regular Meeting will begin at 1 p.m. in Board Room 405.

Board Workshop Topics:

- FSCJ DBOT Self-Evaluation Process
- College President's Evaluation Process
- FSCJ C.A.R.E. Center Concept

Should you have any questions, or if you are unable to attend one or both meetings, please let me know.

Florida State College at Jacksonville
District Board of Trustees
Regular Meeting
AGENDA INDEX
June 9, 2026 – 1 p.m.
Administrative Offices, Board Room 405

CALL TO ORDER AND PLEDGE OF ALLEGIANCE

COMMENTS BY THE PUBLIC

The District Board of Trustees welcomes public comment on matters being addressed during today's meeting. Please note that consideration of the Action Items will also serve as a public hearing, pursuant to the Administrative Procedures Act. Any comments relating to the Board Rules scheduled for review today should be presented at this time.

Individuals wishing to address the Board must complete a Public Comment Request Form* prior to the meeting. The Board Chair will recognize speakers, and comments are limited to three (3) minutes per person. The Board is not required to respond.

MINUTES OF THE APRIL 14, 2026, DISTRICT BOARD OF TRUSTEES FINANCE & AUDIT COMMITTEE QUARTERLY MEETING (p. 5-7)

MINUTES OF THE APRIL 14, 2026, DISTRICT BOARD OF TRUSTEES WORKSHOP (p. 8-10)

MINUTES OF THE APRIL 14, 2026, DISTRICT BOARD OF TRUSTEES REGULAR MEETING (p. 11-36)

REPORT OF THE COLLEGE PRESIDENT

STRATEGIC PROGRAMMATIC DISCUSSION

CONSENT AGENDA

Any Trustee may request that item(s) be removed from the Consent Agenda for individual consideration under Action Items.

1. Administration: Board Rules – Non-Substantive Changes and Review (p. 37-42)
2. Administration: Comprehensive Safety Review for 2025-26 (p. 43-116)
3. Purchasing: Annual Contract Extensions (p. 117)
4. Purchasing: Request to Increase Contract Term Limit – Grounds Care Maintenance & Landscape Services (p. 118)
5. Finance: Delinquent Accounts (p. 119)

ACTION ITEMS

1. Approval of Consent Agenda (p. 120)
2. Administrative Procedure Act – Board Rules, Section 4 – Finance (p. 121-125)
3. Administrative Procedure Act – Board Rules, Section 13 – College Relations and Development (p. 126-127)
4. Administration: Annual Salary Index (p. 128-129)
5. Administration: Naming Opportunity (p. 130)
6. Finance: Fees and Charges (Academic Assessment Fees) (p. 131-133)
7. Finance: Fees and Charges (Application Fees) (p. 134)
8. Finance: Fees and Charges (Distance Learning Fee) (p. 135)
9. Finance: Fees and Charges (Full Cost of Instruction) (p. 136)

Subject: FSCJ DBOT Regular Meeting
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(Continued)

10. Finance: Fees and Charges (Transcript Fee) (p. 137)
11. Finance: Fees and Charges (Tuition Rates) (p. 138-139)
12. Finance: FSCJ ACCESS Program (p. 140)
13. Finance: Fiscal Year 2025-26 Operating Budget Amendment No. 4 (p. 141-142)
14. Finance: Fiscal Year 2026-27 College Budget (p. 143)
15. Finance: Fiscal Year 2026-27 Capital Outlay Budget (p. 144-146)
16. Facilities: Capital Improvement Plan, Fiscal Years 2027-28 through 2029-30 (p. 147-177)
17. Academic Affairs: Florida Postsecondary Comprehensive Transition Program Renewal Application (p. 178)
18. Academic Affairs: Activation of Diagnostic Medical Sonography Technology Associate in Science Program (p. 179)
19. Academic Affairs: Activation of Infant/Toddler Specialization Technical Certificate Program (p. 180)
20. Academic Affairs: Inactivation of Courses Not Taught Within Five Years (p. 181-182)

INFORMATION ITEMS

Trustees may request discussion of Information Items, as needed.

- A. Human Resources: Personnel Actions (p. 183-184)
- B. Purchasing: Purchase Orders Over \$195,000 (p. 185)
- C. Finance: Investment Reports for Quarter Ended March 31, 2026 (p. 186-306)

REPORT OF THE BOARD CHAIR

- Appointment of Liaison to the Florida State College at Jacksonville Foundation Board of Directors for the remainder of FY 2025-26

REPORTS OF TRUSTEES

REPORT OF THE ADMINISTRATIVE AND PROFESSIONAL COLLABORATIVE (Written report provided by Ashli Archer)

REPORT OF THE CAREER EMPLOYEES' COUNCIL (Written report provided by Rebecca Nelson)

REPORT OF THE FACULTY SENATE (Written report provided by Dr. John Woodward)

REPORT OF THE STUDENT GOVERNMENT ASSOCIATION (Report provided by Amadou Seck)

NEXT MEETING

The Board will meet on Tuesday, July 14, 2026, at the College's Betty P. Cook Nassau Center for a Deep Dive Workshop. The workshop will convene at noon in Room T-126.

The next regular meeting of the Board is scheduled for Tuesday, August 11, 2026, at the College's Administrative Offices.

ADJOURNMENT

** Please refer to the FSCJ DBOT webpage for procedures and information regarding "Public Comments." The FSCJ DBOT webpage may be accessed through the College's website at the following link: <https://www.fscj.edu/dbot>.*

Florida State College at Jacksonville
District Board of Trustees
Finance & Audit Committee
Minutes of April 14, 2026, Quarterly Meeting
Kent Campus, Room D-111, 10:45 a.m.

COMMITTEE MEMBERS

PRESENT:

Thomas R. McGehee, Jr., Committee Chair
Roderick D. Odom
O. Wayne Young
John Avendano
Wanda Ford
Stephen Stanford

PRESENTERS/INVITED

GUESTS:

Virginia H. Berg
Daniel F. Martell
Morris Bellick
Scott Evans
Kristine Hibbard
Lisa Moore
Taylor Mejia Roberts
Pete Snell
Lindsey Thomas
John Wall

CALL TO ORDER:

College President John Avendano, Ph.D. and Finance & Audit (F&A) Committee Chair, Trustee Thomas R. McGehee, Jr. called the F&A Committee meeting to order at 10:45 a.m. and welcomed those in attendance.

INFORMATION /

DISCUSSION:

I. Review of April
DBOT Finance
Agenda Items:

Vice President of Finance and Administration Dr. Wanda Ford and Associate Vice President for Administrative Services Steve Stanford discussed the following agenda items being presented to the Trustees:

- Administrative Procedure Act – Board Rules, Section 4 Finance: 6Hx7-4.25 – Endowment Funds and Funds Functioning as Endowment Funds.
- Finance: Direct Support Organization Checklist and Annual Audit for the Fiscal Year Ended September 30, 2025.
- Finance: Fees and Charges (Course Fees).
- Finance: FSCJ ACCESS Program.
- Finance: Financial Statements Audit Report for Fiscal Year Ended June 30, 2025.
- Finance: FSCJ Quasi-Endowment Funds for Payment to U.S. Department of Education.
- Facilities: Purchase of San Jose Early College at Cecil.

There were no objections to these agenda items.

II. Preliminary Budget
Outlook FY 2026/27
& Discussion of
Interim Financial
Statement:

Vice President of Finance and Administration Dr. Wanda Ford and Associate Vice President for Administrative Services Steve Stanford provided various budget scenarios for FY 2026/27. The 2026 Florida Legislature adjourned its 60-day regular session without passing a state budget. To finalize the state budget before the July 1 start of the new fiscal year, legislators will need to reconvene in Tallahassee for a special session. Until additional information is known regarding the College's state allocation, the budget cannot be finalized. VP Ford and AVP Stanford presented three budget scenarios based on the amount proposed by the Senate, the House, and \$50M representing a middle ground. If the State does not provide financial support to offset the cost of State Group Insurance and enrollment remains stable, the College may be unable to maintain the required 7% fund balance in future years.

An overview of the Interim Financial Statement as of February 28, 2026, was presented to the committee. Total liabilities, deferred inflows, and net position total \$65M. Revenues and expenses are trending as anticipated. The projected fund balance is currently 9.42%.

III. Project Updates:

President Avendano highlighted the College's current and upcoming projects:

- Cecil Training Hub.
- OCEARCH.
- River City Science Academy.
- Burn Building.
- Nursing/Allied Health.
- VyStar Veteran/Military Project.
- Jr. Achievement.
- Wounded Warrior – Camp Wildwood (May 21, 2026).
- South Campus Hardscapes & Landscaping.
- The Richard & Annette Bloch Cancer Survivors Park (“the Bridges”).

NEXT MEETING:

The next meeting of the Finance & Audit Committee is scheduled for Tuesday, May 12, 2026, at the College's Administrative Offices as part of the DBOT Deep Dive Workshop. The committee will meet at noon in Board Room 405.

ADJOURNMENT:

With no further business to address, Committee Chair McGehee adjourned the meeting at 11:42 a.m.

APPROVAL OF
MINUTES:

Committee Chair, Finance and Audit Committee

Vice President of Finance and Administration

Submitted by: Shannon Oliver, Administration Support Manager – Office of Vice President of Finance and Administration

**Florida State College at Jacksonville
District Board of Trustees
Minutes of the April 14, 2026, Workshop
Kent Campus, Room D-120, Noon**

PRESENT:

Roderick D. Odom, Chair
Michael M. Bell
Virginia H. Berg
April A. Carney
Daniel F. Martell
Thomas R. McGehee, Jr.
O. Wayne Young

ABSENT:

Andrew B. Shaw, Vice Chair, Duval County
Alan S. Wachs

CALL TO ORDER:

Chair Roderick Odom called the meeting to order at 12:05 p.m. and welcomed all those in attendance.

WELCOME/
INTRODUCTIONS:

College President John Avendano, Ph.D. welcomed the College's newest Trustees – Virginia Berg, April Carney, and Daniel Martell. He expressed his appreciation for their commitment to the mission and continued success of Florida State College at Jacksonville and noted that he looks forward to working with them.

President Avendano also welcomed all attendees and outlined the key topics for discussion. The workshop focused on two primary items:

1. Scholarships – Endowed Portfolios:

Presenter: Vice President of Institutional Advancement and Executive Director of the FSCJ Foundation Scott Evans

2. Artist Series:

Presenter: Executive Director of the Artist Series Dr. Milt Russos

INFORMATION/
DISCUSSION:

A. Scholarships – Endowed Portfolios:

Vice President of Institutional Advancement and Executive Director of the FSCJ Foundation Scott Evans provided the Board with an overview of FSCJ's scholarships and endowed portfolios. The overview included the following information:

- FSCJ Foundation – Overview.
- FSCJ Endowed and Quasi-Endowed Five-Year Balance:
 - Fiscal Year End 2021 – \$70M.
 - Fiscal Year End 2022 – \$56.2M.

- Fiscal Year End 2023 – \$62.7M.
- Fiscal Year End 2024 – \$78.9M.
- Fiscal Year End 2025 – \$85.7M.
- FSCJ Foundation Endowed and Quasi-Endowed Balances as of September 30, 2025:
 - General Program Support.
 - Contingency Support.
 - Institutional Support.
 - Endowed Programs.
 - Endowed Scholarships.
- FSCJ Foundation Scholarship Utilization as of September 30, 2025:
 - Endowed.
 - Non-Endowed.
- Fundraising Update – Pending Gift.
- Allocation and Use of Gift Proceeds:
 - Construction/Renovation.
 - Programming/Staffing.
 - Contingency.
 - Branding/Co-Marketing.
 - Named Endowed Scholarship Fund.
- Other Gift Terms and Details.

Chair Odom inquired whether there were any questions or comments from the Board regarding the presentation. Board members engaged in discussion regarding the utilization of funds, endowed scholarships, merit criteria, Six Sigma initiatives, comparisons to peer college foundations, contributions to endowment funds, naming opportunities, and the focus on major gifts.

B. Artist Series:

Executive Director of the Artist Series Dr. Milt Russos provided the Board with an overview of FSCJ’s Artist Series. The overview included the following information:

- Timeline – 1966 to Present.
- Major Blockbusters.
- 2025-26 Broadway Season.
- 2026-27 Broadway Season.
- Opera and Dance.

- Major Attractions.
- Educational Programs.
- Pre K-12 Educational Programs.
- Summer Theatrical Programs.
- Jacksonville Theater Lovers Meet Up Group.
- 2024-25 Season:
 - Total Revenue.
 - Total Expenditures.
- 2013-25 Revenue & Economic Impact.
- 2013-25 Proceeds for Endowment.
- Quick Facts.

Chair Odom inquired whether there were any questions or comments from the Board regarding the presentation. Board members engaged in discussion regarding the longest-running shows, major blockbusters, ticket sales, and the background of the Jay Leno performance.

President Avendano thanked Trustees and presenters for their engagement. He encouraged the Trustees to reach out to him directly, or through Board Liaison Kimberli Sodek, with any follow-up questions or concerns related to the presentations.

ADJOURNMENT:

There being no further business, Chair Odom declared the workshop adjourned at 12:56 p.m.

APPROVAL OF MINUTES:

Chair, District Board of Trustees

Executive Secretary, District Board of Trustees

Submitted by: Kimberli Sodek, Administration Support Manager – Office of the College President

**Florida State College at Jacksonville
District Board of Trustees
Minutes of the April 14, 2026, Regular Meeting
Kent Campus, Room D-120, 1 p.m.**

PRESENT:

Roderick D. Odom, Chair
Michael M. Bell
Virginia H. Berg
April A. Carney
Thomas R. McGehee, Jr.
O. Wayne Young

ABSENT:

Andrew B. Shaw, Vice Chair, Duval County
Daniel F. Martell
Alan S. Wachs

CALL TO ORDER:

Chair Roderick Odom called the meeting to order at 1:09 p.m. and welcomed all those in attendance.

PLEDGE:

Chair Odom led the Board and attendees in the Pledge of Allegiance.

**COMMENTS BY THE
PUBLIC:**

Chair Odom opened the Public Comments portion of the meeting, during which members of the public were invited to address the Board regarding matters being considered. He noted that consideration of the day's Action Items also constituted a public hearing pursuant to the Administrative Procedures Act and advised that any comments related to the revised Board Rules should be presented at that time.

Chair Odom informed the Board that no member of the public had requested to speak. He then invited comments from the Trustees; none were offered.

MINUTES:

(Ref. Board Agenda for
April 14, 2026; Pages 5 – 47)

Chair Odom noted that, in the interest of efficiency, he would entertain a motion to approve the Florida State College at Jacksonville (FSCJ) District Board of Trustees (DBOT) meeting minutes as presented on pages 5 – 47 of the agenda, including: the January 30, 2026, Deep Dive Workshop/Planning Meeting, on agenda pages 5 – 22; the February 17, 2026, Finance & Audit Committee Quarterly Meeting, on agenda pages 23 – 24; the February 17, 2026, Workshop, on agenda pages 25 – 28; and the February 17, 2026, Regular Meeting, on agenda pages 29 – 47.

MOTION: (McGehee – Young) The motion was made to approve the FSCJ DBOT meeting minutes as presented on pages 5 – 47, from the January 30, 2026, Deep Dive Workshop/Planning Meeting; the February 17, 2026, Finance & Audit Committee Quarterly Meeting; the February 17, 2026, Workshop; and the February 17, 2026, Regular Meeting, as recommended.

Chair Odom asked whether there were any questions or comments from the Board; none were received.

Motion carried unanimously.

REPORT OF THE COLLEGE
PRESIDENT:

Welcome to New Trustees: College President John Avendano, Ph.D. welcomed the College's newly appointed Trustees, noting that Trustee Virginia Berg is no stranger to FSCJ or to Board meetings. He also welcomed Trustee April Carney, recognizing her background in education and her service on the Duval County School Board.

President Avendano acknowledged that Trustees Daniel Martell and Alan Wachs were unable to attend the meeting; however, he noted that Trustee Martell participated in the Workshop and the Finance and Audit Committee Quarterly meeting.

President Avendano expressed his confidence that the addition of the new Trustees further strengthens the already exemplary District Board of Trustees and stated that he looks forward to working with all Board members in the years to come.

Legislative Update: President Avendano asked Director of Government and Community Relations Taylor Mejia Roberts to provide a legislative update.

Director Mejia Roberts shared information with the Board on the following:

- Session Overview:
 - Legislative Session: January 13 – March 13 (adjourned on time without a final budget).
 - Bills are currently moving forward to the Governor for action.
 - A special session will be held the week of April 20 (redistricting).
 - An additional special session is likely to address the state budget and property tax reform.
 - The state budget must be finalized by July 1, the start of the fiscal year.
- Budget Update:
 - The Council of Presidents (COP) requested \$90M in funding for the Florida College System (FCS).

- Senate Proposal: \$85M increase for FCS; \$0 allocated for deferred maintenance.
- House Proposal: \$25M increase for FCS; \$50M allocated for deferred maintenance.
- A compromise between the House and Senate proposals is anticipated.
- A key issue remains “sprinkle funding” (member projects).
- FSCJ Priorities:
 - \$5M for the Cecil Training Institute.
 - \$3.5M for the Career Connection Center.
- SB 1246 LINE Fund (Nursing):
 - Expands eligible grant partners beyond healthcare providers to include philanthropic organization and individuals.
 - Matching funds may now be monetary or non-monetary (with priority given to monetary contributions) and must include some monetary component.
 - Allows for upgrades to existing facilities, including renovation to classrooms and simulation labs (no new construction permitted).
 - Provides for multi-year funding opportunities (up to two academic years).
 - Not yet transmitted to the Governor’s Office.
- HB 757 Guardian Program:
 - Permits postsecondary institutions to participate in the Guardian Program.
 - Allows trained and certified staff to carry weapons on campus.
 - FSCJ Impact:
 - Coordination with the Jacksonville Sheriff’s Office (JSO) for training and certification.
 - Likely alignment with existing campus police and security operations.
 - Requires rulemaking and a related budget appropriation.
 - Not yet transmitted to Governor’s office.
- HB 1471 Terrorist Organizations:
 - Prohibits the promotion of terrorist organizations on campus.
 - Establishes risk of state funding loss for violations.
 - Requires reporting of visa-holding students engaged in promoting terrorism.

- Mandates expulsion and loss of tuition and financial aid for violations.
- Restricts the use of public funds for related programs and activities.
- Signed by the Governor on April 6, 2026; effective July 1, 2026.

FSCJ Projects Update:

President Avendano provided the Board with an update on several ongoing and planned FSCJ projects, including:

- San Jose Tech/Cecil Training Hub.
- River City Science Academy (RCSA).
- Burn Building.
- Junior Achievement.
- Wounded Warriors.
- Richard and Annett Bloch Cancer Survival Park.

Fraudulent Student
Registration Update:

President Avendano provided the Board with an update regarding fraudulent student registration activity. He advised that the Board would consider and take action on a related agenda item later in the meeting.

President Avendano explained that colleges across the country have identified a deliberate effort to create fraudulent student accounts for the purpose of obtaining financial aid funds. These individuals register under false identities or through identity theft, falsify financial information to qualify for aid, and in some cases submit limited coursework to meet initial requirements for disbursement. Once funds are received, the fraudulent students cease participation in their courses, which ultimately requires repayment of the funds to the U.S. Department of Education, leaving College responsible for reimbursement.

He further noted that the Federal Bureau of Investigation and the U.S. Department of Education are aware of this activity, and that the College's auditors have advised repayment of the impacted funds.

Meetings and Connections to
Advance FSCJ's Priorities:

President Avendano shared information with the Board regarding recent meetings and connections established to advance FSCJ's strategic priorities. These engagements included:

- Participation in discussions with the Northern Coalition, representing Nassau and Northern Duval Counties.

- A meeting with Andres Villegas of Rayonier.
- A meeting with Jacksonville Mayor Donna Deegan.
- A meeting with Pat Svatek, Chief Executive Officer of Otto Aviation.
- A meeting with Ken Flechler, Chief Executive Officer of Health Alliance Global.
- A meeting with Paul Jones of W.W. Gay Mechanical Contractor, Inc.
- A meeting with Superintendent Dr. Kathy Burns and Congressman Aaron Bean regarding utilization of the Nassau Center and renewal of the Memorandum of Understanding (MOU).

NJCAA Mascot Bracket Challenge:

President Avendano shared information with the Board regarding the NJCAA Mascot Bracket Challenge. He reported that, thanks to the support of faculty, staff, students, and community voters, the FSCJ Manta Rays received 55% of the votes, defeating the Cuyahoga Community College Triceratops in the Championship round of the National Junior College Athletic Association (NJCAA) Mascot Bracket Challenge.

He further noted that the Manta Rays remained in the top position for seven consecutive rounds, beginning in December 2025 and continuing through the championship.

Jumbo Shrimp Game:

President Avendano shared information with the Board regarding the upcoming FSCJ Night at the Jacksonville Jumbo Shrimp game. He noted that FSCJ Night will take place during the Jumbo Shrimp vs. Charlotte Knights game on Saturday, April 18.

President Avendano encouraged attendees to arrive early, as the first 2,000 fans entering through the Main Gate will receive a red replica Jumbo Shrimp FSCJ jersey. He also shared that the FSCJ Recruitment team will be on site to engage with prospective students, and that Rayzor Ray will be available for photos with fans.

He concluded by advising Board members to contact the College if they have questions or need to update their RSVP and expressed hope that they would be able to attend.

60th Anniversary Updates:

President Avendano shared information with the Board regarding updates related to the College's 60th Anniversary celebration:

- On March 26, the College dedicated a special 60th Anniversary Mural at Downtown Campus.
The mural was created by Professor Dustin Harewood and supported by student artists enrolled in his Special Topics in Art class.
- On April 2, the College hosted its inaugural Athletics Hall of Fame Induction Ceremony at South Campus. During the event, several distinguished individuals and teams were inducted into the Hall of Fame, including:
 - The 1982-1983 Women’s Cross Country Team:
Susan Ingram, Jeanie Messinese, Lyn McDonald, Becky Motley, Janie Regis, and Jenny Ward.
 - Jeffrey Gidcumb, Baseball Player.
 - Larry Monts, Country/Track & Field Coach.
 - Howard Roey, Baseball Coach.

Commencement:

President Avendano shared information with the Board regarding FSCJ’s Commencement:

- As a reminder, the Commencement Ceremony will be held on Wednesday, May 7, at VyStar Veterans Memorial Arena.
The College looks forward to this annual event to celebrate the success of its graduates.
- A Grad Bash event will be held at the Deerwood Center on Saturday, May 2. Graduates have been invited to attend to pick up honors and military cords, take photos with their families, visit the alumni team, and participate in related activities.
- Additionally, a dinner for the DBOT will be hosted following the Commencement Ceremony on May 7.
- Additional communications with further details will be shared in the coming weeks. Trustees are encouraged to attend these events.

Foundation Events:

President Avendano shared information with the Board regarding recent FSCJ Foundation events:

Legacy Luncheon:

- The Foundation hosted another successful Legacy Luncheon on April 2, honoring scholarship donors.
- Attendees enjoyed lunch, had the opportunity to meet scholarship recipients – one of whom shared an inspiring story – and heard remarks from Dr. Wade Barnes, who emphasized the importance of supporting the College.

Donald D. Zell Memorial Golf Class:

- The Foundation is preparing for the Donald D. Zell Memorial Golf Classic, presented by First Florida Credit Union, scheduled for Monday, April 27, at Queen's Harbour Yacht and Country Club.
- This event supports the Manta Rays Athletics program.
- Trustees were encouraged to attend and noted that invitations were distributed via email. Those unable to participate were informed of additional opportunities to support the event and encouraged to contact him directly or Vice President Scott Evans for more information.

President's Circle Event:

- He thanked those who attended the annual President's Circle event, which included new and prospective donors, as well as long-standing partners.
- The event highlighted the Foundation's future direction and showcased successes made possible through donor support.
- He presented the Visionary Award to the Michael Ward and Jennifer Glock Foundation in recognition of their \$1M gift to support workforce-focused scholarships. This contribution includes the establishment of an endowed fund prioritizing students in high-demand fields and those nearing graduation.

Data Dashboard:

President Avendano shared information with the Board regarding the April 2026 Data Dashboard and high-level view of the institutional data sets:

- Spring Term College Credit Enrollment:
 - Positive variance of 3.2% credit hours for spring 2026 over spring 2025.
 - Positive variance of 2.2% compared to the same day in the enrollment cycle for Spring Term 2025 relating to clock hour enrollment.
- Summer Term College Credit Enrollment:
 - Positive variance of 5.7% credit hours for summer 2026 over summer 2025.
 - Positive variance of 24.5% compared to the same day in enrollment cycle for Summer Term 2025 relating to clock hour enrollment.

- Two Dashboard Spotlights:
 - Service Area – High School Market Share.
 - Strategic Plan KPI:
 - Graduation Rates.
 - Performance Based Incentive Funding.
 - Fall-to-Fall Persistence.
- Grants Report:
 - As of March 2, FSCJ has received approximately \$9.3M for the 2025-26 award year.
 - For comparison, the total for the 2024-25 fiscal year was \$16.4M.

STRATEGIC
PROGRAMMATIC
DISCUSSION:

Chair Odom inquired whether there were any questions or comments from the Board related to President Avendano's Report, Data Dashboards, or other College Strategic matters; none were received.

CONSENT AGENDA:
(Ref. Board Agenda for
April 14, 2026; Items 1
through 5, Pages 48 – 54)

Chair Odom noted that the Trustees had thoroughly reviewed the Consent Agenda items prior to the meeting and that any questions or concerns had been addressed and resolved in advance. He then asked whether any Trustee wished to remove an item from the Consent Agenda for individual consideration or discussion under Action Items; none were requested.

ACTION ITEMS:
(Ref. Board Agenda for
April 14, 2026; Items 1
through 14, Pages 55 – 117)

MOTION: (Young – McGehee) The motion was made to approve the Consent Agenda, as recommended.

Chair Odom inquired whether there were any questions or comments from the Board; none were received.

Motion carried unanimously.

President Avendano presented the administration's recommendation on Action Item 2, Administrative Procedure Act – Board Rules, Section 1 – General Provisions, Definitions and Governance, on agenda pages 56 – 57.

MOTION: (Young – Carney) The motion was made to approve Board Rule 6Hx7-1.3, District Board of Trustees Self-Evaluation, as recommended.

Chair Odom inquired whether there were any questions or comments from the Board; none were received.

Motion carried unanimously.

President Avendano presented the administration's recommendation on Action Item 3, Administrative Procedure Act – Board Rules, Section 2 – Administration, on agenda pages 58 – 59.

MOTION: (McGehee – Young) The motion was made to approve Board Rule 6Hx7-2.24, Jeanne Clery Disclosure of Campus Security Policy and Campus Crime Statistics Act, as recommended.

Chair Odom inquired whether there were any questions or comments from the Board; none were received.

Motion carried unanimously.

President Avendano presented the administration's recommendation on Action Item 4, Administrative Procedure Act – Board Rules, Section 4 – Finance, on agenda pages 60 – 64.

MOTION: (Bell – Young) The motion was made to approve Board Rule 6Hx7-4.25, Endowment Funds and Funds Functioning as Endowment Funds, as recommended.

Chair Odom inquired whether there were any questions or comments from the Board.

Trustee Thomas McGehee, Jr. reported that the Finance & Audit (F&A) Committee reviewed several action items included on the day's agenda. He stated that the Committee reached consensus to provide the full Board with a brief overview and to convey its support and approval of the items presented.

Acting as Committee Chair, Trustee McGehee provided the following remarks regarding Action Item A-4:

The Committee discussed the proposed revisions to the Endowment Funds and Funds Functioning as Endowment Funds Board Rule. The revisions include title changes and updates to reflect current practices. This Board Rule helps ensure compliance and consistency in the administration and investment of the College's quasi-endowment fund.

The F&A Committee supports approval of this item.

Chair Odom again inquired whether there were any additional questions or comments from the Board; none were received.

Motion carried unanimously.

President Avendano presented the administration's recommendation on Action Item 5, Administrative Procedure Act – Board Rules, Section 9 – Instruction, on agenda pages 65 – 66.

MOTION: (Carney – McGehee) The motion was made to approve Board Rule 6Hx7-9.2, Distance Education, as recommended.

Chair Odom inquired whether there were any questions or comments from the Board; none were received.

Motion carried unanimously.

President Avendano presented the administration's recommendation on Action Item 6, Administration: College Mission and Vision Statements, on agenda page 67.

MOTION: (Carney – Bell) The motion was made to approve the College's Mission and Vision Statements, as recommended.

Chair Odom inquired whether there were any questions or comments from the Board; none were received.

Motion carried unanimously.

President Avendano presented the administration's recommendation on Action Item 7, Human Resources: Award of Continuing Contracts, on agenda page 68.

MOTION: (Berg – McGehee) The motion was made to approve the award of continuing contracts, as recommended.

Chair Odom inquired whether there were any questions or comments from the Board; none were received.

Motion carried unanimously.

President Avendano stated that he was pleased to recognize the full-time faculty members receiving continuing contract status at today's meeting. He invited Provost/Vice President of Academic Affairs Dr. John Wall, to introduce the members.

Provost/Vice President Wall thanked President Avendano for the opportunity to recognize the faculty who successfully completed the application process for this year. He noted that each member demonstrated a high standard of excellence and a

strong commitment to the College's philosophy and mission, consistent with the established criteria for awarding continuing contract. He concluded by thanking the faculty members for their dedication to FSCJ.

Provost/Vice President Wall introduced the faculty members present at today's meeting, Dr. Susan Amburgery, Amber Arroyo, and Gerald Hilgenberg. He invited each faculty member to share with the Board the length of service with the College and the most rewarding aspect of their teaching role at FSCJ. The faculty members addressed the Board accordingly.

The names of the six full-time faculty members receiving continuing contract status, effective with the 2026-27 faculty contract year, are as follows:

- Dr. Susan Amburgery – Professor of Logistics.
- Amber Arroyo – Librarian.
- Gerald Hilgenberg – Professor of Computer Information Technology and Cyber Security.
- Killy Kim – Professor of Mathematics.
- Dr. Debidatta Mahapatra – Professor of Political Science.
- Bryce Wakefield – Professor of Mathematics.

President Avendano thanked the faculty members and acknowledged their continued commitment to the institution, its students, and the community.

President Avendano presented the administration's recommendation on Action Item 8, Human Resources: Faculty Sabbaticals, on agenda pages 69 - 70.

MOTION: (Berg – Young) The motion was made to approve the faculty sabbaticals, as recommended.

Chair Odom inquired whether there were any questions or comments from the Board; none were received.

Motion carried unanimously.

President Avendano presented the administration's recommendation on Action Item 9, Finance: Direct Support Organization Checklist and Annual Audit for the Fiscal Year Ended September 30, 2025, on agenda pages 71 – 110.

MOTION: (McGehee – Berg) The motion was made to approve the Direct Support Organization Checklist and annual audit for the fiscal year ended September 30, 2025, as recommended.

Chair Odom inquired whether there were any questions or comments from the Board.

F&A Committee Chair McGehee provided the following remarks regarding Action Item A-9:

The FSCJ Foundation Finance, Audit, and Compliance and Executive Committees accepted the 2024-25 Auditor's Independent Report and Financial Statements at a joint meeting on March 10, 2026. The audit resulted in a clean, unmodified opinion, with only one historical deficiency related to the need for additional accounting staff to strengthen internal controls. The Foundation has received clean audits each year, as far back as institutional memory permits.

Several items were discussed during the meeting, and the auditors commended Associate Vice President of Foundation Finance and Operations Wendy Steve, and her team for completing the work in record time. Acceptance by the Executive Committee enables the College District Board of Trustees to accept the Foundation's audit at today's meeting – approximately two months earlier than the customary timeframe and well in advance of the statutory deadline of June 30.

The F&A Committee supports approval of this item.

Chair Odom again inquired whether there were any additional questions or comments from the Board; none were received.

Motion carried unanimously.

President Avendano presented the administration's recommendation on Action Item 10, Finance: Fees and Charges (Course Fees), on agenda pages 111 – 113.

MOTION: (Bell – Carney) The motion was made to approve the fees and changes (course fees), as recommended.

Chair Odom inquired whether there were any questions or comments from the Board.

F&A Committee Chair McGehee provided the following remarks regarding Action Item A-10:

This agenda item was reviewed during the F&A Committee meeting. The proposed course fee changes reflect the removal of courses that are no longer active, as well as cost adjustments made to better align with current expenses and enrollment figures.

The F&A Committee supports approval of this item.

Chair Odom again inquired whether there were any additional questions or comments from the Board; none were received.

Motion carried unanimously.

President Avendano presented the administration's recommendation on Action Item 11, Finance: FSCJ ACCESS Program, on agenda page 114.

MOTION: (Berg – McGehee) The motion was made to approve the FSCJ ACCESS Program, as recommended.

Chair Odom inquired whether there were any questions or comments from the Board.

F&A Committee Chair McGehee provided the following remarks regarding Action Item A-11:

The Committee discussed the FSCJ ACCESS Program, which reduces the cost of textbooks and course materials for students. During the Fall Term 2025, students enrolled in FSCJ ACCESS classes realized total savings of more than \$474K.

The F&A Committee supports approval of this item.

Chair Odom again inquired whether there were any additional questions or comments from the Board; none were received.

Motion carried unanimously.

President Avendano presented the administration's recommendation on Action Item 12, Finance: Financial Statements Audit Report for Fiscal Year Ended June 30, 2025, on agenda page 115.

MOTION: (Young – Carney) The motion was made to approve the Financial Statements Audit Report for fiscal year ended June 30, 2025, as recommended.

Chair Odom inquired whether there were any questions or comments from the Board.

F&A Committee Chair McGehee provided the following remarks regarding Action Item A-12:

The Committee received an overview of the Financial Statement Audit Report for the fiscal year ended June 30, 2025. The Florida Auditor General's Office reviewed the College's financial statements for Fiscal Year 2024-25, and the summary of findings indicated the following:

- The College's financial statements were presented fairly, in all material respects.
- No deficiencies in internal control over financial reporting, considered to be material weaknesses, were identified.
- Tests disclosed no instances of noncompliance or other matters required to be reported under "Government Auditing Standards."

The F&A Committee supports approval of this item.

Chair Odom again inquired whether there were any additional questions or comments from the Board; none were received.

Motion carried unanimously.

President Avendano presented the administration's recommendation on Action Item 13, Finance: FSCJ's Quasi-Endowment Funds for Payment to U.S. Department of Education, on agenda page 116.

MOTION: (Young – Berg) The motion was made to approve FSCJ's quasi-endowment funds for payment to the U.S. Department of Education, as recommended.

Chair Odom inquired whether there were any questions or comments from the Board.

F&A Committee Chair McGehee provided the following remarks regarding Action Item A-13:

Vice President of Finance and Administration Dr. Wanda Ford and Chief Information Officer Pete Snell reported instances of potential fraud involving certain financial aid applications, involving coordinated misuse of personal information. A police report was filed, and referrals were made to the Federal Bureau of Investigation and the Inspector General.

The College recommends using quasi-endowment funds to reimburse the U.S. Department of Education for suspected fraudulent student payments in the amount not to exceed \$350K, representing 34 cases. As of February 2026, the quasi-endowment fund was valued at \$9.9M.

The F&A Committee supports approval of this item.

Chair Odom again inquired whether there were any additional questions or comments from the Board; none were received.

Motion carried unanimously.

President Avendano presented the administration's recommendation on Action Item 14, Facilities: Purchase of San Jose Early College at Cecil, on agenda page 117.

MOTION: (Young – Bell) The motion was made to approve the purchase of San Jose Early College at Cecil, as recommended.

Chair Odom inquired whether there were any questions or comments from the Board; none were received.

Chair Odom noted that the item had been discussed and reviewed during the F&A Committee meeting.

Motion carried unanimously.

INFORMATION ITEMS:
(Ref. Board Agenda for
April 14, 2026; Items
A – C, Pages 118 – 122)

Chair Odom inquired whether there were any questions or comments from the Board regarding Information Items A – C, on agenda pages 118 – 122; none were received.

REPORT OF THE BOARD
CHAIR:

Chair Odom commended Vice President Ford and the entire organization on the excellent results of the Financial Statements Audit Report for the fiscal year ended June 30, 2025, acknowledging that the audit resulted in no findings.

Chair Odom reported on two recent events held on April 2: the FSCJ Foundation Legacy Luncheon and the inaugural FSCJ Athletics Hall of Fame. Both were remarkable and inspiring events that honored and celebrated current scholarship students, as well as former coaches and student-athletes. He expressed his pride in the high level of excellence demonstrated by FSCJ's students and staff.

Chair Odom recognized the institution, noting that he is a product of Florida's community college and university system. He shared that his experience within the community college

system was outstanding and emphasized that the work being done by faculty and staff truly makes a difference – it makes *the* difference in how the student succeed and carry forward in life. He added that FSCJ has a significant and meaningful impact and expressed his appreciation to everyone for their contributions.

REPORT OF TRUSTEES:

There were no reports provided by Trustees.

REPORT OF THE BOARD
FINANCE & AUDIT
COMMITTEE CHAIR:

FSCJ F&A Committee Chair Thomas McGehee, Jr. provided the Board with an overview of the written report from the April 2026 quarterly meeting (*Appendix A*).

REPORT OF THE BOARD
LIAISON, FSCJ
FOUNDATION BOARD OF
DIRECTORS:

FSCJ Foundation Board Liaison Michael Bell provided the Board with an overview of the written report, which included a summary of the FSCJ Foundation Board of Directors' quarterly meetings, as well as updates on related committee meetings and activities (*Appendix B*).

REPORT OF THE
ADMINISTRATIVE AND
PROFESSIONAL
COLLABORATIVE (APC):

Administrative and Professional Collaborative Chair Ashli Archer provided the Board with a written report outlining current APC initiatives and activities (*Appendix C*).

REPORT OF THE CAREER
EMPLOYEES' COUNCIL
(CEC):

Career Employees' Council Chair Rebecca Nelson provided the Board with a written report outlining current CEC initiatives and activities (*Appendix D*).

REPORT OF THE FACULTY
SENATE (Senate):

Faculty Senate President Dr. John Woodward was unable to address the Board due to an emergency; however, the written report outlining current Senate initiatives and activities was provided (*Appendix E*).

REPORT OF THE STUDENT
GOVERNMENT
ASSOCIATION (SGA):

Collegewide Student Government Association President Vlad Sadouski provided the Board with a written report outlining current SGA initiatives and activities (*Appendix F*).

NEXT MEETING:

Chair Odom announced that the Board will meet on Tuesday, May 12, 2026, at the College's Administrative Offices for a Budget Workshop, which will convene at noon. He also noted that the next regular meeting of the Board is scheduled for Tuesday, June 9, 2026, at the College's Administrative Offices.

He thanked the two newly appointed Trustees, Trustees Berg and Carney, for their attendance and noted that the Board is honored to welcome them and looks forward to their contributions and service.

ADJOURNMENT:

There being no further business, Chair Odom declared the meeting adjourned at 2:17 p.m.

APPROVAL OF MINUTES:

Chair, District Board of Trustees

Executive Secretary, District Board of Trustees

Submitted by: Kimberli Sodek, Administration Support Manager – Office of the College President



REPORT OF THE FINANCE & AUDIT COMMITTEE
COMMITTEE CHAIR, TRUSTEE THOMAS MCGEHEE, JR.
APRIL 14, 2026

Preliminary Budget Outlook FY 2026/27 & Discussion of Interim Financial Statement:

Vice President of Finance and Administration Dr. Wanda Ford and Associate Vice President of Administrative Services Steve Stanford provided various budget scenarios for FY 26/27. The 2026 Florida Legislature adjourned its 60-day regular session without passing a state budget. To finalize the state budget before the July 1 start of the new fiscal year, legislators will need to reconvene in Tallahassee for a special session. Until additional information is known regarding the College's state allocation, the budget cannot be finalized. However, VP Ford and AVP Stanford presented three budget scenarios based on the amount proposed by the senate, the house, and \$50m representing a middle ground. If the State does not provide financial support to offset the cost of State Group Insurance and enrollment remains stable, the College may be unable to maintain the required 7% fund balance in future years.

VP Ford and AVP Stanford also presented the Interim Financial Statement as of February 28, 2026. Total liabilities, deferred inflows, and net position total \$65m. Revenues and expenses are trending as anticipated. The projected fund balance is currently 9.42%.

Project Updates:

President John Avendano, Ph.D., Associate Vice President of Facilities Morris Bellick, Chief Officer for Organizational Culture and Engagement Lisa Moore, and Director of Government and Community Relations Taylor Mejia Roberts shared updates on some of the College's major facility projects. Some of the highlights included:

- **Cecil Training Hub:**

The College, in partnership with the city, is developing workforce training programs at Cecil. Joint funding will be used to buy the San Jose Prep facility, pending legislative approval. Additional legislative funds have also been requested for infrastructure and expansion.

- **OCEARCH Mayport Operations and Research Center:**

OCEARCH Mayport Operations and Research Center has asked the College to act as a funding pass-through for their FY 26/27 legislative appropriation request. Capital funds will be routed through the College's foundation, while operating funds will be handled in the state appropriation. The project is on hold pending legislative approval.

FSCJ District Board of Trustees

Report of the Finance & Audit Committee – Committee Chair, Trustee Thomas McGehee, Jr.

April 14, 2026

Page 2

- **River City Science Academy:**

River City Science Academy plans to begin construction by the Fall after completing due diligence.

- **Burn Building Project:**

The Burn Building's funding totals \$6.5m, with contributions from the City of Jacksonville (\$3.5m), the College (\$1m), and the State (\$2m). The College is collaborating with Jacksonville Fire and Rescue and Draeger on interior layout training scenarios.

- **Nursing:**

The College is reviewing Pond's Schematic Design Report dated April 3, 2026, for the North Campus Nursing/Allied Health Program Renovation/Remodel Project. Previous nursing project funds from an anonymous donor will now be used for Ultrasound Program equipment. Riverside Hospital Foundation has also awarded funding to support the Radiology Lab.

- **VyStar Veteran/Military Project:**

VyStar has allocated resources to expand the Veterans/Military Center presence across the Kent, North, Downtown, and South campuses. Additional details will be communicated in the near future.

- **Junior Achievement:**

The organization will move forward once fundraising goals are met.

- **Wounded Warrior Service Project at Camp Wildwood:**

Wounded Warriors proposed to complete their Annual Service Project at Camp Wildwood on May 21, 2026. The project will entail refreshing five cabins. The organization will provide 80-100 skilled labor/workers.

- **South Campus Hardscapes & Landscaping:**

New signage will be installed at the entrance to South Campus starting in June, with completion expected by December.

- **Richard & Annette Bloch Cancer Survivor's Park ("Bridges"):**

The existing park structure poses safety concerns because it requires significant repairs. Originally constructed with funding from the Bloch family, the College is now seeking to secure a new donor or evaluating the possibility of demolition. Repair costs for the structures are estimated to range between \$183k and \$460k.

This concludes my report.



REPORT OF THE BOARD LIAISON, TRUSTEE MIKE BELL
APRIL 14, 2026

1. FBOD 1st Quarter Board Meeting – February 26, 2026:

- The Foundation Board held its 1st Quarter Board Meeting in 2026 on Thursday, February 26 at FSCJ's Advanced Technology Center, Room T-140.
- The agenda included the following respective reports:
 - Mission Moment: Chris Fischer, Founder of OCEARCH
 - Treasurer Report: Jeff Mall
 - Committee on Directors Report: Jeff Edwards
 - Executive Director Report: Scott Evans

2. Mission Moment:

The Board welcomed Chris Fischer, Founder of OCEARCH.

Mr. Fischer presented the Mission Moment and shared an overview of the organization's ocean research efforts, including global expeditions studying apex predators and great white sharks. He also discussed plans to establish the OCEARCH headquarters in Mayport, Florida and potential funding collaboration with FSCJ related to research, education and maritime workforce training.

3. Treasurer Report:

Treasurer Jeff Mall reported the Foundation remains in a strong financial position.

Operating revenues exceeded the approved budget for the quarter, and expenses were below budget, resulting in a surplus. Investment assets total approximately \$93 million, with total Foundation assets of approximately \$105 million including cash as of December 31, 2025. The Finance Committee approved opening new accounts to optimize cash management, including a savings account at EverBank and certificates of deposit with VyStar Credit Union.

FSCJ Foundation
Report of the Board Liaison, Trustee Mike Bell
April 14, 2026
Page 2

4. Committee on Directors Report:

Committee on Directors Chair Jeff Edwards provided an update on Board assessments and evaluation and recognized the achievement of 100 percent participation of all Board members who gave in 2025.

5. Executive Director Report:

Vice President of Institutional Advancement and Executive Director of the FSCJ Foundation Scott Evans provided updates on the follow up from the Retreat in January, campaign progress and upcoming events. He reported cash and pledges as of February 26, 2026, totaled \$8.4 million with another \$4 million in verbal pledges and more than \$10 million in the pipeline of potential pledges and gifts.

Vice President Evans also discussed ongoing efforts to expand philanthropic product development across the College, including engagement with academic leadership to identify future fundraising opportunities.

Upcoming Foundation events include donor activities, the Legacy Luncheon, 2026 FSCJ Donald D. Zell Memorial Golf Classic and the FSCJ Commencement Ceremony. Board members were encouraged to participate in these events and continue supporting outreach and fundraising efforts.

6. Upcoming Board Meeting:

The next quarterly meeting of the FSCJ Foundation Board of Directors will be held on Wednesday, June 17, 2026, at 11:30 a.m.

This concludes my report.



Date: April 14, 2026

To: Florida State College at Jacksonville District Board of Trustees

From: Ashli Archer, Chair of the Administrative and Professional Collaborative, 2025-2026

Re: April 2026 Administrative and Professional Collaborative Report

Dear Chair Odom and Trustees:

The Administrative and Professional Collaborative (APC) is proud to share updates since our last report.

Our February and March meetings were held virtually.

In an effort to increase connection with APC employees and colleagues, the APC Campus representatives will be scheduling campus-based meetings in March and April 2026. Additionally, the Events and Service Committee has organized several gatherings for the spring semester, including a matinee show at the Alhambra Dinner Theatre in February.

The Professional Development Committee presented two of the three planned of Spring Brown Bag lunch and learning sessions. **Session 1: The Future of Higher Education – What’s Next for FSCJ?**, took place on Monday, March 2, 2026. This session featured Dr. John Avendano, Dr. Deborah Fontaine, and Mark Lacey. The panel provided inspiring conversation about how the landscape of higher education is transforming – and what that means for FSCJ professionals. They shared insights on the College’s strategic direction, digital transformation initiatives, and the evolving skills needed to thrive in the next era of work. **Session 2: Ask IT!**, took place on Tuesday, March 31 at 12 p.m. This session featured Brandi Bleak, Assistant Director of Educational Technology as the Moderator as well as Pete Snell, Chief Information Officer, Rusty Gardner, Executive Director of Academic Technology, and Mike Thomas, Director of Client Support.

Ask IT! was an interactive panel with the leadership of FSCJ’s Information Technology department. This session was an opportunity for APC members to learn about current technology initiatives and gain practical tips for working more effectively with the tools and systems we use every day. Topics included AI, cybersecurity, digital accessibility, IT support processes, and tips for using college technology more effectively.

The APC Committee’s next meeting will be on May 7, 2026.

Respectfully,

A handwritten signature in blue ink that reads "Ashli Archer".

Ashli Archer
Interim Dean of Education and Human Services
Administrative and Professional Collaborative Chair, 2025-2026



Date: April 14, 2026

To: Florida State College at Jacksonville District Board of Trustees

From: Rebecca A. Nelson, Career Employees' Council Chair

Re: April 2026 Career Employees' Council Report

Chair Odom and Trustees:

There will be no written report provided by the Career Employees' Council (CEC) this month.

Respectfully,

A handwritten signature in cursive script, appearing to read "RAMUSA", is written in black ink.

Rebecca A. Nelson
Career Employees' Council Chair
Florida State College at Jacksonville
904-632-3274 / Rebecca.Nelson@fscj.edu



April 14, 2026

To: Florida State College at Jacksonville District Board of Trustees

From: John A. Woodward, PhD

Re: April 2026 Report

Chair Odom and Fellow Trustees:

We are one month away from one of our favorite times of the year: Commencement. This is the moment that shows us just how valuable we are to our students, to our community, and to society as a whole. My colleagues and I are often just as excited as our students to see them walk across the stage, heads held high, and celebrate their moments with the thousands of others who have joined us. As Senate finishes its work over these remaining weeks, we are focusing on improving the experience for our veterans, making further recommendations for proctoring in online courses, supporting our accessibility efforts, and developing some guidance for faculty who will be met with new syllabus mandates in the Fall.

I think we are all aware that the Department of Veterans' Affairs is an interesting entity. It holds a place of such vital importance in our society and offers essential services to our veterans and their families. However, its policies and practices can sometimes make it difficult to work with, especially where it comes to providing services to our veteran students. One place where these difficulties impact the classroom is in book orders. Our veteran students can sometimes run into serious hurdles getting their classroom materials on time—even within the first several weeks of classes. The Senate is interested in helping develop policies and practices to smooth over these difficulties for our students as best we can. We will hear more about the details of the issues in our April meeting. I hope we can make some recommendations to our colleagues and possibly suggest some policy changes to ameliorate the issues in the near future, especially as we move towards more and more eBooks and deepen our FSCJ Access program.

The Access program may also help us prepare our students for the new online testing environment. As I have written about over the past several months, the faculty reached a real crisis moment regarding testing our online students. This testing system involved online testing, some of which was proctored using a one-camera automated system. Faculty realized that such automated systems were very easy to cheat and the distinction between students who were cheating and students who were simply glancing off screen in order to think about a question—just to use one example situation—was impossible to determine. The new two-camera system eliminates this difficulty for faculty. There remain, however, some policy improvements to be made. One of them would be for students to pay for the testing with their Access purchase—in other words, they could pay for the testing services up front when they pay for the class. This might not be optimal for some students (those who might want to test in the testing center, for example) but it would help alleviate the increases in pressures on the testing centers caused by our increasing numbers of online courses that need proctored exams. The level of complexity of this issue, both from the perspective of planning and from the perspective of teaching, is such that there can be no 'one-size-fits-all' model, such as that of some of our Florida universities. They only have to worry about a highly local population when they require all students to test on campus. Our online students are spread over a much larger area. They also tend to have much more complicated lives. Any way we can help them achieve their goals we will gladly take. This crisis moment has also impacted our pedagogy, though, and how we approach framing the interests and goals of higher education. We are reminded that we must give intellectual and moral guidance to our students and encourage them to think of their experience in higher education as one that forms their future. Here they develop essential skills that they will use for the rest of their lives, skills of which they themselves are not really

April 2026 Faculty Senate Report

April 14, 2026

Page 2

cognizant. In my Humanities and Film classes, I and others have begun mapping those skills explicitly into our assignments. In the description of the assignment, I remind them of “key resume skills” (as per the Indeed.com website) such as “communication,” “research,” “analysis” that they are developing with my feedback when they write about a film they have seen. This helps discourage the easy turn to using generative-AI and remind them that they are paying for our expertise. Our testing fits into the same framing—it is for their improvement and to help prepare them for their future careers.

The content of these assignments, assignments that I have created through my own acumen, are part of my intellectual property as a free citizen of the United States. That I must say that is disheartening. New mandates from the State are threatening to infringe on my rights unless we faculty develop some guidelines that will preserve the intellectual property of my colleagues while also satisfying the vague intent of state apparatchiks. The problem hinges on language in the rule that says we must provide descriptions of all assignments in our publicly published syllabi. Unless carefully tailored, this description could publish (and move into the public domain) our intellectual property against our wishes and without the ability to remove the copyrighted material from the public domain for the period of five years. Of course, federal law prohibits the forced publication of intellectual property by the state without recompense. The question for Senate is what guidance we can offer our colleagues to make sure they are not giving up their rights in this fraught legal landscape. We will work on that in April and May and hope to publish something before the summer.

Finally, I would like to end this letter remembering the show trial of Andrei Sinyavsky and Yuli Daniel in February 1966. Even in the post-Stalin thaw in the Soviet Union, they were accused of anti-Soviet propaganda, arrested, and imprisoned in inhumane conditions, seven years for Sinyavsky and five for Daniel. Both writers had published satirical work outside of the Soviet Union that satirized the Soviet state and its politicians. That act was not illegal under Soviet law. However, after their publications, the Soviet parliament created a law against anti-Soviet propaganda and arrested both. This disdain for the rule of law was a hallmark of the Soviet regime. In these interesting times, remembering how law is weaponized or ignored by authoritarian regimes might help guide us in our own decisions. Thankfully, as of April 1, the Supreme Court of the United States reiterated the fundamental doctrines of free speech enshrined in our First Amendment, when Justice Gorsuch wrote: “The First Amendment stands as a bulwark against any effort to prescribe an orthodoxy of views, reflecting a belief that each American enjoys an inalienable right to speak his mind and a faith in the free marketplace of ideas as the best means for finding truth” (*Chiles v. Salazar* [2026]). Higher education is the highest example of that ‘free marketplace of ideas’ and we will continue to embrace and enact our duty to free speech.

That concludes my report.

Respectfully,

A handwritten signature in blue ink that reads "J. Woodward". The signature is fluid and cursive, with the first name "John" and last name "Woodward" clearly legible.

John Arrington Woodward, PhD
Professor of Humanities and Film Studies
Faculty Senate President
C2326B, DWC
Florida State College at Jacksonville
john.a.woodward@fscj.edu
904-997-2703



Date: April 14, 2026

To: Florida State College at Jacksonville District Board of Trustees

From: Florida State College at Jacksonville Student Government Association Executive Board

Re: April 2026 Student Government Association Executive Board Report

Greetings, Chair Odom and Trustees:

The Student Government Association (SGA) is the voice of the student body at Florida State College at Jacksonville (FSCJ). Please see the following updates and accomplishments. All the programming shared is led by students and for all students.

Since the last report, the SGA would like to share the following:

- During March 4th, March 11th – 12th, Nassau Center, North, South, and Downtown campuses hosted Women’s History Month, where students celebrated the historical, social, and cultural contributions of women through an engaging and educational program.
- On March 25th, the North Campus and Cecil Center hosted Spring Fling, where students had an unforgettable experience filled with fun and entertainment.
- On April 3rd, FSCJ students participated in FCSSGA Region 1 Community Clean-Up Service.
- During April 9th – 11th, SGA students attended FCSSGA April Conference at Indian River State College, where they learned more about leadership and other colleges’ SGAs.
- On April 11th, the Wilson Center hosted a Jazz Concert where the FSCJ Jazz Combo and FSCJ Jazz Ensemble, directed by Dr. Paul Weikle, presented their spring concert featuring toe-tapping musical selections.
- On April 15th, North Campus will host an Asian American Pacific Islander (AAPI) event where students will enjoy and participate in interactive activities, music, games, and refreshments.
- On April 27th, Queen’s Harbor Yacht & Country Club will host the FSCJ Golf Classic, where athletics teams, businesses, and Alumni will get to play a fun, challenging game of golf.
- On May 2nd, Deerwood Center will host Grad Bash, where students can enjoy a pre-graduation event where they prepare for the commencement.
- On May 7th, VyStar Veterans Memorial Arena will host FSCJ Commencement 2026.

On behalf of the student body, we would like to thank the District Board of Trustees and College President Dr. John Avendano for continuing to provide the SGA the opportunity to share updates and accomplishments of our students. Thank you for your time and all that you do for the students of FSCJ.

Sincerely,
Vlad (Uladzislau) Sadowski
FSCJ Collegewide Student Government Association President

**Florida State College at Jacksonville
District Board of Trustees**

AGENDA ITEM NO. CA – 1.

Subject:	Administration: Board Rules – Non-Substantive Changes and Review
Meeting Date:	June 9, 2026

RECOMMENDATION: It is recommended that the District Board of Trustees approve the non-substantive revisions to the Rules of the Board of Trustees as attached and listed below.

6Hx7-3.63 – Benefit Day

6Hx7-7.1 - Technology

6Hx7-13.1 – College Publications

6Hx7-13.5 – Public Trust and Confidence

BACKGROUND: Florida Statute 120.74 states that each agency shall review and revise its rules as often as necessary to ensure that its rules are correct and comply with statutory requirements. The College administration is committed to reviewing and updating the Rules of the Board of Trustees to properly reflect the organizational structure as well as to reflect applicable Florida Statutes and State Board of Education rules. As part of this review, non-substantive changes are being brought to the Board’s attention as consent items. Non-substantive changes primarily pertain to technical revisions such as changes to position titles, words, definitions, grammar corrections, obsolete language and changes to supporting state or federal statutes and/or rules.

RATIONALE: The changes required to Florida State College at Jacksonville Rules of the Board of Trustees referenced above are ministerial in nature and non-substantive and are supported by current College procedures.

FISCAL NOTES: There is no economic impact as a result of this action.



RULES OF THE BOARD OF TRUSTEES


NUMBER	TITLE	PAGE
6Hx7-3.63	Benefit Day	3-79

- (1) Senior Management Class employees shall earn one half a benefit day credit for each month of Senior Management Class employment for the first seven (7) years after July 1, 2004. Thereafter, Senior Management Class employees shall earn one (1) benefit day credit for each month of Senior Management Class employment. There shall be no benefit day credit for service to the College prior to July 1, 2004.
- (2) Eligible employees may elect to withdraw an amount up to 28 percent of the tax year's increase in value of accrued benefit to meet individual tax obligations for that year. These elective withdrawals will reduce the payout at separation by the withdrawal amounts.
- (3) Benefit day credits shall be converted to compensation at the then current per diem rate upon separation from the College, subject to the employee's Senior Management Class years of service as outlined below. Payment of benefit day credits at separation shall be by lump sum only.
 - A. During the first three (3) years of service at the College after July 1, 2004, Senior Management Class employees are ineligible for payout of benefit day credits.
 - B. From three (3) to five (5) years of service at the College after July 1, 2004, Senior Management Class employees are eligible for payout of 60 percent of benefit day credits accumulated.
 - C. From five (5) to seven (7) years of service at the College after July 1, 2004, Senior Management Class employees are eligible for payout of 80 percent of benefit day credits accumulated.
 - D. After seven (7) years of service at the College after July 1, 2004, Senior Management Class employees are eligible for 100 percent payout of accumulated benefit day credits.

(General Authority: F.S. 1001.64)

(Adopted: 09/07/04, Revised: 12/01/09, 06/09/15)

(Reviewed: 12/13/16, 06/09/26)

	RULES OF THE BOARD OF TRUSTEES		
	NUMBER	TITLE	PAGE
	6Hx7-7.1	Technology	7-1

- (1) The College President of Florida State College at Jacksonville (FSCJ/College) shall ensure that an organizational structure and system of management for technology resources are in place in support of the College mission and goals.
- (2) Educational technology is to be a priority in all technology related planning, staffing, funding and management.
- (3) The College President shall ensure that a technology plan is in compliance with Florida Statutes, State Board of Education Rules, and local District Board of Trustees (DBOT) Rules and is developed and published on a regular basis.
- (4) The College President shall ensure the availability of efficient administrative computing and information systems in support of College operations, management, and decision-making processes.

(General Authority: FS 1001.64, 1001.65)

(Adopted 06/23/80, Revision: 03/02/99, 05/07/02, 04/03/12, 03/11/14, Reviewed: 11/09/21, 06/09/26)



RULES OF THE BOARD OF TRUSTEES

NUMBER	TITLE	PAGE
6Hx7-13.1	College Publications	13-1

- (1) The College President of Florida State College at Jacksonville (FSCJ/College) shall establish, or cause to be established, procedures for the pre-production and pre-publication review of all promotional, marketing, recruitment, media and public relations materials which pertain to the College or its programs and which are designed for public viewing.
- A. Materials included under this rule include, but are not limited to, brochures, flyers, posters, handbooks, planners, media releases (including posts to social media) and advisories, catalogs and programs for College events and activities.
- B. Instructional classroom materials are not governed by the provisions of this rule.

(General Authority: F.S. 1001.64, 1001.65)

(Adopted 07/01/72, Revised 06/23/80, 08/12/14, Formerly 5.51)
(Reviewed 04/13/21, 06/09/26)



RULES OF THE BOARD OF TRUSTEES

NUMBER	TITLE	PAGE
6Hx7-13.5	Public Trust and Confidence	13-5

- (1) The District Board of Trustees (DBOT) does hereby acknowledge and affirm that Florida State College at Jacksonville (FSCJ/College) belongs to the public citizens who created the College and who contribute to its operational support.

- (2) The DBOT affirms that FSCJ, a political subdivision of the State of Florida, exists to serve Duval and Nassau Counties. The particular characteristics of FSCJ with broad based goals and a comprehensive mission for northeast Florida further constitute the need for significant and substantial focus upon public ownership, understanding and support.

- (3) Pursuant to, and in furtherance of, the philosophy regarding public trust and confidence, the DBOT does authorize that the College adhere to the following commitments regarding public affairs:
 - A. Conduct all activities of and regarding the College in a responsible and responsive manner intended to earn public confidence;
 - B. Assure that the public within the district has full access to information concerning programs and services, policies, administrative procedures and activities of the College;
 - C. Maintain an atmosphere that welcomes and nurtures public involvement and participation in College affairs;
 - D. Determine and be sensitive to public reaction to programs, services, policies and administrative actions anticipated or now carried out in the College;
 - E. Cultivate open, professional and effective relations with the media;
 - F. Encourage participation and involvement of College personnel in civic, cultural and community affairs;
 - G. Maintain continuous liaison and cooperative relations with other public and private educational institutions and appropriate governmental bodies; and
 - H. Uphold standards of professional conduct and ethics.

- (4) The employees of FSCJ shall be encouraged to develop and conduct educational and support programs, services and functions which are responsive to these identified community needs and which further and advance public trust and confidence. The College President shall be authorized to establish necessary administrative procedures for the implementation of this Rule.



RULES OF THE BOARD OF TRUSTEES

NUMBER	TITLE	PAGE
6Hx7-13.5	Public Trust and Confidence	13-6

- (5) The DBOT, in furtherance of its own philosophy regarding public trust and confidence, shall make periodic appraisals of the College's full adherence to these commitments.

(General Authority: F.S. 112.313, 1001.64, 1001.65, 1004.65)

(Adopted 02/19/86, Revised 09/02/03, 09/09/14, Reviewed: 11/09/21, 06/09/26)

**Florida State College at Jacksonville
District Board of Trustees**

AGENDA ITEM NO. CA – 2.

Subject:	Administration: Comprehensive Safety Review for 2025-26
Meeting Date:	June 9, 2026

RECOMMENDATION: It is recommended that the District Board of Trustees approve the College’s Comprehensive Safety Review for 2025-26.

BACKGROUND: Pursuant to Florida Statute 1013.12 and the State Requirements for Educational Facilities, Chapter 5(1)(a)1 (SREF), each year the College is required to complete and submit to the Board for approval a Collegewide comprehensive safety inspection report listing safety code deficiencies. The review is conducted within the current fiscal year with a time span beginning in September 2025 and finishing in March 2026. The review encompasses all buildings, rooms and grounds of the College Campuses and Centers. During the inspection, 657 safety deficiencies were identified. The report reflects that 632 of 657 reported deficiencies have been corrected. The College’s Comprehensive Safety Review for 2025-26 includes the correction or anticipated correction date and actual or estimated cost for each item.

RATIONALE: Conducting an annual comprehensive safety review of all College facilities for fire safety, casualty and sanitation is required by Florida Statute and State Requirements for Educational Facilities. The review assures the Board is informed in a timely manner of all College safety deficiencies noted. None of the safety deficiencies noted are life-threatening deficiencies which, by statute, would require the Board to withdraw the facility from use until corrected.

FISCAL NOTES: The College has utilized its operational funds to correct all deficiencies identified during the annual comprehensive fire safety, casualty and sanitation review.

COMPREHENSIVE SAFETY REVIEW

For

FLORIDA STATE COLLEGE AT JACKSONVILLE FISCAL YEAR 2025 – 2026



Debbie E. Monnseratt
Executive Director of Risk
Management

4/23/26

Date

Mr. Roderick Odom
Chair, District Board of
Trustees

Date

COMPREHENSIVE SAFETY REVIEW
FLORIDA STATE COLLEGE AT JACKSONVILLE
501 WEST STATE STREET
JACKSONVILLE, FLORIDA 32202

INSTRUCTIONS FOR THE COMPLETION OF THE COMPREHENSIVE SAFETY REVIEW

Review Date: The month, day and year the review was completed.

Fire Safety Inspector Signature: Signature of the inspector making the review. Please type or print name beside signature.

Campus Facilities Director Signature: Signature of the Campus Facilities Director attesting to review of the report, acknowledging that they are aware of the discovered deficiencies.

Associate Vice President for Facilities Signature: Signature of the AVP Facilities attesting to review of the report, acknowledging that he/she is aware of the discovered deficiencies.

Campus/Center Name: Enter the name of the Campus/ Center inspected.

Campus/Center Address: Enter the street address of the Campus/Center inspected.

Location Building/Room: Enter the building and room number in which the deficiency is found. (See Note 1 & 2)

Type Deficiency: Enter the appropriate type of deficiency:

FS - Fire Safety S - Sanitation C - Casualty\General Safety

Deficiency Description and Reference: Enter information describing the deficiency and reference the state statute, administrative rule or code that applies.

- Note 1 - When the same deficiency is found in several locations throughout the campus, put 0000 in the building # column. This will indicate that the same deficiency was found throughout the campus.
- Note 2 - When the same deficiency is found in several locations throughout the building, put the building number and 0000 in the room # column. This will indicate that the same deficiency was found throughout the building.

Number of Times Reported Before: Enter the number of times that the same deficiency has been cited on past Comprehensive Safety Reviews.

Completed or Estimated Completion Date: Enter actual completion date or estimated completion date if not corrected prior to submission of this report.

Correction Cost or Estimated Cost: Enter cost of maintenance or capital outlay terms. (Round to the nearest dollar)

Corrective Action or Proposed Corrective Action: Enter actual corrective action or proposed corrective action if not corrected by submission of this report. (SD: denotes School Dude which is the College's program for maintenance and service work tracking within the College)

DEFINITIONS OF CODE REFERENCES:

ADA - American Disability Act
CFR - Code of Federal Regulations
DOH - Department of Health
FAC - Florida Administrative Code
FBC - Florida Building Code
FFPC - Florida Fire Prevention Code
FS - Florida Statute
NFPA - National Fire Protection Association
NEC - National Electric Code
SDP - Safety Desktop Procedures (College's Safety Manual)
SD - School Dude (College Maintenance/Repair Request Program)

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

FSCJ Administrative Office Building
 501 West State Street
 Jacksonville, FL 32202

Review Date: January 28, 2026

Charles Johnson

Fire Safety Inspector #224144

Charles Johnson

Fire & Occup. H&S Specialist

501 West State Street, Suite 206

Jacksonville, FL 32202

Kevin M Burnette

Campus Facilities Director Signature

Morris A Bellick

Associate VP Facilities Signature

04/20/2026

Date

04/21/2026

Date

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion	Estimated or Actual Cost of	Corrective Action Plan
	Bldg. / Room	FS-S-C						
1	AO	101F	F	Unauthorized space heater. Ref: College Safety Desktop Procedure 2.5	0	2/12/2026	\$0.00	Complete. Space heater removed.
2	AO	104E	F	Unauthorized space heater. Ref: College Safety Desktop Procedure 2.5	0	2/12/2026	\$0.00	Complete. Space heater removed.
3	AO	105A	S	Under sink area has leak. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/19/2026	\$0.00	Complete. Area inspected. No leaks found.
4	AO	105M	F	Fire alarm pull station at door partially blocked. Ref: NFPA 72, Chapter 14.8.2	0	2/12/2026	\$0.00	Complete. All items near pull station removed.
5	AO	106A	C	Overhead lights dim and burned out. Ref: SREF Chapter 5, (1) (E) (8) (h)	0	2/12/2026	\$24.00	Complete. Lights replaced.
6	AO	108	C	Overhead light has burned out bulb. Ref: SREF Chapter 5, (1) (E) (8) (h)	0	2/12/2026	\$24.00	Complete. Lights replaced.
7	AO	109B	F	Storage within 18 inches of overhead automatic fire sprinkler heads. Ref: NFPA 25 Chapter 5.2.1.2.1	0	2/12/2026	\$0.00	Complete. Shelving cleared of items.
8	AO	109C	C	Elevator maintenance record book's information on cover incomplete. Ref: ASME 17A.1	0	2/12/2026	\$0.00	Complete. Elevator ID # added to log book.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion	Estimated or Actual Cost of	Corrective Action Plan
	Bldg. / Room		FS-S-C					
9	AO	201F	S	Wall damaged. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/10/2026	\$0.00	Complete. Wall repaired and repainted.
10	AO	301J	S	Refrigerator top soiled. Ref: SREF Chapter 5, (1) (e) 8 c	0	2/12/2026	\$0.00	Complete. Refrigerator cleaned.
11	AO	306J	S	Microwave interior rusted. Ref: SREF Chapter 5, (1) (e) 8 c	0	2/12/2026	\$0.00	Complete. Microwave replaced.
12	AO	400F	C	Clutter and debris on floor. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	0	2/12/2026	\$0.00	Complete. Room cleaned. Clutter removed.
13	AO	402B	S	Air conditioner return dusty. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/9/2026	\$0.00	Complete. Air conditioner return cleaned.
14	AO	407D	C	Carpet tiles out of place by door. Ref: 29 CFR 1910.22(a)	0	2/9/2026	\$95.00	Complete. Ceiling tiles replaced.
15	AO	Exterior	C	Blue cancer bridge has several broken wire ropes. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/9/2026	\$10.00	Complete. New cable installed.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

FSCJ Advanced Technology Center
 401 West State St.
 Jacksonville, FL 32202

Review Date: January 29, 2026

Charles Johnson

Fire Safety Inspector #224144
 Charles Johnson
 Fire & Occup. H&S Specialist
 501 West State Street, Suite 206
 Jacksonville, FL 32202

Kevin M Burnette

Campus Facilities Director Signature

04/20/2026

Date

Morris A Bellick

Associate VP Facilities Signature

04/21/2026

Date

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
1	ATC	103C	C	Clutter and old equipment. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	0	2/12/2026	\$0.00	Complete. Room cleaned.
2	ATC	101P	C	Circuit breaker panel blocked. Ref: SREF Chapter 5, 17 (b) 3 a	0	2/12/2026	\$0.00	Complete. Tables removed from room.
3	ATC	117	S	Inside door frames of restrooms rusted. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/23/2026	\$20.00	Complete. Door frame sanded, primed and repainted.
4	ATC	118	S	Inside door frames of restrooms rusted. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/23/2026	\$20.00	Complete. Door frame sanded, primed and repainted.
5	ATC	133	C	Eyewash diffuser clogged with lime deposits. Ref: ANSI Z358.1 - 2014	0	2/20/2026	\$40.00	Complete. Diffusers cleaned.
6	ATC	121	F	Fire extinguisher out of service date. Ref: NFPA 10, Chapter 7.3.1.1.1	0	2/12/2026	\$0.00	Complete. Fire extinguisher inspected.
7	ATC	124A	C	Clutter and old equipment. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	0	2/12/2026	\$0.00	Complete. Room cleaned.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
8	ATC	133B	S	Overhead vent fan does not work. Ref: SREF Chapter 5, 17 (b)	0	2/6/2026	\$112.26	Complete. Installed new motor.
9	ATC	213K	S	Stained ceiling tile. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/9/2026	\$12.00	Complete. Ceiling tile replaced.
10	ATC	220	C	Clutter and old equipment. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	0	2/18/2026	\$0.00	Complete. Room cleaned and organized.
11	ATC	228	C	Electrical junction box above air handler missing cover plate. Ref: NFPA 70, Article 245.1	0	2/11/2026	\$0.00	Complete. Cover found and re-installed.
12	ATC	235	S	Wet ceiling tiles. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/9/2026	\$240.00	Complete. Stained ceiling tiles.
13	ATC	238	S	Air conditioner returns soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/12/2026	\$0.00	Complete. Air conditioner returns cleaned.
14	ATC	239	S	Air conditioner returns soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/6/2026	\$0.00	Complete. Air conditioner returns cleaned.
15	ATC	242	S	Air conditioner returns soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/6/2026	\$0.00	Complete. Air conditioner returns cleaned.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

Cecil Center

Review Date: December 9, 2025

13550 FSCJ Cecil Drive & 13450 Lake Fretwell St.
 Jacksonville, FL 32205

Charles Johnson

Fire Safety Inspector #224144
 Charles Johnson
 Fire & Occup. H&S Specialist
 501 West State Street, Suite 206
 Jacksonville, FL 32202

John C. Owens

Campus Facilities Director Signature

4/21/2026

Date

Morris A Bellick

Associate VP Facilities Signature

04/22/2026

Date

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
1	A	100 C/D	C	Courtyard walkway outside security office has mold developing. Ref: 29 CFR 1910.22(a)	0	12/12/2025	\$0.00	Complete. Walkway cleaned.
2	A	100J	C	Library exterior walkway overhead light damaged. Ref: SREF Chapter 5, 17 (b)	0	12/12/2025	\$0.00	Complete. Fixture reinstalled.
3	A	101P	C	Clutter and old equipment. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	1	4/20/2026	\$0.00	Complete. Old computers tagged and scheduled for removal 4/30/2026.
4	A	101Q	C	Clutter, too much equipment. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1.	0	1/5/2026	\$0.00	Complete. Area cleaned and straightened.
5	A	101R	C	Clutter and old equipment. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	0	2/6/2026	\$0.00	Complete. Clutter removed. Room cleaned.

COMPREHENSIVE SAFETY REVIEW
Florida State College at Jacksonville
501 West State Street
Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
6	A	101R	F	Fire extinguisher missing monthly inspection. Ref: NFPA 10, Chapter 7.2.1.2	0	4/3/2026	\$0.00	Complete. Inspection completed.
7	A	112 D & C	C	Overhead motion light sensors damaged. Ref: SREF Chapter 5, 17 (b)	0	4/3/2026	\$30.00	Complete. Motion sensors replaced.
8	A	112N	C	Clutter in room, housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	1	1/15/2026	\$0.00	Complete. Room cleaned.
9	A	112W	C	Storage closet by 112D cluttered, housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	0	1/15/2026	\$0.00	Complete. Closet cleaned and organized.
10	A	200G	C	Overhead hallway lights outside room A223 soiled, dead insects. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/12/2026	\$0.00	Complete. Light fixture cleaned.
11	A	200H	S	Exterior south west stair support frame paint peeling, some rust. Ref: SREF Chapter 5, (1) (e) 8 j	0	5/15/2026	\$40.00	Complete. Frame cleaned and painted.
12	A	218	S	Wall needs paint where patch repair has been completed. Ref: SREF Chapter 5, (1) (e) 8 j	0	3/26/2026	\$10.00	Complete. Wall painted
13	A	Exterior	C	Chiller plant area clutter, old equipment. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	0	1/8/2026	\$0.00	Complete. Area cleaned.
14	G	110	C	Clutter in front of fire control panel. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	0	1/16/2026	\$0.00	Complete. Clutter removed.
15	G	112	S	Air conditioner grate soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/15/2026	\$0.00	Complete. Area cleaned.
16	G	115	S	Air conditioner grate soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/26/2026	\$0.00	Complete. Area cleaned.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
17	G	118	C	Automatic door closer into maintenance bay damaged. Ref: SREF Chapter 5, (2) 8 (a)	0	12/18/2025	\$400	Complete. New closer unit installed.
18	G	Driving Track	C	Picnic table at the far side of truck driving track loose hardware. Ref: SREF Chapter 5, (1) (e) 8 j	0	3/23/2026	\$0.00	Complete. Picnic table repaired.
19	G	Exterior	S	Dumpster area clutter, trash debris. Ref: College Safety Desktop Procedure 1.1	0	2/19/2026	\$0.00	Complete. Area around dumpster cleaned.
20	H	109	S	Top of vending machines and refrigerator soiled. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	0	2/25/2026	\$0.00	Complete. Vending machines and refrigerator cleaned.
21	H	110	C	Eye wash diffusers plugged, not fully working. Ref: ANSI Z358.1 - 2014	0	1/12/2026	\$0.00	Complete. Eyewash station repaired.
22	H	113	S	Microwave and refrigerator interior, doors and exterior soiled. Ref: College Safety Desktop Procedure 1.1	1	2/20/2026	\$0.00	Complete. Refrigerator, microwave cleaned.
23	H	240	C	Clutter and old equipment on floor. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	0	1/20/2026	\$0.00	Complete. Clutter and equipment removed.
24	H	Exterior	F	ANSUL wheeled fire extinguishers on field due for replacement. Ref: NFPA 10, Chapter 4.4.2	0	5/30/2026	\$1,398.00	Incomplete. Replacement units to be ordered.
25	K	110	S	Microwave interior, refrigerator interior, floor, cabinet facing soiled. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	0	3/5/2026	\$0.00	Complete. Microwave, refrigerator and cabinets cleaned.
26	K	118	S	Suite area floor soiled. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	0	3/6/2026	\$0.00	Complete. Suite floor and surrounding area cleaned.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
27	K	120	S	Carpet stained. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	0	3/6/2026	\$0.00	Complete. Carpet cleaned.
28	K	123	C	Light switch and wall damaged. Ref: SREF Chapter 5, (1) (e) 8 j	0	4/3/2026	\$30.00	Complete. Wall repaired. Light switch replaced.
29	K	127	S	Men's restroom flooring soiled along walls. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	0	3/5/2026	\$0.00	Complete. Restroom wall along flooring cleaned.
30	K	128	S	Toilet leaking at wall of handicapped stall. Ref: SREF Chapter 5, (1) (e) 8 j	0	12/14/2025	\$0.00	Complete. Wall mounting bolts tightened.
31	K	130	S	Break area lounge area microwave, refrigerator, vending machine tops, floors and under vending machines soiled. Ref: College Safety Desktop Procedure 1.1	0	2/19/2026	\$0.00	Complete. Equipment and area cleaned.
32	K	146	C	Overhead light burned out. Ref: SREF Chapter 5, (1) (e) 8 j	0	3/3/2026	\$8.00	Complete. Light replaced.
33	K	Exterior	C	Parking lot entrance trees overgrown blocking entry drive. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/11/2026	\$7,000.00	Complete. Trees trimmed.
34	K	Exterior	C	Main entrance front steps damaged. Ref: SREF Chapter 5, (1) (e) 8 j	0	4/8/2026	\$10.00	Complete. Damaged tile replaced.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

FSCJ Criminal Justice Center
 4501 Capper Road
 Jacksonville, FL 32218

Review Date: October 16, 2025

Charles Johnson
 Fire Safety Inspector #224144
 Charles Johnson
 Fire & Occup. H&S Specialist
 501 West State Street, Suite 206
 Jacksonville, FL 32202

Mark Gandy
 Campus Facilities Director Signature

Morris A Bellick
 Associate VP Facilities Signature

4/20/2026

Date

04/21/2026

Date

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
1	P	103	C	Clerical lobby AED adult pads expired. Ref: SREF Chapter 5, (10) (k)	0	1/9/2026	\$0.00	Complete. Property of Jacksonville Sheriffs Office. JSO will replace.
2	P	103	C	Clerical lobby AED hanger damaged, not secure. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/9/2026	\$5.89	Complete. AED bracket repaired and remounted.
3	P	104	C	Several dim bulbs in room. Ref: SREF Chapter 5, (17) (a) 1	0	1/8/2026	\$25.96	Complete. Lights replaced.
4	P	105	F	Sprinkler piping caulking above door is not approved type fire caulking. Ref: NFPA 101 Chapter 8.3.5	0	2/10/2026	\$15.28	Complete. Fire caulking replaced.
5	P	106	C	File room area outside room 107 burned out bulbs. Ref: SREF Chapter 5, (17) (a) 1	0	1/13/2026	\$19.47	Complete. Lights replaced.
6	P	106	F	File room area desk unit has extension cord routed behind file cabinet. Ref: NFPA 70 Article 400.8	0	1/13/2026	\$4.76	Complete. Electrical cables rerouted.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
7	P	107	S	Refrigerator interior soiled. Ref: SREF Chapter 5, (1) (e) 8 c	0	1/15/2026	\$0.00	Complete. Refrigerator cleaned.
8	P	124	S	Refrigerator door seal soiled. Ref: SREF Chapter 5, (1) (e) 8 c	0	1/15/2026	\$0.00	Complete. Door seal cleaned.
9	P	124	S	Toaster interior soiled. Ref: SREF Chapter 5, (1) (e) 8 c	1	1/15/2026	\$0.00	Complete. Toaster cleaned.
10	P	124	S	Area under sink soiled. Ref: College Safety Desktop Procedure 1.1	0	1/14/2026	\$0.00	Complete. Under sink area cleaned.
11	P	124	S	Base board behind sink caulking missing. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/6/2026	\$88.98	Complete. Baseboard replaced and recalked.
12	P	129	S	Refrigerator freezer and interior soiled and frozen over. Ref: SREF Chapter 5, (1) (e) 8 c	0	1/15/2026	\$0.00	Complete. Refrigerator cleaned and defrosted.
13	P	138	C	Elevator AED pads expired. Ref: SREF Chapter 5, (10) (k)	0	12/16/2025	\$0.00	Complete. Property of Jacksonville Sheriffs Office. JSO will replace.
14	P	139	C	Elevator log book missing several months service documentation. Ref: ASME 17A.1	0	12/16/2025	\$0.00	Complete. Log book updated.
15	P	140	C	Clutter, various items on floor. Ref: College Safety Desktop Procedure 1.1	0	1/20/2026	\$0.00	Complete. Cleaned Area.
16	P	140	C	Several dim bulbs in room. Ref: SREF Chapter 5, (17) (a) 1	0	1/5/2026	\$25.96	Complete. Lights replaced.
17	P	143	C	Several burned out bulbs in area. Ref: SREF Chapter 5, (17) (a) 1	0	1/8/2026	\$32.45	Complete. Lights replaced.
18	P	145	S	Air conditioning grate soiled. Ref: SREF Chapter 5, (1) (e) 8 j	1	2/11/2026	\$0.00	Complete. Air conditioner grates cleaned.
19	P	145	C	Several dim bulbs in room. Ref: SREF Chapter 5, (17) (a) 1	0	1/5/2026	\$25.96	Complete. Lights replaced.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
20	P	145	C	Door does not close and latch. Ref: SREF Chapter 5, (2) 8 (a)	0	2/4/2026	\$0.00	Complete. Lock removed.
21	P	146	C	Door does not close and latch. Ref: SREF Chapter 5, (2) 8 (a)	0	2/5/2026	\$0.00	Complete. Door closer adjusted.
22	P	146	S	Air conditioning grate soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/11/2026	\$0.00	Complete. Air conditioner grates cleaned.
23	P	148	S	Air conditioning grate soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/11/2026	\$0.00	Complete. Air conditioner grates cleaned.
24	P	150	S	Air conditioning grate soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	3/30/2026	\$0.00	Complete. Air conditioner grates cleaned.
25	P	150	C	Several dim bulbs in room. Ref: SREF Chapter 5, (17) (a) 1	0	1/5/2026	\$12.98	Complete. Lights replaced.
26	P	152	F	Flammable not stored in flammable cabinet. Or stored in room. Ref: College Safety Desktop Procedure 2.1.4 D-1.a	0	1/5/2026	\$0.00	Complete. Hazardous materials moved to correct storage.
27	P	153	S	Flooring soiled along and behind soda, candy, and ice machines. Ref: College Safety Desktop Procedure 1.1	0	2/11/2026	\$0.00	Complete. Flooring along and behind machines cleaned.
28	P	153	S	Ice machine scoop not kept in a on a clean surface. Ref: SREF Chapter 5, (1) (e) 8 j	1	1/26/2026	\$17.49	Complete. Scoop replaced.
29	P	160	C	Several dim lights in corridor in front of locker room. Ref: SREF Chapter 5, (17) (a) 1	0	1/8/2026	\$25.96	Complete. Lights replaced.
30	P	162	S	Air conditioner grates soiled. Ref: SREF Chapter 5, (1) (e) 8 j	1	3/11/2026	\$0.00	Complete. Air conditioner grates cleaned.
31	P	162	S	Shower curtains drag on shower floor. Ref: SREF Chapter 5, (1) (e) 8 j	1	2/14/2026	\$196.49	Complete. Curtains replaced.

COMPREHENSIVE SAFETY REVIEW
Florida State College at Jacksonville
501 West State Street
Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
32	P	162	C	Several burned out lights. Ref: SREF Chapter 5, (17) (a) 2	0	1/5/2026	\$19.47	Complete. Lights replaced.
33	P	162	C	Self closing doors front and back do not close and latch. Ref: SREF Chapter 5, (2) 8 (a)	0	12/13/2025	\$0.00	Complete. Closer adjusted.
34	P	168	C	Several burned out lights. Ref: SREF Chapter 5, (17) (a) 2	0	3/10/2026	\$59.11	Complete. Light fixtures replaced.
35	P	168	C	Emergency flood lights in room do not work. Ref: SREF Chapter 5, 17 (b)	1	3/3/2026	\$39.96	Complete. Emergency light fixtures replaced.
36	P	168	S	Air conditioner grate above lockers damaged. Ref: SREF Chapter 5, (2) 8 (a)	0	1/26/2026	\$5.89	Complete. Air conditioner grate repaired.
37	P	168	S	Shower stalls caulking soiled, stained. Ref: College Safety Desktop Procedure 1.1	0	4/19/2026	\$2,925.00	Complete. Showers cleaned and recalked.
38	P	168	S	Dead insects in shower stall lights. Ref: College Safety Desktop Procedure 1.1	0	1/5/2026	\$0.00	Complete. Insects removed.
39	P	179	C	Non-serviceable rug outside step of training room. Ref: SREF Chapter 5, (9) (d)	0	1/20/2026	\$0.00	Complete. Rug removed and discarded.
40	P	180A	C	Rear exit door exterior paint peeling. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/10/2026	\$96.96	Complete. Door sanded, primed and painted.
41	P	182	C	Water heater certificate of operation expired. Ref: FAC 69A-51.025	0	4/24/2026	\$150.00	Complete. Certificate ordered.
42	P	204	C	Several dim bulbs in room. Ref: SREF Chapter 5, (17) (a) 1	0	1/8/2026	\$12.98	Complete. Lights replaced.
43	P	224	C	Several dim bulbs in room. Ref: SREF Chapter 5, (17) (a) 1	0	1/5/2026	\$12.98	Complete. Lights replaced.
44	P	238	C	Several burned out lights. Ref: SREF Chapter 5, 17 (b)	0	1/5/2026	\$19.47	Complete. Lights replaced.

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 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
45	P	239	C	Dim bulbs outside 2nd floor elevator at lobby. Ref: SREF Chapter 5, (17) (a) 1	0	1/8/2026	\$32.45	Complete. Lights replaced.
46	P2	Exterior	C	Shoot building stairs damaged, wood railing and steps worn. Ref: SREF Chapter 5, (1) (e) 8 j	0	4/3/2026	\$3,023.73	Complete. Stairs and railing repaired.
47	P2	Exterior	C	Pull down ladder damaged. Ref: SREF Chapter 5, (1) (e) 8 j	0	6/1/2026	\$1,809.73	Incomplete. Scheduled for completion 6-01-2026.
48	P2	Exterior	C	Walkways not level with ground creating a trip hazard. Ref: SREF Chapter 5, (1) (e) 8 j	0	3/24/2026	\$815.28	Complete. Soil and sod replaced.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

FSCJ Deerwood Center
 9911 Old Baymeadows Road
 Jacksonville, FL 32225

Review Date: September 17, 2025

Charles Johnson

Fire Safety Inspector #224144
 Charles Johnson
 Fire & Occup. H&S Specialist
 501 West State Street, Suite 206
 Jacksonville, FL 32202

Ronald Dykeman

Campus Facilities Director Signature

04/22/2026

Date

Morris A Bellick

Associate VP Facilities Signature

04/22/2026

Date

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
1	A	1102	S	Wall damaged behind floor sink. Holes in wall. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/29/2026	\$162.00	Complete. Splash panels installed.
2	A	1102	C	Overhead lights dim. Ref: SREF Chapter 5, 17(a)(1)	0	2/18/2026	\$30.00	Complete. Replaced light.
3	A	1106	C	Rear entrance has equipment encroaching into path. Ref: 29 CFR 1910.22(a)	0	2/4/2026	\$0.00	Complete. Equipment moved. Area cleaned.
4	A	1106	S	Wall above sink and to right side needs patch and paint. Ref: 29 CFR 1910.22(a)	0	3/31/2026	\$0.00	Complete. Sink and wall repaired during UNF sponsored upgrade project.
5	A	1109	S	Back splash laminate peeling off at sink. Ref: 29 CFR 1910.22(a)	0	2/4/2026	\$5.00	Complete. Wall patched.
6	A	1114	S	Wall drain pipe clean out area damaged, missing access door. Ref: 29 CFR 1910.22(a)	0	4/21/2026	\$18.00	Complete. Access door replaced.
7	A	2110	S	Carpet heavily soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/26/2026	\$0.00	Complete. Area cleaned.

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Florida State College at Jacksonville
501 West State Street
Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room		FS-S-C					
8	A	2111	S	Drywall damaged above door to left. Ref: 29 CFR 1910.22(a)	0	1/29/2026	\$25.00	Complete. Wall patched.
9	A	2109F	S	Window sill damaged due to leak. Ref: 29 CFR 1910.22(a)	0	6/31/2026	\$5,000.00	Incomplete. Project in progress.
10	A	Exterior	C	Chiller yard chiller #4 vegetation over growing area. Ref: SREF Chapter 5, (2) (a) 7	0	3/23/2026	\$0.00	Complete. Vegetation trimmed or removed.
11	B	1200	S	Lobby has stained ceiling tiles. Ref: SREF Chapter 5, (1) (e) 8 j	0	3/23/2026	\$75.00	Complete. Ceiling tiles replaced.
12	B	1201	S	Ceiling in men's restroom has flaking paint above urinal. Ref: 29 CFR 1910.22(a)	0	1/27/2026	\$25.00	Complete. Ceiling paint repaired.
13	B	1202	C	Shelving in closet not secure to wall. Ref: SREF Chapter 5, (11) (f)	0	1/29/2026	\$5.00	Complete. Shelving secured to wall.
14	B	1203	C	Shelving in closet not secure to wall. Ref: SREF Chapter 5, (11) (f)	0	1/29/2026	\$0.00	Complete. Restroom inspected. No repairs required.
15	B	1203	S	Handicapped stall has holes in wall. Ref: 29 CFR 1910.22(a)	0	1/29/2026	\$5.00	Complete. Wall patched.
16	B	1204	S	Stained ceiling tile west side of room. Ref: SREF Chapter 5, (1) (e) 8 j	0	3/23/2026	\$75.00	Complete. Ceiling tiles replaced.
17	B	2218	C	Exit door sign over doors between B and C (corridor 2218) not illuminated. Ref: NFPA 101, Chapter 7.10.5	0	3/31/2026	\$145.00	Complete. Emergency exit signs replaced.
18	B	2200B	S	Storage room ceiling tile out of place, wall damaged. Ref: 29 CFR 1910.22(a)	0	1/27/2026	\$25.00	Complete. Ceiling tile reseated. Wall repaired.
19	B	2204/2205	C	Numerous exit signs in UNF area not illuminated. Ref: NFPA 101, Chapter 7.10.5	0	3/31/2026	\$290.00	Complete. Exit signs replaced.

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Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room		FS-S-C					
20	C	1300	C	Overhead lights burned out. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	1/27/2026	\$25.00	Complete. Light bulbs replaced.
21	C	1314	S	Floor soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/27/2026	\$0.00	Complete. Flooring area cleaned.
22	C	1314	S	Wall needs paint. Ref: 29 CFR 1910.22(a)	0	1/29/2026	\$65.00	Complete. Wall repainted.
23	C	1316	F	Fire extinguisher wall bracket damaged. Ref: NFPA 10, Chapter 7.2.2.2	0	2/4/2026	\$0.00	Complete. Bracket straightened.
24	C	1316	C	Clutter and old equipment. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1 E.5	0	1/27/2026	\$0.00	Complete. Clutter and old equipment removed. Area cleaned.
25	C	1325	C	Overhead lights dead insects hallway outside of C1311 in corridor C1325. Ref: SREF Chapter 5, 1 (e) 8 j	0	1/27/2026	\$0.00	Complete. Lighting fixture cleaned.
26	C	1346	S	Paint peeling by door. Ref: 29 CFR 1910.22(a)	0	3/31/2026	\$25.00	Complete. Repainted area.
27	C	2332	S	Wall has hole from repair that needs patching. Ref: 29 CFR 1910.22(a)	0	3/31/2026	\$100.00	Complete. Wall repaired.
28	C	2336	S	Ice maker interior soiled. Ref: 2022 U.S. food code Chapter 4-601.11	0	3/31/2026	\$0.00	Complete. Ice maker interior cleaned.
29	D	1400	S	Old soda dispensing and drain storage area wall damaged. Ref: SREF Chapter 5, (1) (e) 8 j	0	4/1/2026	\$25.00	Complete. Wall and area patched and painted.
30	D	1400	S	Water heater tank rusted, does not heat water. Ref: SREF Chapter 5, (14) (b) 13	0	6/1/2026	\$1,100.00	Incomplete. Replacement ordered.

COMPREHENSIVE SAFETY REVIEW
Florida State College at Jacksonville
501 West State Street
Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
31	D	1400A	S	Water leaks onto wall outlet at left side of sink. Ref: SREF Chapter 5, (14) (b) 13	0	4/1/2026	\$8.00	Complete. Shower repaired.
32	D	1411	S	Condensate drip causing stored wood to become wet and rot. Ref: 29 CFR 1910.22(a)(1)	0	4/1/2026	\$0.00	Complete. Wood removed from area.
33	D	1412A	S	Ceiling tiles out of place. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/4/2026	\$0.00	Complete. Ceiling tiles realigned.
34	D	1419	S	Ceiling tile out of place. Ref: SREF Chapter 5, (1) (e) 8 j	0	4/2/2026	\$0.00	Complete. Ceiling tiles realigned.
35	D	1420	S	Ceiling tile not in place where I.T. Conduit enters ceiling. Ref: SREF Chapter 5, (1) (e) 8 j	0	4/2/2026	\$0.00	Complete. Ceiling tiles realigned.
36	D	2417	S	Microwave interior soiled. Ref: SREF Chapter 5, (1) (e) 8 c	0	2/10/2026	\$0.00	Complete. Microwave interior cleaned.
37	E	2400P	S	Freezer interior soiled. Ref: SREF Chapter 5, (1) (e) 8 c	0	2/10/2026	\$0.00	Complete. Freezer interior cleaned.
38	E	2502	S	Electric booster fan not working. Ref: SREF Chapter 5, 17 (b)	0	6/1/2026	\$250.00	Incomplete. Replacement ordered.
39	F	1601	S	Sink caulking damaged, wall at sinks damaged. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/10/2026	\$6.00	Complete. Caulking repaired.
40	F	1601	S	Wall by left most urinal paint peeling. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/10/2026	\$25.00	Complete. Wall repainted.
41	F	1602	S	Wall at mop floor sink damaged. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/27/2026	\$162.00	Complete. Wall repaired. Splash panels installed.
42	F	1602	C	Overhead light dim. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	1/29/2026	\$25.00	Complete. Light bulbs replaced.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
43	F	1603	S	Water fountain, low water flow. Water bottle filler drain basin soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/29/2026	\$165.00	Complete. Replaced solenoid.
44	F	1604	S	Back wall of room damaged. Ref: 29 CFR 1910.22(a)	0	2/10/2026	\$25.00	Complete. Wall repaired.
45	F	1609	S	Wall damaged where old pull down screen was located. Ref: 29 CFR 1910.22(a)	0	2/10/2026	\$25.00	Complete. Wall repaired.
46	F	1611	S	Back service corridor vestibule wall damaged above door into 1607. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/10/2026	\$25.00	Complete. Wall repaired.
47	F	1615	C	Lights burned out between AHU 18 and AHU 19. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	1/29/2026	\$25.00	Complete. Light bulbs replaced.
48	F	1619	S	Back wall has incomplete repair with hole in wall. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/26/2026	\$150.00	Complete. Wall repaired.
49	F	2608	C	Eye wash station not inspected monthly. Ref: College Safety Desktop Procedure 3.2.7(C)(1)	0	1/8/2026	\$0.00	Complete. Eye wash station inspected.
50	G	1720	S	Air conditioner return soiled, dusty. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/26/2026	\$0.00	Complete. Air conditioner grate cleaned.
51	G	1720C	S	Area under sink soiled. Ref: 29 CFR 1910.22(a)(1)	0	1/26/2026	\$0.00	Complete. Area under sink cleaned.
52	G	1720C	C	First aid kit on top shelf above sink not accessible. Ref: SREF Chapter 5, (11) (i)	0	1/8/2026	\$0.00	Complete. First aid kit relocated.
53	G	1721	S	Water heater leaking, rusted. Ref: SREF Chapter 5, (14) (b) 13	0	6/1/2026	\$1,200.00	Incomplete. Water heater scheduled for replacement.

COMPREHENSIVE SAFETY REVIEW
Florida State College at Jacksonville
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Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
54	G	1721	S	Wall at mop sink water damaged. Ref: 29 CFR 1910.22(a)	0	1/29/2026	\$162.00	Complete. Splash panels installed.
55	G	1725	S	Water heater leaking, rusted. Ref: SREF Chapter 5, (14) (b) 13	0	6/1/2026	\$1,500.00	Incomplete. Water heater scheduled for replacement.
56	G	1726	S	Wall damaged at divider. Ref: 29 CFR 1910.22(a)	0	2/10/2026	\$25.00	Complete Wall repaired.
57	G	1727	S	Handicapped toilet leaks at main pipe. Ref: SREF Chapter 5, (14) (b) 13	0	1/29/2026	\$65.00	Complete. Water pipe repaired.
58	G	1727	S	Wall damaged at divider. Ref: 29 CFR 1910.22(a)	0	2/10/2026	\$25.00	Complete. Wall repaired.
59	G	2700	S	Green house atrium in front of library lobby paint worn, and soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	6/31/2026	\$5,000.00	Incomplete. Project in progress.
60	Outside	Exterior	C	Sidewalk by propane tanks expansion gap missing caulk. Ref: 29 CFR 1910.22(a)	0	6/31/2026	TBD	Incomplete. Project in progress.
61	Outside	Exterior	C	East side entrance water spigot bib leaking. Ref: SREF Chapter 5 (14) (b) 13	1	2/10/2026	\$75.00	Complete. Spigot bib replaced.
62	Outside	Exterior	S	East side dumpster gate support post damaged. Area overgrown with vegetation. Ref: SREF Chapter 5, (11) (d)	1	2/10/2026	\$150.00	Complete. Support post replaced. Vegetation cut back.
63	Outside	Exterior	S	East side dumpster area overgrown with vegetation. Ref: SREF Chapter 5, (2) (a) 7	1	1/29/2026	\$50.00	Complete. Vegetation trimmed.
64	Outside	Garage	C	North side garage exit door closing device mounting hardware loose and some are missing. Ref: SREF Chapter 5, (2) 8 (a)	0	1/29/2026	\$450.00	Complete. Door replaced.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room		FS-S-C					
65	Outside	Exterior	C	Pump house door damaged, roof damaged shingle. Ref: SREF Chapter 5, (2) 8(a)	1	3/31/2026	\$250.00	Complete. Door and roofing repaired.
66	Outside	Exterior	C	South entrance door auto opener does not work. Ref: SREF Chapter 5, (2) 8 (a)	0	3/31/2026	\$450.00	Complete. Door replaced.
67	Outside	Exterior	C	South entrance GFCI outlet missing cover. Ref: NFPA 70, Article 245.1	0	2/10/2026	\$25.00	Complete. GFCI cover replaced.
68	Outside	Exterior	C	Chiller yard 1 vegetation overgrowth. Ref: SREF Chapter 5, (2) (a) 7	0	3/31/2026	\$150.00	Complete. Vegetation trimmed.
69	Interior	All Areas	C	Numerous hydraulic door closers leaking throughout. Ref: SREF Chapter 5, (2) 8 (a)	1	3/31/2026	\$20,000.00	Complete. Door closers replaced.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

20West Housing and Café
 20 West Adams Street
 Jacksonville, FL 32202

Review Date: October 22, 2025

Charles Johnson
 Fire Safety Inspector #224144
 Charles Johnson
 Fire & Occup. H&S Specialist
 501 West State Street, Suite 206
 Jacksonville, FL 32202

Kevin M Burnette
 Campus Facilities Director Signature
Morris A Bellick
 Associate VP Facilities Signature

04/20/2026

Date

04/21/2026

Date

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
1	V	100	F	Front entrance FDC connection missing protective cap. Ref: NFPA 25 Chapter 13.7	0	1/21/2026	\$0.00	Complete. FDC protective cap replaced.
2	V	100	F	Front lobby desk relocatable power tap connected to an extension cord. Ref: NFPA 101, Chapter 11.1.6.2	0	1/12/2026	\$0.00	Complete. Electrical cables rerouted.
3	V	100	C	Lobby desk area cluttered. Ref: College Safety Desktop Procedure 1.1	0	11/17/2025	\$0.00	Complete. Lobby area cleaned.
4	V	100	S	Wall behind desk paint damaged, soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	11/24/2025	\$25.00	Complete. Walls painted.
5	V	1	C	Emergency light does not work in the building trash collection area. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	2/6/2026	\$0.00	Complete. Reset unit.
6	V	207	C	I.T. closet cluttered, Items on floor. Ref: College Safety Desktop Procedure 1.1	0	1/29/2026	\$0.00	Complete. Closet cleaned.
7	V	2B-1	S	Area under sink wet from leak. Ref: SREF Chapter 5, (1) (e) 8 j	0	11/24/2025	\$50.00	Complete. Repaired. Reinspection found no leaks.
8	V	2B-2	S	Pantry wall stained. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/20/2026	\$0.00	Complete. Pantry wall cleaned.

COMPREHENSIVE SAFETY REVIEW
Florida State College at Jacksonville
501 West State Street
Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
9	V	2B-7	S	Wall by tub water damaged. Towel rack wall mounting damaged. Ref: SREF Chapter 5, (1) (e) 8 j	0	11/24/2025	\$20.00	Complete. Water damaged repaired and repainted.
10	V	2C-7	S	Shared restroom ceiling paint damaged. Ref: SREF Chapter 5, (1) (e) 8 j	0	11/24/2025	\$20.00	Complete. Ceiling patched and painted.
11	V	2D-1	S	Freezer frozen over. Ref: FSCJ Community Guide 2025-26, p 6	0	1/20/2026	\$0.00	Completed. Refrigerator defrosted.
12	V	2D-1	S	Stove top and counter top soiled. Ref: FSCJ Community Guide 2025-26, p 6	1	1/20/2026	\$0.00	Complete. Stove and counter tops cleaned.
13	V	2D-1	C	Kitchen counter separating from cabinet facing and doors. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/26/2026	\$0.00	Complete. Adjusted kitchen sink supports.
14	V	2D-6	C	Room clutter along flooring and in closet. Ref: FSCJ Community Guide 2025-26, p 6	0	1/20/2026	\$0.00	Complete. Room and closet cleaned.
15	V	2D-7	S	Second shared bathroom wall at tub damaged. Ref: SREF Chapter 5, (1) (e) 8 j	0	11/24/2025	\$20.00	Complete. Wall patched and painted.
16	V	3B-1	S	Kitchen freezer soiled, frozen over, flooring under soiled. Ref: FSCJ Community Guide 2025-26, p 6	0	1/20/2026	\$0.00	Complete. Freezer defrosted and cleaned. Floor cleaned.
17	V	3B-1	S	Area behind stove and around floor of refrigerator soiled. Area around stove and stove sides soiled. Ref: FSCJ Community Guide 2025-26, p 6	0	1/20/2026	\$0.00	Complete. Area behind and around stove and refrigerator cleaned.
18	V	3B-5	C	Room floor cluttered. Ref: FSCJ Community Guide 2025-26, p 6, SREF Chapter 5, 13 (k)	0	11/5/2025	\$0.00	Complete. Room cleaned and organized.
19	V	3B-5	S	Small room refrigerator freezer frozen over. Ref: FSCJ Community Guide 2025-26, p 6		11/24/2025	\$0.00	Complete. Refrigerator defrosted.

COMPREHENSIVE SAFETY REVIEW
Florida State College at Jacksonville
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Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
20	V	3B-7	S	Shared bathroom tub and flooring soiled. Ref: FSCJ Community Guide 2025-26, p 6, SREF Chapter 5, 13 (k)	1	1/20/2016	\$0.00	Complete. Bathroom tub and flooring cleaned.
21	V	3C-4	S	Freezer frozen, flooring soiled around edges of room and bed. Ref: FSCJ Community Guide 2025-26, p 6	0	1/20/2026	\$0.00	Complete. Refrigerator thawed. Flooring swept and cleaned.
22	V	3C-5	C	Room is cluttered, debris build up along edges of walls. Ref: FSCJ Community Guide 2025-26, p 6	0	11/24/2025	\$0.00	Complete. Clutter cleaned. Debris along wall cleaned.
23	V	3C-6	S	Refrigerator interior soiled. Ref: FSCJ Community Guide 2025-26, p 6	0	1/20/2026	\$0.00	Complete. Refrigerator interior cleaned.
24	V	3D-1	S	Refrigerator interior soiled. Ref: FSCJ Community Guide 2025-26, p 6	0	11/5/2025	\$0.00	Complete. Refrigerator cleaned.
25	V	3D-7	S	Shared restroom ceiling damaged. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/27/2026	\$96.57	Complete. Restroom ceiling repaired and repainted.
26	V	4C-6	S	Air conditioner grate soiled. Ref: FSCJ Community Guide 2025-26, p 6, SREF Chapter 5, 13 (k)	0	1/27/2026	\$5.00	Complete. Air conditioner grate cleaned.
27	V	4C-7	S	Shared bath wall damaged at tub. Ref: SREF Chapter 5, (1) (e) 8 j	0	11/24/2025	\$20.00	Complete. Wall patched and painted.
28	V	4D-1	S	Refrigerator and freezer interior soiled. Ref: FSCJ Community Guide 2025-26, p 6	0	11/5/2025	\$0.00	Complete. Refrigerator and freezer cleaned.
29	V	5	C	Janitor closet mop sink area has clutter. Ref: College Safety Desktop Procedure 1.1	0	1/20/2026	\$0.00	Complete. Janitor closet mop sink cleaned.
30	V	5A-1	S	Insects under sink, area soiled. Ref: FSCJ Community Guide 2025-26, p 6	0	1/20/2026	\$0.00	Complete. Suite was treated by Knox pest control for insects under sink.
31	V	5B-1	S	Cupboard area insects, stained ceiling tiles. Ref: FSCJ Community Guide 2025-26, p 6	0	10/29/2025	\$24.00	Complete. Area treated for pests. Stained tiles replaced.
32	V	5B-1	S	Area under sink has water leak. Ref: SREF Chapter 5, (1) (e) 8 j	0	11/24/2025	\$0.00	Complete. Leak repaired.

COMPREHENSIVE SAFETY REVIEW
Florida State College at Jacksonville
501 West State Street
Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
33	V	5B-1	S	Insects on counter tops. Ref: FSCJ Community Guide 2025-26, p 6	0	1/20/2026	\$0.00	Complete. Area treated for pests.
34	V	5B-1	S	Oven interior soiled. Ref: FSCJ Community Guide 2025-26, p 6	0	11/5/2025	\$0.00	Completed. Oven interior cleaned.
35	V	5B-4	C	Restroom floor and counter soiled. Ref: FSCJ Community Guide 2025-26, p 6	0	1/20/2026	\$0.00	Complete. Restroom floor and counter cleaned.
36	V	5C-1	S	Under sink bottom paneling water damage. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/26/2026	\$42.50	Complete. Paneling repaired and sealed.
37	V	5C-7	S	Shared bathtub soiled. Ref: FSCJ Community Guide 2025-26, p 6	0	1/20/2026	\$0.00	Complete. Bathtub cleaned.
38	V	605	F	Janitor closet 18-inch rule. Ref: NFPA 25 Chapter 5.2.1.2.1	0	1/29/2026	\$0.00	Complete. Storage items removed.
39	V	605	S	Janitor closet mop sink wall damaged. Ref: SREF Chapter 5, (1) (e) 8 j	0	11/24/2025	\$20.00	Complete. Wall patched and painted.
40	V	6A-0	S	Living room stained ceiling tiles. Ref: SREF Chapter 5, (1) (e) 8 j	0	11/24/2025	\$26.00	Complete. Ceiling tiles replaced.
41	V	6A-1	S	Kitchen counter top soiled, floor around refrigerator soiled. Ref: FSCJ Community Guide 2025-26, p 6	0	11/24/2025	\$0.00	Complete. Kitchen counter and flooring cleaned.
42	V	6A-1	S	Kitchen stove top soiled. Ref: FSCJ Community Guide 2025-26, p 6, SREF Chapter 5, 13 (k)	0	11/5/2025	\$0.00	Complete. Kitchen stove top cleaned.
43	V	6A-4	S	Restroom tub calcium buildup inside tub. Ref: FSCJ Community Guide 2025-26, p 6, SREF Chapter 5, 13 (k)	0	11/5/2025	\$0.00	Complete. Tub cleaned.
44	V	6A-5	C	Clutter in room and on floor. Ref: FSCJ Community Guide 2025-26, p 6	0	11/5/2025	\$0.00	Complete. Clutter and floor cleaned.

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 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
45	V	All Laundry Rooms	C	Laundry rooms housekeeping, floor behind machines soiled, washer interiors soiled. Ref: College Safety Desktop Procedure 1.1	0	1/29/2026	\$0.00	Complete. Laundry rooms cleaned.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

FSCJ Downtown Campus
 101 West State Street
 Jacksonville, FL 32202

Review Date: November 6, 2025

Charles Johnson

Fire Safety Inspector #224144
 Charles Johnson
 Fire & Occup. H&S Specialist
 501 West State Street, Suite 206
 Jacksonville, FL 32202

Kevin M Burnette

Campus Facilities Director Signature

04/20/1964

Date

Morris A Bellick

Associate VP Facilities Signature

04/21/2026

Date

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual	Estimated or Actual	Corrective Action Plan
	Bldg. / Room	FS-S-C						
1	A	1013	S	Clutter on floor, housekeeping not maintained. Ref: 29 CFR 1910.22(a)(1)	0	1/13/2026	\$0.00	Complete. Area cleaned.
2	A	1026	S	Microwave interior soiled. Ref: SREF Chapter 5, (1) (e) 8 c	0	1/9/2026	\$0.00	Complete. Microwave interior cleaned.
3	A	1029C	S	Microwave interior rusted. Ref: SREF Chapter 5, (1) (e) 8 c	0	1/9/2026	\$75.00	Complete. Microwave replaced.
4	A	1029C	S	Large vent screen in corner of room soiled. Ref: SREF Chapter 5, (1) (e) 8 c	0	1/9/2026	\$0.00	Complete. Vent screen cleaned.
5	A	1034	S	Refrigerator interior soiled. Ref: SREF Chapter 5, (1) (e) 8 c	0	1/13/2026	\$0.00	Complete. Refrigerator interior cleaned.
6	A	1036A	S	Overhead water pipe insulation deteriorated and falling apart. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/29/2026	\$40.00	Complete. Insulation replaced.
7	A	1048	F	Fire extinguisher missing monthly checks. Ref: NFPA 10, Chapter 7.2.1.2	0	1/13/2026	\$0.00	Complete. Fire extinguisher inspected.
8	A	1048	F	Storage within 18 inches of overhead automatic fire sprinkler heads. Ref: NFPA 25 Chapter 5.2.1.2.1	0	1/15/2026	\$0.00	Complete. Items on shelving removed.

COMPREHENSIVE SAFETY REVIEW
Florida State College at Jacksonville
501 West State Street
Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual	Estimated or Actual	Corrective Action Plan
	Bldg. / Room	FS-S-C						
9	A	1064	F	Ceiling tile out of place. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/9/2026	\$24.00	Complete. One ceiling tile reset. Two stained ceiling tiles replaced.
10	A	1078	C	Overhead lights dim. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	1/12/2026	\$12.00	Complete. Lamps replaced.
11	A	1083A	S	Clutter and old equipment. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	0	1/13/2026	\$0.00	Complete. Area cleaned. Clutter removed.
12	A	1091A	S	Hole in wall to right of door into storeroom. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/9/2026	\$10.00	Complete. Hole patched and painted.
13	A	1091	S	Floors soiled under cooking grills and around equipment. Ref: 2022 U.S. food code Chapter 4-601.11c	0	1/28/2026	\$0.00	Complete. Flooring and equipment cleaned.
14	A	1091	S	Uncooked food in refrigerators not sealed or labeled. Ref: 2022 U.S. food code Chapter 3-302.11 (4)	0	1/28/2026	\$0.00	Complete. Uncooked food checked and labeled.
15	A	1091	S	Numerous pieces of equipment faces and handles soiled. Ref: 2022 U.S. food code Chapter 4-601.11c	0	1/28/2026	\$0.00	Complete. Equipment cleaned.
16	A	1091	S	Kitchen front cooking area overhead air conditioner grate dusty. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/28/2026	\$0.00	Complete. Air conditioner grates cleaned.
17	A	1091	S	Heavy buildup of grease and debris under grill, deep fryer. cooking and food preparation area. Ref: 2022 U.S. food code Chapter 4-601.11c	0	1/28/2026	\$0.00	Complete. Grease and buildup cleaned.
18	A	1091	S	Heavy buildup of grease and debris cooking and food preparation area. Ref: 2022 U.S. food code Chapter 4-601.11c	0	1/28/2026	\$0.00	Complete. Grease and buildup cleaned.

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Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual	Estimated or Actual	Corrective Action Plan
	Bldg. / Room	FS-S-C						
19	A	1091	S	Dept of Health annual sanitation certificate out of date. Ref: 64E-011.013	0	1/8/2026	\$0.00	Complete. Updated certificate displayed.
20	A	2040	C	Water heater line corroded and leaking. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/19/2026	\$150.00	Complete. Water line replaced.
21	A	2040	C	Vacuum power cord damaged. 29 FCR 1910.334(a)(2)(ii)	0	1/28/2026	\$15.00	Complete. Power cord replaced.
22	A	2063	S	Room cluttered. Ref: 29 CFR 1910.22(a)(1)	0	1/12/2026	\$0.00	Complete. Room cleaned and decluttered.
23	A	2075	F	Floor penetrations are caulked with non-approved caulking. Ref: NFPA 101 Chapter 8.3.5	0	1/12/2026	\$10.00	Complete. Floor penetration resealed.
24	A	2080	C	Overhead lights dim. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	1/12/2026	\$12.00	Complete. Lamps replaced.
25	A	2084	S	Debris inside light covers. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/28/2026	\$0.00	Complete. Lights lenses cleaned.
26	A	2094	S	Room needs to be cleaned. Ref: College Safety Desktop Procedure 1.1	0	1/9/2026	\$0.00	Complete. Room cleaned.
27	A	2102J	C	Lights burned out. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	1/12/2026	\$12.00	Complete. Lamps replaced.
28	A	2102K	C	Lights out. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	1/12/2026	\$36.00	Complete. Lamps replaced.
29	A	2102P	S	Stained ceiling tiles. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/9/2026	\$12.00	Complete. Stained ceiling tiles replaced.
30	A	2102S	F	Ceiling tile out of place. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/9/2026	\$0.00	Complete. Ceiling tile repositioned.
31	A	3022	F	Storage within 18 inches of overhead automatic fire sprinkler heads. Ref: NFPA 25 Chapter 5.2.1.2.1	0	1/9/2026	\$0.00	Complete. Stored items removed.
32	A	3028	S	Wall around floor sink damaged. Ref: SREF Chapter 5 (1) (e) 8 j	0	1/12/2026	\$10.00	Complete. Wall area at floor sink repaired.

COMPREHENSIVE SAFETY REVIEW
Florida State College at Jacksonville
501 West State Street
Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual	Estimated or Actual	Corrective Action Plan
	Bldg. / Room	FS-S-C						
33	A	3037	C	Paint concrete equipment pad edges yellow. Ref: SREF Chapter 5 (3) a	0	1/14/2026	\$20.00	Complete. Concrete edges painted yellow.
34	A	3040	C	Paint concrete equipment pad edges yellow. Ref: SREF Chapter 5 (3) a	0	1/14/2026	\$20.00	Complete. Concrete edges painted yellow.
35	A	3065	S	Wall at floor sink damaged. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/12/2026	\$10.00	Complete. Wall area at floor sink repaired.
36	A	All	C	3rd floor green exit signs appear to not be illuminated. Ref: NFPA 101, Chapter 7.10.5	0	2/24/2026	\$240.00	Complete. Exit lights replaced.
37	A	All	C	2nd floor green exit signs appear to not be illuminated. Ref: NFPA 101, Chapter 7.10.5	0	2/12/2026	\$180.00	Complete. Exit lights replaced.
38	B	101A	F	Fire extinguisher missing monthly checks. Ref: NFPA 10, Chapter 7.2.1.2	0	1/13/2026	\$0.00	Complete. Fire extinguisher inspected.
39	B	101	F	Fire extinguisher missing monthly checks. Ref: NFPA 10, Chapter 7.2.1.2	0	1/9/2026	\$0.00	Complete. Fire extinguisher inspected.
40	B	101B	C	Room cluttered. Ref: 29 CFR 1910.22(a)(1)	0	1/13/2026	\$0.00	Complete. Clutter addressed and cleaned.
41	B	106	S	Eyewash nozzles soiled. Ref: ANSI Z358.1 - 2014	1	1/29/2026	\$0.00	Complete. Nozzles cleaned.
42	B	108	C	Clutter and parts storage in room. Ref: 29 CFR 1910.22(a)(1)	0	1/12/2026	\$0.00	Complete. Organized and cleaned area.
43	B	113A	C	Clutter and parts storage in room. Ref: 29 CFR 1910.22(a)(1)	0	1/12/2026	\$0.00	Complete. Organized and cleaned area.
44	B	114	C	Main air conditioner shop first aid kit low supplies. Ref: SREF Chapter 5, (11) (i)	0	1/12/2026	\$254.65	Complete. Missing supplies replaced.
45	B	Exterior	C	West side of B building along Pearl St. gas feed missing protective bollards. Ref: NFPA 59 Chapter 6.8.1.2	0	1/15/2026	\$0.00	Complete. City inspection determined no bollards missing.

COMPREHENSIVE SAFETY REVIEW
Florida State College at Jacksonville
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Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual	Estimated or Actual	Corrective Action Plan
	Bldg. / Room	FS-S-C						
46	C	102B	F	Fire extinguisher missing locator tent card. Ref: NFPA 10, Chapter 6.1.3	0	1/12/2026	\$8.00	Complete. Missing locator tent card replaced.
47	C	102C	C	Emergency light does not test. Ref: NFPA 101, Chapter 7.10.5	0	1/23/2026	\$16.00	Complete. Battery replaced.
48	C	106D	F	Fire extinguisher missing monthly checks. Ref: NFPA 10, Chapter 7.2.1.2	0	1/9/2026	\$0.00	Complete. Fire extinguisher inspected.
49	C	106E	F	Fire extinguisher missing monthly checks. Ref: NFPA 10, Chapter 7.2.1.2	0	1/9/2026	\$0.00	Complete. Fire extinguisher inspected.
50	C	106R	C	Fire extinguisher missing monthly checks. Ref: NFPA 10, Chapter 7.2.1.2	0	1/9/2026	\$0.00	Complete. Fire extinguisher inspected.
51	C	106S	C	Ceiling tile out of place. Ref: SREF Chapter 5 (1) (e) 8 j	0	1/9/2026	\$0.00	Complete. Ceiling tile realigned into ceiling grid.
52	C	106U	F	Fire suppression button access obstructed by equipment. Ref: NFPA 72, Chapter 14.8.2	0	1/9/2026	\$0.00	Complete. Button access cleared.
53	C	106U	F	Fire extinguisher missing monthly checks. Ref: NFPA 10, Chapter 7.2.1.2	0	1/9/2026	\$0.00	Complete. Fire extinguisher inspected.
54	C	111C	U	Area under sink soiled, water damaged. Ref: SREF Chapter 5, (1) (e) 8 c	1	1/9/2026	\$10.00	Complete. Sink recalked.
55	C	111C	U	Underside of microwave soiled missing vent cover screens. Ref: SREF Chapter 5, (1) (e) 8 c	0	1/27/2026	\$10.00	Complete. Replaced vent covers.
56	C	111D	C	Overhead lights dim. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	1/26/2026	\$12.00	Complete. Lights replaced.
57	C	116B	C	Clutter and old equipment in room. Ref: 29 CFR 1910.22(a)(1)	0	1/9/2026	\$0.00	Complete. Area cleaned.
58	C	116F	C	Clutter and old equipment in room. Ref: 29 CFR 1910.22(a)(1)	0	1/9/2026	\$0.00	Complete. Area cleaned.
59	C	116F	C	Fire extinguisher missing monthly checks. Ref: NFPA 10, Chapter 7.2.1.2	0	1/9/2026	\$0.00	Complete. Fire extinguisher inspected.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual	Estimated or Actual	Corrective Action Plan
	Bldg. / Room	FS-S-C						
60	C	100A	C	Overhead lights dim. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	1/26/2026	\$18.00	Complete. Lights replaced.
61	D	101B	F	Smoke detector not mounted fully. Ref: NFPA 72, Chapter 5.7.3.2.3.2	0	1/22/2026	\$0.00	Complete. Smoke detector remounted.
62	D	102A	C	Freezer interior soiled. Ref: SREF Chapter 5, (1) (e) 8 c	0	1/9/2026	\$0.00	Complete. Freezer cleaned.
63	D	Exterior	T	Trees along back parking lot of D bldg. have numerous dead or dying limbs. Ref: SREF Chapter 5, (2) (a) 5	0	1/9/2026	\$0.00	Complete. Branches trimmed.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

Review Date: September 23, 2025

Fire Academy of the South
 2700 fire Fighter Memorial Drive
 Jacksonville, FL 32246

Charles Johnson

Fire Safety Inspector #224144
 Charles Johnson
 Fire & Occup. H&S Specialist
 501 West State Street, Suite 206
 Jacksonville, FL 32202

Ronald Dykeman

Campus Facilities Director Signature

04/22/2026

Date

Morris A Bellick

Associate VP Facilities Signature

04/22/2024

Date

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
1	P	102K	S	Air conditioning grate soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/18/2026	\$0.00	Complete. Grate cleaned.
2	P	107	C	Vacuum cleaner electrical cord damaged. Ref: SREF Chapter 5, 17 (b)	0	2/25/2026	\$25.00	Complete. Plug and cord replaced.
3	P	107	S	Air conditioning grate soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	4/14/2026	\$0.00	Complete. Air conditioner grate cleaned.
4	P	114	S	Refrigerator and freezer interior soiled. Ref: SREF Chapter 5, (1) (e) 8 c	0	4/14/2026	\$0.00	Complete. Refrigerator and freezer cleaned.
5	P	120	F	Storage within 18 inches of overhead automatic fire sprinkler heads. Ref: NFPA 25 Chapter 5.2.1.2.1	0	4/14/2026	\$0.00	Complete. Items were relocated.
6	P	120N	S	Air conditioning grate soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	4/14/2026	\$0.00	Complete. Air conditioner grate cleaned.
7	P	Exterior	C	Roof access security gate presents danger of injury when opened. Ref: 29 U.S.C. § 654, 5(a)1	0	4/5/2026	\$0.00	Complete. Warning sign created notifying of danger.
8	P	Lobby	S	Overhead lights dead insects. Ref: SREF Chapter 5, 1 (e) 8 j	0	1/30/2026	\$0.00	Complete. Light fixture cleaned.

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 Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
9	W1	106A	C	Clutter and old equipment. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	1	4/15/2026	\$0.00	Complete. Area cleaned and organized.
10	W1	106	S	Air conditioning grate soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	4/14/2026	\$0.00	Complete. Air conditioner grate cleaned.
11	W1	108	S	Air conditioning grate soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	4/14/2026	\$0.00	Complete. Air conditioner grate cleaned.
12	W1	109	C	Shower stall shelving rusted. Ref: SREF Chapter 5, (14) (b) 13	0	4/9/2026	\$0.00	Complete. Shelving removed.
13	W1	111	C	Handicapped toilet leaking at main pipe. Ref: SREF Chapter 5, (14) (b) 13	0	3/10/2026	\$15.75	Complete. Pipe repaired.
14	W1	111	S	Air conditioning grate soiled. Ref: SREF Chapter 5, (1) (e) 8 j	1	4/14/2026	\$0.00	Complete. Air conditioner grate cleaned.
15	W1	112	C	Door does not latch closed. Ref: SREF Chapter 5, (1) (e) 8 j	0	3/13/2026	\$500.95	Complete. Door lock, hinge, and closer replaced.
16	W1	113	S	Wall damaged. Ref: SREF Chapter 5, (1) (e) 8 j	0	3/3/2026	\$8.96	Complete. Wall repaired.
17	W1	114	S	Refrigerator and freezer interior soiled. Ref: SREF Chapter 5, (1) (e) 8 c	0	4/14/2026	\$0.00	Complete. Refrigerator and freezer cleaned.
18	W1	115	S	Lower walls paint damaged. Ref: SREF Chapter 5, (1) (e) 8 j	0	3/3/2026	\$9.01	Complete. Repainted damaged paint.
19	W1	115	S	Air conditioning grate soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	4/14/2026	\$0.00	Complete. Air conditioner grate cleaned.
20	W1	119	C	Handicapped toilet leaking at main pipe. Ref: SREF Chapter 5, (14) (b) 13	0	3/31/2026	\$10.51	Complete. Pipe repaired.
21	W1	119	C	Overhead lights burned out. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	4/10/2026	\$34.00	Complete. Burned out lights replaced.
22	W1	121	S	Area under sink soiled. Ref: SREF Chapter 5, (14) (b) 13	0	4/14/2026	\$0.00	Complete. Area under the sink cleaned.

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Florida State College at Jacksonville
501 West State Street
Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
23	W1	124	C	Overhead lights burned out lower level. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	3/5/2026	\$85.50	Complete. Lights replaced.
24	W2	202	S	Refrigerator and freezer interior soiled. Ref: SREF Chapter 5, (1) (e) 8 c	0	4/14/2026	\$0.00	Complete. Refrigerator and freezer cleaned.
25	W2	205	C	Overhead lights burned out. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	4/10/2026	\$23.00	Complete. Burned out lights replaced.
26	W2	207	C	Overhead lights burned out. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	4/10/2026	\$23.00	Complete. Burned out lights replaced.
27	W2	209	C	Vehicle bay roll-up doors electric control cables protective outer casing dry rotted away. Ref: SREF Chapter 5, 17 (b)	0	TBD	\$4,215.00	Incomplete. PO issued. Contractor waiting on parts.
28	W2	211B	F	Back bay vestibule fire extinguisher not mounted. Ref: NFPA 10, Chapter 6.1.3.8	0	3/4/2026	\$12.00	Complete. Fire extinguisher mount replaced.
29	W2	211D	C	Back bay walkways cluttered. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	0	3/31/2026	\$0.00	Complete. Area cleaned and organized.
30	W2	211D	C	Overhead lights burned out. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	4/10/2026	\$23.00	Complete. Burned out lights replaced.
31	W2	220	C	Upper storage mezzanine AHU room clutter. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	0	3/5/2026	\$0.00	Complete. Clutter and trash removed.
32	W2	W2	F	Flammable cabinet full of water. Cabinet heavily rusted. Ref: NFPA 1, Chapter 13.1.7	0	4/15/2026	\$0.00	Complete. Flammable cabinet cleaned.
33	W2	W2	C	Laundry room cluttered. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	0	4/14/2026	\$0.00	Complete. Area cleaned and organized.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
34	W4	W2	C	2nd floor overhead lights burned out and falling down/damaged. Ref: SREF Chapter 5, 17 (b)	0	5/31/2026	TBD	Incomplete. Scheduled completion 4/30/26.
35	W4	W2	C	Exterior light damaged above doorway west side. Ref: SREF Chapter 5, 17 (b)	0	5/31/2026	TBD	Incomplete. Scheduled completion 4/30/26.
36	W6	103	C	Overhead lights burned out. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	4/10/2026	\$14.00	Complete. Burned out lights replaced.
37	W6	109	S	Shower stalls shower heads corroded and lime calcium blocks water flow. Ref: SREF Chapter 5 (14) (b) 13	0	5/31/2026	TBD	Incomplete. Remodel/refresh approved. Scheduled to begin May 2026.
38	W6	109	C	Overhead lights burned out. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	4/10/2026	\$14.00	Complete. Burned out lights replaced.
39	Skid Pad	1	S	Driving range shed refrigerator soiled. Ref: College Safety Desktop Procedure 1.1 E.5	0	3/31/2026	\$0.00	Complete. Area cleaned and organized.
40	Skid Pad	1	C	Driving range shed grounds contains dead batteries, used gas can. Ref: College Safety Desktop Procedure 1.1 E.5	0	4/14/2026	\$0.00	Complete. Shed cleaned and organized.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

Aircraft Painting and Maintenance Facility Hanger "L"
 13325 Skymaster Rd.
 Jacksonville, FL 32202

Review Date: January 7, 2026

Charles Johnson

Fire Safety Inspector #224144
 Charles Johnson
 Fire & Occup. H&S Specialist
 501 West State Street, Suite 206
 Jacksonville, FL 32202

John C. Owens

Campus Facilities Director Signature

4/22/2026

Date

Morris A Bellick

Associate VP Facilities Signature

04/22/2026

Date

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
1	L	1102Y	S	Numerous overhead lights in hallway contain dead bugs. Ref: SREF Chapter 5, (1) (E) (8) (h)	0	1/7/2026	\$0.00	Complete. Light covers cleaned.
2	L	1100	C	Coating Bay. Chemical in spray bottle missing GHS/NFPA label. Ref: 29 CFR 1910.1200(f)(6)	0	1/8/2026	\$0.00	Complete. Chemicals removed.
3	L	1100	C	Coating Bay. Floor area under stair #1, clutter and debris. Housekeeping not maintained. Ref: 29 CFR 1910.22(a)(1)	0	1/7/2026	\$0.00	Complete. Area cleaned.
4	L	1100	C	Coating Bay. Air hose improperly repaired using automotive worm gear clamp Ref: 29 CFR 1910.243(b)(2)	0	1/12/2026	\$0.00	Complete. Hose repaired.
5	L	1101E	F	Ceiling tile out of place. Ref: NFPA 101, Chapter 8.3.5.6.1	0	1/8/2026	\$0.00	Complete. Tiles put back in place.
6	L	1101P	S	Microwave interior rusted. Ref: SREF Chapter 5, (11) e	0	1/7/2026	\$80.00	Complete. Microwave replaced.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
7	L	1102F	S	Wall behind mop sink damaged. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/12/2026	\$0.00	Complete. Wall repaired.
8	L	1102G	C	Clutter and debris on floor. Housekeeping not maintained. Ref: 29 CFR 1910.22 (a) (1)	0	1/8/2026	\$0.00	Complete. Area cleaned.
9	L	1104A	S	Men's room wall to left of urinals damaged. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/12/2026	\$0.00	Complete. Wall repaired.
10	L	1104A	S	Men's restroom shower handle missing. Ref: SREF Chapter 5, 1 (E) 8 j	1	1/14/2026	\$200.00	Complete. Shower repaired.
11	L	1104A	S	Men's restroom overhead lights contain dead insects. Ref: SREF Chapter 5, (1) (E) (8) (h)	0	1/7/2026	\$0.00	Complete. Light covers cleaned.
12	L	1104C	C	Burned out light. Ref: SREF Chapter 5, (1) (E) (8) (h)	0	1/12/2026	\$0.00	Complete. Light repaired.
13	L	2100A	F	Lighter fluid and Sterno canisters not stored in flammable locker. Ref: College Desktop Procedures 2.1 E.1. a	1	1/7/2026	\$0.00	Complete. Sterno cans placed in flammable locker.
14	L	2100	C	Center MRO bay. West wall i-Pad security station electrical power plug damaged. Ref: 29 CFR 1910.334 (a) (2) (ii)	0	1/8/2026	\$0.00	Complete. Wall repaired.
15	L	2100	C	Center MRO bay. Several chemical spray bottles and containers missing GHS/NFPA labeling. Ref: 29 CFR 1910.1200 (f) (6)	0	1/7/2026	\$0.00	Complete. Chemicals removed.
16	L	3100B	C	Expired eyewash bottle in tool room. Ref: 29 CFR 1910.151c	0	1/8/2026	\$0.00	Complete. Eyewash bottles replaced.
17	L	3100B	S	Toaster oven and refrigerator inside tool room where toxic materials stored. Ref: 29 CFR 1910.141 (g) (2)	0	1/7/2026	\$0.00	Complete. Items removed from area.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
18	L	3100B	C	Damaged electrical outlet (LD 26) missing cover plate. Ref: SREF Chapter 5, 17 (b)	0	1/8/2026	\$0.00	Complete. Outlet repaired.
19	L	3100	S	Air conditioner ducts soiled (booth 18). Ref: SREF Chapter 5, 1 (E) 8 j	0	1/13/2026	\$0.00	Complete. Air conditioner ducts cleaned.
20	L	4100	C	Exit sign not illuminated covered apron area. Ref: NFPA 101, Chapter 7.10.5	0	1/8/2026	\$0.00	Complete. Sign replaced.
21	L	4100	S	Microwave oven covered apron area where toxic materials are utilized. Ref: 29 CFR 1910.141 (g) (2)	0	1/7/2026	\$0.00	Complete. Microwave removed.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

FSCJ Kent Campus
 3939 Roosevelt Blvd.
 Jacksonville, FL 32205

Review Date: December 3, 2025

Charles Johnson

Fire Safety Inspector #224144
 Charles Johnson
 Fire & Occup. H&S Specialist
 501 West State Street, Suite 206
 Jacksonville, FL 32202

John C. Owens

Campus Facilities Director Signature

4/21/2026

Date

Morris A Bellick

Associate VP Facilities Signature

04/22/2026

Date

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
1	A	105	F	Fire extinguishers sitting on cement floor subject to damage. Ref: NFPA 10, chapter 6.1.3.7	0	4/1/2026	\$0.00	Complete. Fire extinguisher returned to bracket.
2	A	119	S	Air conditioner return grate soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	4/1/2026	\$0.00	Complete. Air conditioner grates cleaned.
3	A	225	C	Wall has damaged areas. Ref: SREF Chapter 5, (1) (e) 8 j	0	4/6/2026	\$15.00	Complete. Wall repaired.
4	A	Court-yard	C	Courtyard between A and F building brick walkway expansion joint large gap. Ref: 29 CFR 1910.22(a)	0	4/1/226	\$0.00	Complete. Gap filled.
5	B	101 G & F	S	Air conditioner return grate soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	4/1/2026	\$0.00	Complete. Air conditioner grates cleaned.
6	B	102 E2	C	Power strip not connected directly to wall receptacle. Ref: NFPA 1, Chapter 11.1.6.2	0	3/25/2026	\$0.00	Complete. Power strip wiring corrected.
7	B	102M	F	Storage within 2 foot of ceiling. Ref: NFPA 1 Chapter 10.19.3.1	0	3/31/2026	\$0.00	Complete. Stored items removed.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
8	B	102R	C	Overhead light bulb burned out. Ref: SREF Chapter 5, (17) (a) 1	0	3/25/2026	\$8.00	Complete. Light bulb replaced.
9	B	103A	F	Ceiling tile out of place. Ref: SREF Chapter 5, (1) (e) 8 j	0	3/13/2026	\$0.00	Complete. Ceiling tile put back in place.
10	B	104D	F	Extension cord behind desk, toaster oven and toaster plugged into extension cord. Ref: NFPA 1, Chapter 11.1.5.5	0	3/25/2026	\$0.00	Complete. Extension cord moved.
11	B	125A	S	Ceiling damaged, dead insects in overhead lights. Ref: SREF Chapter 5, (1) (e) 8 j	0	3/25/2026	\$0.00	Complete. Insects removed.
12	B	254	S	Refrigerator door seal leaking. Ref: SREF Chapter 5, (11) e	0	4/1/2026	\$499.00	Complete. Refrigerator replaced.
13	B	260	S	Corridor outside of room B240 ceiling plaster at window water damaged. Ref: SREF Chapter 5, (1) (e) 8 j	0	3/31/2026	\$38.00	Complete. Ceiling plaster repaired.
14	B	Stair #3	C	Stair step edge material damaged lower set of stairs. Ref: SREF Chapter 5, (1) (e) 8 j	0	5/7/2026	\$116.00	Incomplete. Components and repair scheduled for May 2026.
15	B	Stair #4	F	Exterior courtyard fire extinguisher by soda machines, missing inspection tag. Ref: NFPA 10, Chapter 7.2.1.2	0	4/1/2026	\$0.00	Complete. Fire extinguisher inspection tag replaced.
16	C	112E	C	Elect panel 1LP cover plate and mounting nuts not secure. Ref: SREF Chapter 5, 17 (b)	0	3/25/2026	\$0.00	Complete. Panel hardware tightened.
17	C	202	F	Extension cord routed as permanent wiring from overhead. Ref: NFPA 1, Chapter 11.1.5.5	0	3/23/2026	\$0.00	Complete. Extension cord rewired.
18	D	102C	S	Main office microwave interior soiled. Ref: SREF Chapter 5, (11) e	0	4/14/2026	\$0.00	Complete. Microwave interior cleaned.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
19	D	102C	S	Main counter under sink soiled, water damage. Ref: SREF Chapter 5, (1) (e) 8 j	0	4/14/2026	\$0.00	Complete. Area inspected and cleaned.
20	D	102	S	Stained ceiling. Ref: SREF Chapter 5, (1) (e) 8 j	0	3/31/2026	\$13.00	Complete. Ceiling tile replaced.
21	D	102	C	First aid kit mounted on station requires replenishment. Ref: SREF Chapter 5, (11) (i)	0	4/10/2026	\$65.00	Complete. First Aid Kit replaced.
22	D	132	S	Toaster oven and toaster interior soiled. Ref: SREF Chapter 5, (11) e	0	4/14/2026	\$0.00	Complete. Toaster and toaster oven cleaned.
23	D	Play Ground	C	Playground area bench seat arm covering damaged. Ref: SREF Chapter 5, (1) (e) 8 j	0	4/1/2026	\$0.00	Complete. Covering removed.
24	D	Play Ground	C	Playground sun screens soiled, damaged. Ref: SREF Chapter 5, (1) (e) 8 j	0	3/27/2026	\$0.00	Complete. Screens cleaned and remounted to fencing.
25	E	109	C	Clutter and debris on floor. Ref: College Safety Desktop Procedure 1.1 E	0	3/31/2026	\$0.00	Complete. Clutter and debris removed.
26	E	112C	F	Ceiling tile missing. Ref: SREF Chapter 5 (1) (e) 8 j	0	3/31/2026	\$13.00	Complete. Ceiling tile replaced.
27	E	124	C	Storage room exit blocked by parked golf cart. Ref: NFPA 101 Chapter 7.1.10.2.2	0	12/3/2025	\$0.00	Complete. Exit area cleared.
28	E	124	C	Golf cart windscreen damaged. Ref: Safety Desktop Procedure 4.12.3 B.2	0	4/2/2026	\$130.00	Complete. Windscreen replaced.
29	E	217	F	Acid storage cabinet sitting on top of flammable cabinet. Ref: 29 U.S.C. § 654, 5 (a) 1	0	4/3/2026	\$0.00	Complete. Storage cabinet relocated.
30	F	118C	S	Faucet at sink leaking. Ref: SREF Chapter 5, (14) (b) 13	0	3/30/2026	\$5.00	Complete. Faucet repaired.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
31	F	120D	F	Storage of equipment in electrical closet. Ref: SREF Chapter 5, (16) (a) 6 a	0	3/25/2026	\$0.00	Complete. Items removed.
32	F	120F	S	Wall behind toilet damaged. Ref: SREF Chapter 5 (1) (e) 8 j	0	4/1/2026	\$18.00	Complete. Wall repaired and painted.
33	F	128 N/K/G	S	Air conditioner vent return grate soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	12/4/2025	\$0.00	Complete. Air conditioner grates cleaned.
34	F	128P	C	Clutter and debris on floor. Ref: College Safety Desktop Procedure 1.1 E	0	12/4/2025	\$0.00	Complete. Clutter and debris removed.
35	F	250B	F	Sterno not stored in flammable locker. Ref: College Safety Desktop Procedure 2.1.4 D-1.a	0	12/5/2025	\$0.00	Complete. Sterno moved to flammable locker.
36	F	Elevator #5	S	F elevator window glass is heavily soiled by cobwebs. Ref: SREF Chapter 5, (1) (e) 8 j	0	4/3/2026	\$0.00	Complete. Window glass cleaned.
37	F	Stair #13	C	Stair steps outside security office damaged. Ref: SREF Chapter 5, (1) (e) 8 j	0	5/7/2026	\$116.00	Incomplete. Material and repair scheduled for 5/16/2026.
38	G	116	F	Items stored within 18 inches of overhead automatic fire sprinkler heads. Ref: NFPA 25 Chapter 5.2.1.2.1	0	4/13/2026	\$0.00	Complete. Stored items relocated.
39	G	116	C	Compressed gas cylinder not properly secured prevent falling. Ref: College Safety Desktop Procedure 2.4	0	3/13/2026	\$0.00	Complete. Cylinder correctly secured.
40	G	128	S	Stained ceiling tile back wall of gym. Ref: SREF Chapter 5, (1) (e) 8 j	0	3/13/2026	\$13.00	Complete. Ceiling tile replaced.
41	G	143	S	Sink backsplash caulking damaged. Ref: SREF Chapter 5, (1) (e) 8 j	0	3/23/2026	\$10.00	Complete. Caulk repaired.
42	G	131 & 133	S	Shower water temperature does not reach required temperature (95°F to 110°F). Ref: SREF Chapter 5, (16) (b) 10	0	3/30/2026	\$0.00	Complete. Water heater reset.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

FSCJ Betty P. Cook Nassau Center
 76346 William Burgess Blvd.
 Yulee, FL 32097

Review Date: January 16, 2026

Charles Johnson
 Fire Safety Inspector #224144
 Charles Johnson
 Fire & Occup. H&S Specialist
 501 West State Street, Suite 206
 Jacksonville, FL 32202

Mark Gandy
 Campus Facilities Director Signature

Morris A Bellick
 Associate VP Facilities Signature

4/20/2026

Date

04/21/2026

Date

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
1	A	107	C	Burned out overhead light. Ref: SREF Chapter 5, (1) (E) (8) (h)	0	4/10/2026	\$40.00	Complete. Ballast unit replaced.
2	A	107	S	Ceiling tiles dislocated. Ref: NFPA 101 Chapter 8.3.5.6.1	0	2/3/2026	\$40.00	Complete. Ceiling tile replaced.
3	A	108	C	Clutter and old equipment. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	0	2/3/2026	\$0.00	Complete. Room cleaned and organized.
4	A	109	S	Ceiling tiles dislocated. Ref: NFPA 101 Chapter 8.3.5.6.1	0	2/3/2026	\$20.00	Complete. Ceiling tile replaced.
5	A	117	S	Microwave interior rusted. Ref: SREF Chapter 5, (1) (e) 8 c	0	3/3/2026	\$0.00	Complete. Microwave discarded.
6	A	111B	S	Ceiling tiles dislocated. Ref: NFPA 101 Chapter 8.3.5.6.1	0	2/3/2026	\$20.00	Complete. Ceiling tile replaced.
7	A	114C	S	Ceiling tiles dislocated. Ref: NFPA 101 Chapter 8.3.5.6.1	0	2/3/2026	\$20.00	Complete. Ceiling tile replaced.
8	A	114C	S	Overhead light displaced from ceiling frame. Ref: SREF Chapter 5, (1) (E) (8) (h)	0	2/3/2026	\$0.00	Complete. Light fixture reset into ceiling.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
9	B	101	C	Use of an unauthorized portable electric heater. Ref: College Safety Desktop Procedure 2.5	0	3/24/2026	\$0.00	Complete. Electric heater removed.
10	B	101H	S	Break area counter top refrigerator freezer section frozen over. Ref: SREF Chapter 5, (1) (e) 8 c	0	3/26/2026	\$0.00	Complete. Freezer defrosted.
11	B	201	F	Fire extinguisher wall mount does not match fire extinguisher mounting bracket. Ref: NFPA 10, Chapter 7.2.2.2	0	4/8/2026	\$0.00	Complete. Bracket switched with correct unit.
12	B	202A	S	Clutter and old equipment. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	1	3/3/2026	\$0.00	Complete. Room cleaned.
13	C	200	C	Upper walkway corridor hand rail rusting at bridge between A and C bldg. Ref: SREF Chapter 5, (1) (e) 8 j	0	6/1/2026	\$7,356.50	Incomplete. Repair scheduled for 6-01-2026.
14	C	200	C	Upper walkway corridor hand rail rusting at bridge between C and D bldg. Ref: SREF Chapter 5, (1) (e) 8 j	0	6/1/2026	\$7,356.50	Incomplete. Repair scheduled for 6-01-2026.
15	T	100	C	Front lobby first aid kit expired eyewash bottles and burn ointments. Ref: Safety Memorandum 16-03	0	2/10/2026	\$0.00	Complete. Expired items removed.
16	T	111	S	Air conditioning grates in classroom, cooking area, ceiling tiles soiled. Ref: SREF Chapter 5, (1) (e) 8 j	1	4/9/2026	\$0.00	Complete. Air conditioner grate cleaned.
17	T	113	S	Ceiling tiles dislocated. Ref: NFPA 101 Chapter 8.3.5.6.1	0	4/9/2026	\$31.00	Complete. Ceiling tile replaced.
18	T	113	S	Air conditioner grate soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	4/9/2026	\$0.00	Complete. Air conditioner grate cleaned.
19	T	117	C	Food machine power plug damaged. Ref: SREF Chapter 5, 17 (b)	0	2/10/2026	\$0.00	Complete. Repaired by vendor.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
20	T	208	C	Computer cable on floor at back office door trip hazard. Ref: 29 CFR 1910.22(a)	0	6/1/2023	\$0.00	Incomplete. Nassau School District project to install new equipment.
21	T	210	S	Clutter and old equipment. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	0	3/4/2026	\$0.00	Complete. Room cleaned.
22	T	215	C	Eyewash nozzles plugged. Ref: ANSI Z358.1 - 2014	0	4/9/2026	\$25.00	Incomplete. Parts on order.
23	T	102J	S	Toaster oven and toaster interior soiled. Ref: SREF Chapter 5, (1) (e) 8 c	0	3/5/2026	\$0.00	Complete. Toaster cleaned.
24	T	109A	S	Eyewash nozzles plugged. Ref: ANSI Z358.1 - 2014	0	4/9/2026	\$25.00	Incomplete. Parts on order.
25	T	109B	C	Unsecured compressed gas cylinder. Ref: College Safety Desktop Procedure 2.4.3(H)(2)	0	1/16/2026	\$0.00	Complete. Compressed gas cylinder secured.
26	T	110A	S	Clutter and old equipment. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	0	4/9/2026	\$0.00	Complete. Clutter and equipment removed.
27	T	110A	S	Ceiling tiles dislocated. Ref: NFPA 101 Chapter 8.3.5.6.1	0	4/9/2026	\$0.00	Complete. Ceiling tiles reinstalled to correct position.
28	T	111D	F	Gas fryer unit missing restraining leash. Ref: NFPA 80, Chapter 19.4.7	0	4/9/2026	\$0.00	Complete. Restraining leash reinstalled.
29	T	111D	S	Grease accumulation under fryer. Ref: 2022 U.S. food code Chapter 4-601.11 c	0	3/26/2026	\$0.00	Complete. Grease accumulation cleaned.
30	T	111D	S	Water leak at wall mounted soap dispenser back sink. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/12/2026	\$0.00	Complete. Nassau school district repaired.
31	T	111D	F	Several gas grills missing restraining leash. Ref: NFPA 80, Chapter 19.4.7	0	4/9/2026	\$0.00	Complete. Restraining leash reinstalled.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
32	T	111D	F	Incorrect fire suppression configuration for pizza oven under cooking hood. Ref: NFPA 17A, 6.4.1	0	4/17/2026	\$0.00	Complete. Fire suppression engineer inspected. Oven acceptable to operate under hood.
33	T	115A	S	Clutter and old equipment. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	0	4/9/2026	\$0.00	Complete. Room cleaned.
34	T	208B	F	Storage within 18 inches of overhead automatic fire sprinkler heads. Ref: NFPA 25 Chapter 5.2.1.2.1	0	4/9/2026	\$0.00	Complete. Storage items removed.
35	T	212/214	S	Air conditioner grate soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	4/9/2026	\$0.00	Complete. Air conditioner grate cleaned.
36	T	213B	S	Refrigerator freezer frozen over. Ref: SREF Chapter 5, (1) (e) 8 c	0	4/16/2026	\$0.00	Complete. Freezer defrosted and cleaned.
37	T	215	C	AHU 21 electric junction missing cover plate. Ref: SREF Chapter 5, 17 (b)	0	2/24/2026	\$2.00	Complete. Cover plate replaced.
38	T	Exterior Patio	C	Exterior patio walkway, numerous paver bricks are loose. Ref: 29 CFR 1910.22(a)	0	4/15/2026	\$41.43	Complete. Paver bricks releveled.
39	Exterior	Exterior	C	Lakeside pavilion shelter picnic bench's table top and seating loose and several boards are damaged. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/12/2026	\$0.00	Complete. Table and seating boards refastened.
40	Parking Lot 1	Sidewalk	C	Sidewalk between T and A/B buildings damaged. Ref: 29 CFR 1910.22(a)	0	4/15/2026	\$18.88	Complete. Sidewalk repaired.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

FSCJ North Campus
 4501 Capper Road
 Jacksonville, FL 32218

Review Date: October 9, 2025

Charles Johnson

Fire Safety Inspector #224144

Charles Johnson

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Jacksonville, FL 32202

Mark Gandy

Campus Facilities Director Signature

4/20/2026

Date

Morris A Bellick

Associate VP Facilities Signature

04/21/2026

Date

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
1	A	102B	C	Overhead lighting power wires and conduit laying on fire suppression piping. Ref: SREF Chapter 5, 17 (b)	0	1/5/2026	\$0.00	Complete. Wiring secured from fire suppression piping.
2	A	123B	C	Lights dim. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	12/16/2025	\$25.96	Complete. Lights replaced.
3	A	123	C	Lights dim. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	12/16/2025	\$12.98	Complete. Lights replaced.
4	A	127	S	Wall at floor sink damaged. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/5/2026	\$71.46	Complete. Installed water resistant backsplash.
5	A	136	S	Clutter behind refrigerator. Ref: College Safety Desktop Procedure 1.1	0	3/7/2026	\$0.00	Complete. Clutter removed.
6	A	136	S	Hole in wall from incomplete repair under small sink. Ref: SREF Chapter 5, (1) (e) 8 j	0	3/12/2026	\$19.84	Complete. Wall repaired.
7	A	136	S	Insects at small sink by mops and mop buckets. Ref: SREF Chapter 5, (14) (b) 13	0	3/31/2026	\$0.00	Complete. Insects removed.

COMPREHENSIVE SAFETY REVIEW
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 501 West State Street
 Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
8	A	138	S	Hole in wall by outlet. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/5/2026	\$0.78	Complete. Receptacle cover replaced.
9	A	142	S	Wall behind door damaged. Ref: SREF Chapter 5, (1) (e) 8 j	1	1/6/2026	\$15.46	Complete. Wall patched and painted.
10	A	166	F	Ceiling tile out of place in foyer area. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/5/2026	\$5.20	Complete. Ceiling tile replaced.
11	A	211	F	Missing ceiling tile to right side of simulated ambulance. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/5/2026	\$5.20	Complete. Ceiling tile replaced.
12	A	224	S	Dead insects in overhead light. Ref: SREF Chapter 5, (14) (b) 13	0	1/6/2026	\$0.00	Complete. Insects cleaned for light.
13	A	240	S	Piping under sink has buildup from leak. Soiled area under pipes. Ref: SREF Chapter 5, (1) (e) 8 j	0	3/24/2026	\$0.00	Complete. Area cleaned. No leaks noted.
14	A	277A	C	Janitorial closet door will not lock. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/5/2026	\$0.00	Complete. Door lock repaired.
15	A	281A	S	Unlabeled chemical containers on window seal. Ref: 29 CFR 1910.1200(f)(6)	0	3/31/2026	\$0.00	Complete. Containers removed.
16	A	302	C	Boiler room large ventilation door grate will not close. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/12/2026	\$0.00	Complete. Door adjusted to close.
17	A	302	C	Posted state boiler certificate expired. Ref: FAC 69A-51.025	0	1/12/2026	\$150.00	Complete. Certificate ordered.
18	A	302	S	Clutter. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	0	1/26/2026	\$0.00	Complete. Clutter removed. Area cleaned and organized.
19	A	303	S	Refrigerator Interior and exterior soiled. Ref: SREF Chapter 5, (1) (e) 8 c	0	1/26/2026	\$0.00	Complete. Refrigerator cleaned.

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Jacksonville, FL 32202

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	Bldg. / Room	FS-S-C						
20	A	303	S	Carpet soiled around refrigerator, soiled cooking pot on top of refrigerator. Ref: SREF Chapter 5, (1) (e) 8 c	0	1/26/2026	\$0.00	Complete. Counter and flooring area cleaned.
21	A	323	C	Room cluttered. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	0	3/31/2026	\$0.00	Complete. Area decluttered and cleaned.
22	A	323	F	Main room back door, CO2 extinguisher missing monthly checks. Ref: NFPA 10, Chapter 7.2.1.2	0	1/22/2026	\$0.00	Complete. Security inspected fire extinguisher.
23	A	328A	F	Ceiling tiles out of place or missing. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/5/2026	\$0.00	Complete. Ceiling tile put back into position.
24	A	362	F	Fire caulking and fire stuffing missing from repair work on wall. Ref: NFPA 101 Chapter 8.3.5	0	1/7/2026	\$8.00	Complete. Fire sealant applied.
25	A	362	S	Ceiling drywall damaged from air conditioner condensate drip above room. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/10/2026	\$10.98	Complete. Ceiling checked for leaks and then repainted.
26	A	367A	C	Covered walkway fire cabinet glass broken. Ref: SREF Chapter 5, 1(e) 8.i	0	1/6/2026	\$18.48	Complete. Glass replaced.
27	A	Exterior	C	Child care fencing mesh screen missing several sections of fence. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/5/2026	\$0.00	Complete. Mesh screen adjusted.
28	B	312	C	Clutter in room, housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	0	2/10/2026	\$0.00	Complete. Room cleaned and organized.
29	B	312	S	Stained ceiling tiles above AHU -1 at back of room. Ref: SREF Chapter 5, (1) (e) 8 j	0	4/7/2026	\$30.56	Complete. Ceiling tiles replaced.
30	C	109	C	Lobby lighting dim. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	1/6/2026	\$38.94	Complete. Lights replaced.

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 Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
31	C	118	C	Several ceiling tiles damaged. Ref: SREF Chapter 5, (1) (e) 8 j	0	3/4/2026	\$35.76	Complete. Ceiling tile replaced.
32	C	118	C	Several lights dim. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	12/19/2025	\$25.96	Complete. Lights replaced.
33	C	122	S	Art display lobby stained ceiling tiles to upper left from front doors. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/6/2026	\$21.45	Complete. Ceiling tiles replaced.
34	C	137	S	Toilet caulking to wall cracked, wall damaged. Ref: SREF Chapter 5, (1) (e) 8 j	0	3/3/2026	\$3.98	Complete. Wall repaired. Recalked toilet.
35	C	301	C	Outside north west side stairs roof drain clogged. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/20/2026	\$0.00	Complete. Debris removed from drain.
36	C	304	F	Ceiling tile missing. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/22/2026	\$10.40	Complete. Ceiling tile replaced.
37	C	313	C	Outside north east side stairs roof drain clogged. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/20/2026	\$0.00	Complete. Debris cleared from drain.
38	C	318	S	Mop sink drain blocked, sink does not drain water, clogged. Ref: SREF Chapter 5, (14) (b) 13	0	1/8/2026	\$0.00	Complete. Mop sink drain cleaned.
39	C	318	C	Lights do not work. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	12/15/2025	\$0.00	Complete. Light repaired.
40	C	322	S	Unauthorized storage of biomedical waste storage in room. Ref: 64E-16.004 (1) (c)	0	4/6/2026	\$0.00	Complete. Bio-medical waste removed.
41	C	325	S	Stained ceiling tiles. Ref: SREF Chapter 5, (1) (e) 8 j	0	3/7/2026	\$61.12	Complete. Ceiling tiles replaced.
42	C	325	C	Wall outlet cover plate damaged. Ref: SREF Chapter 5, (1) (e) 8 j	0	12/19/2025	\$0.78	Complete. Cover plate replaced.

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	Bldg. / Room	FS-S-C						
43	C	325	S	Wall and base board damaged along several walls. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/7/2026	\$6.71	Complete. Bump rail installed.
44	C	325	S	Dry goods stored on shelving below cleaning liquids. Ref: College Safety Desktop Procedure 1.1	0	1/22/2026	\$0.00	Complete. Items on shelving rearranged.
45	C	326	S	Wall behind door missing base plate, wall paint peeling, wall stained near ceiling. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/9/2026	\$45.00	Complete. Wall repaired.
46	C	337	F	I.T. closet missing ceiling tile. Ref: SREF Chapter 5, (1) (e) 8 j	0	3/4/2026	\$7.15	Complete. Ceiling tile.
47	C	337	S	Refrigerator interior soiled. Ref: SREF Chapter 5, (1) (e) 8 c	0	3/31/2026	\$0.00	Complete. Refrigerator cleaned.
48	D	101A	C	Rear panel of dryer loose, not secure to dryer. Ref: SREF Chapter 5, (11) e	0	1/22/2026	\$0.00	Complete. Dryer panel secured.
49	D	101A	C	Room floor mat soiled, floor under mat soiled. Ref: College Safety Desktop Procedure 1.1	0	2/10/2026	\$0.00	Complete. Floor mat and floor cleaned.
50	D	101	S	Lab areas 1,2,3 walls behind hair drying chairs damaged. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/22/2026	\$87.12	Complete. Walls behind hair dryers repaired.
51	D	102	C	Small rolling pedicure cabinet damaged, missing wheel. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/22/2026	\$114.79	Complete. Pedicure cabinets removed.
52	D	113/114	S	Air conditioning grate soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/10/2026	\$0.00	Complete. Air conditioner grates cleaned.
53	D	121/122	S	Air conditioning grate soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/10/2026	\$0.00	Complete. Air conditioner grates cleaned.

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Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
54	D	137A	S	Numerous cardboard boxes stored on floor water damaged. Ref: College Safety Desktop Procedure 1.1	0	2/12/2026	\$0.00	Complete. Room cleaned and organized.
55	D	140	C	Overhead lights burned out. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	1/21/2026	\$25.96	Complete. Lights replaced.
56	D	140	C	Door lock set difficult to operate. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/7/2026	\$0.00	Complete. Door lock repaired.
57	D	142	C	Overhead lights dim. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	12/16/2025	\$25.96	Complete. Lights replaced.
58	D	204	S	Compressor room has sewer gas smell. Ref: SREF Chapter 5, (167) (a) 10	0	1/8/2026	\$0.00	Complete. P-trap drain tube refilled.
59	D	231	C	Chemical storage shelving missing 1/2 inch safety lip. Ref: SREF Chapter 5, (13) (x) 8 a	0	2/6/2026	\$6.00	Complete. Safety lip installed on shelving.
60	D	242	C	Overhead lights burned out. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	1/5/2026	\$19.47	Complete. Lights replaced.
61	D	246	S	Plumbing access pipe missing protective cover plate at wall. Ref: SREF Chapter 5, (16) (b) 1	0	4/6/2026	\$85.00	Complete. Cover plate replaced.
62	D	250A	C	Lights in room very dim. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	12/19/2025	\$38.94	Complete. Lights replaced.
63	D	250A	S	Food in room. Ref: 29 CFR 1910.141(g)(4)	0	2/10/2026	\$0.00	Complete. Food removed.
64	D	271	C	Overhead lights dim. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	12/16/2025	\$32.45	Complete. Lights replaced.
65	D	271	S	Caulking behind sink soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/20/2026	\$0.00	Complete. Grout cleaned.

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Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
66	D	278	C	Hand soap dispenser drops soap onto power strip causing fire hazard and corrosion. Ref: 29 U.S.C. § 654, 5(a)1	0	2/11/2026	\$0.00	Complete. Soap dispenser relocated.
67	D	304M	C	Clutter in room. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	1	4/4/2026	\$0.00	Complete. Room decluttered and organized.
68	D	314A	S	Microwave interior soiled and rusted. Ref: SREF Chapter 5, (1) (e) 8 c	0	2/3/2026	\$0.00	Complete. Microwave cleaned.
69	D	315	S	Lobby has urinal drain pad on floor for scent in area. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/29/2026	\$0.00	Complete. Urinal screen removed.
70	D	315A	C	Interior wall access panel not secure. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/21/2026	\$0.00	Complete. Access panel secured.
71	D	390	S	Books and folders have fallen from shelving. Ref: College Safety Desktop Procedure 1.1	0	2/10/2026	\$0.00	Complete. Room cleaned.
72	D	391C	F	Fire Hose cabinet (by janitor closet D391B) interior corroded. Ref: NFPA 101, Chapter 13.1.7	0	1/9/2026	\$48.48	Complete. Cabinet repainted.
73	D	393A	C	Overhead lights dim. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	1/5/2026	\$25.96	Complete. Lights replaced.
74	E	102	F	Ceiling tiles missing. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/8/2026	\$5.20	Complete. Ceiling tiles replaced.
75	E	103A	S	Dead insects and water in overhead lights. Ref: SREF Chapter 5, (14) (b) 13	0	1/5/2026	\$0.00	Complete. Light fixture cleaned.
76	E	103	S	Ventilation fans not drawing air. Ref: SREF Chapter 5, (16) (A) 2	0	6/1/2026	\$3,332.00	Incomplete. Work scheduled for completion by 06-01-2026.
77	E	105	S	Ventilation fans not drawing air. Ref: SREF Chapter 5, (16) (A) 2	0	6/1/2026	\$3,332.00	Incomplete. Work scheduled for completion by 06-01-2026.

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 501 West State Street
 Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
78	E	110	C	Ceiling grid supports failing. Ceiling tiles and air conditioner ducting not secure. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/4/2026	\$0.00	Complete. Grid support brackets repaired.
79	E	110	S	Room emergency exit weatherstripping failing, water and debris intrusion. Ref: SREF Chapter 5, (1) (e) 8 j	0	3/26/2026	\$738.82	Incomplete. Work scheduled for completion by 06-01-2026.
80	E	117	C	Lights dim, several lights burned out. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	1/5/2026	\$32.45	Complete. Lights replaced.
81	E	119	S	Subway vent hoods soiled, require cleaning of dust and grease. Ref: 2022 U.S. food code Chapter 4-601.11 c	0	4/19/2026	\$450.00	Complete. Vent hoods cleaned by contractor.
82	E	119	S	Subway dining room microwaves interior rusty. Ref: SREF Chapter 5, (1) (e) 8 c	0	4/4/2026	\$744.27	Complete. Microwave replaced.
83	E	133A	F	Several ceiling tiles missing. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/8/2026	\$10.40	Complete. Damaged tiles repaired.
84	E	133A	C	Lights dim. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	1/5/2026	\$0.00	Complete. Lights checked. No defects noted.
85	E	133A	C	Clutter in room. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	0	3/7/2026	\$0.00	Complete. Clutter removed.
86	E	173	S	Air conditioning grate soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	3/7/2026	\$0.00	Complete. Air conditioner grates cleaned.
87	E	190	C	E building elevator ground floor control panel loose, unsecured. Ref: SREF Chapter 5, (1) (e) 8 j	0	1/6/2026	\$0.00	Complete. Control panels secured.
88	E	202	C	Electrical junction box over door to room E203 missing cover plate. Ref: NFPA 70, Article 314.28	0	1/6/2026	\$0.78	Complete. Cover plate replaced.

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	Bldg. / Room	FS-S-C						
89	E	236	C	Lights dim. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	12/26/2025	\$19.47	Complete. Lights replaced.
90	E	236	S	Wall damaged behind door where door handle strikes wall. Ref: SREF Chapter 5, (1) (e) 8 j	0	3/4/2026	\$61.12	Complete Door stop installed. Wall repaired.
91	E	238A	C	Lights dim in front area. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	12/26/2025	\$12.98	Complete. Lights replaced.
92	E	242	C	Several lights dim, lights missing protective screen. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	1/6/2026	\$26.74	Complete. Lights replaced.
93	E	243	C	I. T. Closet area lights dim. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	12/16/2025	\$12.98	Complete. Lights replaced.
94	F	106	S	Showers no hot water. Ref: SREF Chapter 5, (16) (b) 10	0	1/27/2026	\$2,610.00	Complete. Replaced hot water heater.
95	F	107	S	Items stored in shower stall. Ref: SREF Chapter 5, (16) (b) 10	0	3/9/2026	\$0.00	Complete. Showers cleared out.
96	F	109	S	Egress door weather sweeping missing. Ref: SREF Chapter 5, (1) (e) 8 j	0	3/12/2026	\$14.48	Complete. Door sweeps installed.
97	F	110	F	Dryer vent duct not connected to dryer. Ref: SREF Chapter 5, (11) e	0	2/9/2026	\$0.00	Complete. Dryer duct reconnected.
98	F	111	S	Restroom air conditioner grate soiled. Ref: SREF Chapter 5, (16) (b) 10	0	3/9/2026	\$0.00	Complete. Air conditioning grate cleaned.
99	F	114	S	Restroom air conditioner exhaust grate soiled. Ref: SREF Chapter 5, (16) (b) 10	0	3/9/2026	\$0.00	Complete. Air condition grate cleaned.
100	F	114	S	Shower access blocked, floor drains contain debris. Ref: SREF Chapter 5, (16) (b) 10	0	1/27/2026	\$0.00	Complete. Shower area cleaned.
101	F	113	S	Showers no hot water. Ref: SREF Chapter 5, (16) (b) 10	0	1/27/2026	\$2,610.00	Complete. Replaced Hot water heater.

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 501 West State Street
 Jacksonville, FL 32202

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	Bldg. / Room	FS-S-C						
102	F	116	C	Locker room missing electric outlet cover plates. Ref: SREF Chapter 5, 17 (b)	0	1/5/2026	\$2.34	Complete. Missing covers replaced.
103	F	116	S	Egress door exterior weather strip damaged. Ref: SREF Chapter 5, (1) (e) 8 j	1	3/25/2026	\$50.72	Complete. Weather stripping replaced.
104	F	132	C	Items stored in electric room. Ref: SREF Chapter 5, (17) (b) 2 c	0	1/5/2026	\$0.00	Complete. Items removed from room.
105	T	1	C	Women's softball dugout lights dim, some burned out. Ref: SREF Chapter 5, (17) (a) 1	0	1/5/2026	\$0.00	Complete. Lights cleaned.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

FSCJ Shooting Range
 5610 Range St.
 Jacksonville, FL 32202

Review Date: December 9, 2025

Charles Johnson

Fire Safety Inspector #224144
 Charles Johnson
 Fire & Occup. H&S Specialist
 501 West State Street, Suite 206
 Jacksonville, FL 32202

John C. Owens

 Campus Facilities Director Signature

4/21/2026

Date

Morris A Bellick

 Associate VP Facilities Signature

04/22/2026

Date

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
1				No noted issues				
2								
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COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

FSCJ South Campus
 11901 Beach Boulevard
 Jacksonville, FL 32246

Review Date: September 11, 2025

Charles Johnson

Fire Safety Inspector #224144
 Charles Johnson
 Fire & Occup. H&S Specialist
 501 West State Street, Suite 206
 Jacksonville, FL 32202

Ronald Dykeman

Campus Facilities Director Signature

04/22/2026

Date

Morris A Bellick

Associate VP Facilities Signature

04/22/2026

Date

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
1	B	112	F	Fire hose station hose connection outlet leaking water. Ref: NFPA 25, Chapter 13.5.6.2	0	3/5/2026	\$4.75	Complete. Gasket replaced.
2	B	202	S	Discolored ceiling tiles at window. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/22/2026	\$54.85	Complete. Ceiling tiles replaced.
3	B	1000	S	Numerous bookstore air conditioner vents soiled around metal diffuser grates. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/20/2026	\$0.00	Complete. Air conditioner vents cleaned.
4	C	134	C	Door laminate damaged and partly missing. Ref: SREF Chapter 5, (2) 8 (a)	0	2/20/2026	\$0.00	Complete. Door laminate was removed and door sanded. Door placed on list for replacement.
5	C	204	C	Numerous chemicals not labeled with GHS or NFPA labels. Ref: 29 CFR 1910.1200(f)(6)	0	3/11/2026	\$0.00	Complete. All hazardous chemical containers labeled.
6	C	204	S	Biohazard storage refrigerator door seal soiled with mold. Ref: SREF Chapter 5, 1 (e) 8 j	0	3/11/2026	\$0.00	Complete. Doors seals cleaned.

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	Bldg. / Room	FS-S-C						
7	C	212	C	Clutter and old equipment. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	0	3/11/2026	\$0.00	Complete. Room cleaned and organized.
8	D	101T	S	Shower head heavily rusted, leaks water. Ref: SREF Chapter 5, (14) (b) 13	0	2/23/2026	\$45.00	Complete. Shower head replaced.
9	D	116	S	Dead lizards in overhead light. Ref: SREF Chapter 5, 1 (e) 8 j	0	2/20/2026	\$0.00	Complete. Light fixture cleaned.
10	D	116	S	Hallway outside D116 has wet and stained ceiling tile. Ref: SREF Chapter 5, 1 (e) 8 j	0	2/22/2026	\$60.80	Complete. Ceiling tiles replaced.
11	D	123	S	Dead insects in freezer and refrigerator. Ref: SREF Chapter 5, 1 (e) 8 j	0	2/20/2026	\$0.00	Complete. Freezer and refrigerator cleaned.
12	D	127	S	Dead insects in overhead light. Ref: SREF Chapter 5, 1 (e) 8 j	0	2/20/2026	\$0.00	Complete. Light fixture cleaned.
13	D	127	C	Ceiling tile support brace hanging down at the window. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/22/2026	\$0.00	Complete. Ceiling grid reattached.
14	D	201	S	Faucet has constant drip. Ref: SREF Chapter 5, (14) (b) 13	0	3/2/2026	\$13.56	Complete. Faucet repaired.
15	D	204	S	Multiple wet and stained ceiling tiles. Ref: SREF Chapter 5, (1) (e) 8 j	0	3/3/2026	\$45.00	Complete. Stained ceiling tiles replaced.
16	D	211	C	Instructor work station missing emergency shutoff sign for gas valve. Ref: SREF Chapter 5, (13) (q) 6 a	0	2/23/2026	\$0.00	Complete. Sign attached to cabinet door.
17	E	107	S	Dead insects in overhead light. Ref: SREF Chapter 5, 1 (e) 8 j	0	2/20/2026	\$0.00	Complete. Light fixture cleaned.
18	E	207	C	Circuit breaker box door outside room not locked. Ref: SREF Chapter 5, 17 (b)	0	2/20/2026	\$0.00	Complete. Box door lock repaired.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
19	F	106	C	Broken glass inside freezer under storage racks. Interior of refrigerator and freezer soiled. Ref: SREF Chapter 5, (1) (e) 8 c	0	2/2/2026	\$0.00	Complete. Refrigerator and freezer cleaned.
20	F	225	F	Numerous ceiling tiles displaced in hallway outside room 225. Ref: SREF Chapter 5, 1 (e) 8 j	0	2/22/2026	\$88.50	Complete. Ceiling tiles replaced.
21	G	122	C	Clutter and old equipment. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1 E.5	0	3/4/2026	\$0.00	Complete. Area organized and cleaned.
22	G	122	S	Water leaking from the green insulated water pipe overhead. Ref: SREF Chapter 5, (14) (b) 13	0	3/31/2026	\$621.00	Complete. Contractor repaired piping.
23	G	122	C	Drip bucket overflowing from water leak above. Ref: SREF Chapter 5, (2) (a) 11	0	3/31/2026	\$0.00	Complete. Bucket emptied.
24	G	124	F	Clutter and old equipment. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1 E.5	0	3/4/2026	\$0.00	Complete. Area organized and cleaned.
25	G	135	C	Emergency light by stairs does not light when tested. Ref: SREF Chapter 5, (17) (c) Ref: SREF Chapter 5, (17) (c)	0	2/12/2026	\$75.00	Complete. Emergency light replaced.
26	G	224	F	Ceiling tiles dislocated. Ref: NFPA 101 Chapter 8.3.5.6.1	0	2/22/2026	\$0.00	Complete. Ceiling tiles returned to correct position.
27	G	320	S	Overhead water pipes leaking at wall to left side of room. Ref: SREF Chapter 5 (14) (b) 13	0	2/20/2026	\$0.00	Complete. Pipe inspected and cleaned. Will inspect after next significant rain.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room		FS-S-C					
28	H	Entry Area	S	Snack area outside H bldg., under soda machines heavily soiled. Ref: College Safety Desktop Procedure 1.1 E.5	0	2/20/2026	\$0.00	Complete. Area cleaned.
29	I	101	C	Clutter and old equipment. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1 E.5	1	3/26/2026	\$0.00	Complete. Storage closet cleaned and organized.
30	I	105B	C	Overhead lighting burned out. Ref: SREF Chapter 5, (17) (a) 1	0	2/20/2026	\$44.65	Complete. Burned out bulbs replaced.
31	I	105	S	Restroom toilet sewer connection not capped off. Ref: SREF Chapter 5, (14) (b) 13	0	3/24/2026	\$11.85	Complete. Sewer connection cap replaced.
32	J	201A	S	Overhead lighting soiled with cobwebs. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/20/2026	\$0.00	Complete. Light fixture cleaned.
33	J	203	F	Ceiling tile dislocated over the sinks. Ref: NFPA 101 Chapter 8.3.5.6.1	0	2/22/2026	\$0.00	Complete. Ceiling tiles returned to correct position.
34	M1	112	S	Wet, heavily stained ceiling tile above desk. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/24/2026	\$24.80	Complete. Ceiling tiles replaced..
35	M1	150D	S	Water damaged to ceiling from leak. Ref: SREF Chapter 5, (1) (e) 8 j	0	4/30/2026	\$2,800.00	Incomplete. PO was issued for repairs. Scheduling pending.
36	M1	182	S	Stained ceiling tiles. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/24/2026	\$24.80	Complete. Ceiling tiles replaced.
37	M1	Above Stage	C	Theater catwalk area, spotlight missing safety cable. Ref: College Safety Desktop Procedure, Theatre Safety	0	2/18/2026	\$0.00	Complete. Missing cable located and re-installed.

COMPREHENSIVE SAFETY REVIEW
Florida State College at Jacksonville
501 West State Street
Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
38	M2	110 C, D	S	Numerous shower heads do not flow water, no hot water in showers. Ref: SREF Chapter 5, (16) (b) 10	0	4/9/2026	\$179.00	Complete. Water heater verified as operational. Shower heads replaced.
39	M2	165	F	Unregistered space heater. Ref: College Safety Desktop Procedure 2.5	1	3/31/2026	\$0.00	Complete. Space heater registered.
40	M3	122	C/S	Water heater leaking at electrical heating element. Ref: SREF Chapter 5, (16) (b) 10	0	3/31/2026	\$0.00	Complete. Water heater not required. Water heater supply shut off.
41	M3	122	C	Floor vacuum power cord damaged at handle. Ref: NFPA 70, Article 245.1	1	2/20/2026	\$44.50	Complete. Power cord and plug replaced.
42	M3	134	C	Overhead light burned out. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	2/19/2026	\$65.25	Complete. Burned out bulbs replaced.
43	M4	110	C	Clay station foot pedals (2 each) have damaged electrical cables at foot pedal. Ref: NFPA 70, Article 245.1	0	5/31/2026	TBD	Incomplete. Parts have ordered but are on back order.
44	M4	110	C	Large lugna vacuum power plug damaged. Ref: NFPA 70, Article 245.1	0	2/20/2026	\$0.00	Complete. Plug repaired.
45	M4	112	C	Overhead lights burned out. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	2/20/2026	\$65.25	Complete. Burned out bulbs replaced.
46	M4	112	C	Exterior of rear exit door is rusted around window and door frame. Ref: SREF Chapter 5, (2) 8 (a)	0	3/31/2026	\$25.00	Complete. Door sanded and repainted.
47	M4	120	C	18" band saw blade guard will not adjust. Ref: SREF Chapter 5, (12) (h)	0	3/31/2026	\$0.00	Complete. Blade guard adjusted.
48	M4	120	C	Exterior of rear exit door has rusted area around window. Ref: SREF Chapter 5, (2) 8 (a)	0	3/4/2026	\$0.00	Complete. Rust was removed. Area primed and painted.

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 Florida State College at Jacksonville
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Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
49	M4	130A	S	Ceiling air conditioner vent heavily soiled. Ref: SREF Chapter 5, 1 (e) 8 j	0	2/20/2026	\$0.00	Complete. Air conditioner vents cleaned.
50	M4	130A	S	Ceiling tiles stained. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/23/2026	\$45.65	Complete. Ceiling tiles replaced.
51	M4	130	C	Rear door exterior has rust holes on frame. Ref: SREF Chapter 5, (2) 8 (a)	0	3/31/2026	\$15.00	Complete. Rust holes repaired.
52	M4	130	C	Back exit door exterior window area rusted. Ref: SREF Chapter 5, (2) 8 (a)	0	2/28/2026	\$0.00	Complete. Rust holes repaired.
53	M4	130	C	Exterior back wall of wood shop vent duct protective cover heavily rusted. Ref: SREF Chapter 5, (1) (e) 8 j	0	4/15/2026	\$37.80	Complete. Vent duct removed. New plate installed.
54	M4	130	F	Numerous shop wood cutting tools have heavy sawdust accumulation. Ref: 29 CFR 1910.176©	0	2/26/2026	\$0.00	Complete. Sawdust cleaned.
55	M4	130	C	Air hose has improperly repaired fittings. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/26/2026	\$0.00	Complete. Correct air hose fittings installed.
56	M4	130	C	Upper level tool storage rack missing protective stopper to prevent shelved items from falling onto lower level. Ref: NFPA 80, Chapter 19.4.7 29 CFR 1910.176(b)	0	4/3/2026	\$0.00	Complete. Protective stopper installed.
57	M4	134	C	Entry door has rust holes on exterior side of frame. Ref: SREF Chapter 5, (2) 8 (a)	0	3/4/2026	\$0.00	Complete. Rust holes repaired.

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Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
58	M4	135	C	Clutter and old equipment. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1 E.5	0	3/4/2026	\$0.00	Complete. Area cleaned and organized.
59	N	123	S	Stained ceiling tiles. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/22/2026	\$45.65	Complete. Ceiling tiles replaced.
60	N	126A	S	Break room carpet heavily soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	4/14/2026	\$0.00	Complete. Carpet shampooed and extracted.
61	N	126A	S	Area under break room counter behind water heater is water damaged and has dark stain/growth. Ref: College Safety Desktop Procedure 1.1 E.5	0	4/14/2026	\$0.00	Complete. Area under counter cleaned and disinfected.
62	N	201	C	Door binds against frame at top right side pulling laminate off of door leaf. Ref: SREF Chapter 5, (2) 8 (a)	0	3/13/2026	\$296.00	Complete. Door shimmed and adjusted.
63	N	222	S	Window leak at the left side window as enter room. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/19/2026	\$12.00	Complete. Window sealant replaced.
64	N	235	S	Dead insects in overhead lights. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/20/2026	\$0.00	Complete. Light fixture cleaned.
65	N	239	S	Overhead plaster falling down due to water damage. Ref: SREF Chapter 5, (1) (e) 8 j	0	4/27/2026	\$2,000.00	Incomplete. Roofing repairs in process.
66	O	101	S	Refrigerator and microwave interior soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/20/2026	\$0.00	Complete. Appliances cleaned.
67	O	102	C	Aerosol puncture can not grounded. Ref: 29 CFR 1910.303(b)(2)	0	2/19/2026	\$0.00	Complete. Ground cable re-attached.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
68	O	103	C	Roll up door water barrier damaged, out of place. Ref: SREF Chapter 5, (1) (e) 8 j	0	4/3/2026	\$0.00	Complete. Barrier placement adjusted within door frame.
69	Q	100	C	Several overhead lights in the lobby burned out. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	4/1/2026	\$64.00	Complete. Burned out lights replaced.
70	Q	101C	C	Notable debris and trash on floor. Ref: College Safety Desktop Procedure 1.1 E.5	0	2/23/2026	\$0.00	Complete. Debris and trash removed.
71	R	101A	F	Janitors closet has openings in ceiling from repair that was not patched closed. Ref: SREF Chapter 5 (1) (e) 8 j	0	2/22/2026	\$0.00	Complete. Openings repaired.
72	R	107	S	Area under sink soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/25/2026	\$0.00	Complete. Area cleaned.
73	R	111	S	Air conditioner intake soiled, dusty. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/20/2026	\$0.00	Complete. Air conditioner grates cleaned.
74	R	127A	S	Small countertop refrigerator freezer requires defrosting. Ref: SREF Chapter 5, (1) (e) 8 c	0	2/23/2026	\$0.00	Complete. Refrigerator defrosted.
75	R	127A	S	Ice machine scoop lying on soiled towel. Ref: SREF Chapter 5, (2) (12)	0	3/31/2026	\$0.00	Complete. Ice scoop cleaned and hung to mount on side of machine.
76	R	136	C	Building exterior gas feed pipe heavily corroded. Ref: NFPA 30, Chapter 27.2.1	0	3/31/2026	\$12.00	Complete. Piping cleaned and painted.
77	R	141	S	Dead insects in overhead light. Ref: SREF Chapter 5, (17) (a) 1	0	2/20/2026	\$0.00	Complete. Light fixture cleaned.
78	R	149	F	Circuit breaker panels blocked by equipment. Ref: SREF Chapter 5, 17 (b)	0	2/18/2026	\$0.00	Complete. Area cleared. Safety tape placed on the floor to mark off the area.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
79	R	210	C	Overhead light burned out. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	2/20/2026	\$110.50	Complete. Light bulbs and ballast replaced.
80	R	211	S	Air conditioner exhaust fan grate soiled, dusty. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/20/2026	\$0.00	Complete. Air conditioner grates cleaned.
81	S	Interior	C	Throughout building numerous overhead lights burned out. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	3/16/2026	\$56.00	Complete. Burned out lights replaced.
82	T	132	S	Water leak under AHU. Ref: 29 CFR 1910.22(a)	0	2/19/2026	\$0.00	Complete. AHU drain line cleaned out.
83	T	152	C	Emergency light does not work when tested. Ref: SREF Chapter 5, (17) (a) 1	0	3/3/2026	\$158.95	Complete. Emergency light replaced.
84	T	212	C	Overhead light does not work. Ref: SREF Chapter 5, (17) (a) 1	0	2/20/2026	\$45.65	Complete. Burned out bulbs replaced.
85	T	252	F	Fire extinguisher and wall bracket not compatible. Ref: NFPA 10, Chapter 6.1.3.4	0	2/19/2026	\$15.65	Complete. New bracket installed.
86	T	267	F	Unregistered space heater. Ref: College Safety Desktop Procedure 2.5	0	2/28/2026	\$0.00	Complete. Heater inspected and new authorization tag applied.
87	U	100A	S	Water leak under AHU -4 along wall of U100B. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/19/2026	\$0.00	Complete. AHU drain line cleaned out.
88	U	111	C	Unauthorized extension cord used to power light in room. Ref: College Safety Desktop Procedure 2.1 (G) 2	0	2/19/2026	\$0.00	Complete. Extension cord removed.
89	U	133B	C	Overhead lights burned out. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	2/19/2026	\$24.65	Complete. Burned out bulbs replaced.

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 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
90	U	133	S	Handicapped stall toilet leaking. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/23/2026	\$0.00	Complete. Leak repaired.
91	U	133	C	Overhead ceiling access door not secured correctly. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/18/2026	\$0.00	Complete. Access panel repaired.
92	U	135E	S	Equipment within area soiled, old food debris and grease on most equipment. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/20/2026	\$0.00	Complete. Area and equipment cleaned.
93	U	135F	S	Ceiling tiles soiled above storage room. Ref: SREF Chapter 5, 1 (e) 8 j	0	2/24/2026	\$22.75	Complete. Ceiling tiles replaced.
94	U	135F	S	Vulcan oven interior soiled. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/26/2026	\$0.00	Complete. Oven interior cleaned.
95	U	135J	S	Restroom floor soiled, housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1 E.5	0	4/17/2026	\$0.00	Complete. Floor cleaned. Room organized.
96	U	135	S	Storage room floor soiled. Ref: College Safety Desktop Procedure 1.1 E.5	0	4/1/2026	\$0.00	Complete. Floor cleaned.
97	U	136	C	Overhead lights dim. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	2/19/2026	\$28.95	Complete. Burned out bulbs replaced.
98	U	137	C	Door vent grate heavily rusted. Ref: SREF Chapter 5, (2) 8 (a)	0	3/31/2026	\$0.00	Complete. Vent grate cleaned and painted.
99	U	207	S	Air conditioner intake dusty and soiled. Ref: SREF Chapter 5, 1 (e) 8 j	0	2/20/2026	\$0.00	Complete. Air conditioner vents cleaned.
100	U	Exterior	S	Kitchen exterior, 55 gallon drum filled with grease and water missing lid. Ref: SREF Chapter 5, (2) (a) 7	0	2/25/2026	\$0.00	Complete. Drum emptied and disposed of.
101	Y	104	S	Air conditioner intake dusty and soiled. Ref: SREF Chapter 5, 1 (e) 8 j	0	2/20/2026	\$0.00	Complete. Air conditioner vents cleaned.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
102	Y	105	C	Overhead lights burned out. Ref: SREF Chapter 5, (1)(e)(8)(h)	1	2/20/2026	\$36.89	Complete. Burned out bulbs replaced.
103	Y	108	C	Overhead lights burned out. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	2/20/2026	\$36.89	Complete. Burned out bulbs replaced.
104	Y	114	C	Overhead lights burned out. Ref: SREF Chapter 5, (1)(e)(8)(h)	0	2/25/2026	\$24.45	Complete. Burned out bulbs replaced.
105	Y	Exterior	C	Childcare roof has buildup of leaves and debris. Ref: SREF Chapter 5, (7) c	0	3/10/2026	\$500.00	Complete. Roof cleaned.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

FSCJ Urban Resource Center
 601 W. State St.
 Jacksonville, FL 32202

Review Date: January 27, 2026

Charles Johnson

Fire Safety Inspector #224144
 Charles Johnson
 Fire & Occup. H&S Specialist
 501 West State Street, Suite 206
 Jacksonville, FL 32202

Kevin M Burnette

Campus Facilities Director Signature

04/20/2029

Date

Morris A Bellick

Associate VP Facilities Signature

04/21/2026

Date

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
1	URC	130B	S	Dead insects in overhead light. Ref: SREF Chapter 5, (1) (E) (8) (h)	0	2/12/2026	\$0.00	Complete. Overhead light cleaned.
2	URC	130F	S	Toaster oven interior soiled. Ref: SREF Chapter 5, (1) (e) 8 c	0	2/12/2026	\$0.00	Complete. Toaster removed.
3	URC	107B	S	Microwave door damaged. Ref: SREF Chapter 5, (1) (e) 8 c	0	2/12/2026	\$0.00	Complete. Microwave replaced.
4	URC	111	F	Expired fire extinguisher sitting on floor. Ref: NFPA 10, Chapter 7.3.1.1.1	0	2/12/2026	\$0.00	Complete. Fire extinguisher inspected.
5	URC	126	C	Overhead lights dim. Ref: SREF Chapter 5, (17) (a) 1	1	2/12/2026	\$18.00	Complete. Lamps replaced.
6	URC	216A	F	Escutcheon plate on fire sprinkler head is missing. Ref: NFPA 25 Chapter 5.2.1.1.5	0	2/9/2026	\$10.00	Complete. Escutcheon replaced.
7	URC	222	S	Wall behind mop sink damaged. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/9/2026	\$66.96	Complete. Polyboard installed behind mop sink.
8	URC	314	C	Walk up ramp floor trim not secure. Ref: 29 CFR 1910.22(a)	0	2/9/2026	\$0.00	Complete. Floor trim secured.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
9	URC	322	S	Wall behind mop sink damaged. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/9/2026	\$66.96	Complete. Polyboard installed behind mop sink.
10	URC	408	C	Door into room will not latch. Ref: SREF Chapter 5, (1) (e) 8 j	0	2/6/2026	\$0.00	Complete. Door closer adjusted.
11	URC	412	C	Carpet squares south east side of room dislocated. Ref: 29 CFR 1910.22(a)	0	2/9/2026	\$0.00	Complete. Carpet reset under desk.
12	URC	417	F	Escutcheon plate on fire sprinkler head is missing. Ref: NFPA 25 Chapter 5.2.1.1.5	0	2/9/2026	\$10.00	Complete. Escutcheon replaced.
13	URC	Exterior	C	Generator base and fuel tank surface rust. Ref: SREF Chapter 5, 17 (b)	0	2/26/2016	\$80.00	Complete. Generator sanded and repainted.
14	URC	Exterior	C	Storm drains feeding from parking lot 11 blocked by plant growth. Ref: SREF Chapter 5, (2) (a) 7	0	2/6/2026	\$0.00	Complete. Drains cleaned.

COMPREHENSIVE SAFETY REVIEW
 Florida State College at Jacksonville
 501 West State Street
 Jacksonville, FL 32202

FSCJ Downtown Buildings
 11 West State Street
 Jacksonville, FL 32202

Review Date: February 4, 2026

Charles Johnson
 Fire Safety Inspector #224144
 Charles Johnson
 Fire & Occup. H&S Specialist
 501 West State Street, Suite 206
 Jacksonville, FL 32202

Kevin M Burnette
 Campus Facilities Director Signature

04/20/2026

Date

Morris A Bellick
 Associate VP Facilities Signature

04/21/2026

Date

Item No.	Location		Type	Deficiency Description and Reference	No. Times Reported	Estimated or Actual Completion Date	Estimated or Actual Cost of Correction	Corrective Action Plan
	Bldg. / Room	FS-S-C						
1	S	102	C	Clutter and old equipment. Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	0	2/19/2026	\$0.00	Complete. Area cleaned and organized.
2	S	107	C	Chemical cleaner label not legible. Ref: 29 CFR 1910.1200(f)(6)	0	2/18/2026	\$0.00	Complete. Germicidal spray and chemical bottle disposed of properly.
3	S	113	C	Burned out lights. Ref: SREF Chapter 5, (1) (E) (8) (h)	0	2/24/2026	\$12.00	Complete. Lamps replaced.
4	S	120	C	Burned out lights. Ref: SREF Chapter 5, (1) (E) (8) (h)	0	2/24/2026	\$12.00	Complete. Lamps replaced.
5	S	127	C	Housekeeping not maintained. Ref: College Safety Desktop Procedure 1.1	0	2/19/2026	\$0.00	Complete. Women's restroom cleaned.
6	S	126	C	Overhead light damaged. Ref: SREF Chapter 5, (1) (E) (8) (h)	0	2/26/2026	\$29.00	Complete. Lamp ballast replaced.
7	S	All Rooms	F	Fire extinguishers annual service not completed. Ref: NFPA 10, Chapter 7.3.1.1.1	0	2/24/2026	\$0.00	Complete. Fire extinguishers inspected.

**Florida State College at Jacksonville
District Board of Trustees**

AGENDA ITEM NO. CA – 3.

Subject:	Purchasing: Annual Contract Extensions
Meeting Date:	June 9, 2026

RECOMMENDATION: It is recommended that the District Board of Trustees authorize College administration to extend the following annual contracts.

	Bid #/ File #	Title	Supplier	Extension Period		Year # of #	Estimated or Not-to- Exceed Value	Annual Change in Price
				From:	To:			
1.	2025C-16C	Grounds Care Maintenance & Landscape Services	Chad Brock Enterprises, Inc.	8/1/2026	7/31/2027	1 of 5	\$600,000	2.4%
2	2025C-16R	Grounds Care Maintenance & Landscape Services	Rotolo Consultants, Inc	8/1/2026	7/31/2027	1 of 5	\$600,000	0%
3.	2025C-15C	Construction Under 700K Delivery Order/Job Order Contracting Services	C.C. Borden Construction, Inc.	7/1/2026	6/30/2027	1 of 5	\$2,500,000	0%
4.	2025C-15E	Construction Under 700K Delivery Order/Job Order Contracting Services	E. Vaughn Rivers, Inc.	7/1/2026	6/30/2027	1 of 5	\$2,500,000	0%
5.	2025C-15W	Construction Under 700K Delivery Order/Job Order Contracting Services	Warden Construction Corporation	7/1/2026	6/30/2027	1 of 5	\$2,500,000	0%

BACKGROUND: The College solicits annual indefinite quantity contracts for various services and products used Collegewide. These contract renewals are negotiated annually for optional extension terms. Each contract requires review to confirm satisfactory performance, terms, conditions, and competitive renewal rates.

RATIONALE: Pursuant to State Board of Education Rule 6A-14.0734 annual indefinite quantity contracts minimize purchase costs through collective volume buying.

FISCAL NOTES: The total amount of services provided using these contracts is comprehended in the College’s operating or capital budgets.

**Florida State College at Jacksonville
District Board of Trustees**

AGENDA ITEM NO. CA – 4.

Subject:	Purchasing: Request to Increase Contract Term Limit – Grounds Care Maintenance & Landscape Services
Meeting Date:	June 9, 2026

RECOMMENDATION: It is recommended that the District Board of Trustees authorize College administration to increase the term limit of the Grounds Care Maintenance & Landscape Services.

	Bid #/ File #	Title	Supplier	Effective date of increase	Current Not- to-Exceed Value	Proposed Not-to- Exceed Value
1.	2025C-16C	Grounds Care Maintenance & Landscape Services	Chad Brock Enterprises, Inc.	Immediately	\$600,000	\$750,000
2	2025C-16R	Grounds Care Maintenance & Landscape Services	Rotolo Consultants, Inc	Immediately	\$600,000	\$750,000

BACKGROUND: The College utilizes annual indefinite annual indefinite quantity contracts for various services and products used Collegewide. These contracts are competitively solicited and include optional annual renewal periods, subject to review and approval, to ensure satisfactory performance, continued need, and competitive pricing.

The Grounds Care Maintenance & Landscape Services contract has met performance expectations and continues to support the College’s operational needs across multiple campuses. The contract is approaching its currently approved maximum term limit. Authorization from the District Board of Trustees is required to increase the contract beyond its current limit.

RATIONALE: Pursuant to State Board of Education Rule 6A-14.0734 annual indefinite quantity contracts minimize purchase costs through collective volume buying.

FISCAL NOTES: The total amount of services provided using these contracts is comprehended in the College’s operating or capital budgets.

**Florida State College at Jacksonville
District Board of Trustees**

AGENDA ITEM NO. CA – 5.

Subject:	Finance: Delinquent Accounts
Meeting Date:	June 9, 2026

RECOMMENDATION: It is recommended that the District Board of Trustees approve the write-offs of delinquent student accounts in the amount of \$943,503.

BACKGROUND: The amount requested for write-off represents delinquent receivables incurred during FY 2023-24. A breakdown of the type of accounts is below.

	<u>FY 2023-24</u>	<u>FY 2022-23</u>
Financial Aid & VA	\$840,373	\$693,784
Book Loans	79,292	76,930
Miscellaneous	<u>23,838</u>	<u>68,309</u>
Total	\$943,503	\$839,023

RATIONALE: The write-off of delinquent accounts by the College of \$25 or more, and uncollectible for two (2) or more years, is in accordance with Florida State Statute 1010.03, and Board Rule 6Hx7-4.22.

FISCAL NOTES: The College annually records bad debt expense; however, write-offs are charged to the Balance Sheet against the Allowance for Doubtful Accounts. There is no budget impact from this write-off since the allowance balance is sufficient to cover the requests.

**Florida State College at Jacksonville
District Board of Trustees**

AGENDA ITEM NO. A – 1.

RECOMMENDATION: It is recommended that the District Board of Trustees approve the Consent Agenda as presented, with the exception of:

Item ____, Title _____, page(s) _____

Item ____, Title _____, page(s) _____

Item ____, Title _____, page(s) _____

Item ____, Title _____, page(s) _____

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Item ____, Title _____, page(s) _____

Item ____, Title _____, page(s) _____

Item ____, Title _____, page(s) _____

Item ____, Title _____, page(s) _____

The item(s) above has been removed from the Consent Agenda for individual consideration.

**Florida State College at Jacksonville
District Board of Trustees**

AGENDA ITEM NO. A – 2.

Subject:	Administrative Procedure Act – Board Rules, Section 4 – Finance
Meeting Date:	June 9, 2026

RECOMMENDATION: It is recommended that the District Board of Trustees approve the attached revisions to the following Board Rule under Section 4 – Finance, effective with this action.


6Hx7-4.25 – Endowment Funds and Funds Functioning as Endowment Funds

BACKGROUND: The College periodically reviews Board Rules and administrative procedures for currency, accuracy, and to ensure compliance with state and federal law, as applicable. Proposed revisions to a Board Rule or an administrative procedure (APM) are reviewed through the shared governance process after Executive Leadership Team has reviewed and approved unless the proposed changes are non-substantive.


- Edits to Board Rule 6Hx7-4.25 – Recommends modifications to the Rule to reflect appropriate clarifications and updates to College practices

RATIONALE: Approval of this item brings the Rule up to date with Florida Statutes and State Board of Education Rules as depicted within and provides for efficient College business practices.

FISCAL NOTES: There is no economic impact as a result of these revisions.

	RULES OF THE BOARD OF TRUSTEES	
	NUMBER	TITLE
	6Hx7-4.25	Endowment Funds and Funds Functioning as Endowment Funds
		PAGE
		4-41

- (1) The District Board of Trustees (DBOT) of Florida State College at Jacksonville (FSCJ/College) shall approve a policy statement for the administration and investment of Endowment Funds and Funds Functioning as Endowment Funds.
- (2) The policy shall be consistent with Florida Statutes and Rules as promulgated by the State Board of Education.
- (3) The College President is authorized to accept Endowment Funds or Funds Functioning as Endowment Funds to support student financial assistance and other purposes as approved by the DBOT.
- (4) The source of Endowment Funds and Funds Functioning as Endowment Funds may include, but not be limited to, Auxiliary Fund Commissions, Fines and Penalty Fees, Financial Aid Fees, Short Term Loan Funds, Unexpended Grant Funds, Endowment Earnings and other miscellaneous contributions.
- (5) Endowment Funds and Funds Functioning as Endowment Funds shall be accepted or established by the College without restriction, or only when the restriction placed on such funds is in support of College student financial aid assistance programs, or in support of other programs as approved by the DBOT.
- (6) Endowment Funds and Funds Functioning as Endowment Funds may be perpetual and indefinite in nature:
 - A. Endowment Funds may be dissolved only upon the expressed permission of the donor or as the result of a predetermined condition in the gift agreement and Funds Functioning as Endowment Funds may only be dissolved by expressed action of the DBOT.
- (7) The Vice President of Finance and Administration and the College's Associate Vice President (AVP) of Finance and Controller and the AVP of Administrative Services shall constitute the College Investment Committee (the Committee).
- (8) The AVP of Finance and Controller shall be principally responsible for making day-to-day investment decisions in accordance with the Investment Policy and shall annually complete not less than eight (8) hours of continuing education in subjects or courses related to investment practices and products
- (9) The AVP of Finance and Controller shall submit an annual investment report to the College President and the DBOT.
- (10) Notwithstanding (8) above, the DBOT shall periodically select and approve, and the College may engage, an Investment Manager who may be responsible for all or certain activities associated

	RULES OF THE BOARD OF TRUSTEES		
	NUMBER	TITLE	PAGE
	6Hx7-4.25	Endowment Funds and Funds Functioning as Endowment Funds	4-42

with the management of the portfolio and shall advise, monitor and build the Fund based on the *Prudent Man Rule*; invest funds as would a person of prudence, i.e. with discretion, care and intelligence.

(11) Endowment Investment Policy:


- A. The investment objective for Endowment Funds is to achieve a target rate of return of 5% plus the inflation rate as measured over a five-year period to preserve the spending power of the Fund. To achieve its investment objectives, the College Endowment Funds shall be allocated among a number of asset classes. These asset classes may include: Cash and cash equivalents, Domestic equity, Domestic fixed income, International equity and International fixed income.
- B. The general policy shall be to diversify investments among both equity and fixed income securities so as to provide a balance that will enhance total return while avoiding undue risk concentration in any single asset class or investment category. The Investment Manager(s) should monitor the total portfolio to ensure that risk and return levels are appropriately balanced as per accepted prudent practices. An Investment Consultant may be utilized to assist the College in selection and evaluation of Investment Manager(s).

(12) Target Asset Mix Table:

Asset Class	Minimum	Target	Maximum
Equities	70 percent	75 percent	80 percent
Fixed Income	20 percent	25 percent	30 percent
Cash and equivalents	0 percent	0 percent	10 percent

A. Equity Securities:

- 1. The Investment Manager(s) should maintain the equity portion of the portfolio at a risk level roughly equivalent to that of the equity market as a whole, over an annualized moving three-and five-year time period. Equity holdings shall generally be restricted to readily marketable securities of corporations that are actively traded on the major stock exchanges. If portions of the equity portfolio are assigned to Investment Managers, those portions of the portfolio should be managed to the risk levels and appropriate benchmarks for those securities. International equity investments of similar quality and marketability will be permitted in the total equity position. Real Estate Investment Trust securities may be included in the domestic equity portfolio.
- 2. Decisions as to individual security selection, number of industries and holdings, current income levels and turnover are left to the selected Investment Manager(s), subject to the standards of fiduciary prudence. However, no single major industry shall represent more


	RULES OF THE BOARD OF TRUSTEES		
	NUMBER	TITLE	PAGE
	6Hx7-4.25	Endowment Funds and Funds Functioning as Endowment Funds	4-43

than 20 percent of the total market value of the investments, and no single security shall represent more than 5 percent of the total market value of the investments.

3. The Investment Manager(s) is prohibited from buying securities on margin, borrowing money or pledging assets, or trading uncovered options, commodities or currencies. The Investment Manager(s) is also restricted from investing in private placements and restricted stock unless otherwise permitted in writing by the DBOT. It is expected that no assets will be invested in securities whose issuers are or are reasonably expected to become insolvent, or who otherwise have filed a petition under any state or federal bankruptcy or similar statute.
4. Investments in equity securities should be managed actively to pursue market opportunities with the objective of meeting or exceeding the results of the equity market as represented by the annualized returns of the appropriate standardized market index or blend of indices which match the portfolio asset allocations, (e.g., Standard and Poor’s 500 Index, Russell 2000, Morgan Stanley MSCI non-U.S. index, etc.) over an annualized moving three- and five-year time period.
5. Within the above guidelines and restrictions, the Investment Manager(s) will have complete discretion over the timing and selection of equity securities.

B. Fixed Income Securities:

1. The purpose of fixed income investments, both domestic and international, is to provide diversification, and a predictable and dependent source of current income. It is expected that fixed income investments will not be totally dedicated to the long-term bond market, but will be flexibly allocated among maturities of different lengths according to interest rate prospects.
2. Investments in fixed income securities should be managed actively to pursue opportunities presented by changes in interest rates, credit ratings and maturity premiums, with the objective of meeting or exceeding the results of the fixed income market as represented by the annualized returns of the appropriate standardized market index or blend of indices which match the portfolio asset allocations (e.g., Lehman Brothers Aggregate Bond Index, Merrill Lynch High Yield Master II Index, etc.) over an annualized moving three- and five-year time period. If portions of the fixed income portfolio are assigned to subordinate investment managers, those portions of the portfolio should be managed to the risk levels and appropriate benchmarks for those securities.
3. The Investment Manager(s) may select from appropriately liquid preferred stocks, corporate debt securities and obligations of the U. S. Government and its agencies. These investments will be subject to the following limitations:
 - a. No issues may be purchased with more than 30 years to maturity.
 - b. Investments of a single issuer, with the exception of the U. S. Government and its agencies, may not exceed 5 percent of the total market value of the investments.

	RULES OF THE BOARD OF TRUSTEES		
	NUMBER	TITLE	PAGE
	6Hx7-4.25	Endowment Funds and Funds Functioning as Endowment Funds	4-44

- c. No more than 15 percent of the corporate debt securities in the fixed income portfolio may be rated below-investment grade.
- d. Within the fixed income component, the Investment Manager(s) is prohibited from investing in private placements and fixed income or interest rate futures.
- e. Within the above guidelines and restrictions, the Manager(s) has complete discretion over the timing and selection of fixed income securities.

(13) Spending Policy:

- A. The target rate of expendable funds from the Endowment Fund shall be five percent (5%) annually to support College student financial aid programs. Rates differing from this target rate may be approved by the DBOT as part of the annual budget approval process.

(14) Use and Administrative Expenses of Endowment Funds:

- A. The DBOT may authorize the expenditure of these funds for any purpose it determines to be in the best interest of the College.
- B. The College may use the assets of these funds to pay investment management fees, custodial fees, consulting fees or other expenses directly associated with the administration, management or oversight of the Endowment Funds.

(General Authority: F.S. 215.47, 1001.64, SBE Rule 6A-14.0765, Florida Accounting Manual, (FAM) Sec. 4 (C), Uniform Prudent Management of Institutional Funds Act (UPMIFA) 2006)

(Adopted: 03/21/84, Revised: 03/07/06, 02/11/14, 08/11/15, 04/14/26, 06/09/26)
 (Reviewed: 04/12/16)

**Florida State College at Jacksonville
District Board of Trustees**

AGENDA ITEM NO. A – 3.

Subject:	Administrative Procedure Act – Board Rules, Section 13 – College Relations and Development
Meeting Date:	June 9, 2026

RECOMMENDATION: It is recommended that the District Board of Trustees approve the attached revisions to the following Board Rule under Section 13 – College Relations and Development, effective with this action.


6Hx7-13.4 – Alumni Association

BACKGROUND: The College periodically reviews Board Rules and administrative procedures for currency, accuracy, and to ensure compliance with state and federal law, as applicable. Proposed revisions to a Board Rule or an administrative procedure (APM) are reviewed through the shared governance process after Executive Leadership Team has reviewed and approved unless the proposed changes are non-substantive.

- Edits to Board Rule 6Hx7-13.4 – Recommends deletion of the Rule as it is no longer needed.

RATIONALE: Approval of this deletion aligns with current College business practices.

FISCAL NOTES: There is no economic impact as a result of these revisions.

	RULES OF THE BOARD OF TRUSTEES	
	NUMBER	TITLE
	6Hx7-13.4	Alumni Association
		PAGE
		13-4

- (1) ~~The Florida State College at Jacksonville District Board of Trustees authorizes the establishment and support of the Florida State College at Jacksonville Alumni Association to promote the development of the College by facilitating communication between alumni and the College, by fostering the role of alumni in support of ongoing College activities, and by encouraging in alumni the feelings of pride in a loyalty to the College.~~
- (2) ~~The President of the College is authorized to cause procedures to be established for the operation of the Florida State College at Jacksonville Alumni Association in compliance with the purposes stated herein.~~

THIS BOARD RULE IS NO LONGER NEEDED.

(General Authority: F.S. 1001.64, 1001.65, 1004.70, 1004.71)

(Adopted: 02/15/84, Revised 06/09/26, Reviewed: 06/10/14, 11/09/21)

**Florida State College at Jacksonville
District Board of Trustees**

AGENDA ITEM NO. A – 4.

Subject:	Administration: Annual Salary Index
Meeting Date:	June 9, 2026

RECOMMENDATION: It is recommended that the District Board of Trustees approve the 2026-27 Salary Index as part of the Pay Plan.

BACKGROUND: Pursuant to 6Hx7-3.3 of the Rules of the Board of Trustees, the administration is to develop for Board approval an annual salary index as part of the College Pay Plan.

RATIONALE: The Salary Index establishes the minimum and maximum salary for each job description.

FISCAL NOTES: The item has no economic impact.

2026-27 SALARY INDEXES

Career Positions

PG	MIN	HRLY	MAX
1	\$30,000.00	\$15.00	\$33,958.86
2	\$30,000.00	\$15.00	\$35,931.54
3	\$30,000.00	\$15.00	\$38,153.10
4	\$30,000.00	\$15.00	\$40,375.68
5	\$30,000.00	\$15.00	\$42,448.32
6	\$30,500.00	\$15.25	\$44,545.44
7	\$31,000.00	\$15.50	\$46,818.00
8	\$31,500.00	\$15.75	\$49,614.84
9	\$32,000.00	\$16.00	\$53,134.86
9C	\$32,500.00	\$16.25	\$54,814.80
10	\$33,000.00	\$16.50	\$56,406.00
11	\$33,050.00	\$16.75	\$59,202.84
12	\$35,051.93	\$17.53	\$62,124.12
13	\$37,200.51	\$18.60	\$65,969.52
14	\$39,094.68	\$19.55	\$69,266.16
15	\$41,370.98	\$20.69	\$73,485.90
16	\$43,879.03	\$21.94	\$77,980.02
17	\$46,539.52	\$23.27	\$81,101.22
18	\$49,379.23	\$24.69	\$86,045.16
19	\$52,372.41	\$26.19	\$91,288.98
20	\$55,008.18	\$27.50	\$95,883.06

A&P Positions

PG	MIN	HRLY	MAX
16	\$43,187.90	\$21.59	\$77,331.30
17	\$45,848.39	\$22.92	\$80,452.50
18	\$48,689.13	\$24.34	\$85,396.44
19	\$51,682.31	\$25.84	\$90,664.74
20	\$54,317.05	\$27.16	\$95,308.80
21	\$57,080.54	\$28.54	\$100,078.32
22	\$59,971.75	\$29.99	\$104,148.12
23	\$62,990.68	\$31.50	\$109,416.42
24	\$66,290.80	\$33.15	\$115,084.56
25	\$70,333.55	\$35.17	\$120,902.64
26	\$73,915.89	\$36.96	\$128,343.54
27	\$78,443.77	\$39.22	\$136,258.74
28	\$82,435.02	\$41.22	\$143,175.36
29	\$86,631.24	\$43.32	None

**Florida State College at Jacksonville
District Board of Trustees**

AGENDA ITEM NO. A – 5.

Subject:	Administration: Naming Opportunity
Meeting Date:	June 9, 2026

RECOMMENDATION: It is recommended that the District Board of Trustees approve the recommendation of the FSCJ Foundation Board of Directors to establish a VyStar Military and Veterans Service Center at the South and Kent Campuses, and offices under the same name at the Downtown and North Campuses in accordance with the College's "Naming and Donor Recognition Policy" adopted on June 10, 2025.

In addition to the naming of these spaces, it is recommended that VyStar Credit Union be given the special branding designation of "The Preferred Financial Partner of FSCJ" for a period of 10 years from the date of approval from the District Board of Trustees.

BACKGROUND: FSCJ Foundation and VyStar Credit Union have executed an agreement for a gift of \$2.7 million to be paid over the next six years for the benefit of Military and Veterans Service Center, its students, staff, programs, and new and existing facilities.

RATIONALE: This gift will be the largest gift of cash in the history of the College and Foundation. VyStar Credit Union has also given and pledged more than \$1 million to the Artist Series. All proposed naming opportunities are in compliance with the College's policy mentioned above.

FISCAL NOTES: Proceeds from the gift will be used for renovations, programming, staffing, branding, marketing and other expenses related to the FSCJ Military and Veterans Service Center over the next few years. A \$50,000 endowed scholarship in VyStar Credit Union's name will be established at the FSCJ Foundation.

**Florida State College at Jacksonville
District Board of Trustees**

AGENDA ITEM NO. A – 6.

Subject:	Finance: Fees and Charges (Academic Assessment Fees)
Meeting Date:	June 9, 2026

RECOMMENDATION: It is recommended that the District Board of Trustees approve changes to the current testing fees to ensure partial recovery of costs associated with providing assessments, to be effective Fall Term 2026-27.

BACKGROUND: Administrative Procedure Act 6Hx7-4.19, Fees and Charges, provides the authority for the College to charge user fees. Such user fees shall not exceed the cost of goods or services provided and shall only be charged to students or agencies receiving those goods or services.

Academic Assessments	Current Fee	Proposed Fee	Difference
ACCUPLACER Next Generation [FSCJ Student - 1st Attempt]	\$0.00	\$0.00	\$0.00
ACCUPLACER Next Generation [FSCJ Student - Repeat]	\$32.00	\$32.00	\$0.00
ACCUPLACER Next Generation [Non-FSCJ Student - 1st Attempt]	\$63.00	\$63.00	\$0.00
ACCUPLACER Next Generation [Non-FSCJ Student - Repeat]	\$32.00	\$32.00	\$0.00
ACTFL (American Council on the Teaching of Foreign Languages)	\$0.00	\$0.00	\$0.00
Automotive Service Excellence (ASE)	\$0.00	\$0.00	\$0.00
Bennett Mechanical Comprehension Test [FSCJ Student]	\$0.00	\$0.00	\$0.00
Bennett Mechanical Comprehension Test [Non-FSCJ Student]	\$15.00	\$15.00	\$0.00
Certiport [FSCJ Student]	\$0.00	\$0.00	\$0.00
Certiport [Non-FSCJ Student]	\$30.00	\$30.00	\$0.00
College Course Challenge Exam (CCCE) [2 to 5 credit hours course]	\$45.00	\$45.00	\$0.00
College Course Challenge Exam (CCCE) [6 to 10 credit hours course]	\$60.00	\$60.00	\$0.00
College Level Examination Program (CLEP)	\$30.00	\$30.00	\$0.00
Comprehensive Adult Student Assessment Systems (CASAS) [FSCJ Student]	\$0.00	\$0.00	\$0.00
Comprehensive Adult Student Assessment Systems (CASAS) [Non-FSCJ Student]	\$45.00	\$45.00	\$0.00

Subject: Finance: Fees and Charges
(Continued)

Defense Subject Standardized Test (DSST)	\$30.00	\$30.00	\$0.00
Duplicate Score Reports [FSCJ Student]	\$5.00	\$5.00	\$0.00
Duplicate Score Reports [Non-FSCJ Student]	\$10.00	\$10.00	\$0.00
Employee Reliability Inventory (ERI)	\$0.00	\$0.00	\$0.00
English for Academic Purposes (EAP) Accuplacer-ESL Placement Test [FSCJ Student - 1st Attempt]	\$0.00	\$0.00	\$0.00
English for Academic Purposes (EAP) Accuplacer-ESL Placement Test [FSCJ Student - Repeat]	\$32.00	\$32.00	\$0.00
English for Academic Purposes (EAP) Accuplacer-ESL Placement Test [Non-FSCJ Student - 1st Attempt]	\$63.00	\$63.00	\$0.00
English for Academic Purposes (EAP) Accuplacer-ESL Placement Test [Non-FSCJ Student - Repeat]	\$32.00	\$32.00	\$0.00
Findly Assessments	\$35.00	\$35.00	\$0.00
Florida Certification Board	\$30.00	\$30.00	\$0.00
Florida Civic Literacy Competency [FSCJ Student]	\$0.00	\$0.00	\$0.00
Florida Civic Literacy Competency [Non-FSCJ Student]	\$15.00	\$15.00	\$0.00
Florida Civic Literacy Competency Remote [FSCJ Student]	\$8.00	\$8.00	\$0.00
Florida Civic Literacy Competency Remote [Non-FSCJ Student]	\$23.00	\$23.00	\$0.00
Florida Ready to Work	\$0.00	\$0.00	\$0.00
Gainesville Independent Testing Service	\$0.00	\$0.00	\$0.00
GED® Computer-Based Test [Part 1] [REMOVE]	\$38.00	\$0.00	-\$38.00
GED® Computer-Based Test [Part 2] [REMOVE]	\$38.00	\$0.00	-\$38.00
GED® Computer-Based Test [Part 3] [REMOVE]	\$38.00	\$0.00	-\$38.00
GED® Computer-Based Test [Part 4] [REMOVE]	\$38.00	\$0.00	-\$38.00
Health Education Systems, Inc. Admissions Test (HESI-A2)	\$60.00	\$60.00	\$0.00
Health Education Systems, Inc. Admissions Test (HESI-Exit)	\$60.00	\$60.00	\$0.00
Industrial Reading Test	\$0.00	\$0.00	\$0.00
PERT (Postsecondary Education Readiness Test) [FSCJ Student - 1st Attempt]	\$0.00	\$0.00	\$0.00

Subject: Finance: Fees and Charges
(Continued)

PERT (Postsecondary Education Readiness Test) [FSCJ Student - Repeat]	\$32.00	\$32.00	\$0.00
PERT (Postsecondary Education Readiness Test) [Non-FSCJ Student - Repeat]	\$63.00	\$63.00	\$0.00
Proctored Test Services [0.1-1.9 hours]	\$15.00	\$15.00	\$0.00
Proctored Test Services [2.0-2.9 hours]	\$30.00	\$30.00	\$0.00
Proctored Test Services [3.0-3.9 hours]	\$45.00	\$45.00	\$0.00
Proctored Test Services [4.0-4.9 hours]	\$60.00	\$60.00	\$0.00
Proctored Test Services [5 + hours]	\$75.00	\$75.00	\$0.00
Remote Site Testing	\$8.00	\$8.00	\$0.00
Test of Essential Academic Skills (TEAS)	\$45.00	\$45.00	\$0.00
Tests of Adult Basic Education (TABE + Locator)	\$84.00	\$84.00	\$0.00
Tests of Adult Basic Education (TABE Language Only)	\$33.00	\$33.00	\$0.00
Tests of Adult Basic Education (TABE Math Only)	\$33.00	\$33.00	\$0.00
Tests of Adult Basic Education (TABE Reading Only)	\$48.00	\$48.00	\$0.00
Tests of Adult Basic Education (TABE without Locator)	\$69.00	\$69.00	\$0.00
Toledo Chemistry Placement Test	\$30.00	\$30.00	\$0.00
Wiesen Test of Mechanical Ability [FSCJ Student]	\$0.00	\$0.00	\$0.00
Wiesen Test of Mechanical Ability [Non-FSCJ Student]	\$15.00	\$15.00	\$0.00

RATIONALE: Florida Statutes 1009.22(10), Workforce education postsecondary student fees, and 1009.23(12)(a), Florida College System institution student fees, authorize the District Board of Trustees to establish user fees. Assessment of the recommended fees will provide partial recovery of the costs associated with providing these tests.

FISCAL NOTES: The academic assessment fees are expected to generate fee revenues approximating \$161,979.

**Florida State College at Jacksonville
District Board of Trustees**

AGENDA ITEM NO. A – 7.

Subject:	Finance: Fees and Charges (Application Fees)
Meeting Date:	June 9, 2026

RECOMMENDATION: It is recommended that the District Board of Trustees approve the Application Fee as indicated in the table below. No changes are being recommended regarding current rates.

BACKGROUND: Board Rule 6Hx7-4.19, Fees, Charges and Refunds, provides the authority for the College to charge student fees. Florida Statutes 1009.22(10) and 1009.23(12)(a) provides for the District Board of Trustees to assess application fees. Application fees are assessed to all applicants in College Credit and Career Certificate programs unless otherwise prohibited by Florida Statute or Board Rule.

Instructional Program	Current Application Fee/Process	Proposed Application Fee/Process
Upper and Lower-Level College Credit (Advanced & Professional, Postsecondary Vocational, Educator Prep Institution)	\$25 One application fee charged at the time of initial registration regardless of Instructional Program	\$25 One application fee charged at the time of initial registration regardless of Instructional Program
Career Certificate and Applied Technology		
International Students (F-1)	\$80 One application fee charged at the time of initial registration to international students seeking F-1 or other visa-sponsored enrollment	\$80 One application fee charged at the time of initial registration to international students seeking F-1 or other visa-sponsored enrollment

RATIONALE: While no changes to application fees are being presented, the confirmation of the fees on the Board minutes annually documents Board approval.

FISCAL NOTES: The application fees at the current rates are expected to generate fee revenues approximating \$532,073 as presented in the 2026-27 budget.

**Florida State College at Jacksonville
District Board of Trustees**

AGENDA ITEM NO. A – 8.

Subject:	Finance: Fees and Charges (Distance Learning Fee)
Meeting Date:	June 9, 2026

RECOMMENDATION: It is recommended that the District Board of Trustees approve the distance learning fee as identified below. No changes are being recommended regarding current rates.

BACKGROUND: Board Rule 6Hx7-4.19, Fees, Charges and Refunds, provides the authority for the College to charge student fees. Florida Statute 1009.23(16)(a) provides for the District Board of Trustees to assess a distance learning fee for students enrolled in courses listed in the distance learning catalog. These fees may not exceed the additional costs of the services provided which are attributable to the development and delivery of the distance learning course.

User Fees	Current Fee	Proposed Fee
Distance Learning Fee (per credit hour)	\$15.00	\$15.00

RATIONALE: While no changes to tuition rates are being presented, the confirmation of the fees on the Board minutes annually documents Board approval.

FISCAL NOTES: The user fees at the current rates are expected to generate fee revenues approximating \$4,260,276 as presented in the 2026-27 budget.

**Florida State College at Jacksonville
District Board of Trustees**

AGENDA ITEM NO. A – 9.

Subject:	Finance: Fees and Charges (Full Cost of Instruction)
Meeting Date:	June 9, 2026

RECOMMENDATION: It is recommended that the District Board of Trustees approve the following Full Cost of Instruction Fee for students taking certain repeat course enrollments at Florida State College at Jacksonville per Florida Statute 1009.285 to be effective Fall Term 2026-27.

Course Type	Current Fee	Proposed Fee
Bachelor’s and Associate’s College Credit Courses – Full Cost of Instruction Fee	\$289.00	\$286.00

BACKGROUND: Florida Statute 1009.285, fees for repeated enrollment in college-credit courses, provides that students enrolled in the same undergraduate college-credit course more than twice shall pay tuition at 100 percent of the full cost of instruction. The statute further indicates that calculation of the full cost of instruction shall be based upon the system wide average of the prior year’s cost of undergraduate programs for Florida College System institutions. The fees being presented for the Full Cost of Instruction are taken from the 2026 Florida College System Fact Book, which is the most recent system information that is available.

RATIONALE: FSCJ will stay in compliance with Florida Statute 1009.285.

FISCAL NOTES: These fees are minimal and have historically only had small variances from year to year.

**Florida State College at Jacksonville
District Board of Trustees**

AGENDA ITEM NO. A – 10.

Subject:	Finance: Fees and Charges (Transcript Fee)
Meeting Date:	June 9, 2026

RECOMMENDATION: It is recommended that the District Board of Trustees approve the transcript fee as identified below. No changes are being recommended regarding current rates.

BACKGROUND: Board Rule 6Hx7-4.19, Fees, Charges and Refunds, provides the authority for the College to charge student fees. Florida Statutes 1009.22(10) and 1009.23(12)(a) provide for the District Board of Trustees to assess a transcript fee. These fees shall not exceed the cost of the goods or services provided and shall only be charged to students or agencies receiving those goods or services.

User Fees	Current Fee	Proposed Fee
Transcript Fee	\$5.00	\$5.00

RATIONALE: While no changes to tuition rates are being presented, the confirmation of the fees on the Board minutes annually documents Board approval.

FISCAL NOTES: The user fees at the current rates are expected to generate fee revenues approximating \$1,563 as presented in the 2026-27 budget.

**Florida State College at Jacksonville
District Board of Trustees**

AGENDA ITEM NO. A – 11.

Subject:	Finance: Fees and Charges (Tuition Rates)
Meeting Date:	June 9, 2026

RECOMMENDATION: It is recommended that the District Board of Trustees approve the student tuition fees as identified in the tables below. No changes are being recommended regarding current rates.

A schedule of current and proposed credit hour fees is shown below:

Credit Programs (A&P, PSV, Dev. Education, and EPI)

	Florida Residents		Non-Residents		Georgia and Non-Resident Online	
	Current	Proposed	Current	Proposed	Current	Proposed
Tuition	\$82.78	\$82.78	\$82.78	\$82.78	\$82.78	\$82.78
Out-of-State Tuition	\$0.00	\$0.00	\$248.33	\$248.33	\$97.22	\$97.22
Student Financial Aid Fee	\$4.14	\$4.14	\$16.56	\$16.56	\$9.00	\$9.00
Student Activity and Service Fee	\$4.15	\$4.15	\$4.15	\$4.15	\$4.15	\$4.15
Capital Improvement Fee	\$9.67	\$9.67	\$32.89	\$32.89	\$16.40	\$16.40
Technology Fee	\$4.14	\$4.14	\$16.56	\$16.56	\$9.00	\$9.00
Total	\$104.88	\$104.88	\$401.27	\$401.27	\$218.55	\$218.55

Career Certificate and Applied Technology Diploma

	Florida Residents		Non-Residents		Georgia and Non-Resident Online	
	Current	Proposed	Current	Proposed	Current	Proposed
Tuition	\$73.20	\$73.20	\$73.20	\$73.20	\$73.20	\$73.20
Out-of-State Tuition	\$0.00	\$0.00	\$219.60	\$219.60	\$73.20	\$73.20
Student Financial Aid Fee	\$7.20	\$7.20	\$28.80	\$28.80	\$14.40	\$14.40
Student Activity and Service Fee	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Improvement Fee	\$3.60	\$3.60	\$14.64	\$14.64	\$7.32	\$7.32
Technology Fee	\$3.60	\$3.60	\$14.40	\$14.40	\$7.20	\$7.20
Total	\$87.60	\$87.60	\$350.64	\$350.64	\$175.32	\$175.32

Vocational Preparation and Adult Education Programs

	Florida Residents		Non-Residents	
	Current	Proposed	Current	Proposed
Tuition (per term)	\$30.00	\$30.00	\$30.00	\$30.00

Subject: Finance: Fees and Charges
(Continued)

Baccalaureate Programs

	Florida Residents		Non-Residents		Georgia and Non-Resident Online	
	Current	Proposed	Current	Proposed	Current	Proposed
Tuition	\$91.79	\$91.79	\$91.79	\$91.79	\$91.79	\$91.79
Out-of-State Tuition	\$0.00	\$0.00	\$239.32	\$239.32	\$91.79	\$91.79
Student Financial Aid Fee	\$4.59	\$4.59	\$16.56	\$16.56	\$9.18	\$9.18
Student Activity and Service Fee	\$4.15	\$4.15	\$4.15	\$4.15	\$4.15	\$4.15
Capital Improvement Fee	\$11.40	\$11.40	\$32.89	\$32.89	\$21.00	\$21.00
Technology Fee	\$4.59	\$4.59	\$16.56	\$16.56	\$9.18	\$9.18
Total	\$116.52	\$116.52	\$401.27	\$401.27	\$227.09	\$227.09

BACKGROUND: Florida Statute 1009.23 provides for fees to be charged for college credit instruction leading to an associate in arts degree, an associate in applied science degree, an associate in science degree or a baccalaureate degree. In addition, Florida Statute 1009.22 provides for fees to be charged for workforce education programs. These fees are established by individual college District Board of Trustees within ranges implemented by the legislature.

RATIONALE: While no changes to tuition rates are being presented, the confirmation of the fees on the Board minutes annually documents Board approval.

FISCAL NOTES: The student fees at the current rates are expected to generate tuition and fee revenues approximating \$50,455,687 as presented in the 2026-27 budget.

**Florida State College at Jacksonville
District Board of Trustees**

AGENDA ITEM NO. A – 12.

Subject:	Finance: FSCJ ACCESS Program
Meeting Date:	June 9, 2026

RECOMMENDATION: It is recommended that the District Board of Trustees approve the FSCJ ACCESS Program for Fall Term 2026, pursuant to Board Rule 6Hx7-4.19.

BACKGROUND: Florida Statutes 1009.22(9) Workforce education postsecondary student fees and 1009.23(12) Florida College System institution student fees allow the assessment of user fees. State Board Rule 6A-14.054(6), Student Fees, provides that each board of trustees may establish user fees in addition to tuition fees for services that incur unusual costs (specialized software and equipment, equipment and software maintenance, tests, kits, materials, insurance and others). These fees shall not exceed the cost of the goods or services provided and shall only be charged to students or agencies receiving those goods or services.

Florida Statutes allow inclusive access programs when there is documented evidence that the options reduce the cost of textbooks and course materials for students. Students enrolling in courses under this program benefit from significantly reduced textbook costs, as publishers are willing to sell for less when more students purchase the course materials. In most cases, the FSCJ ACCESS program utilizes electronic textbooks and online software. In accordance with Florida Statute 1004.085, Textbook and Instructional Materials Affordability, the FSCJ ACCESS program will utilize an opt-out approach, where students are charged for their books along with their tuition in the participating courses unless the student opts-out of the program. The additional course fees would be exactly what the bookstore provider charges for the course materials. Students enrolled in FSCJ ACCESS classes for Fall Term 2025 had total savings of \$474,057.

RATIONALE: The bookstore is able to provide course materials at lower costs due to volume and contractual arrangements with publishers that allow for the lowest cost for course materials when an inclusive access program is employed. This will ensure access to required resource material on the first day of classes to everyone in the FSCJ ACCESS class and will provide course materials at lower costs. This will guarantee the lowest cost to students because the College is able to secure a below competitive market rate for the material by purchasing in bulk.

FISCAL NOTES: This will have no net fiscal impact on the College.

**Florida State College at Jacksonville
District Board of Trustees**

AGENDA ITEM NO. A – 13.

Subject:	Finance: Fiscal Year 2025-26 Operating Budget Amendment No. 4
Meeting Date:	June 9, 2026

RECOMMENDATION: It is recommended that the District Board of Trustees approve Amendment No. 4 to the Fiscal Year 2025-26 Operating Budget.

BACKGROUND: The District Board of Trustees approved the College’s Operating Budget on June 10, 2025, and Amendment No. 1 was approved August 12, 2025, Amendment No. 2 was approved November 12, 2025, and Amendment 3 was approved February 17, 2026.

<u>Budget Amendment #4, FY 2025-26</u>	Current Budget	Changes	Revised Budget
<u>Opening Reserves July 1, 2025</u>			
Designated Reserve for Insurance	\$ 3,830,000		\$ 3,830,000
Unrestricted Board Reserve	23,168,913		23,168,913
Total Reserves	\$ 26,998,913	\$ 0	\$ 26,998,913
Tuition and Fees	\$ 55,876,926		\$ 55,876,926
State Appropriations	92,989,799		92,989,799
Other Revenue	4,256,344	325,000	4,581,344
Total Revenue	\$ 153,123,069	\$ 325,000	\$ 153,448,069
Total Available Funds	\$ 180,121,982	\$ 325,000	\$ 180,446,982
Personnel	\$ 126,805,115		\$ 126,805,115
Current Expense	30,697,542	\$ 325,000	31,022,542
Transfers	957,594		957,594
Equipment	2,147,118		2,147,118
Total Expenses	\$ 160,607,369	\$ 325,000	\$ 160,932,369
<u>Year-end Reserves, June 30, 2026</u>			
Designated Reserve for Insurance	\$ 3,830,000		\$ 3,830,000
Unrestricted Board Reserve	16,278,362	\$ 0	16,278,362
Total Reserves	\$ 20,108,362	\$ 0	\$ 20,108,362
Total Expenses and Reserves	\$ 180,715,731	\$ 325,000	\$ 181,040,731

Subject: Finance: Fiscal Year 2025-26 Operating Budget Amendment No. 4
(continued)

This budget amendment increases the Fiscal Year 2025-26 Operating Revenue Budget and the Expenditure Budget by \$325,000. Approval of this amendment will allow the College to transfer \$325,000 from the College's quasi-endowment funds to the College's Operating Fund to repay the U.S. Department of Education for financial aid funds disbursed to fraudulent student accounts that received financial aid.

The College has identified irregularities in certain financial aid applications that have resulted in a fraud investigation. Through an internal review, 34 student applications that were disbursed financial aid have been identified as potentially suspicious, indicating possible fraud. This type of financial aid fraud has been reported at institutions nationwide and often involves coordinated misuse of personal information.

The District Board of Trustees approved the College to use FSCJ's quasi-endowment funds to repay the U.S. Department of Education for financial aid funds disbursed to these accounts, in an amount not to exceed \$350,000. The College's quasi-endowment funds were established to produce additional income to support the operations of the College and student financial aid programs while meeting the requirements of safety and liquidity.

RATIONALE: This action involves a routine annual adjustment to the Operating Budget to incorporate year-end fiscal data from the prior year, as well as other noted adjustments. State Board of Education Rule 6A-14.071 authorizes college boards to amend budgets in compliance with laws, rules, and accepted educational and fiscal principles.

FISCAL NOTES: This Amendment increases the 2025-26 Revenue Budget and the Operating Expenditure Budget by \$325,000.

**Florida State College at Jacksonville
District Board of Trustees**

AGENDA ITEM NO. A – 14.

Subject:	Finance: Fiscal Year 2026-27 College Budget
Meeting Date:	June 9, 2026

RECOMMENDATION: It is recommended that the District Board of Trustees approve the College’s 2026-27 Operating Budget at \$159,072,277 as summarized below.

<u>Revenue Budget</u>	
Tuition and Fees	\$59,444,968
State Appropriations	95,580,274
Other	<u>4,047,035</u>
Total Revenue	\$159,072,277
<u>Expense Budget</u>	
Personnel	\$125,946,095
Current Expense	29,439,407
Transfers	2,000,000
Equipment	<u>1,686,775</u>
Total Expense	\$159,072,277
<u>Closing Balances</u>	
Designated Reserves for Insurance Programs	\$3,830,000
June 30, 2027, Unrestricted Board Reserves	<u>15,684,613</u>
Total Reserves	\$19,514,613

BACKGROUND: The Fiscal Year 2026-27 Operating Budget has been prepared in accordance with State Board of Education Rule 6A-14.0716, Florida Statutes 1001.64 and 1011.30, and Section 15.2 of the State Accounting Manual for Florida’s Public Community Colleges.

RATIONALE: The College is required by State Board of Education Rule and Florida Statute to annually prepare its budget for approval by the District Board of Trustees and submission to the Chancellor of Florida Colleges no later than June 30, 2026. The budget was prepared using fee rates in conformity with fees authorized by the Florida Legislature.

FISCAL NOTES: The Fiscal Year 2026-27 Operating Budget is established at \$159,072,277.

**Florida State College at Jacksonville
District Board of Trustees**

AGENDA ITEM NO. A – 15.

Subject:	Finance: Fiscal Year 2026-27 Capital Outlay Budget
Meeting Date:	June 9, 2026

RECOMMENDATION: It is recommended that the District Board of Trustees approve the Fiscal Year 2026-27 Capital Outlay Budget.

BACKGROUND: The Fiscal Year 2026-27 Capital Outlay Budget has been prepared in accordance with State Board of Education Rule 6A-14.0716, Florida Statutes 1001.64 and 1011.30, and Section 15.2 of the State Accounting Manual for Florida’s Public Community Colleges.

RATIONALE: Florida Statute 235.18 and State Board of Education Rule 6A-14.0716(6) state that as part of the official budget, community college trustees shall adopt a capital outlay budget for the capital outlay needs of the college. The proposed budget encompasses projects to maintain facilities, and to renovate priority academic classrooms and labs. This budget shall designate the proposed capital outlay expenditures by project for the year from all fund sources.

FISCAL NOTES: The Fiscal Year 2026-27 Capital Outlay Budget is established at \$48,377,093.

2026-27 Capital Outlay Budget

Total Funds by Source	2026-27 Budget	2025-26 Budget
Capital Improvement Fee Budget	\$ 8,958,474	\$ 10,708,190
Capital Outlay & Debt Service (CO&DS) Budget	\$ 1,799,768	\$ 2,992,393
Transfer Fund Budget	\$ 15,053,702	\$ 14,747,363
Local Funds	\$ 12,065,149	\$ 13,878,802
Public Education Capital Outlay (PECO) Budget	\$ 2,000,000	\$ 2,000,000
Local Government Funds Budget	\$ 8,500,000	\$ 3,500,000
Total Capital Outlay Budget	\$ 48,377,093	\$ 47,826,748

Project Budgets

Capital Improvement Fee Projects

North Campus Nursing Remodel Design Services	\$ 51,950	\$ 127,382
Collegewide Life Safety Upgrades	\$ 755,311	\$ 1,220,548
Collegewide Classroom Tech Upgrades	\$ 552,279	\$ 653,057
Collegewide Site Upgrades	\$ 128,863	\$ 431,625
Collegewide Signage	\$ 862,576	\$ 882,699
IT Infrastructure	\$ 2,110,588	\$ 1,595,838
Computer Lab Refresh	\$ 1,291,652	\$ 1,275,000
Upgrade Science Labs Collegewide	\$ 87,997	\$ 87,997
Energy Performance Upgrades	\$ -	\$ 405
Building Envelope Repairs	\$ 9,283	\$ 984,061
HVAC Upgrades	\$ -	\$ 36,000
Recurring Maintenance	\$ 2,916,371	\$ 2,699,798
Collegewide Interior Upgrades	\$ 113,396	\$ 302,562
Collegewide Interior Renovations	\$ 78,208	\$ 411,218
Total Capital Improvement Fee Budget	\$ 8,958,474	\$ 10,708,190

Capital Outlay & Debt Service (CO&DS) Projects

Replace Fire Alarm Panels at Downtown, South & North	\$ 626,510	\$ 1,688,874
Replace Boiler Downtown	\$ 364,064	\$ 396,000
Replace Chiller Cecil Center	\$ 275,000	\$ 275,000
Replace Alarm & Annunciation System Downtown	\$ 325,000	\$ 325,000
ADA Upgrades	\$ 209,194	\$ 307,519
Total CO&DS Budget	\$ 1,799,768	\$ 2,992,393

Transfer Funded Projects

Fire College Renovations	\$ 950,260	\$ 1,000,000
Collegewide Signage	\$ 312,223	\$ 312,223
North Campus Nursing Remodel	\$ 1,170,781	\$ 1,170,781
Classroom Technology Upgrades	\$ 600,000	\$ 100,000
Collegewide Renovations	\$ 20,438	\$ 164,359
Emergency Hurricane Recovery	\$ 12,000,000	\$ 12,000,000
Total Transfer Funded	\$ 15,053,702	\$ 14,747,363

Project Budgets

Local Funds Projects

	2026-27 Budget	2025-26 Budget
Purchase Property for Cecil Training Hub	\$ 4,000,000	\$ -
Collegewide Campus Upgrades & Renovations	\$ 535,897	\$ 1,754,000
South Campus Veterans' Center	\$ 1,344	\$ 4,139
Design Services for Administrative Office Relocation	\$ 19,357	\$ 19,357
South Campus Bldg. N Boiler Replacement	\$ 270,000	\$ 270,000
HVAC Upgrades & Improvements	\$ 117,412	\$ 210,507
South Campus Gym Bleacher Upgrades	\$ 16,250	\$ 500,000
Collegewide Digital Emergency Communication	\$ -	\$ 15,910
Develop Five-Year Master Plan	\$ 15,959	\$ 15,959
Collegewide Renovations and Repairs	\$ 184,944	\$ 184,944
Sale of Main Street Property	\$ 600,000	\$ 4,600,000
Emergency HVAC Replacement	\$ 1,230,000	\$ 1,230,000
Emergency Structural Repair	\$ 1,073,986	\$ 1,073,986
Emergency Hurricane Recovery	\$ 4,000,000	\$ 4,000,000
Total Local Fund Budget	\$ 12,065,149	\$ 13,878,802

Public Education Capital Outlay (PECO) Projects

Fire Academy Burn Building	\$ 2,000,000	\$ 2,000,000
Total Public Education Capital Outlay (PECO)	\$ 2,000,000	\$ 2,000,000

Local Government Funded Projects

Purchase Property for Cecil Training Hub	\$ 5,000,000	\$ -
Fire College Burn Building	\$ 3,500,000	\$ 3,500,000
Total Local Government Funded Projects	\$ 8,500,000	\$ 3,500,000

Total Capital Outlay Budget

\$ 48,377,093	\$ 47,826,748
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**Florida State College at Jacksonville
District Board of Trustees**

AGENDA ITEM NO. A – 16.

Subject:	Facilities: Capital Improvement Plan, Fiscal Years 2027-28 through 2029-30
Meeting Date:	June 9, 2026

RECOMMENDATION: It is recommended that the District Board of Trustees approve the College's annual Capital Improvement Plan (CIP) as summarized on the attached forms for submission to the Division of Colleges. A copy of the final CIP document is available herein.

BACKGROUND: The CIP is an annual submission to the Division of Colleges, indicating the College's priorities for renovation, remodeling and new construction projects. These projects are based on recommendations included in the College's 2023 Five-Year Educational Plant Survey.

The Survey consists of a complete facilities inventory of all spaces in the College and matches the available space against a five-year forecast of student full-time equivalent (FTE) growth at each campus. A set of standard space requirements for classrooms, labs, student services, administration and other support space categories is applied to the forecast growth and compared to the existing inventory. Deficiencies in each category are calculated by comparing the existing available space against the state space requirements. The CIP identifies the space needs and addresses the needs in the College priority projects. The CIP is submitted to the Division of Colleges for prioritization along with the other 27 college plans, and a consolidated list is presented to the next Legislature for Public Education Capital Outlay (PECO) funding.

The College's highest priorities in the CIP include remodeling, renovation, and maintenance as follows:

1. CECIL CENTER WORKFORCE HUB
2. DEFERRED MAINTENANCE

The requirement set forth by the Florida College System is to only present two priority projects annually for consideration. A complete list can be found on the attached CIP-2 Summary document.

	2027-28 Request
Remodeling	\$19,084,031
Maintenance	\$39,384,500
Total	\$58,468,531

RATIONALE: The CIP outlines the College's renovation and remodeling projects in order of priority based on forecasted growth in the Survey. The plan forms the basis for inclusion of these projects on the Commissioner of Education Legislative Funding Request.

FISCAL NOTES: If approved, these projects will be funded by PECO funds from the State. In addition, the College's Capital Outlay Plan for FY 27/28 identifies select projects to be completed in 2026/27 with partial funding from Capital Improvement Funds (local funds).

**FLORIDA COLLEGE SYSTEM
CAPITAL IMPROVEMENT PLAN &
LEGISLATIVE BUDGET REQUEST
FY 2027-28**

TRANSMITTAL FORM

COLLEGE Florida State College at Jacksonville

APPROVED BY BOARD OF TRUSTEES June 9, 2026
(DATE)

SIGNATURE OF PRESIDENT OR DESIGNEE _____

PRINT NAME John Avendano

TITLE College President

DATE May 27, 2026

CONTACT PERSON NAME Morris A. Bellick

TELEPHONE (904) 632-3244

E-MAIL Morris.A.Bellick@fscj.edu

**FLORIDA COLLEGE SYSTEM
CIP 1
CURRENT STATUS OF FUNDED & BUDGETED PROJECTS FOR
YEAR 2026-27**

CIP 1

COLLEGE: Florida State College at Jacksonville
DATE: 9-Jun-26

PROJECT TITLE (Include Site)	SITE No.	FUNDING SOURCE(s)	YEAR(S) FUNDED	GROSS SQUARE FEET (GSF)	PRIOR APPROPRIATED STATE FUNDS*	ADDITIONAL APPROPRIATED STATE FUNDS REQUIRED*	AMOUNT OF OTHER FUNDS	TOTAL PROJECT COSTS	ON APPROVED SURVEY?*	ON APPROVED PPL?***	CURRENT STATUS (Select One from List)	ESTIMATED OR ACTUAL COMPLETION DATE
BUILDING ENVELOPE UPGRADES- (1) DOWNTOWN												
BUILDING ENVELOPE UPGRADES- (1) DOWNTOWN- BLD U- URC BUILDING ENVELOPE/REMOVAL AND REPLACEMENT CURTAIN WALL SYSTEM	1	STATE- DM	2021-22	NA	\$3,129,097.32			\$3,129,097.32	YES	YES	COMPLETE	9/30/2025
BUILDING ENVELOPE UPGRADES- (7) DEERWOOD												
BUILDING ENVELOPE UPGRADES- (7) DEERWOOD- SITE- CURTAINWALL, MAIN ENTRY, BALCONY REPAIRS (SCOPE 1 & 2 INTERIOR STAIRS & LLC BALCONY)	7	CIF/LOCAL	2024-25	NA			\$1,167,975.91	\$1,167,975.91	YES	YES	COMPLETE	4/30/2026
HVAC UPGRADES & IMPROVEMENTS- (1) DOWNTOWN												
HVAC UPGRADES & IMPROVEMENTS- (1) DOWNTOWN- BLD T- (3) BOILER REPLACEMENT	1	CIF/ LOCAL	2025-26	NA			\$429,435.79	\$429,435.79	YES	YES	CONSTRUCTION	9/30/2026
HVAC UPGRADES & IMPROVEMENTS- (1) DOWNTOWN- BLD T- VALVE REPLACEMENT	2	CIF/ LOCAL	2025-26	NA			\$241,317.00	\$241,317.00	YES	YES	CONSTRUCTION	12/30/2026
HVAC UPGRADES & IMPROVEMENTS- (4) SOUTH												
HVAC UPGRADES & IMPROVEMENTS- (4) SOUTH- BLD M1- CRAC UNIT COMPRESSOR REPLACEMENT	4	CIF/ LOCAL	2025-26	NA			\$126,622.37	\$126,622.37	YES	YES	COMPLETE	1/31/2026
HVAC UPGRADES & IMPROVEMENTS- (4) SOUTH- BLD N- BOILER REPLACEMENT	4	CIF/ LOCAL	2025-26	NA			\$100,539.70	\$100,539.70	YES	YES	CONSTRUCTION	7/30/2026
HVAC UPGRADES & IMPROVEMENTS- (4) SOUTH- SITE- PLANT PUMP UNIT	4	CIF/ LOCAL	2025-26	NA			\$93,877.88	\$93,877.88	YES	YES	COMPLETE	1/31/2026
HVAC UPGRADES & IMPROVEMENTS- (8) CECIL												
HVAC UPGRADES & IMPROVEMENTS- (8) CECIL- BLD A- CHILLER REPLACEMENT	8	CIF/ LOCAL	2025-26	NA			\$263,220.57	\$263,220.57	YES	YES	CONSTRUCTION	6/30/2026
INTERIOR REN/REM- (1) DOWNTOWN												
INTERIOR REN/REM- (1) DOWNTOWN- BLD SITE- CLASSROOM UPGRADES	1	CIF	2023-24	NA			\$63,583.36	\$63,583.36	YES	YES	COMPLETE	6/30/2026
INTERIOR REN/REM- (1) DOWNTOWN- BLD AU- CORPORATE RESTACK	1	LOCAL	2024-25	NA			\$13,685.00	\$13,685.00	YES	YES	COMPLETE	6/30/2026
INTERIOR REN/REM- (1) DOWNTOWN- BLD C- CAFÉ FRISCH EQUIPMENT INFRASTRUCTURE	1	CIF/ LOCAL	2022-23	NA			\$10,380.00	\$10,380.00	YES	YES	COMPLETE	6/30/2026
INTERIOR REN/REM- (1) DOWNTOWN- BLD U- CAREER JOB PLACEMENT CENTER EXPANSION, (1) PROGRAMMING, CONCEPTUAL DESIGN, MARKETING, (2) BUILD CONSTRUCTION	1	CIF/ LOCAL	2022-23	NA			\$35,000.00	\$35,000.00	YES	YES	PLANNING	6/30/2026
INTERIOR REN/REM- (2) NORTH												
INTERIOR REN/REM- (2) NORTH- BLD BCE- NURSING MODERNIZATION REN/REM	2	DONATION/ CIF/ LOCAL	2024-25	NA			\$515,048.96	\$515,048.96	YES	YES	DESIGN	6/30/2028
INTERIOR REN/REM- (2) NORTH- BLD C- SCIENCE LAB UPGRADES (2 LABS PER YEAR THROUGHOUT THE COLLEGE)	2	CIF/ LOCAL	2022-24	NA			\$1,413,077.19	\$1,413,077.19	YES	YES	COMPLETE	6/30/2026
INTERIOR REN/REM- (2) NORTH- BLD E- STUDENT SERVICES DESIGN	2	CIF/ LOCAL	2021-24	NA			\$27,340.00	\$27,340.00	YES	YES	COMPLETE	6/30/2026
INTERIOR REN/REM- (2) NORTH- BLD F- ATHLETIC REN	2	CIF	2024-25	NA			\$93,523.71	\$93,523.71	YES	YES	COMPLETE	6/30/2026
INTERIOR REN/REM- (2) NORTH- BLD SITE- CLASSROOM UPGRADES	2	CIF	2023-24	NA			\$49,423.17	\$49,423.17	YES	YES	COMPLETE	6/30/2026
INTERIOR REN/REM- (2) NORTH- BLD A- CARDIOVASCULAR DMS REN	2	DONATION	2025-26	NA			\$244,000.00	\$244,000.00	YES	YES	DESIGN	6/30/2027
INTERIOR REN/REM- (2) NORTH- BLD A- HISTOLOGY REN	2	FUND 1 TRANSFER / DONATION	2025-26	NA			\$1,400,000.00	\$1,400,000.00	YES	YES	DESIGN	6/30/2027
INTERIOR REN/REM- (3) KENT												
INTERIOR REN/REM- (3) KENT- BLD E- AUDITORIUM STAGE UPGRADES	3	CIF/ LOCAL	2022-23	NA			\$83,573.70	\$83,573.70	YES	YES	CONSTRUCTION	9/30/2025

**FLORIDA COLLEGE SYSTEM
CIP 1
CURRENT STATUS OF FUNDED & BUDGETED PROJECTS FOR
YEAR 2026-27**

CIP 1

COLLEGE: Florida State College at Jacksonville
DATE: 9-Jun-26

PROJECT TITLE (Include Site)	SITE No.	FUNDING SOURCE(s)	YEAR(S) FUNDED	GROSS SQUARE FEET (GSF)	PRIOR APPROPRIATED STATE FUNDS*	ADDITIONAL APPROPRIATED STATE FUNDS REQUIRED*	AMOUNT OF OTHER FUNDS	TOTAL PROJECT COSTS	ON APPROVED SURVEY?*	ON APPROVED PPL?***	CURRENT STATUS (Select One from List)	ESTIMATED OR ACTUAL COMPLETION DATE
INTERIOR REN/REM- (3) KENT- BLD E- SCIENCE LAB UPGRADES (2 LABS PER YEAR THROUGHOUT THE COLLEGE)	3	CIF/LOCAL	2023-24	NA			\$1,385,803.89	\$1,385,803.89	YES	YES	COMPLETE	6/30/2026
INTERIOR REN/REM- (3) KENT- BLD SITE- CLASSROOM UPGRADES	3	CIF	2023-24	NA			\$49,991.96	\$49,991.96	YES	YES	COMPLETE	6/30/2026
INTERIOR REN/REM- (4) SOUTH												
INTERIOR REN/REM- (4) SOUTH- BLD R- GYM BLEACHER REPLACEMENT	4	LOCAL	2022-23	NA			\$478,189.54	\$478,189.54	YES	YES	COMPLETE	6/30/2026
INTERIOR REN/REM- (4) SOUTH- BLD SITE- CLASSROOM UPGRADES	4	CIF	2023-24	NA			\$44,698.03	\$44,698.03	YES	YES	COMPLETE	6/30/2026
INTERIOR REN/REM- (4) SOUTH- BLD W1/6- FIRE ACADEMY REN REM	4	CIF/ LOCAL	2025-26	NA			\$175,000.00	\$175,000.00	YES	YES	PLANNING	6/30/2027
INTERIOR REN/REM- (4) SOUTH- BLD R- ATHLETICS LAUNDRY REN	4	CIF/ LOCAL	2025-26	NA			\$65,644.05	\$65,644.05	YES	YES	PLANNING	6/30/2027
INTERIOR REN/REM- (6) NASSAU												
INTERIOR REN/REM- (6) NASSAU- BLD A- SCIENCE LAB REN/REM	6	FUND 1 TRANSFER	2023-24	NA			\$1,011,527.45	\$1,011,527.45	YES	YES	CONSTRUCTION	6/30/2026
INTERIOR REN/REM- (7) DEERWOOD												
INTERIOR REN/REM- (7) DEERWOOD- BLD B- CONFERENCE CENTER REN	7	FUND 1 TRANSFER	2023-24	NA			\$273,908.00	\$273,908.00	YES	YES	COMPLETE	6/30/2026
INTERIOR REN/REM- (7) DEERWOOD- BLD SITE- ADA SIGNAGE REPLACEMENT	7	CIF/ CODS	2024-25	NA			\$58,631.08	\$58,631.08	YES	YES	FURNISHING	6/30/2026
INTERIOR REN/REM- (7) DEERWOOD- BLD SITE- CLASSROOM UPGRADES	7	CIF	2023-24	NA			\$30,855.00	\$30,855.00	YES	YES	COMPLETE	6/30/2026
INTERIOR REN/REM- (7) DEERWOOD- SITE- CENTER STAGE AREA, VINYL FLOORING REPLACEMENT	7	CIF/ LOCAL	2025-26	NA			\$23,224.94	\$23,224.94	YES	YES	FURNISHING	9/30/2026
INTERIOR REN/REM- (7) DEERWOOD- SITE- NURSING OFFICE REN/ REM	7	FUND 1 TRANSFER	2025-26	NA			\$21,087.81	\$21,087.81	YES	YES	PLANNING	12/30/2026
INTERIOR REN/REM- (8) CECIL												
INTERIOR REN/REM- (8) CECIL- BLD SITE- CLASSROOM UPGRADES	8	CIF	2023-24	NA			\$31,429.50	\$31,429.50	YES	YES	COMPLETE	6/30/2026
INTERIOR REN/REM- (8) CECIL- BLD K- LOW VOLTAGE ELECTRICAL LAB	8	CIF/ GRANT	2025-26	NA			\$44,865.41	\$44,865.41	YES	YES	COMPLETE	5/30/2026
LIFE SAFETY- (1) DOWNTOWN												
LIFE SAFETY- (1) DOWNTOWN- SITE- FIRE PANEL REPLACEMENT	1	CODS/ CIF/ LOCAL	2024-25	NA			\$762,444.36	\$762,444.36	YES	YES	CONSTRUCTION	9/30/2026
LIFE SAFETY- (1) DOWNTOWN- SITE- ALARM & ANNUNCIATION SYSTEM REPLACEMENT (BOGEN)	1	CIF/ LOCAL	2025-26	NA			\$195,260.68	\$195,260.68	YES	YES	CONSTRUCTION	9/30/2026
LIFE SAFETY- (4) SOUTH												
LIFE SAFETY- (4) SOUTH- BLD A-G- TOWER I & J ELEVATOR MODERNIZATION	4	STATE- DM/ CIF/ LOCAL	2022-23	NA	\$430,147.00		\$28,927.98	\$459,074.98	YES	YES	COMPLETE	2/28/2026
LIFE SAFETY- (4) SOUTH- BLD SITE- FIRE PANEL REPLACEMENT	4	CIF/LOCAL/ CODS	2023-24	NA			\$1,588,897.09	\$1,588,897.09	YES	YES	CONSTRUCTION	12/31/2027
LIFE SAFETY- (6) NASSAU												
LIFE SAFETY- (6) NASSAU- BLD ABCT- DOOR ACCESS CONTROL	6	CIF/LOCAL	2024-25	NA			\$194,348.30	\$194,348.30	YES	YES	COMPLETE	6/30/2025
LIFE SAFETY- (6) NASSAU- BLD SITE- FIRE PANEL REPLACEMENT	6	CIF/LOCAL	2023-24	NA			\$230,489.00	\$230,489.00	YES	YES	COMPLETE	6/30/2025
LIFE SAFETY- (7) DEERWOOD												
LIFE SAFETY- (7) DEERWOOD- SITE- DOOR HARDENING	7	CIF/LOCAL	2025-26	NA			\$389,000.00	\$389,000.00	YES	YES	PLANNING	12/30/2026
LIFE SAFETY- (8) CECIL												
LIFE SAFETY- (8) CECIL- DOOR ACCESS CONTROL	8	CIF/LOCAL	2024-25	NA			\$295,994.83	\$295,994.83	YES	YES	COMPLETE	6/30/2025
LIFE SAFETY- (10) ADMINISTRATIVE OFFICES												
LIFE SAFETY- (10) AO- BLD O- 2X ELEVATOR MODERNIZATION	10	STATE- DM	2022-23	NA	\$385,392.00			\$385,392.00	YES	YES	COMPLETE	2/28/2026

**FLORIDA COLLEGE SYSTEM
CIP 1
CURRENT STATUS OF FUNDED & BUDGETED PROJECTS FOR
YEAR 2026-27**

CIP 1

COLLEGE: Florida State College at Jacksonville
DATE: 9-Jun-26

PROJECT TITLE (Include Site)	SITE No.	FUNDING SOURCE(s)	YEAR(S) FUNDED	GROSS SQUARE FEET (GSF)	PRIOR APPROPRIATED STATE FUNDS*	ADDITIONAL APPROPRIATED STATE FUNDS REQUIRED*	AMOUNT OF OTHER FUNDS	TOTAL PROJECT COSTS	ON APPROVED SURVEY?*	ON APPROVED PPL?***	CURRENT STATUS (Select One from List)	ESTIMATED OR ACTUAL COMPLETION DATE
LIFE SAFETY- (10) A0-BLD 0- FIRE PANEL REPLACEMENT	1	CODS/ CIF/ LOCAL	2024-25	NA			\$227,046.20	\$227,046.20	YES	YES	CONSTRUCTION	9/30/2026
RMC- (0) COLLEGE												
RMC- (0) COLLEGE- ADVERTISEMENTS FOR BID ANNUAL	0	CIF/LOCAL	2025-26	NA			\$0.00	\$0.00	YES	YES	COMPLETE	6/30/2026
RMC- (0) COLLEGE- ASBESTOS SURVEYS/ TESTING ANNUAL	0	CIF/LOCAL	2025-26	NA			\$3,530.00	\$3,530.00	YES	YES	COMPLETE	6/30/2026
RMC- (0) COLLEGE- CMMS SOFTWARE RENEWAL	0	CIF/LOCAL	2025-26	NA			\$64,151.18	\$64,151.18	YES	YES	COMPLETE	6/30/2026
RMC- (0) COLLEGE- CONTRACTED PAINTING ANNUAL	0	CIF/LOCAL	2025-26	NA			\$64,221.07	\$64,221.07	YES	YES	COMPLETE	6/30/2026
RMC- (0) COLLEGE- ELECTRICAL MAINTENANCE ANNUAL	0	CIF/LOCAL	2025-26	NA			\$75,218.12	\$75,218.12	YES	YES	COMPLETE	6/30/2026
RMC- (0) COLLEGE- ELEVATOR INSPECTION, TESTING, CERTIFICATES	0	CIF/LOCAL	2025-26	NA			\$11,273.00	\$11,273.00	YES	YES	COMPLETE	6/30/2026
RMC- (0) COLLEGE- ELEVATOR MAINTENANCE & REPAIR ANNUAL	0	CIF/LOCAL	2025-26	NA			\$42,327.00	\$42,327.00	YES	YES	COMPLETE	6/30/2026
RMC- (0) COLLEGE- FENCE EXTERIOR MAINTENANCE ANNUAL	0	CIF/LOCAL	2025-26	NA			\$74,039.98	\$74,039.98	YES	YES	COMPLETE	6/30/2026
RMC- (0) COLLEGE- FIRE ALARM ENGINEERING ANNUAL	0	CIF/LOCAL	2025-26	NA			\$10,110.00	\$10,110.00	YES	YES	COMPLETE	6/30/2026
RMC- (0) COLLEGE- FIRE PROTECTION INSPECTION ANNUAL	0	CIF/LOCAL	2025-26	NA			\$219,365.47	\$219,365.47	YES	YES	COMPLETE	6/30/2026
RMC- (0) COLLEGE- FLOOR MAINTENANCE ANNUAL	0	CIF/LOCAL	2025-26	NA			\$152,097.16	\$152,097.16	YES	YES	COMPLETE	6/30/2026
RMC- (0) COLLEGE- FUME HOOD INSPECTIONS ANNUAL	0	CIF/LOCAL	2025-26	NA			\$6,950.00	\$6,950.00	YES	YES	COMPLETE	6/30/2026
RMC- (0) COLLEGE- GENERATOR COMPRESSOR ANNUAL	0	CIF/LOCAL	2025-26	NA			\$38,193.27	\$38,193.27	YES	YES	COMPLETE	6/30/2026
RMC- (0) COLLEGE- HVAC CHILLER MAINTENANCE ANNUAL	0	CIF/LOCAL	2025-26	NA			\$647,607.96	\$647,607.96	YES	YES	COMPLETE	6/30/2026
RMC- (0) COLLEGE- KITCHEN GREASE TRAP MAINTENANCE ANNUAL	0	CIF/LOCAL	2025-26	NA			\$21,739.48	\$21,739.48	YES	YES	COMPLETE	6/30/2026
RMC- (0) COLLEGE- MISC LOCKS, SIGNS, DOORS ANNUAL	0	CIF/LOCAL	2025-26	NA			\$129,468.95	\$129,468.95	YES	YES	COMPLETE	6/30/2026
RMC- (0) COLLEGE- PLUMBING ANNUAL MAINTENANCE ANNUAL	0	CIF/LOCAL	2025-26	NA			\$108,195.99	\$108,195.99	YES	YES	COMPLETE	6/30/2026
RMC- (0) COLLEGE- PRESSURE WASHING ANNUAL	0	CIF/LOCAL	2025-26	NA			\$99,858.58	\$99,858.58	YES	YES	COMPLETE	6/30/2026
RMC- (0) COLLEGE- REPAIRS PERFORMANCE CONTRACTING	0	CIF/ LOCAL	2025-26	NA			\$99,561.20	\$99,561.20	YES	YES	COMPLETE	6/30/2026
RMC- (0) COLLEGE- ROOF MAINTENANCE	0	CIF/ LOCAL	2025-26	NA			\$16,359.85	\$16,359.85	YES	YES	COMPLETE	6/30/2026
SITE UPGRADES- (0) COLLEGE WIDE												
SITE UPGRADES- (0) COLLEGE WIDE- BUILDING IDS	ALL	CIF/ LOCAL	2021-22	NA			\$98,424.85	\$98,424.85	YES	YES	COMPLETE	5/30/2026
SITE UPGRADES- (0) COLLEGE WIDE- MONUMENT SIGNS - LARGE & MEDIUM	ALL	CIF/ LOCAL	2022-23	NA			\$1,068,170.00	\$1,068,170.00	YES	YES	PLANNING	12/30/2026
SITE UPGRADES- (0) COLLEGE WIDE- PUBLIC SERVICES UPGRADES: NC CRIMINAL JUSTICE CENTER, SC FIRE ACADEMY/ SC EMS	ALL	STATE- DM/ CIF/ LOCAL	2022-23	NA	\$1,381,122.06		\$594,472.26	\$1,975,594.32	YES	YES	COMPLETE	12/30/2025
SITE UPGRADES- (0) COLLEGE WIDE- SITES- LIBRARY SERVICES MASTER PLANNING	ALL	CIF/LOCAL	2025-26	NA			\$40,000.00	\$40,000.00	YES	YES	PLANNING	6/30/2027
SITE UPGRADES- (1) DOWNTOWN												
SITE UPGRADES- (1) DOWNTOWN- WAREHOUSE DESIGN	1	LOCAL	2024-25	NA			\$23,222.50	\$23,222.50	YES	YES	COMPLETE	12/30/2025
SITE UPGRADES- (2) NORTH												
SITE UPGRADES- (2) NORTH- BLD SITE- TOWER STAIRWELL PAINTING	2	CIF/LOCAL	2023-24	NA			\$18,000.00	\$18,000.00	YES	YES	COMPLETE	6/30/2025
SITE UPGRADES- (2) NORTH- BLD E- BOILER REPLACEMENT	2	CIF/LOCAL	2024-25	NA			\$283,004.59	\$283,004.59	YES	YES	COMPLETE	8/30/2025

**FLORIDA COLLEGE SYSTEM
CIP 1
CURRENT STATUS OF FUNDED & BUDGETED PROJECTS FOR
YEAR 2026-27**

CIP 1

COLLEGE: Florida State College at Jacksonville
DATE: 9-Jun-26

PROJECT TITLE (Include Site)	SITE No.	FUNDING SOURCE(s)	YEAR(S) FUNDED	GROSS SQUARE FEET (GSF)	PRIOR APPROPRIATED STATE FUNDS*	ADDITIONAL APPROPRIATED STATE FUNDS REQUIRED*	AMOUNT OF OTHER FUNDS	TOTAL PROJECT COSTS	ON APPROVED SURVEY?*	ON APPROVED PPL?***	CURRENT STATUS (Select One from List)	ESTIMATED OR ACTUAL COMPLETION DATE
SITE UPGRADES- (2) NORTH- EXT- CJC SKID PAD REPAIR	2	CIF/LOCAL	2025-26	NA			\$90,016.75	\$90,016.75	YES	YES	COMPLETE	12/30/2025
SITE UPGRADES- (4) SOUTH												
SITE UPGRADES- (4) SOUTH- PYTU- REPLACE CRUMBLING INFRASTRUCTURE (CORRODED DAMAGE PIPES)	4	STATE- DM	2022-23	NA	\$571,388.57			\$571,388.57	YES	YES	COMPLETE	7/30/2025
SITE UPGRADES- (4) SOUTH- EXT- COVERED WALKWAY JOINT REPAIR	4	CIF/LOCAL	2025-26	NA			\$136,792.11	\$136,792.11	YES	YES	PLANNING	6/30/2026
SITE UPGRADES- (4) SOUTH- SITE- BURN BUILDINGS NEW CONSTRUCTION	4	CIF/ LOCAL/ CITY OF JACKSONVILLE FUNDS	2025-26	NA			\$54,498.98	\$54,498.98	YES	YES	COMPLETE	6/30/2026
SITE UPGRADES- (6) NASSAU												
SITE UPGRADES- (6) NASSAU- SITE- GAS TANK	6	CIF/ LOCAL	2025-26	NA			\$6,738.11	\$6,738.11	YES	YES	CONSTRUCTION	6/30/2026
SITE UPGRADES- (6) NASSAU- SITE- OUTDOOR RETREAT CENTER REN	6	CIF/ LOCAL	2025-26	NA			\$100,000.00	\$100,000.00	YES	YES	FURNISHING	7/30/2026
SITE UPGRADES- (6) NASSAU- SITE- SHED	6	CIF/ LOCAL	2025-26	NA			\$104,416.21	\$104,416.21	YES	YES	COMPLETE	4/30/2026
SITE UPGRADES- (7) DEERWOOD												
SITE UPGRADES- (7) DEERWOOD- BLD P- PARKING GARAGE JOINT REPAIR DESIGN	7	CIF/ LOCAL	2024-25	NA			\$21,753.40	\$21,753.40	YES	YES	PLANNING	6/30/2027
SITE UPGRADES- (7) DEERWOOD- SITE- ENTRY CANOPY REPAIRS (SCOPES 3 & 4, GARAGE ENTRANCE CANOPY AND BARREL VAULT ENTRANCES)	7	CIF/LOCAL	2025-26	NA			\$308,984.54	\$308,984.54	YES	YES	COMPLETE	6/30/2026
SITE UPGRADES- (8) CECIL												
SITE UPGRADES- (8) CECIL- SITE- SAN JOSE CHARTER SCHOOL BUILDING ACQUISITION	8	CIF/ LOCAL/ CITY OF JACKSONVILLE FUNDS	2025-2026	NA			\$9,000,000.00	\$9,000,000.00	YES	YES	PLANNING	6/30/2027
SITE UPGRADES- (8) CECIL- BLD B- CECIL CENTER WORKFORCE TRAINING INSTITUTE	8	CIF/ LOCAL/ FOUNDATION/ GRANTS	2025-2029	NA		\$19,084,032.00	\$5,944,865.00	\$25,028,897.00	YES	YES	PLANNING	6/30/2029
FY26-27 PROJECTS												
BUILDING ENVELOPE UPGRADES- (1) DOWNTOWN												
BUILDING ENVELOPE UPGRADES- (1) DOWNTOWN- BLD C- EXT BUILDING VENEER REHAB, ROOF	1	CIF/ LOCAL	2026-2027	NA			\$75,000.00	\$75,000.00	YES	YES	PLANNING	6/30/2027
BUILDING ENVELOPE UPGRADES- (2) NORTH												
BUILDING ENVELOPE UPGRADES- (2) NORTH- BLD F- METAL CURVE ROOF RECOAT	2	CIF/ LOCAL	2026-2027	NA			\$34,760.00	\$34,760.00	YES	YES	PLANNING	6/30/2027
BUILDING ENVELOPE UPGRADES- (4) SOUTH												
BUILDING ENVELOPE UPGRADES- (4) SOUTH- BLD A-F- GLAZING, BRICK SEALANT, AND JOINT REPAIR	4	CIF/ LOCAL	2026-2027	NA			\$50,000.00	\$50,000.00	YES	YES	PLANNING	6/30/2027
BUILDING ENVELOPE UPGRADES- (7) DEERWOOD												
BUILDING ENVELOPE UPGRADES- (7) DEERWOOD- EXT- TUNNEL VENEER WALLS	7	CIF/ LOCAL	2026-2027	NA			\$250,000.00	\$250,000.00	YES	YES	PLANNING	6/30/2027
HVAC UPGRADES & IMPROVEMENTS- (2) NORTH												
HVAC UPGRADES & IMPROVEMENTS- (2) NORTH- BLD P- CHILLER REPLACEMENT & PUMPS	2	CIF/ LOCAL	2026-2027	NA			\$300,000.00	\$300,000.00	YES	YES	PLANNING	6/30/2027
HVAC UPGRADES & IMPROVEMENTS- (3) KENT												
HVAC UPGRADES & IMPROVEMENT- (3) KENT- SITE- TRANE LIGHTING PANLE REPLACMENT	3	CIF/ LOCAL	2026-2027	NA			\$30,000.00	\$30,000.00	YES	YES	PLANNING	6/30/2027
HVAC UPGRADES & IMPROVEMENTS- (4) SOUTH												
HVAC UPGRADES & IMPROVEMENTS- (4) SOUTH- BLD M2- VAV REPLACEMENT	4	CIF/ LOCAL	2026-2027	NA			\$40,000.00	\$40,000.00	YES	YES	PLANNING	6/30/2027
HVAC UPGRADES & IMPROVEMENTS- (4) SOUTH- BLD M4- ISOLATE HEAT OPERATION	4	CIF/ LOCAL	2026-2027	NA			\$100,000.00	\$100,000.00	YES	YES	PLANNING	6/30/2027
HVAC UPGRADES & IMPROVEMENTS- (6) NASSAU												

**FLORIDA COLLEGE SYSTEM
CIP 1
CURRENT STATUS OF FUNDED & BUDGETED PROJECTS FOR
YEAR 2026-27**

CIP 1

COLLEGE: Florida State College at Jacksonville
DATE: 9-Jun-26

PROJECT TITLE (Include Site)	SITE No.	FUNDING SOURCE(s)	YEAR(S) FUNDED	GROSS SQUARE FEET (GSF)	PRIOR APPROPRIATED STATE FUNDS*	ADDITIONAL APPROPRIATED STATE FUNDS REQUIRED*	AMOUNT OF OTHER FUNDS	TOTAL PROJECT COSTS	ON APPROVED SURVEY?*	ON APPROVED PPL?***	CURRENT STATUS (Select One from List)	ESTIMATED OR ACTUAL COMPLETION DATE
HVAC UPGRADES & IMPROVEMENTS- (6) NASSAU- SITE- CONTROLS BUILDING OPTIMIZATION	6	CIF/ LOCAL	2026-2027	NA			\$20,000.00	\$20,000.00	YES	YES	PLANNING	6/30/2027
HVAC UPGRADES & IMPROVEMENTS- (6) NASSAU- SITE- 170 TON CHILLER REPLACEMENT & PUMPS	6	CIF/ LOCAL	2026-2027	NA			\$350,000.00	\$350,000.00	YES	YES	PLANNING	6/30/2027
HVAC UPGRADES & IMPROVEMENTS- (8) CECIL												
HVAC UPGRADES & IMPROVEMENTS- (8) CECIL- BLD A- FUME HOOD CONTROL UPDATE	8	CIF/ LOCAL	2026-2027	NA			\$48,000.00	\$48,000.00	YES	YES	PLANNING	6/30/2027
LIFE SAFETY- (1) DOWNTOWN												
LIFE SAFETY- (1) DOWNTOWN- BLD A- ELEVATOR MODERNIZATION	1	CIF/ LOCAL	2026-2027	NA			\$180,000.00	\$180,000.00	YES	YES	PLANNING	6/30/2027
LIFE SAFETY- (7) DEERWOOD												
LIFE SAFETY- (7) DEERWOOD- SITE- 30X DOOR ACCESS CONTROLS	7	CIF/ LOCAL	2026-2027	NA			\$50,000.00	\$50,000.00	YES	YES	PLANNING	6/30/2027
LIFE SAFETY- (7) DEERWOOD- BLD B- 2X SUBPUMP REPLACEMENT	7	CIF/ LOCAL	2026-2027	NA			\$20,000.00	\$20,000.00	YES	YES	PLANNING	6/30/2027
LIFE SAFETY- (7) DEERWOOD- BLD P- BATTERY BACK UP LIGHT DESIGN	7	CIF/ LOCAL	2026-2027	NA			\$30,000.00	\$30,000.00	YES	YES	PLANNING	6/30/2027
LIFE SAFETY- (7) DEERWOOD- SITE- DOOR CLOSURE REPLACEMENT	7	CIF/ LOCAL	2026-2027	NA			\$45,000.00	\$45,000.00	YES	YES	PLANNING	6/30/2027
LIFE SAFETY- (8) CECIL												
LIFE SAFETY- (8) CECIL- BLD H- ELEVATOR REPLACEMENT	8	CIF/ LOCAL	2026-2027	NA			\$166,400.00	\$166,400.00	YES	YES	PLANNING	6/30/2027
RMC- (0) COLLEGE												
RMC- (0) COLLEGE- ADVERTISEMENTS FOR BID ANNUAL	0	CIF/LOCAL	2026-27	NA			\$7,000.00	\$7,000.00	YES	YES	PLANNING	6/30/2027
RMC- (0) COLLEGE- ASBESTOS SURVEYS/ TESTING ANNUAL	0	CIF/LOCAL	2026-27	NA			\$5,255.00	\$5,255.00	YES	YES	PLANNING	6/30/2027
RMC- (0) COLLEGE- CMMS SOFTWARE RENEWAL	0	CIF/LOCAL	2026-27	NA			\$76,261.00	\$76,261.00	YES	YES	PLANNING	6/30/2027
RMC- (0) COLLEGE- CONTRACTED PAINTING ANNUAL	0	CIF/LOCAL	2026-27	NA			\$90,000.00	\$90,000.00	YES	YES	PLANNING	6/30/2027
RMC- (0) COLLEGE- ELECTRICAL MAINTENANCE ANNUAL	0	CIF/LOCAL	2026-27	NA			\$125,500.00	\$125,500.00	YES	YES	PLANNING	6/30/2027
RMC- (0) COLLEGE- ELEVATOR INSPECTION, TESTING, CERTIFICATES	0	CIF/LOCAL	2026-27	NA			\$16,250.00	\$16,250.00	YES	YES	PLANNING	6/30/2027
RMC- (0) COLLEGE- ELEVATOR MAINTENANCE & REPAIR ANNUAL	0	CIF/LOCAL	2026-27	NA			\$85,000.00	\$85,000.00	YES	YES	PLANNING	6/30/2027
RMC- (0) COLLEGE- FENCE EXTERIOR MAINTENANCE ANNUAL	0	CIF/LOCAL	2026-27	NA			\$96,217.00	\$96,217.00	YES	YES	PLANNING	6/30/2027
RMC- (0) COLLEGE- FIRE ALARM ENGINEERING ANNUAL	0	CIF/LOCAL	2026-27	NA			\$54,800.00	\$54,800.00	YES	YES	PLANNING	6/30/2027
RMC- (0) COLLEGE- FIRE PROTECTION INSPECTION ANNUAL	0	CIF/LOCAL	2026-27	NA			\$358,200.00	\$358,200.00	YES	YES	PLANNING	6/30/2027
RMC- (0) COLLEGE- FLOOR MAINTENANCE ANNUAL	0	CIF/LOCAL	2026-27	NA			\$253,500.00	\$253,500.00	YES	YES	PLANNING	6/30/2027
RMC- (0) COLLEGE- FUME HOOD INSPECTIONS ANNUAL	0	CIF/LOCAL	2026-27	NA			\$9,200.00	\$9,200.00	YES	YES	PLANNING	6/30/2027
RMC- (0) COLLEGE- GENERATOR COMPRESSOR ANNUAL	0	CIF/LOCAL	2026-27	NA			\$67,000.00	\$67,000.00	YES	YES	PLANNING	6/30/2027
RMC- (0) COLLEGE- HVAC CHILLER MAINTENANCE ANNUAL	0	CIF/LOCAL	2026-27	NA			\$533,000.00	\$533,000.00	YES	YES	PLANNING	6/30/2027
RMC- (0) COLLEGE- KITCHEN GREASE TRAP MAINTENANCE ANNUAL	0	CIF/LOCAL	2026-27	NA			\$20,800.00	\$20,800.00	YES	YES	PLANNING	6/30/2027
RMC- (0) COLLEGE- MISC LOCKS, SIGNS, DOORS ANNUAL	0	CIF/LOCAL	2026-27	NA			\$149,000.00	\$149,000.00	YES	YES	PLANNING	6/30/2027
RMC- (0) COLLEGE- PLUMBING ANNUAL MAINTENANCE ANNUAL	0	CIF/LOCAL	2026-27	NA			\$100,000.00	\$100,000.00	YES	YES	PLANNING	6/30/2027
RMC- (0) COLLEGE- PRESSURE WASHING ANNUAL	0	CIF/LOCAL	2026-27	NA			\$109,000.00	\$109,000.00	YES	YES	PLANNING	6/30/2027

**FLORIDA COLLEGE SYSTEM
CIP 1
CURRENT STATUS OF FUNDED & BUDGETED PROJECTS FOR
YEAR 2026-27**

CIP 1

COLLEGE:	Florida State College at Jacksonville
DATE:	9-Jun-26

PROJECT TITLE (Include Site)	SITE No.	FUNDING SOURCE(s)	YEAR(S) FUNDED	GROSS SQUARE FEET (GSF)	PRIOR APPROPRIATED STATE FUNDS*	ADDITIONAL APPROPRIATED STATE FUNDS REQUIRED*	AMOUNT OF OTHER FUNDS	TOTAL PROJECT COSTS	ON APPROVED SURVEY? **	ON APPROVED PPL? ***	CURRENT STATUS (Select One from List)	ESTIMATED OR ACTUAL COMPLETION DATE
RMC- (0) COLLEGE- ROOF MAINTENANCE ANNUAL	0	CIF/LOCAL	2026-27	NA			\$25,000.00	\$25,000.00	YES	YES	PLANNING	6/30/2027
RMC- (0) COLLEGE- CW CONCEPT DESIGN	0	CIF/LOCAL	2026-27	NA			\$30,000.00	\$30,000.00	YES	YES	PLANNING	6/30/2027
RMC- (4) SOUTH- LOT- EAST LOT (R-V) RESTRIPE	4	CIF/LOCAL	2026-27	NA			\$20,000.00	\$20,000.00	YES	YES	PLANNING	6/30/2027

Add lines as necessary.

- NOTES:**
* Please include any outstanding Facility Enhancement Challenge Grant Projects that remain eligible for future funding and indicate how any state match funds will be used as a note. (Identify by adding FECGP in parentheses at the end of project name.)
** Projects using state funds and/or Capital Improvement Fees must be survey recommended (except for maintenance & repair projects).
*** Projects using CO&DS funds must also be included on the constitutionally-required Project Priority List (PPL).

**FLORIDA COLLEGE SYSTEM
CIP 2 SUMMARY
CAPITAL IMPROVEMENT PLAN AND LEGISLATIVE BUDGET REQUEST
2027-28 through 2029-30**

CIP 2

COLLEGE: Florida State College at Jacksonville

MAINTENANCE, REPAIR & RENOVATION PROJECTS

PRIORITY #	INITIAL REQUEST YEAR	PROJECT TYPE	PROJECT TITLE (include Site)	SITE No.	THREE YEAR			TOTAL PRIOR APPROP	LOCAL FUNDS	TOTAL PROJECT COST*	ON APPROVED SURVEY?
					2027-28	2028-29	2029-30				
2	2026	Maint/Repair	DEFERRED MAINTENANCE	ALL	\$39,384,500			\$0	\$2,178,160	\$41,562,660	YES
								\$0		\$0	
								\$0		\$0	
								\$0		\$0	
								\$0		\$0	
								\$0		\$0	
								\$0		\$0	

*Total Project Cost includes funding from all sources

TOTAL MAINTENANCE, REPAIR & RENOVATION PROJECTS \$ 39,384,500 \$ - \$ - \$ 39,384,500

REMODELING, NEW CONSTRUCTION, REPLACEMENT & ACQUISITION PROJECTS

PRIORITY #	INITIAL REQUEST YEAR	PROJECT TYPE	PROJECT TITLE (include Site)	SITE No.	THREE YEAR			TOTAL PRIOR APPROP	LOCAL FUNDS	TOTAL PROJECT COST*	ON APPROVED SURVEY?
					2027-28	2028-29	2029-30				
1	2026	Acquisition	CECIL CENTER WORKFORCE HUB	8	\$19,084,031			\$19,084,031	\$14,944,865	\$34,028,897	YES
								\$0		\$0	
								\$0		\$0	
								\$0		\$0	

*Total Project Cost includes funding from all sources

TOTAL REMODELING, NEW CONSTRUCTION, REPLACEMENT & ACQUISITION PROJECTS \$ 19,084,031 \$ - \$ - \$ 19,084,031

GRAND TOTAL OF ALL PROJECTS \$ 58,468,531 \$ - \$ - \$ 58,468,531

34,028,897

FLORIDA COLLEGE SYSTEM
CIP 3A CAPITAL PROJECT EXPLANATION
2027-28 through 2029-30

CIP 3A

College Name	Florida State College at Jacksonville			
Project Title	CECIL CENTER WORKFOCE HUB			
Budget Entity Priority	1			
Statutory Authority	Sec. 1013.64(4)(a)			
Type of Project	Renovation	Remodel	New Construction	Acquisition
		X		X

GEOGRAPHIC LOCATION

Official College Site Number	Site Street Address	City	County
8	5640 POW-MIA MEMORIAL PKWY	JACKSONVILLE	DUVAL

PROJECT NARRATIVE: SURVEY RECOMMENDATIONS, JUSTIFICATION, & EXPLANATION OF EXTRAORDINARY COSTS (IF APPLICABLE)

FSCJ acquired the San Jose Charter School Building at the Cecil Center in partnership with the City of Jacksonville to directly support Survey Recommendation 8.001 and the College’s 5-Year Campus Master Plan. This joint investment expands the College’s ability to meet space, geography, and facility needs for Continuing Workforce Education—particularly in areas of high demand on the West-side of Jacksonville.

Strategic Purpose

Expand and modernize instructional capacity for high-demand Workforce programs. Consolidate programs currently located at Downtown Campus Buildings B, T, and D into facilities better suited for vocational training. Strengthen FSCJ’s ability to meet workforce needs on the West-side of Jacksonville, where employer demand for skilled labor continues to grow. Align physical infrastructure with regional workforce trends and post-COVID program growth. Leverage a collaborative partnership with the City of Jacksonville to enhance regional workforce development capacity.

Programs Identified for Relocation

The following Workforce programs will transition from Downtown Campus Buildings B and D to the Cecil Center: Welding, Advanced Manufacturing, HVAC, Electrical, and Logistics. These programs require specialized lab environments, industrial utilities, and flexible instructional space that the new facilities can better support.

Facility Improvements and Scope of Work

To support the relocation, FSCJ will undertake targeted renovations at two locations:

San Jose Charter School Building aka Building B

Approx. 30,369 sq. ft. to be remodeled, gross sq. ft. 43,136.

The remodel is necessary because the building was originally constructed as a 6–12 grade charter school, and its existing layout, utilities, and classroom configurations do not meet the technical, industrial, or safety requirements of vocational training programs.

Renovations will create vocational labs, instructional spaces, and office/support areas designed to meet the needs of Welding, Advanced Manufacturing, HVAC, Electrical, and Logistics.

Cecil Center Building A

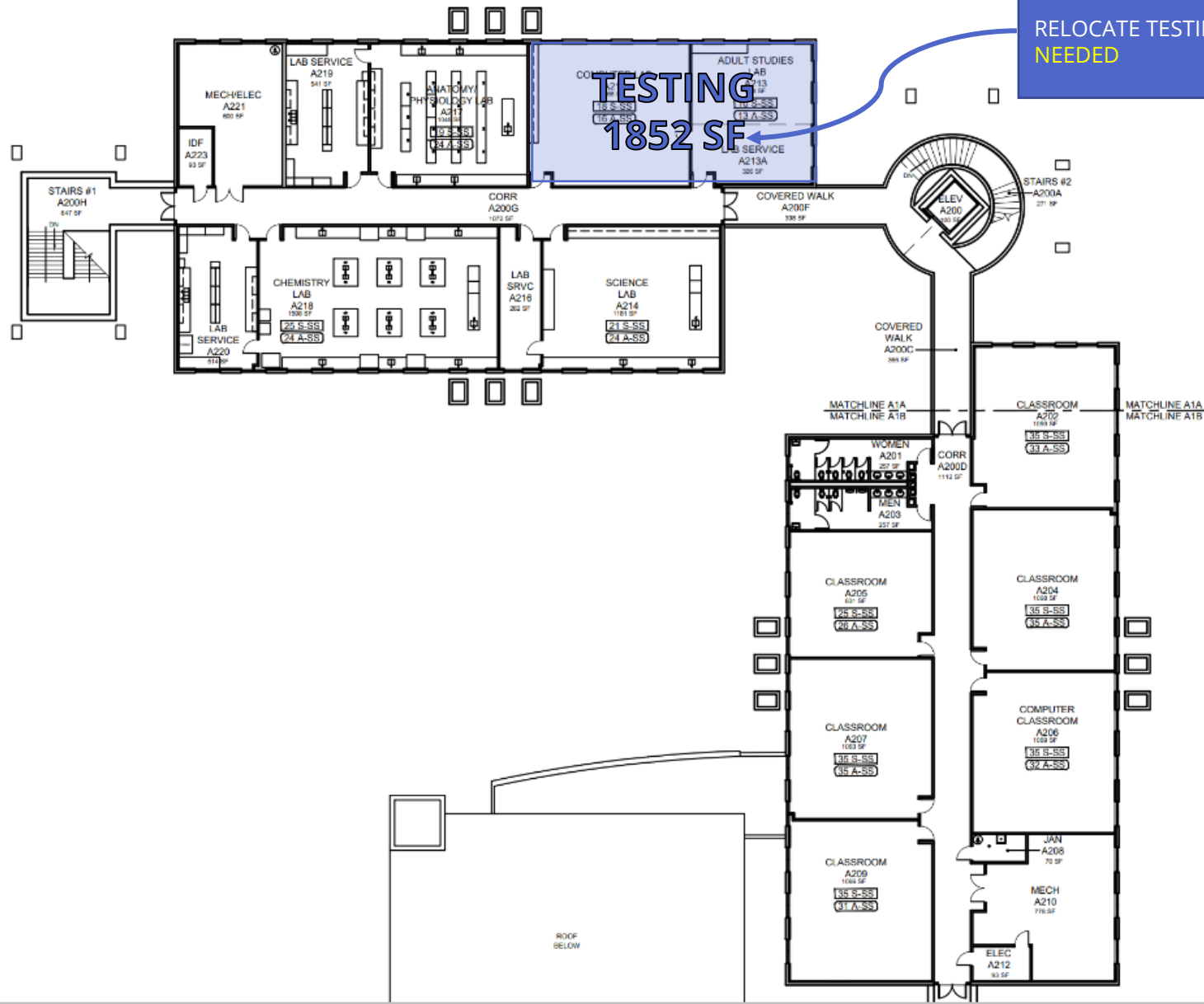
Approx. 8,996 sq. ft. to be renovated.

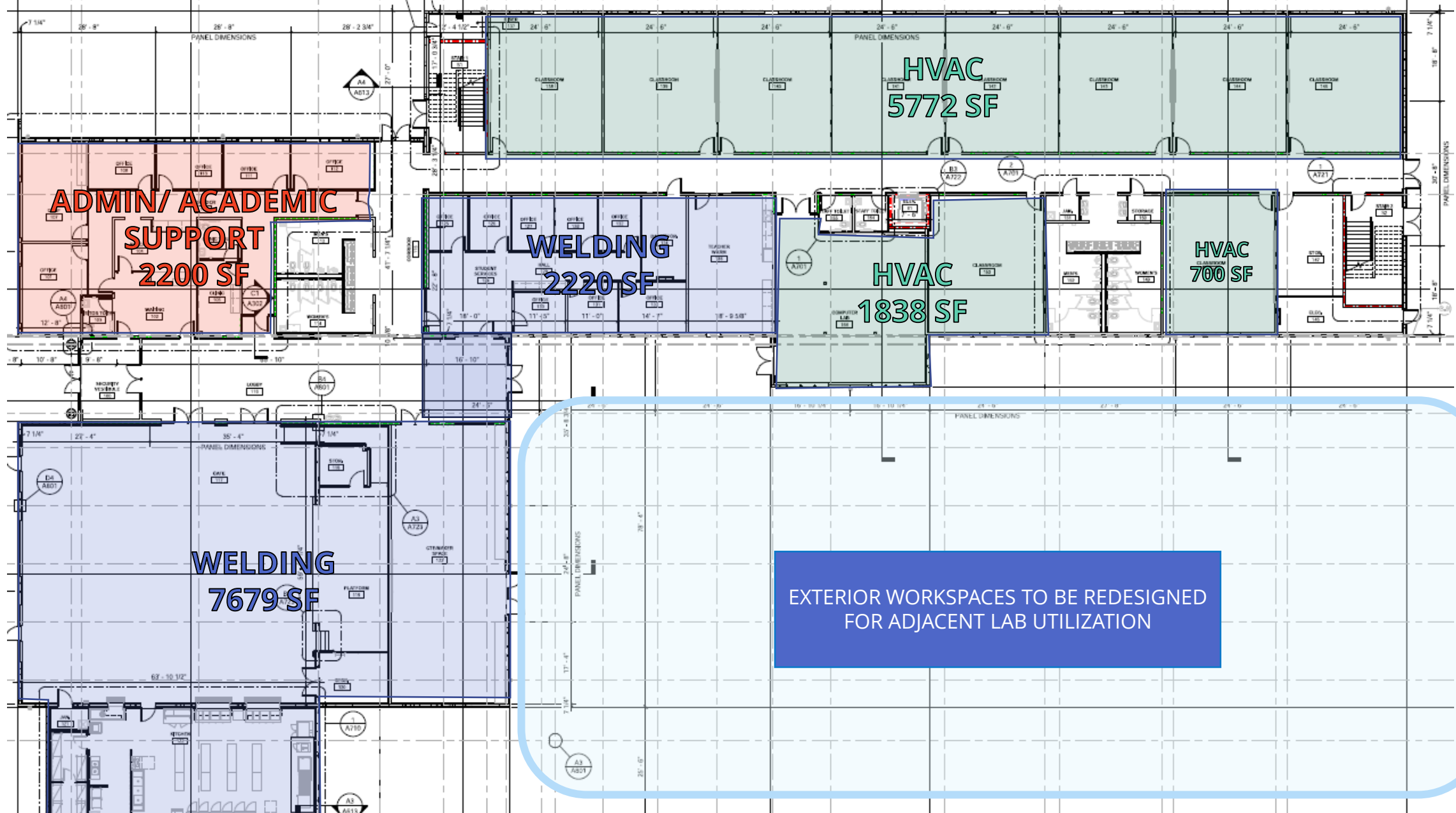
Improvements will support additional vocational lab space and program expansion capacity.

Institutional Impact

Directly supports workforce development on the West-side of Jacksonville, aligning training capacity with employer demand. Enhances access for students living in or commuting to the West-side, where proximity and transportation are key factors. Frees Downtown Campus space for academic realignment or future strategic use. Advances the College’s long-term facilities strategy by optimizing space utilization across campuses.

RELOCATE TESTING & ASSESSMENT, FFE
NEEDED

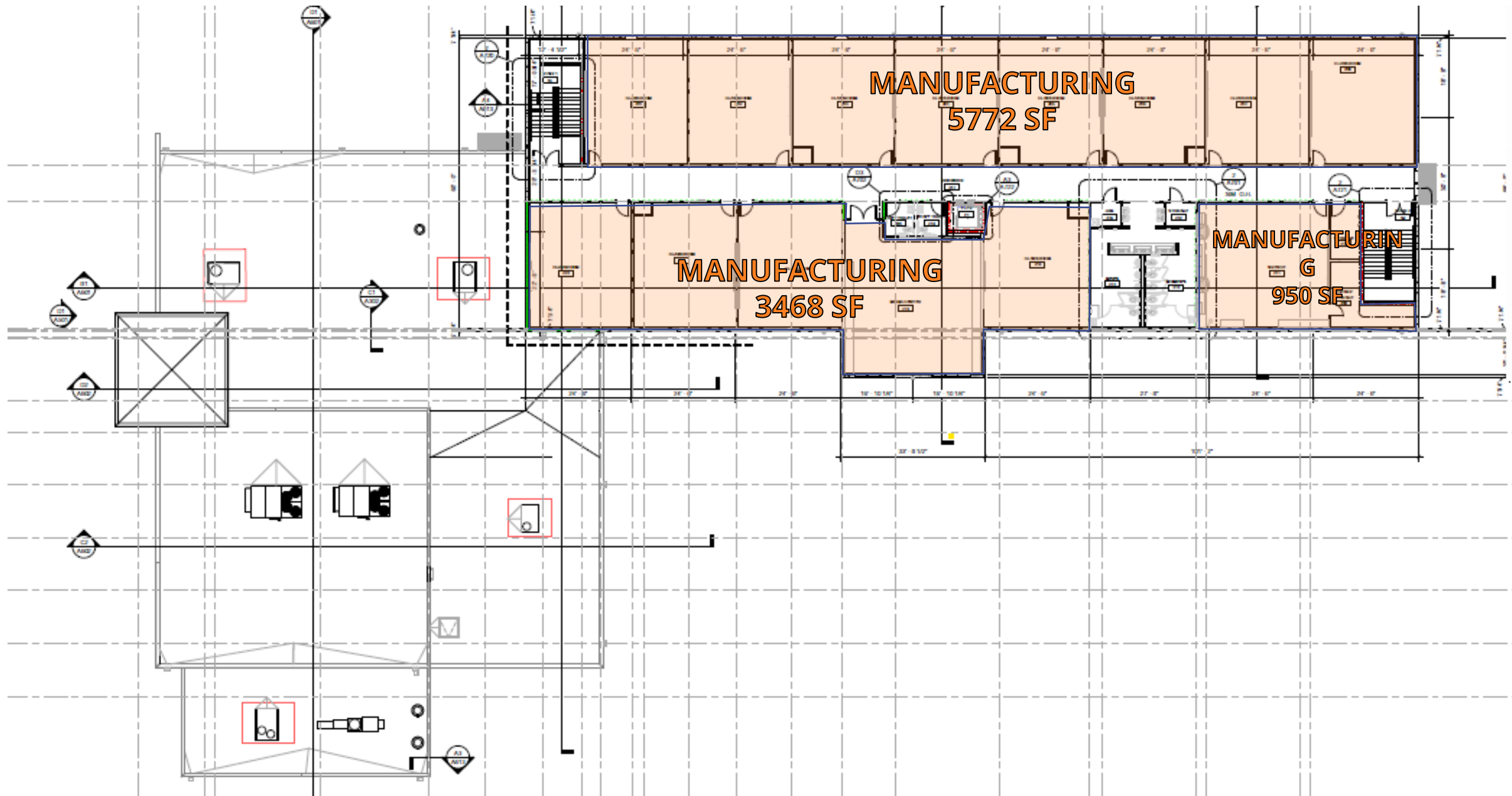




EXTERIOR WORKSPACES TO BE REDESIGNED FOR ADJACENT LAB UTILIZATION

FSCJ CECIL CENTER NORTH – BUILDING B – 1STFLOOR

- 2X WELDING LABS (SREF 8,730 SF) (24 SS EACH, TOTAL: 48 SS)
- 1X HVAC LABS (SREF 9,639 SF) (40 SS)
- Total 1st Floor= 20,409 SF

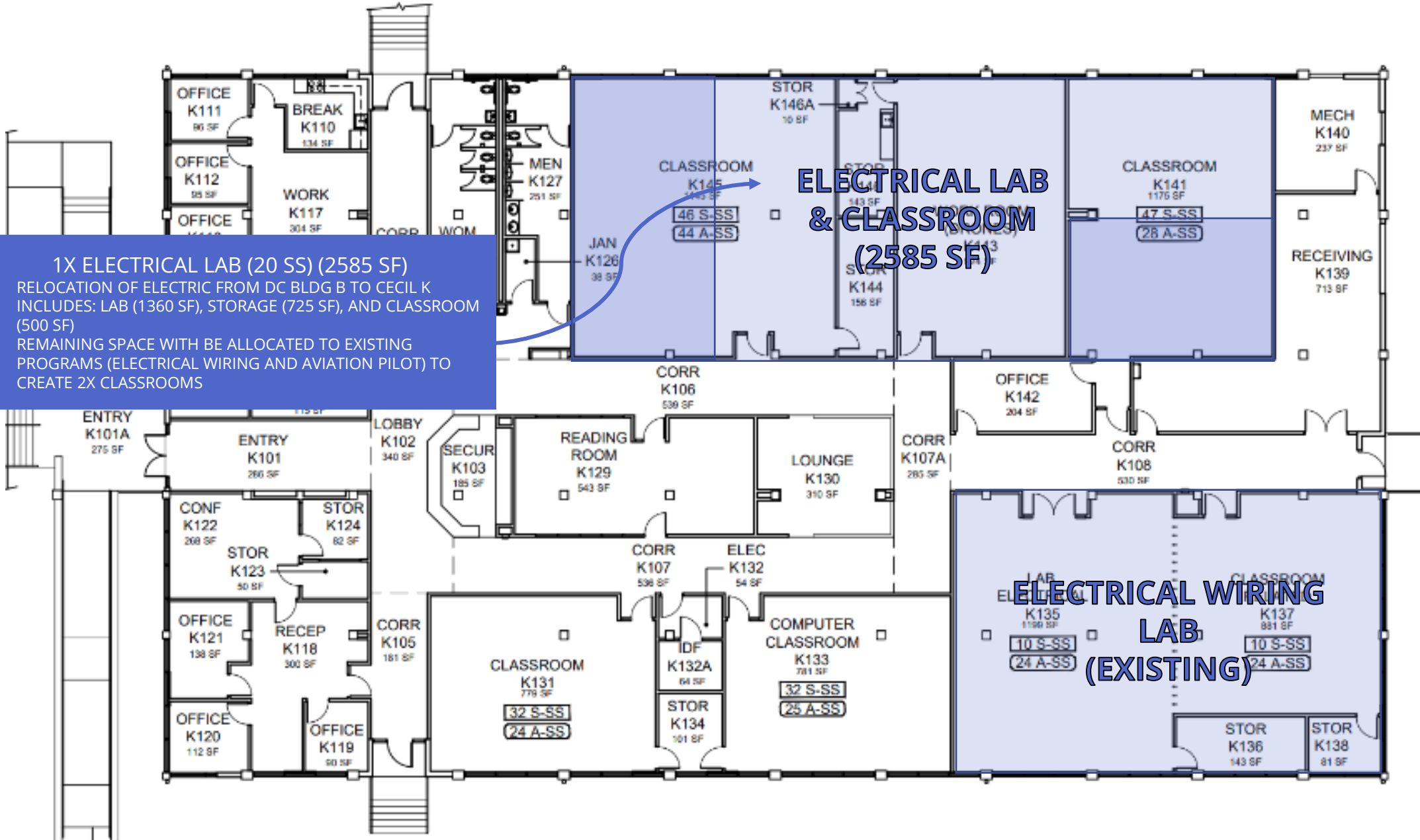


FSCJ CECIL CENTER NORTH BUILDING B – 2ND FLOOR

- 3X MANUFACTURING LABS (SREF 12,745 SF) (24 SS EACH, TOTAL: 72 SS)
- Total 2nd Floor = 10,190 SF

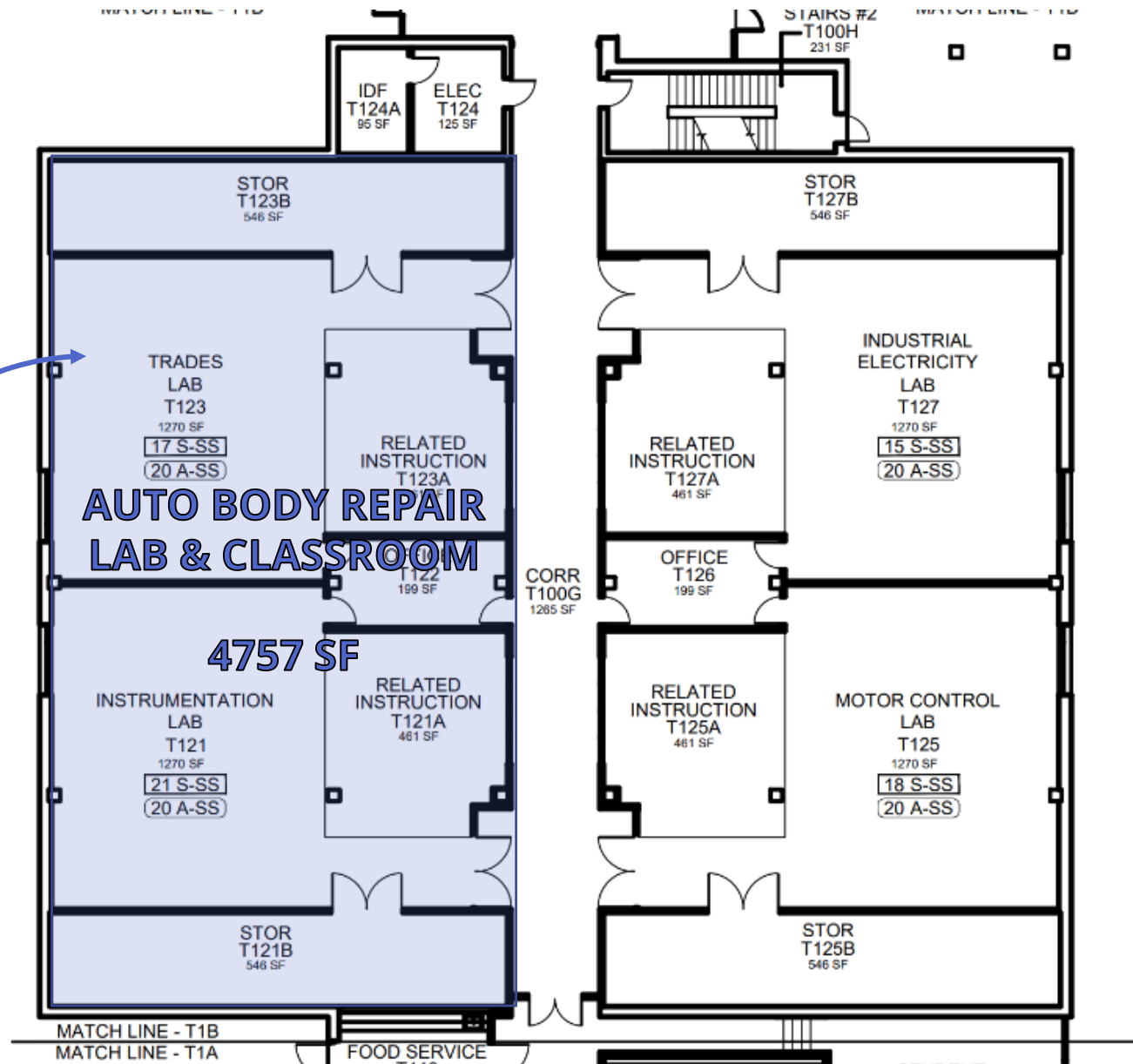
1X ELECTRICAL LAB (20 SS) (2585 SF)

- RELOCATION OF ELECTRIC FROM DC BLDG B TO CECIL K INCLUDES: LAB (1360 SF), STORAGE (725 SF), AND CLASSROOM (500 SF)
- REMAINING SPACE WITH BE ALLOCATED TO EXISTING PROGRAMS (ELECTRICAL WIRING AND AVIATION PILOT) TO CREATE 2X CLASSROOMS



FSCJ CECIL CENTER SOUTH - BUILDING K

- 1X ELECTRICAL (2585 SF) (20 SS)
- Total Building = 3545



**AUTO BODY REPAIR
LAB & CLASSROOM**

4757 SF

1X AUTOBODY REPAIR (24 SS)

- RELOCATION OF AUTOBODY FROM DC BLDG D TO DC BLDG T
- INCLUDES: LAB, CLASSROOM, EQUIPMENT, STORAGE

RESERVE ESCROW 0.5% (per s. 1001.03(18)(c), F.S.)

Building value: \$13,213,757 Source of valuation for remodel or renovation: SOV REPORT 1st year escrow deposit amount: \$66,069 Escrow funding source: CIF/ LOCAL
Comments:
Initial Year Requested: _____ Has this project ever been vetoed? If so, list year(s): _____
List All Proposed Sources of Funding: CITY OF JACKSONVILLE CIF/ LOCAL PECO GRANTS FOUNDATION
Projected Bid Date/Start of Construction (Month, Year): 07-27 Projected Occupancy Date (Month, Year): 07-28

Funding Educational Specifications Section (must be completed for all first-year priority construction)

Date of Survey	Survey Recommendation No.	Space Category	Survey Recommended Total NSF	NSF Used	Student Stations Used
04/04/2023	8.001			55,000	
04/04/2023	8.002				
Total NSF Used				55,000	

PROJECT COMPONENT COSTS & PROJECTIONS

		Costs				
		Incurring to date	2027-28	2028-29	2029-30	TOTAL
1. CONSTRUCTION COSTS						
a.	Total Base Construction Cost (from above)	\$44,865	\$17,448,358			\$17,493,223
Additional Extraordinary Construction Costs						
b.	Environmental Impacts/Mitigation		\$84,000			\$84,000
c.	Site preparation					\$0
d.	Landscape/Irrigation					\$0
e.	Plaza/Walks					\$0
f.	Roadway improvements					\$0
g.	Parking spaces:					\$0
h.	Telecommunication		\$42,000			\$42,000
i.	Electrical service		\$540,000			\$540,000
j.	Water distribution					\$0
k.	Sanitary sewer system					\$0
l.	Chilled water system					\$0
m.	Storm water system					\$0
n.	Energy efficient equipment		\$204,120			\$204,120
o.	Other: access control system					\$0
Subtotal: CONSTRUCTION COSTS		\$44,865	\$18,318,478	\$0	\$0	\$18,363,343
2. OTHER PROJECT COSTS						
a.	Land/existing facility acquisition***	\$9,000,000				\$9,000,000
b.	Professional Fees					
	1) Planning/programming (1%)		\$174,932			\$174,932
	2) A/E fees (7.8%)		\$1,364,471			\$1,364,471
	3) Inspection Services*** (sugg. 0.5%)		\$87,466			\$87,466
	4) On-site representation (1.3%)		\$227,412			\$227,412
	5) Other prof. services*** (sugg. 0.5%)		\$87,466			\$87,466
c.	Testing/surveys (2.2%)		\$384,851			\$384,851
d.	Permit/Environmental Fees***		\$131,199			\$131,199
e.	Miscellaneous cost*** (sugg. 1-3%)		\$174,932			\$174,932
f.	Movable equipment/furnishings (10.2%)		\$4,032,824			\$4,032,824
*** As needed	Subtotal: OTHER PROJECT COSTS	\$9,000,000	\$6,665,553	\$0	\$0	\$15,665,554
TOTAL PROJECT COST		\$9,044,865	\$24,984,031	\$0	\$0	\$34,028,897

PROJECT FUNDING								
Funding Received to Date (all sources)			Projected Supplemental Funding			Projected PECO Requests		Total Project Cost
Source	FY	Amount	Source	FY	Amount	FY	Amount	
CITY OF JAX CIF/ LOCAL GRANT	2025	\$ 5,000,000	FOUNDATION	2026	\$ 4,800,000	2027	\$ 19,084,031	<i>(number below</i>
	2025	\$ 4,036,187	JOB GROWTH GRANT/ CAPSTONE GRANT	2026		2028	\$ -	<i>should equal</i>
	2025	\$ 8,679	CWE GRANT	2026	\$ 1,100,000	2029	\$ -	<i>Total Project Cost)</i>
		\$ 9,044,865			\$ 5,900,000		\$ 19,084,031	\$ 34,028,897

**Higher Educational Facilities
Return on Investment**

Institution: Florida State College at Jacksonville
Project: Cecil Center Workforce Hub
Total Funding: \$34,028,897
Previous Funding (State and Local): \$14,944,65
Workforce Project (Yes or No): Yes
Contact Person (Name, Position, Phone No.): Morris Bellick, AVP of Facilities, 904-632-3244

Check any box(es) that apply and provide a quantitative explanation. Identify the term or years in which ROI information is projected.

1. Number of Additional Degrees and Certificates Produced and How Those Degrees are Meeting the Needs of our State (Job Openings, Average Wages of those Job Openings, etc.)
Explanation:

2. Number of Additional Students Served and the Benefits/Efficiencies Created (increase graduation rate, alleviate waitlist, increase academic support, etc.)
Explanation:

3. Amount of Additional Research Funding to be Obtained; Patents Awarded
Explanation:

4. Project is in an Area of Strategic Emphasis as Determined by the Board of Governors' Gap Analysis or the Department of Economic Opportunity's National Occupational Forecast
Explanation:

5. Increase Business Partnerships Which Will Lead to Guaranteed Internships and Jobs for Students
Explanation:

6. Project Improves the Use, either Operationally or Academically, of Existing Space
Explanation:

7. Contribution of Local Funds Through Matching Grants, Property Donations, etc.
Explanation:

8. Reduces Future Deferred Maintenance Cost and Extends the Life of the Facility by Bringing the Project up to Existing Standards (cost-benefit analysis of renovation or new facility vs. maintenance)

Explanation:

9. Projected Facility Utilization Rate

Explanation:

10. Current/Projected Campus Utilization Rate

Explanation:

Other Pertinent Information not included above:

FLORIDA COLLEGE SYSTEM
CIP 4A CAPITAL ASSET MANAGEMENT PROJECT EXPLANATION
2027-28 through 2029-30

CIP 4A

College Name	Florida State College at Jacksonville	
Project Title	DEFERRED MAINTENANCE	
Budget Entity Priority	2	
Statutory Authority	Sec. 1013.64	
Type Project	Noncritical	Critical
		X

GEOGRAPHIC LOCATION - BUILDING/FACILITY IDENTIFICATION/DESCRIPTION (If applicable)

Project/Building Name	Building No.	NASF	Site Address	City	County
BUILDING ENVELOP UPGRADES	ALL			JACKSONVILLE	DUVAL
HVAC UPGRADES & IMPROVEMENTS	ALL			JACKSONVILLE	DUVAL
LIFE SAFETY	ALL			JACKSONVILLE	DUVAL
SITE UPGRADES	ALL			JACKSONVILLE	DUVAL

PROJECT DESCRIPTION (PURPOSE, NEED, SCOPE)

Florida State College at Jacksonville (FSCJ) is requesting deferred maintenance funding to address critical facility needs across all sites. These improvements are essential to ensuring safe, reliable, and code-compliant learning environments that support the College's academic, workforce, and community-serving mission. Many of FSCJ's buildings are aging, high-use facilities that now require significant reinvestment to maintain operational integrity and extend their useful life.

Building Envelope Improvements

Deferred maintenance needs related to the building envelope include roof replacements, exterior waterproofing, window and door system repairs, and structural sealing. These upgrades are necessary to prevent water intrusion, reduce long-term deterioration, and protect instructional spaces, labs, and technology infrastructure. Addressing envelope deficiencies now will mitigate escalating repair costs and reduce the risk of facility downtime.

- (1) DOWNTOWN-ABD-EXT BUILDING VENEER REHAB
- (1) DOWNTOWN-B-20+ YEAR ROOF (2006)
- (1) DOWNTOWN-C-20+ YEAR ROOF (2007)
- (1) DOWNTOWN-C-EXT BUILDING VENEER REHAB- ROOF
- (1) DOWNTOWN-D-20+ YEAR ROOF (2006)
- (2) NORTH-C-WINDOW REPLACEMENT
- (2) NORTH-D-WINDOW REPLACEMENT
- (2) NORTH-F-METAL CURVE ROOF RECOAT
- (3) KENT-B-SKYLIGHT REPLACEMENT
- (4) SOUTH-ABCDEF-GLAZING, BRICK SEALANT, AND JOINT REPAIR
- (4) SOUTH-EXT-R COVERED WALKWAY
- (4) SOUTH-EXT-T COVERED WALKWAY
- (4) SOUTH-T-20+ YEAR ROOF (2004)
- (4) SOUTH-W1-20+ YEAR REROOF (2004)
- (4) SOUTH-W2-20+ YEAR ROOF (2004)
- (4) SOUTH-W6-REROOF
- (7) DEERWOOD-AB-ENTRY GLAZING ENGINEERING & CONSTRUCTION
- (7) DEERWOOD-EXT-TUNNEL VENEER WALLS
- (7) DEERWOOD-P-PARKING GARAGE REMEDIATION
- (7) DEERWOOD-SITE-PARAPET CAPS
- (8) CECIL-A-TOWER ROOF REPLACEMENT
- (8) CECIL-H-20+ YEAR ROOF (2007)

HVAC System Upgrades

Many HVAC systems across FSCJ campuses have exceeded their expected service life and require replacement or modernization. Deferred maintenance funding will support upgrades to air-handling units, chillers, boilers, controls, and ventilation systems. These improvements are essential for maintaining indoor air quality, ensuring energy efficiency, and providing reliable climate control for classrooms, laboratories, and workforce training environments.

- (1) DOWNTOWN-T-(3) BOILER REPLACEMENT & VALVES
- (1) DOWNTOWN-U-2X 150 TON CHILLERS
- (2) NORTH-P-CHILLER REPLACEMENT & PUMPS
- (2) NORTH-SITE-CHILLER REDUNDENCY
- (2) NORTH-SITE-CONTROLS BUILDING OPTIMIZATION
- (3) KENT-CD-HOT WATER REPLACEMENT
- (3) KENT-EF-HOT WATER REPLACEMENT
- (3) KENT-SITE-2X AHU REPLACEMENT
- (3) KENT-SITE-AHU REPLACEMENT
- (3) KENT-SITE-CONTROLS BUILDING OPTIMIZATION
- (3) KENT-SITE-REPLACE COOLING TOWERS
- (3) KENT-SITE-TRANE LIGHTING PANELS REPLACEMENT
- (4) SOUTH-AS-VFD (X6) REPLACEMENT
- (4) SOUTH-C-C100 AHU REFURBISHMENT
- (4) SOUTH-M2-VAV REPLACEMENT
- (4) SOUTH-M4-ISOLATE HEAT OPERATION
- (4) SOUTH-N-VAV ADDITION (6)
- (4) SOUTH-PLANT-COOLING TOWER PUMPS
- (4) SOUTH-SITE-CONTROLS BUILDING OPTIMIZATION
- (4) SOUTH-T-ADD VFDS (3)

- (4) SOUTH-W6-SPLIT SYSTEM REPLACEMENT
- (6) NASSAU-BC-2X AHU REPLACEMENT, AHU1-2
- (6) NASSAU-BC-2X AHU REPLACEMENT, AHU3-4
- (6) NASSAU-BC-2X AHU REPLACEMENT, AHU5-6
- (6) NASSAU-BCT-170 TON CHILLER REPLACEMENT & PUMPS
- (6) NASSAU-ORC-MINI SPLITS
- (6) NASSAU-SITE-CONTROLS BUILDING OPTIMIZATION
- (7) DEERWOOD-SITE-150 TON CHILLER AND PUMP REPLACEMENT
- (7) DEERWOOD-SITE-2X AHU REPLACEMENT
- (8) CECIL-A-FUME HOOD CONTROL UPDATE
- (8) CECIL-SITE-CONTROLS BUILDING OPTIMIZATION
- (10) AO-O-150 TON CHILLER

Life Safety Enhancements

Life safety remains a top institutional priority. Funding is needed to update fire alarm systems, emergency lighting, suppression systems, exit signage, and accessibility components to meet current code requirements. These improvements will enhance campus safety, support compliance with state and federal regulations, and ensure that FSCJ facilities remain secure and fully operational for students, faculty, staff, and community members.

- (0) COLLEGE-ALL-SECURITY HARDENING
- (0) COLLEGE-SITE-ADA UPGRADES COLLEGE-WIDE
- (1) DOWNTOWN-ABCD-LED WALKWAY INDUCTION LIGHTING
- (1) DOWNTOWN-A-ELEVATOR MODERNIZATION
- (1) DOWNTOWN-A-SECURITY COMMAND CENTER
- (1) DOWNTOWN-U-ELEVATOR MODERNIZATION
- (2) NORTH-P-ELEVATOR MODERNIZATION
- (2) NORTH-P-FIRE ALARM REPLACEMENT
- (2) NORTH-TOWER 5-ELEVATOR MODERNIZATION
- (3) KENT-B-ELEVATOR REPLACEMENT
- (3) KENT-F-ELEVATOR REPLACEMENT
- (4) SOUTH-M1-ELEVATOR REPLACEMENT
- (4) SOUTH-N-ELEVATOR REPLACEMENT
- (4) SOUTH-T-ELEVATOR REPLACEMENT
- (6) NASSAU-ORC-FIRE ALARM REPLACEMENT
- (7) DEERWOOD-B-2X SUBPUMP REPLACEMENT
- (7) DEERWOOD-P-BATTERY BACK UP LIGHTS
- (7) DEERWOOD-P-BATTERY BACK UP LIGHTS DESIGN
- (7) DEERWOOD-SITE-(30) DOOR ACCESS CONTROLS
- (7) DEERWOOD-SITE-DOOR CLOSURE REPLACEMENT
- (7) DEERWOOD-SITE-GENERATOR REPLACEMENT
- (8) CECIL-H-ELEVATOR REPLACEMENT

Site and Infrastructure Upgrades

Deferred maintenance needs also include site-level improvements such as parking lot resurfacing, drainage system repairs, lighting upgrades, and walkway rehabilitation. These enhancements are critical to maintaining safe and accessible campus circulation, reducing hazards, and supporting the daily movement of thousands of students and employees across FSCJ locations.

- (1) DOWNTOWN-LOT-URC REPAVEMENT
- (2) NORTH-LOT-REMILL REPAVE WEST LOT (A-D)
- (2) NORTH-SITE-PAVED FITNESS TRAIL
- (4) SOUTH-LOT-4 REPAVE
- (4) SOUTH-LOT-ALDEN ROAD ENTRY REPAVE
- (4) SOUTH-LOT-FIRE TRAINING LOOP REPAVE
- (4) SOUTH-LOT-MAINTENANCE YARD REPAVE
- (4) SOUTH-SITE-WILSON CENTER LOT REPAVE
- (4) SOUTH-STREET-ROADWAY EAST REPAVE
- (4) SOUTH-STREET-ROADWAY WEST REPAVE
- (4) SOUTH-W3-NORTH BUILDING W3 REPAVE
- (7) DEERWOOD-LOT-NORTHEAST LOT (M-Q) REPAVE
- (7) DEERWOOD-LOT-WEST LOT (A-C) REPAVE
- (8) CECIL-AJK-PARKING LOT LIGHT UPGRADES
- (10) AO-SITE-REFURBISH/ DEMO CANCER PARK

APPLICABLE SURVEY RECOMMENDATIONS

Date of Survey	Recommendation No.	Requested for
4/4/2023	SR.01	SAFETY TO LIFE, HEALTH, AND SANITIZATION
4/4/2023	SR.02	MODIFICATIONS FOR PHYSICALLY DISABLED IN EXISTING BUILDINGS
4/4/2023	SR.03	REPLACEMENT OF ROOFS
4/4/2023	SR.04	REPLACEMENT OF EQUIPMENT
4/4/2023	SR.05	SANITIZATION OF FACILITIES
4/4/2023	1.007, 1.013, 1.014, 1.016, 1.017, 1.019, 1.020, 1.021, 1.023, 1.024,	DOWNTOWN CAMPUS BUILDING ENVELOP, HVAC, LIFE SAFETY, AND SITE UPGRADES
4/4/2023	2.011, 2.012, 2.014, 2.015, 2.017, 2.018, 2.019, 2.020, 1.021, 1.022, 2.023	NORTH CAMPUS BUILDING ENVELOP, HVAC, LIFE SAFETY, AND SITE UPGRADES
4/4/2023	3.008, 3.009, 3.010, 3.011, 3.012, 3.013, 3.015, 3.016, 3.017, 3.020, 3.022, 3.023	KENT CAMPUS BUILDING ENVELOP, HVAC, LIFE SAFETY, AND SITE UPGRADES
4/4/2023	4.020, 4.021, 4.022, 4.023, 4.024, 4.025, 4.026, 4.027, 4.028, 4.029, 4.030, 4.032, 4.033, 4.034, 4.035, 4.036, 4.037	SOUTH CAMPUS BUILDING ENVELOP, HVAC, LIFE SAFETY, AND SITE UPGRADES
4/4/2023	6.004, 6.005, 6.006, 6.007, 6.008, 6.009, 6.010, 6.011, 6.012, 6.013, 6.017, 6.018, 6.019	NASSAU CENTER BUILDING ENVELOP, HVAC, LIFE SAFETY, AND SITE UPGRADES
4/4/2023	7.005, 7.006, 7.007, 7.008, 7.009, 7.010, 7.011, 7.012, 7.013, 7.014, 7.017, 7.018, 7.019	DEERWOOD CENTER BUILDING ENVELOP, HVAC, LIFE SAFETY, AND SITE UPGRADES
4/4/2023	8.005, 8.008, 8.009, 8.010, 8.011, 8.012, 8.013, 8.014, 8.015, 8.017, 8.018, 8.019, 8.020	CECIL CENTER BUILDING ENVELOP, HVAC, LIFE SAFETY, AND SITE UPGRADES
4/4/2023	10.001, 10.002, 10.003, 10.004, 10.005, 10.006, 10.007, 10.008, 10.010, 10.011, 10.012, 10.013	ADMINISTRATIVE OFFICES BUILDING ENVELOP, HVAC, LIFE SAFETY, AND SITE UPGRADES

2028

PROJECT COMPONENT COST AND PROJECTIONS

			Costs Incurred to date				
BUILDING SYSTEM COMPONENTS			2026-7	2027-28	2028-29	2029-30	TOTAL
	a.	electrical	\$90,000	\$584,000			\$674,000
	b.	envelope	\$375,000	\$2,476,205			\$2,851,205
	c.	interior					\$0
	d.	mechanical	\$48,000				\$48,000
	e.	plumbing					\$0
	f.	roof	\$34,760	\$3,257,296			\$3,292,056
	g.	site		\$386,000			\$386,000
	h.	special (fire suppression)		\$356,000			\$356,000
	i.	structural		\$1,420,937			\$1,420,937
	j.	elevator	\$346,400	\$2,488,603			\$2,835,003
SUBTOTAL			\$894,160	\$10,969,041	\$0	\$0	\$11,863,201
CENTRAL UTILITY SYSTEM COMPONENTS:							
	a.	cogeneration					\$0
	b.	cooling gen./distrib.	\$650,000	\$6,261,738			\$6,911,738
	c.	electrical distrib.					\$0
	d.	heating gen./distrib.	\$100,000	\$800,000			\$900,000
	e.	landfill					\$0
	f.	water treat./distrib.					\$0
	g.	waste treatment					\$0
SUBTOTAL			\$750,000	\$7,061,738	\$0	\$0	\$7,811,738
SPECIAL SYSTEM COMPONENTS:							
	a.	energy conservation	\$30,000	\$430,000			\$460,000
	b.	storage tanks					\$0
SUBTOTAL			\$30,000	\$430,000	\$0	\$0	\$460,000
CAMPUS SYSTEM COMPONENTS:							
	a.	drainage/grounds	\$20,000				\$20,000
	b.	road system paving		\$5,666,593			\$5,666,593
	c.	other paving		\$182,228			\$182,228
SUBTOTAL			\$20,000	\$5,848,821	\$0	\$0	\$5,868,821
LIFE SAFETY AND LICENSURE COMPONENTS:							
	a.	Licensure					\$0
	b.	Life Safety		\$2,288,000			\$2,288,000
	c.	ADA		\$150,000			\$150,000
	d.	Environmental					\$0
	e.	Door Hardware/ Hardening	\$484,000	\$12,636,900			\$13,120,900
SUBTOTAL			\$484,000	\$15,074,900	\$0	\$0	\$15,558,900
TOTAL			\$2,178,160	\$39,384,500	\$0	\$0	\$41,562,660

PROJECT FUNDING

Funding Received to Date (all sources)			Projected Supplemental Funding			Projected PECO Requests		Total Project Cost
Source	FY	Amount	Source	FY	Amount	FY	Amount	
CIF/ LOCAL	2025	\$ 389,000.00	CIF/ LOCAL/ CODS	2026	\$ 1,789,160.00	2027	\$ 39,384,500	<i>(number below should equal Total Project Cost)</i>
						2028	\$ -	
						2029	\$ -	
		\$ 389,000.00			\$ 1,789,160.00	\$ 39,384,500		\$ 41,562,660

**Higher Educational Facilities
Return on Investment**

Institution: Florida State College at Jacksonville
Project: Deferred Maintenance
Total Funding: \$41,557,944
Previous Funding (State and Local): \$2,178,160
Workforce Project (Yes or No): No
Contact Person (Name, Position, Phone No.): Morris Bellick, AVP of Facilities, 904-632-3244

Check any box(es) that apply and provide a quantitative explanation. Identify the term or years in which ROI information is projected.

1. Number of Additional Degrees and Certificates Produced and How Those Degrees are Meeting the Needs of our State (Job Openings, Average Wages of those Job Openings, etc.)
Explanation:

2. Number of Additional Students Served and the Benefits/Efficiencies Created (increase graduation rate, alleviate waitlist, increase academic support, etc.)
Explanation:

3. Amount of Additional Research Funding to be Obtained; Patents Awarded
Explanation:

4. Project is in an Area of Strategic Emphasis as Determined by the Board of Governors' Gap Analysis or the Department of Economic Opportunity's National Occupational Forecast
Explanation:

5. Increase Business Partnerships Which Will Lead to Guaranteed Internships and Jobs for Students
Explanation:

6. Project Improves the Use, either Operationally or Academically, of Existing Space
Explanation:

7. Contribution of Local Funds Through Matching Grants, Property Donations, etc.
Explanation:

8. Reduces Future Deferred Maintenance Cost and Extends the Life of the Facility by Bringing the Project up to Existing Standards (cost-benefit analysis of renovation or new facility vs. maintenance)

Explanation:

9. Projected Facility Utilization Rate

Explanation:

10. Current/Projected Campus Utilization Rate

Explanation:

Other Pertinent Information not included above:

**DIVISION OF FLORIDA COLLEGES
2027-28 Request for Legislative Action**

College: Florida State College at Jacksonville

Requested Actions: Property acquisition (land or facilities) or construction of new facility using non-PECO fund source, which will require state operating dollars; or request for reappropriation of funds from one project to another (survey-recommended) project.

NONE

**Florida State College at Jacksonville
District Board of Trustees**

AGENDA ITEM NO. A – 17.

Subject:	Academic Affairs: Florida Postsecondary Comprehensive Transition Program Renewal Application
Meeting Date:	June 9, 2026

RECOMMENDATION: It is recommended that the District Board of Trustees approve FSCJ’s continued participation in and support of the Florida Postsecondary Comprehensive Transition Program (FPCTP) designation, including the renewal application for the VERTICAL (Vocational & Employment Readiness Training in Comprehensive Adult Learning) Program and continued pursuit of federal Comprehensive Transition Program (CTP) status.

BACKGROUND: In 2022, the Board approved FSCJ’s intent to pursue FPCTP and federal CTP designation. The Florida Center for Students with Unique Abilities approved the initial application for a period of three years.

The Florida Postsecondary Comprehensive Transition Program Act (the Act) (FS 1004.6495) established the Florida Center for Students with Unique Abilities at the University of Central Florida (the Center). It charged the Center with managing the application and approval process for the FPCTP. The Act also established criteria for FPCTP approval, scholarship awards for eligible students to attend approved programs, and accountability requirements associated with program renewal and scholarship awards.

FSCJ’s VERTICAL program demonstrates the success of inclusive postsecondary education and workforce training for students with intellectual disabilities, leading to credential attainment, improved employment outcomes, and increased independence. Renewal of the FPCTP designation will support continued program sustainability and expand access to federal PELL Grant eligibility and state scholarship funding, in addition to continued grant support from the Florida Center for Students with Unique Abilities.

RATIONALE: Approval supports FSCJ’s mission to expand equitable access to postsecondary education for underserved populations. Renewal of the FPCTP designation will strengthen the VERTICAL program, enhance wraparound supports, and improve long-term employment outcomes for students with intellectual disabilities.

FISCAL NOTES: Approval supports continued eligibility for up to \$1.5 million in grant funding over a three-year period through the Florida Center for Students with Unique Abilities, expanding program capacity and student services.

**Florida State College at Jacksonville
District Board of Trustees**

AGENDA ITEM NO. A – 18.

Subject:	Academic Affairs: Activation of Diagnostic Medical Sonography Technology Associate in Science Program
Meeting Date:	June 9, 2026

RECOMMENDATION: It is recommended that the District Board of Trustees approve a new Diagnostic Medical Sonography Technology (77 credit hours) Associate in Science program effective Spring Term 2027.

BACKGROUND: The Diagnostic Medical Sonography Technology Associate in Science program has been presented for activation by the College’s Curriculum Committee and approved by the Provost/Vice President of Academic Affairs. The activated program will have new student enrollments beginning with the Spring Term 2027.

The new Diagnostic Medical Sonography Technology Associate in Science program offers a well-structured sequence of courses that align with the Florida Department of Education’s curriculum framework, ensuring rigorous content and high academic standards.

The program is designed to meet regional workforce needs by preparing students for roles in diagnostic healthcare settings. The curriculum emphasizes both theoretical knowledge and hands-on clinical training, equipping students with the competencies required to perform diagnostic ultrasound procedures, apply patient care and safety standards, and utilize advanced imaging technology.

Upon graduation, students will be prepared to support physicians in the diagnosis and evaluation of medical conditions and to enter the workforce as competent, entry-level diagnostic medical sonographers who contribute to improved patient outcomes and community health. Further, students will possess in-demand skills that prepare them for careers within the Health Sciences career cluster.

RATIONALE: The College currently offers a wide range of Associate in Science degree programs which are included as part of the Florida Department of Education range of career clusters. It is anticipated that the implementation of this Associate in Science degree program will provide graduates with a broad range of technical skill proficiencies and contribute to their academic knowledge, higher-order reasoning, problem-solving abilities, and employability.

FISCAL NOTES: The financial impact of this program is comprehended in the College’s budget.

**Florida State College at Jacksonville
District Board of Trustees**

AGENDA ITEM NO. A – 19.

Subject:	Academic Affairs: Activation of Infant/Toddler Specialization Technical Certificate Program
Meeting Date:	June 9, 2026

RECOMMENDATION: It is recommended that the District Board of Trustees approve the activation of the Infant/Toddler Specialization (12 credit hours) Technical Certificate program embedded within the Early Childhood Education Associate in Science program in effective Fall Term 2026.

BACKGROUND: The Infant/Toddler Specialization Technical Certificate program has been recommended for activation by the College’s Curriculum Committee and approved by the Provost/Vice President of Academic Affairs. The activated program will have new student enrollments beginning with the Fall Term 2026.

The program is designed to equip students with the knowledge and skills necessary to provide high-quality care and education for young children from birth to age three. The curriculum highlights the distinct developmental needs of infants and toddlers, fostering an understanding of how to create nurturing, engaging, and developmentally appropriate environments. The new program offers a sequence of courses that provide coherent and rigorous content aligned with challenging academic standards and relevant technical knowledge and skills needed to prepare for further education and careers in the Education and Training career cluster. Graduates will be well-equipped to support the growth and well-being of young children in a variety of early childhood education settings.

Embedding certificates has proven to be an effective retention and progression methodology. Implementation of a Technical Certificate also provides transferability of credits and makes the program more accessible.

RATIONALE: The College currently offers the corresponding Early Childhood Education Associate in Science program, which is included as part of the Florida Department of Education’s Education and Training career cluster. It is anticipated that the implementation of this Technical Certificate program will provide graduates with occupation-specific skills that contribute to their academic knowledge, higher-order reasoning, problem-solving abilities, and employability.

FISCAL NOTES: The financial impact of this program is comprehended in the College’s budget.

**Florida State College at Jacksonville
District Board of Trustees**

AGENDA ITEM NO. A – 20.

Subject:	Academic Affairs: Inactivation of Courses Not Taught Within Five Years
Meeting Date:	June 9, 2026

RECOMMENDATION: It is recommended that the District Board of Trustees approve the curriculum review and purge process conducted in the Spring Term 2026 for the Fall 2020 through the Summer 2025 timeframe. This review process resulted in 48 courses being identified for review to determine possible inactivation effective Fall Term 2026 from the following academic groups:

- 01 - Lower-Level Arts & Profession
- 02 - Postsecondary Vocational
- 03 - College Credit Develop Ed
- 05 - Adult Vocational
- 14 - Upper-Level Arts & Profession

21 of the 48 reviewed courses will be inactivated. Please see the addendum for a complete list of the 21 courses.

BACKGROUND: Rule 6A.10.0331, Florida Administrative Code, requires that institutions inactivate courses that have not been taught for five years. The rule also requires that the identified courses be removed from the college catalog and the Statewide Course Numbering System (SCNS) as part of the ongoing curriculum review process. Institutions must also receive approval for the course inactivations from their respective Boards of Trustees.

When courses are identified for inactivation, faculty and academic administrators are provided the opportunity to complete a waiver form for the course purge, thereby maintaining the selected courses in the current, active curriculum inventory.

RATIONALE: Inactivation of courses not scheduled for five or more years will ensure compliance with Rule 6A.10.0331, Florida Administrative Code, resulting in an update (when applicable) to the college catalog and the SCNS for the 2026-2027 academic year.

FISCAL NOTES: No fiscal impact is anticipated.

Addendum - Inactivation of Courses Not Taught Within Five Years

Courses not scheduled for five years - academic groups 01, 02, 03, 05, 14 from 08/01/2020 - 08/01/2025 to be inactivated.

Prefix	Number	Course Title
AVM	2132C	Flight Dispatch Practical
BSC	2933	Selected Topics in Biological Sciences
CJE	3361	Management of Specialized Law Enforcement Units
CJL	1500	Introduction to the Courts
EGN	1001C	Introduction to Engineering
ENC	0015	Essentials in Writing I
ETS	1535C	Automated Process Control
ETS	1942	Internship
FSS	1120	Management of Food and Beverage Purchasing
HIS	2930	Special Topics in History
IDS	2949	Experiential Studies in Legislative and Governmental Affairs
LAH	2020	History of Latin America
LAT	1120	Latin I
PGY	2404C	Photography II
PLA	2763	Law Office Procedures
REA	0007	Reading Comprehension
SLS	1102	College Experience
SLS	1200	Increasing Personal Effectiveness
SLS	1304	Career Exploration
SLS	1570	Learning with Technology
SLS	2604	Effective Living

**Florida State College at Jacksonville
District Board of Trustees**

INFORMATION ITEM NO. I – A.

Subject:	Human Resources: Personnel Actions
Meeting Date:	June 9, 2026

INFORMATION: The Personnel Actions since the previous Board Meeting are presented to the District Board of Trustees for information.

BACKGROUND: This listing provides the District Board of Trustees a timely notification of all recently hired personnel.

FISCAL NOTES: The costs of all personnel actions are covered by the College's annual salary budget or from grant or auxiliary funding.

**Faculty, Administrative, Professional and Career Appointments Since Previous Board Meeting
as of June 9, 2026**

Faculty Strategic Value Annuity

Veiga Glenna

Job Title

Professor of English for Academic Purposes

Faculty Full-Time Appointments

Campos Steven
Kelly Alina
Simpson Jeanna
Stewart Vernetta

Job Title

Professor of Aviation Maintenance
Professor of Practical Nursing
Professor of Practical Nursing
Professor of Culinary Arts

A&P Full-Time Appointments

Kanjanapongpaisal Piti
Lettow Brandon
Moore Douglas
Moore Lisa
Oliver Jeromy
Pigott Tracy
Sebesta Adrienne
VerHulst Zachary

Job Title

Dean of Arts & Science
Interim Associate Dean Professional Studies
Director Systems Operations
Interim Chief Human Resource Officer
Engineer IV Network
Training and Development Coordinator
Interim Associate Director of Admissions
Head Coach - Men's Basketball

Career Full-Time Appointments

Bell Jennifer
Berry Taja
Chilibiiska Tamara
Daniels Isabella
Escobar Jose
Jaghab Paul
Link Oliver
Martinez Alejandra
Molina Katherine
Muchmore Sylvia
Oventrop James
Pace Vickie
Petersen Nicholas
Phillips Renee
Reinhold Scott
Rice Thomas
Turpin Bernard
Woolard Tonya

Job Title

Plant Service Worker
Student Success Advisor II
Accounts Receivable Specialist II
Laboratory Manager
Interim Assessment Center Coordinator
Laboratory Manager
Curriculum Services Specialist
Administrative Assistant I
Financial Aid Advisor I
Administrative Assistant III
Maintenance Site Manager
Security Officer
Plant Service Worker
Administrative Services Support Specialist
Armed Security Officer
Vision Rehabilitation Case Manager
Security Officer
Accounts Payable Specialist II

Career Part-Time Appointments

Ballard Tanya
White Nakia

Job Title

Academic Tutor
Security Officer

**Florida State College at Jacksonville
District Board of Trustees**

INFORMATION ITEM NO. I – B.

Subject:	Purchasing: Purchase Order Over \$195,000
Meeting Date:	June 9, 2026

INFORMATION: The following information is provided to the District Board of Trustees pursuant to Board Rule 6Hx7-5.1 for purchases greater than \$195,000.

Contract/ PO No.	Total	Supplier	Description	Authority
PO00019300	\$349,399	Arthur J. Gallagher & Co.	Liability Insurance renewal	Purchase Authority: SBE 6A-14.0734 (2)(f) & Board Rule 6Hx7-5.1 Professional Services. 2024-30 Insurance Broker Services.
PO00019366	\$255,344	Presidio Holdings Inc.	Fortinet coterm renewal	Purchase Authority: SBE 6A-14.0734 (2)(a) & Board Rule 6Hx7-5.1; Cooperative Agreement: National Cooperative Purchasing Alliance TD Synnex NCPA Contract 01-170 Quote: 2001725069563-02.
PO00019370	\$201,858	Apple Computer, Inc.	Apple Mac Studio desktop computers for student instructional & academic use	Purchase Authority: SBE 6A-14.0734 & Board Rule 6Hx7-5.1; Sole Source Acquisition & FSCJ Strategic Technology Plan.

BACKGROUND: Board Rule 6Hx7-5.1 requires submittal of an Information Item listing purchase orders greater than \$195,000 that were purchased in accordance with State Board of Education (SBE) and College Board Rules.

RATIONALE: This listing provides the District Board of Trustees an opportunity to review all College purchases \$195,000 or greater. These purchases were made within State of Florida purchasing guidelines, State Contracts, and the College procurement procedures.

FISCAL NOTES: These purchase orders utilize College restricted and unrestricted budgeted funds in the amount not to exceed \$806,601.

**Florida State College at Jacksonville
District Board of Trustees**

INFORMATION ITEM NO. I – C.

Subject:	Finance: Investment Reports for Quarter Ended March 31, 2026
Meeting Date:	June 9, 2026

INFORMATION: The Investment Reports for the Surplus Fund Account (Operating Fund) and the Quasi Endowment Fund for the quarter ending March 31, 2026, are presented to the District Board of Trustees (DBOT) for information.

BACKGROUND: The investment objective of the Operating Fund is to maximize income while minimizing market rate risk, and to ensure the availability of short-term liquidity to meet the cash flow needs of the College. Consistent with the DBOT-approved Investment Policy Statement, the Operating Fund Portfolio is of high credit quality and invested in U.S. Treasury, Federal Agency/GSE, Federal Agency/CMO, Corporate Note, Asset-backed, Mortgage-backed, Municipal, and Supranational Securities. The Operating Fund Portfolio’s quarterly total return performance of 0.39% exceeded the benchmark performance of 0.30%. Over the past year, the Portfolio’s total return was 4.25%, compared to 3.87% for the benchmark.

The College utilizes the investment management services of PFM Asset Management LLC (PFM) for intermediate term fixed income investments. As of March 31, 2026, the College had surplus funds of approximately \$40.2 million under management with PFM.

Quasi Endowment Funds are derived largely from auxiliary activities. These funds are also managed by PFM and invested in a diverse portfolio of domestic and international equities, fixed-income securities, and cash equivalents. The account balance as of March 31, 2026 was \$9.5 million. The Quasi Endowment Fund portfolio (the “Portfolio”) declined 2.03% (net of mutual fund fees) over the 1st Quarter of 2026, compared to a 2.04% decline in its policy benchmark. Over the past year, the Portfolio returned 15.25%, compared to 16.41% for the benchmark. Since the inception date of July 1, 2016, the Portfolio’s 9.54% annual rate of return matched the benchmark’s return. In dollar terms, the Portfolio recorded a loss of \$196,134 in return on investment over the quarter and a gain of \$1,251,368 over the past 12-months.

The report is also reviewed at regular meetings of the District Board of Trustees Finance and Audit Committee.

RATIONALE: The sound investment of surplus funds and endowment funds can produce additional income to support the operations of the College and student financial aid program while meeting the requirements of safety and liquidity.

FISCAL NOTES: As of March 31, 2026, the College had investment balances totaling \$49.6 million, which compares to \$46.7 million as of March 31, 2025.



FLORIDA STATE COLLEGE AT JACKSONVILLE

Investment Performance Review For the Quarter Ended March 31, 2026

Client Management Team

Datnilza Metz, CTP, Institutional Sales and Relationship Manager
Matthew DiNallo, CFA, Institutional Sales and Relationship Manager
Richard Pengelly, CFA, CIMA, CTP, Managing Director

PFM Asset Management A division of U.S. Bancorp Asset Management, Inc

225 E. Robinson Street
Orlando, FL 32801
407-406-5754

213 Market Street
Harrisburg, PA 17101-2141
717-232-2723

NOT FDIC INSURED : NO BANK GUARANTEE : MAY LOSE VALUE

This material is for client use

Agenda

- Market Update
- Account Summary
- Portfolio Review

Market Update

Current Market Themes



- ▶ Geopolitics has overtaken U.S. macro fundamentals as the market's primary focus
 - ▶ Conflict in Iran has increased near-term inflation risks due to higher commodity prices
 - ▶ Unemployment rate remains stable with net new job creation near zero
 - ▶ Consumer spending and business investment continue to support growth, though momentum is slowing



- ▶ The Federal Reserve paused during both meetings in Q1, keeping rates at 3.50-3.75%
 - ▶ The median "dot plot" projection continues to show one 25 basis point cut in 2026, though individual projections showed less easing
 - ▶ Fed Chair Powell acknowledged the path forward is complicated by geopolitical uncertainty, making it more difficult for the Fed to balance its dual mandate



- ▶ Rising front-end yields unwound the inversion in the Treasury curve
 - ▶ Rate cut expectations were pushed further out, lifting front-end yields
 - ▶ Escalating Middle East conflict drove a spike in volatility
 - ▶ Credit spreads widened from historically tight levels amid heavy supply and geopolitical pressure

Source: Details on market themes and economic indicators provided throughout the body of the presentation. Bloomberg Finance L.P., as of March 31, 2026.

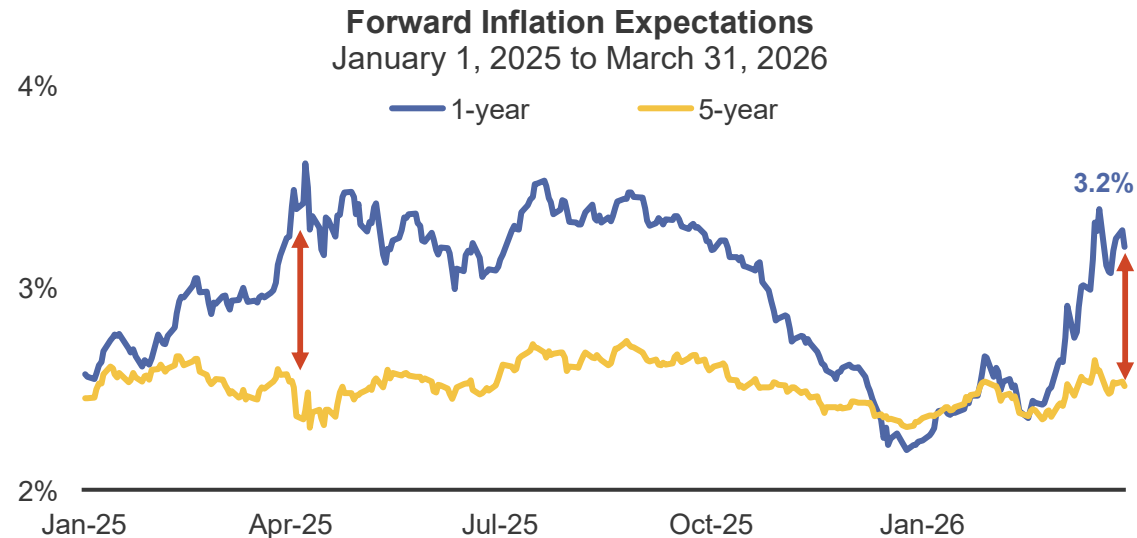
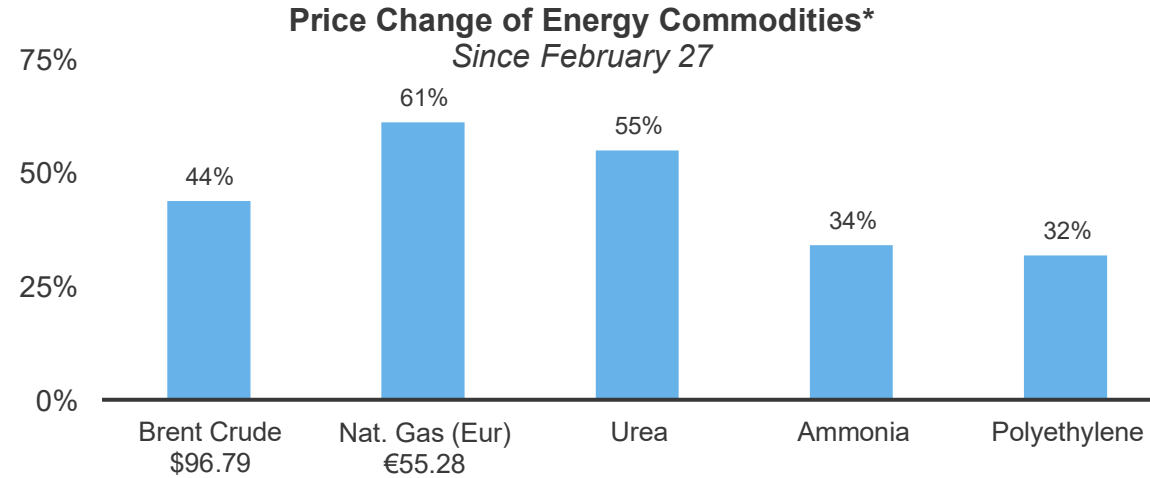
Market Pricing Conflict In Iran

▶ **Closure of the Strait of Hormuz creates a supply shock**

- ▶ Higher oil prices pressure agricultural and industrial inputs
- ▶ Duration of price shock more important than magnitude

▶ **Federal Reserve likely to remain on hold as it assesses evolving risks**

- ▶ Headline inflation expected to rise though uncertainty remains regarding passthrough to core inflation and labor markets
- ▶ Fed to look through supply-side energy shock if inflation expectations remain anchored



*Brent Crude are quoted in dollars per barrel based on the front-month futures contract. Natural gas prices are quoted in euros per megawatt-hour. Ammonia, and urea prices are based on the front-month exchange-traded futures contract. Polyethylene is price are based on the active exchange-traded futures contract.

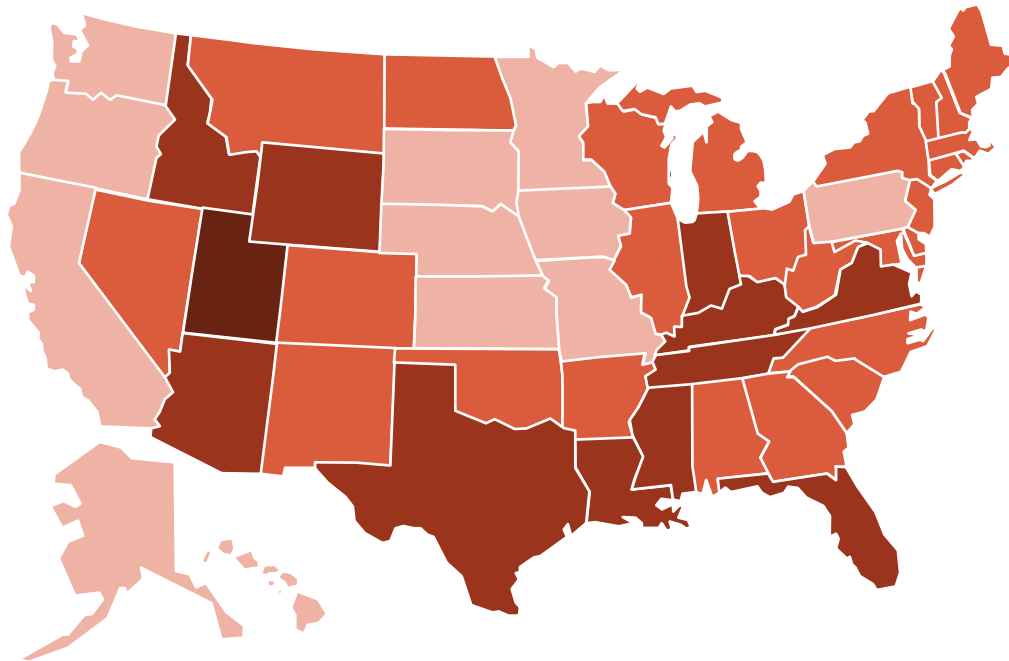
Source: Bloomberg Finance L.P., as of March 31, 2026. Market implied inflation expectations shown using 1-year and 5-year inflation swaps.

Gasoline Prices Surge Across the Country

% Change in Gas Prices

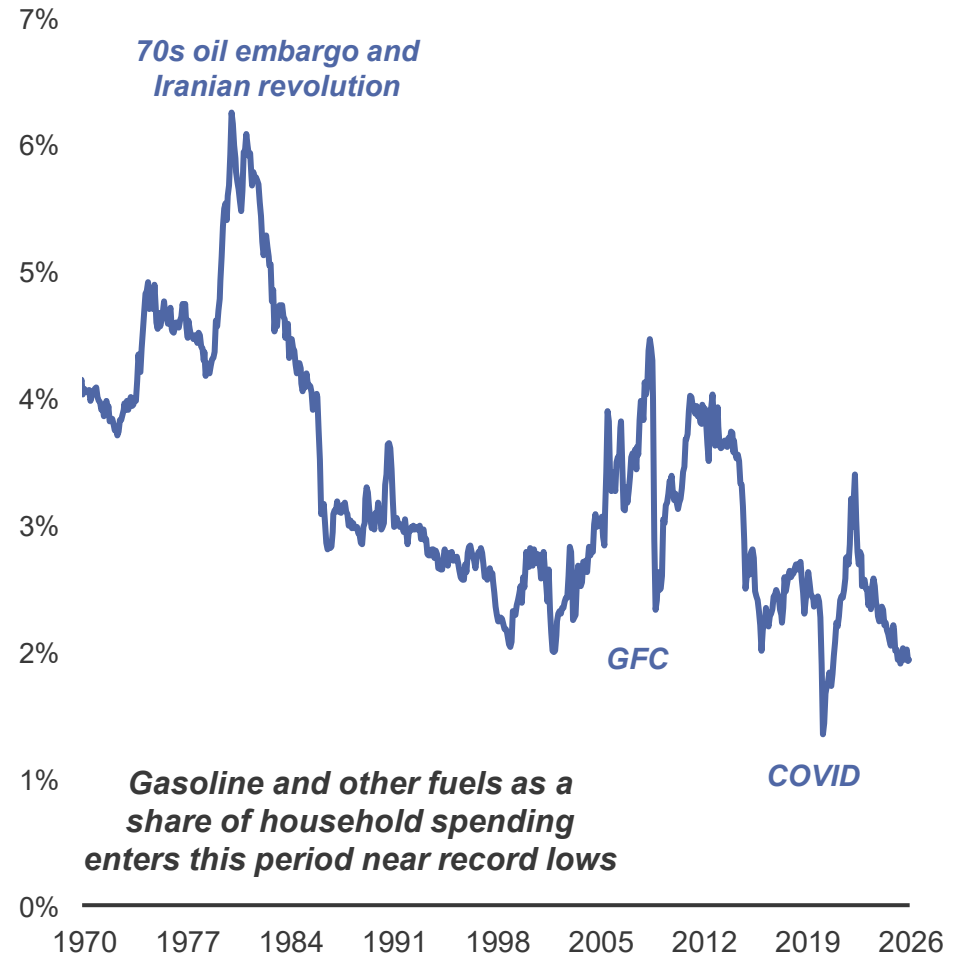
2/28 – 3/31

■ Greater than 50% ■ 40% to 49% ■ 30% to 39% ■ 20% to 29%



National Average Price of Gasoline
\$4.02

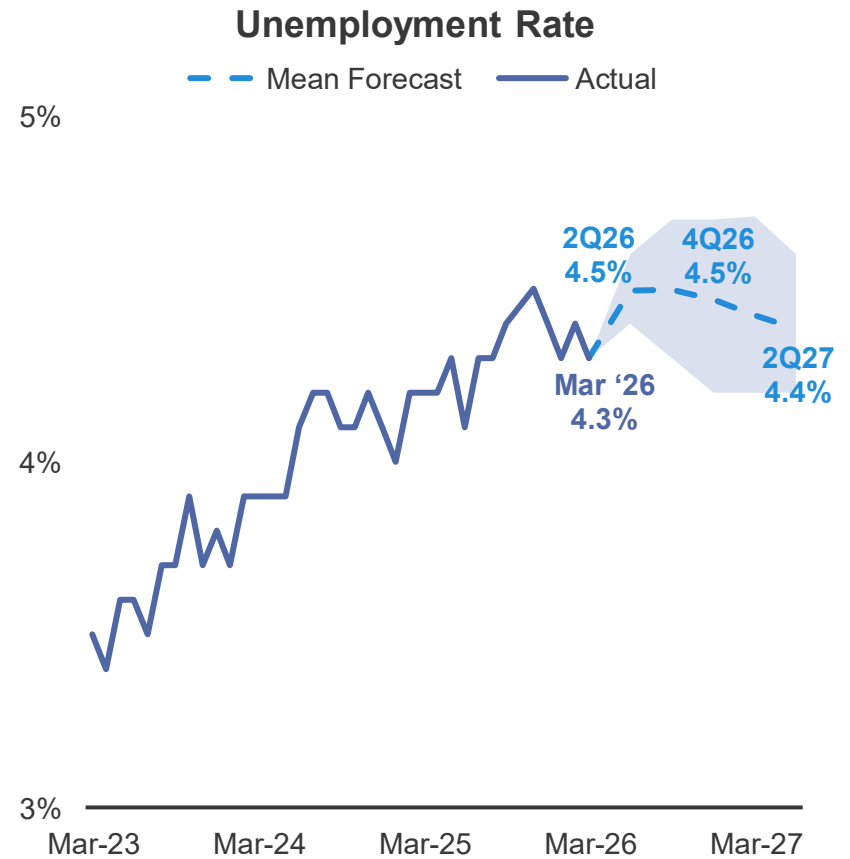
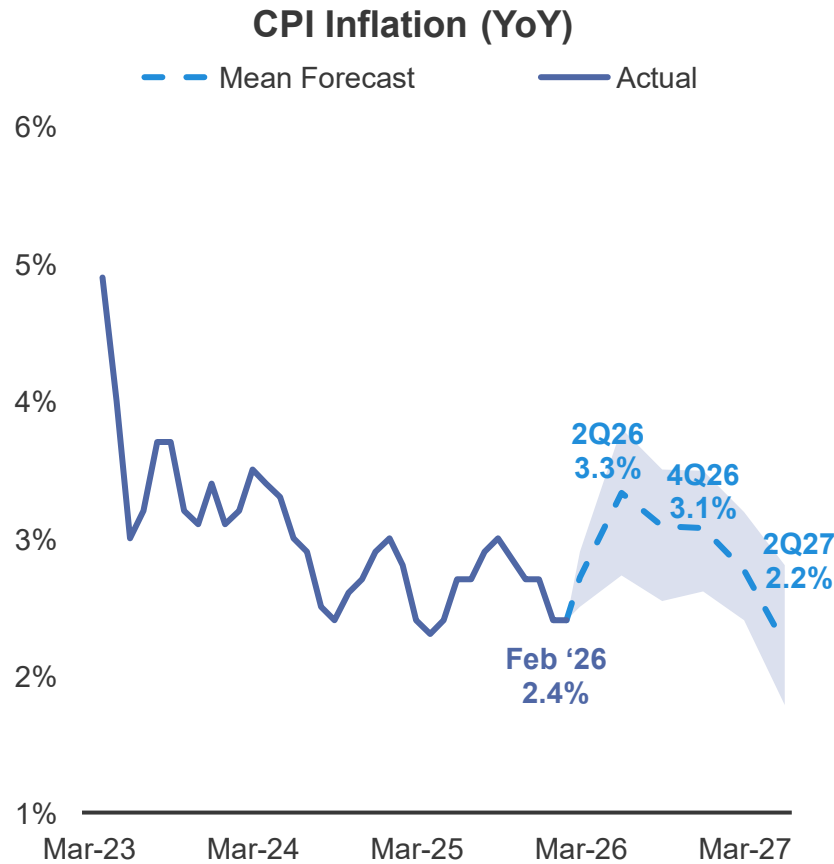
Gasoline and Other Fuel Spending as a Percentage of Household Spending



Source: Bloomberg Finance L.P., Bureau of Economic Analysis, and gasprices.aaa.com. BEA data as of February 2026 and gasoline data as of 3/31/2026. Other fuels contain diesel, fuel oil, kerosene and others.

Macro Data Takes a Back Seat

Fed Chair Powell: "What we have is some tension between the goals, and we're trying to manage our way through it."

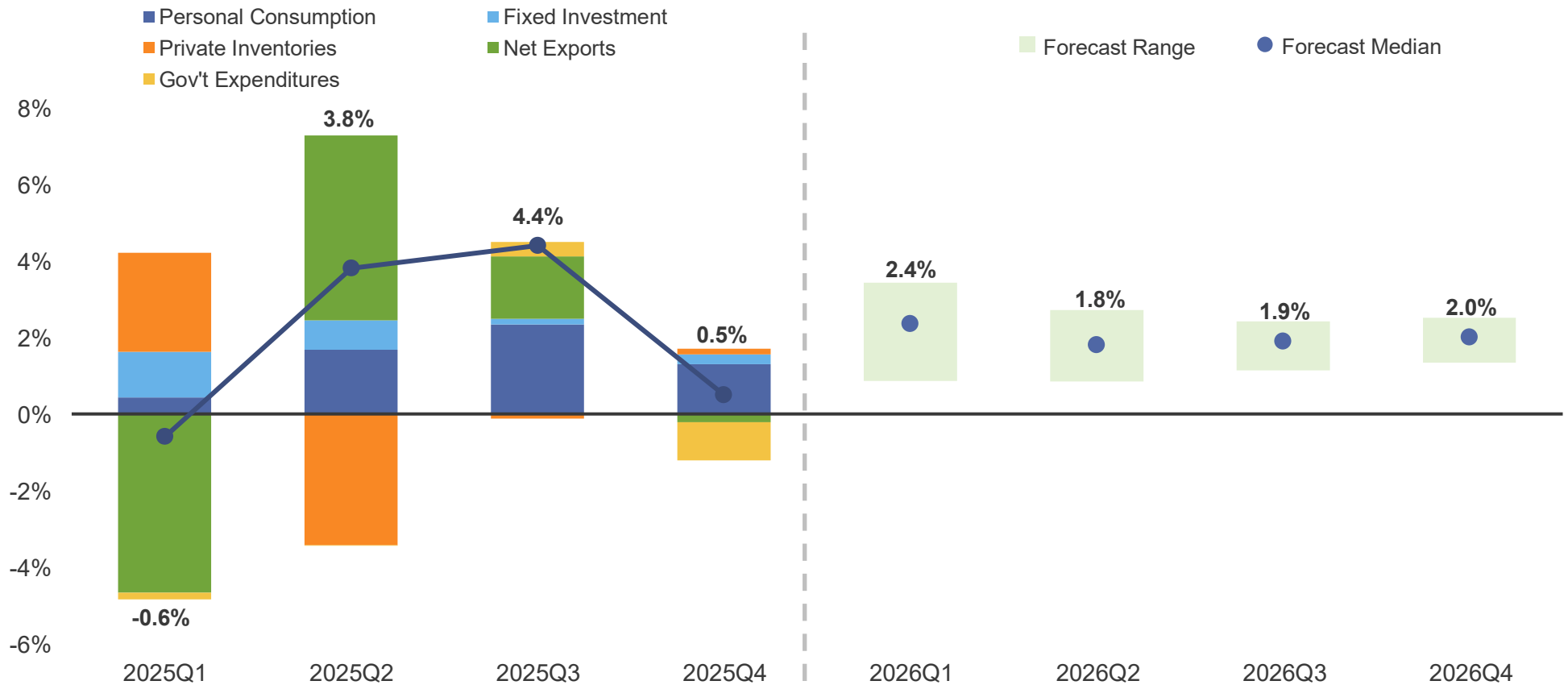


Source: FOMC Chair Jerome Powell Press Conference, March 18, 2026. Bureau of Labor Statistics and Bloomberg Finance L.P. CPI Inflation as of February 2026 and Unemployment Rate as of March 2026. Survey responses after March 27, 2026, included in mean and forecast range for CPI Inflation and Unemployment Rate. Shading represents the central 80% of the forecasts.

U.S. Growth Forecasts Remain Steady

Fed Chair Powell: “[I]f we have a long period of much higher gas prices, that is going to weigh on consumption... Meanwhile, the economy is solid... It’s just we don’t know what the effects of this will be.”

U.S. Real GDP Contributors and Detractors



Source: FOMC Chair Jerome Powell Press Conference, March 18, 2026. Bloomberg Finance L.P. and Bureau of Economic Analysis, as of December 2025 (left). Survey responses after March 27, 2026, included in Median and forecast range. Shading represents the central 80% of the forecasts (right).

Factors Shaping the Economic Outlook

Negative

- ▶ Geopolitical uncertainty
- ▶ Higher energy prices
- ▶ Net new job creation near zero
- ▶ Increasing retail credit card balances
- ▶ Rising student loan delinquencies

Neutral

- ▶ Stable Fed Policy
- ▶ Core inflation stable but above target
- ▶ Stabilizing credit card delinquencies

Positive

- ▶ Above-average tax refunds
- ▶ Resilient consumer spending
- ▶ Positive real disposable personal income growth
- ▶ Corporate fundamentals

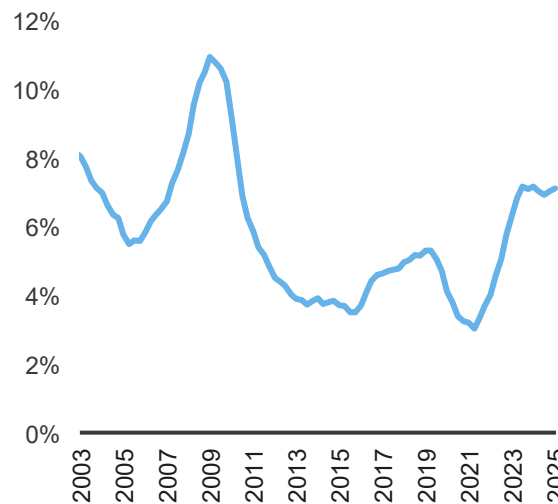
Price of Oil

WTI crude oil futures, \$/barrel



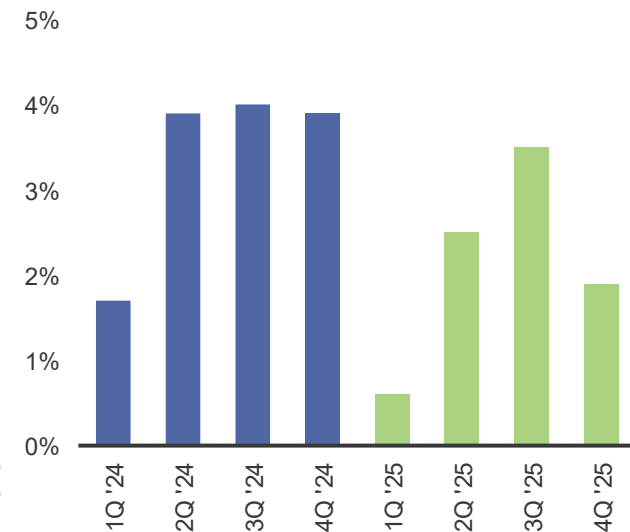
Credit Card Delinquencies

90+ Days



Personal Consumption

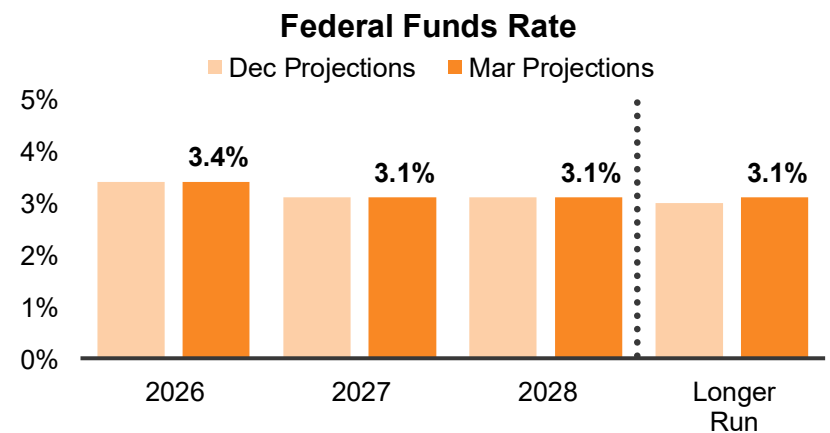
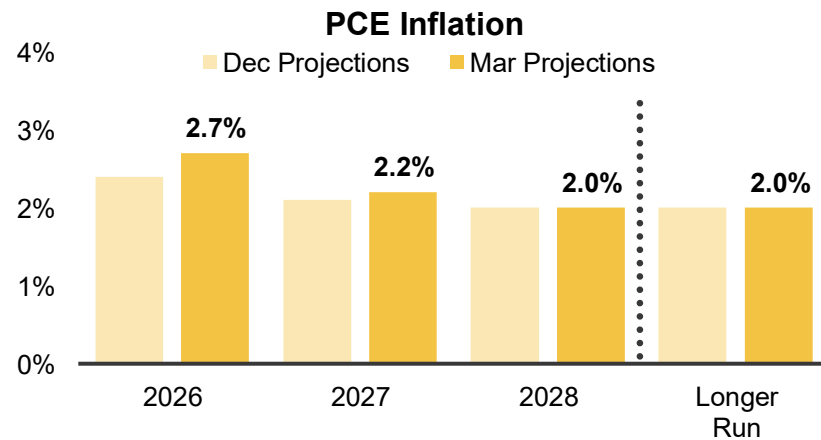
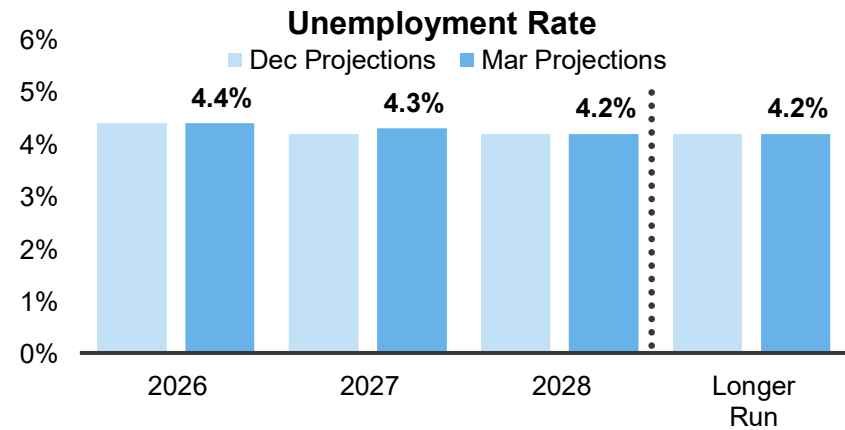
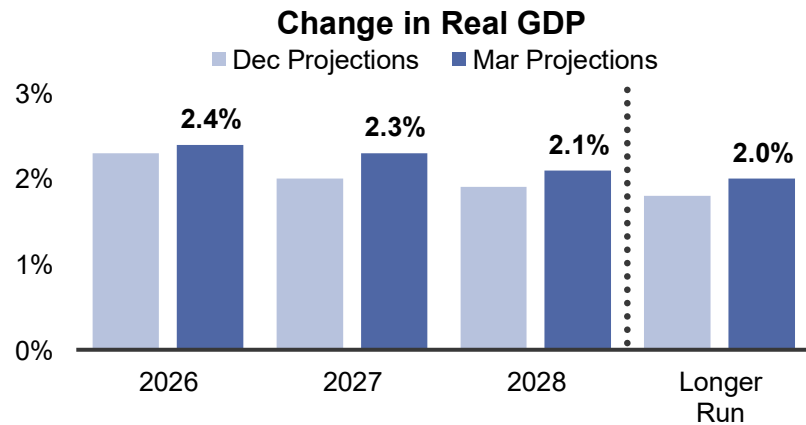
Quarter-Over-Quarter Change



Sources: Bloomberg Finance L.P., March 31, 2026, Federal Reserve Bank of New York as of December 2025, and Bureau of Economic Analysis as of December 2025.

Fed's Updated Summary of Economic Projections

Fed Chair Powell: "The economic effect could be bigger, they could be smaller ... We just don't know. People are writing down what seems to make sense to them but have no conviction."

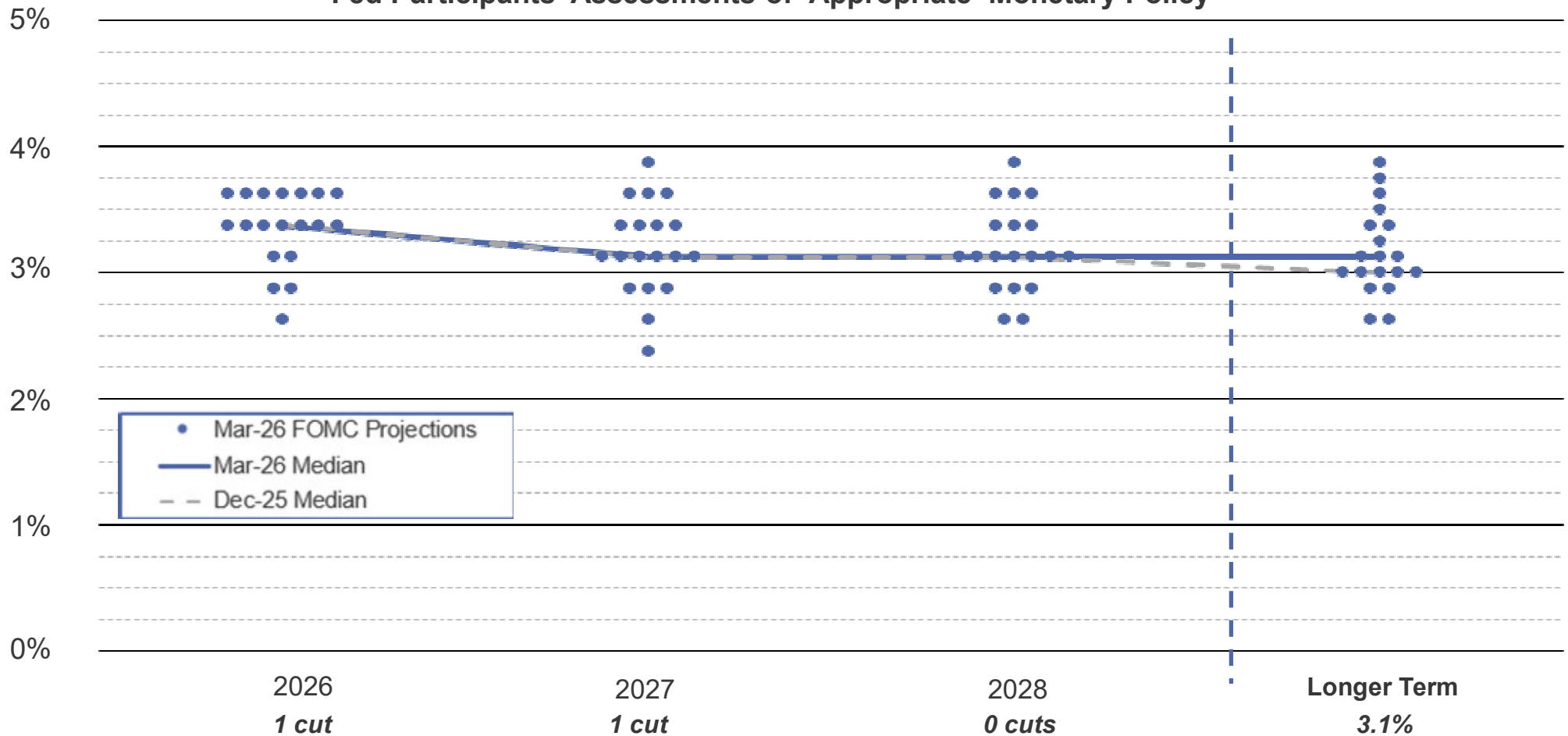


Source: FOMC Chair Jerome Powell Press Conference, March 18, 2026. Federal Reserve, latest median economic projections, as of March 2026.

The Latest Fed “Dot Plot”

Fed Chair Powell: “We feel like the framework calls to balance the risks. We feel where we are now is on the higher borderline of restrictive versus not restrictive, we feel like that is the right place to be.”

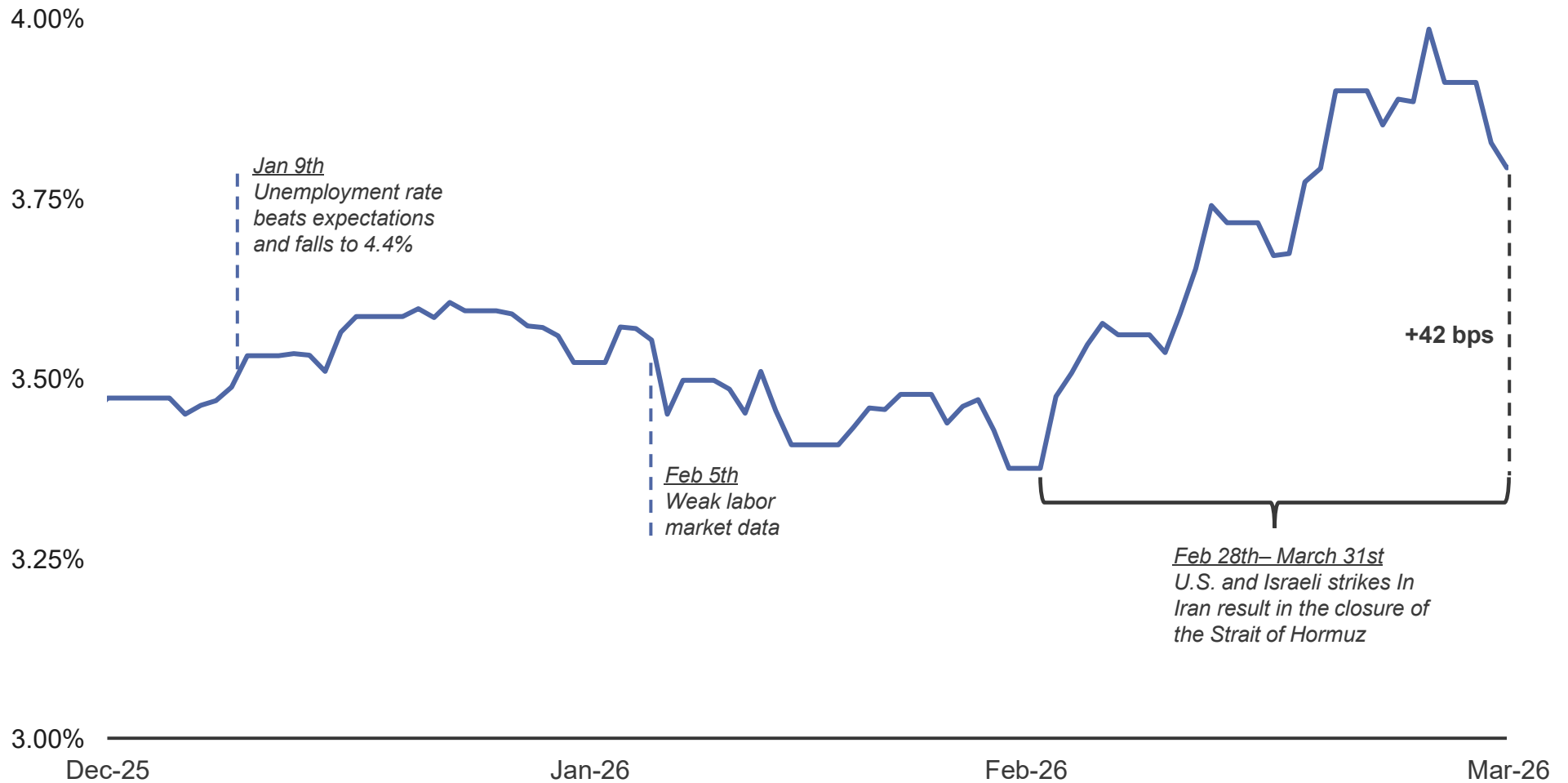
Fed Participants’ Assessments of ‘Appropriate’ Monetary Policy



Source: FOMC Chair Jerome Powell Press Conference, March 18, 2026. Federal Reserve; Bloomberg Finance L.P. Individual dots represent each Fed members’ judgement of the midpoint of the appropriate target range for the federal funds rate at each year-end. As of March 2026.

Treasury Yields Reach 8-Month High

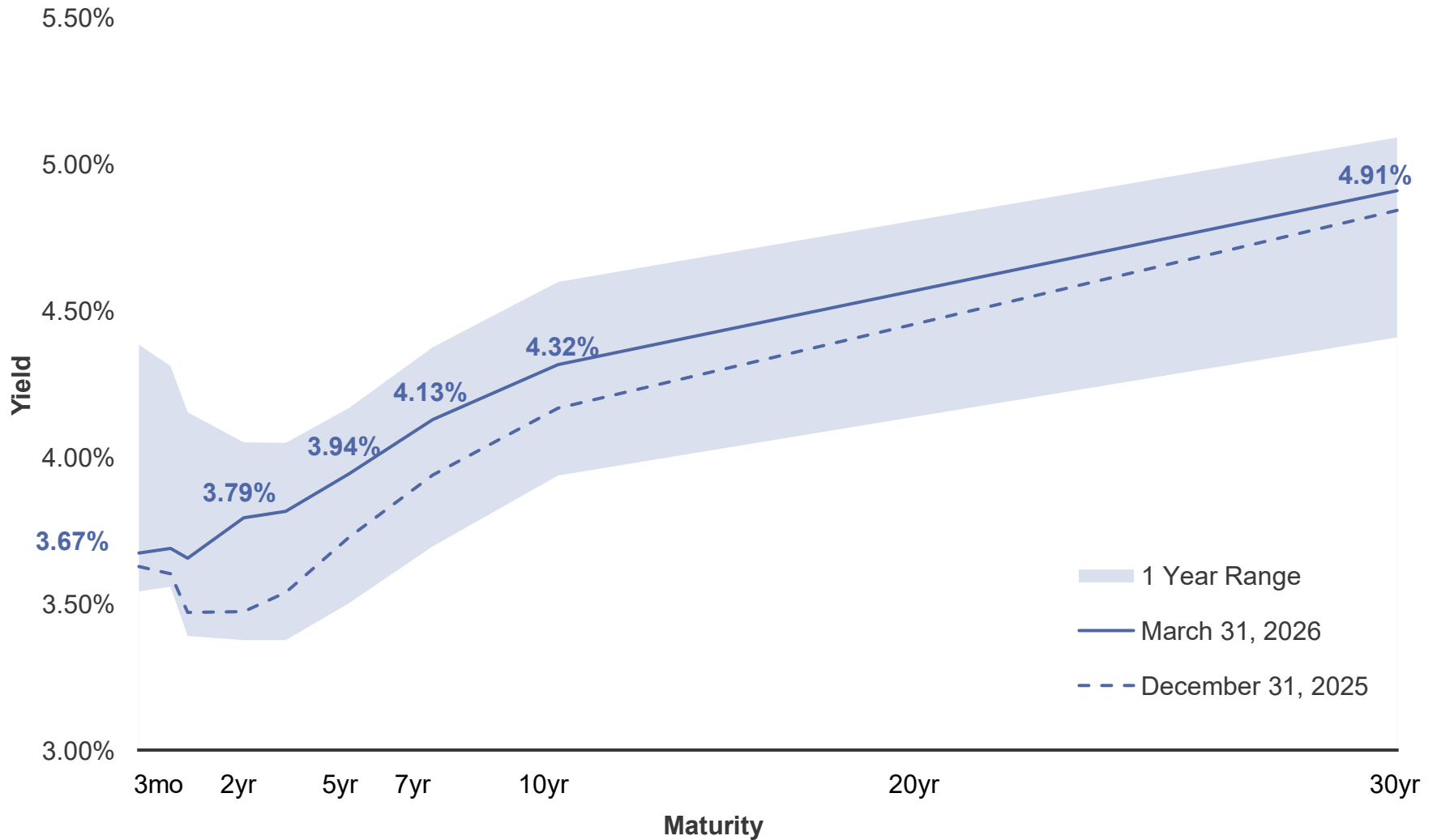
2-Year U.S. Treasury Yield December 31, 2025 – March 31, 2026



Source: Bloomberg Finance L.P., as of March 31, 2026.

Treasury Yields Rise Across the Curve

U.S. Treasury Yield Curve



Source: Bloomberg Finance L.P., as of March 31, 2026.

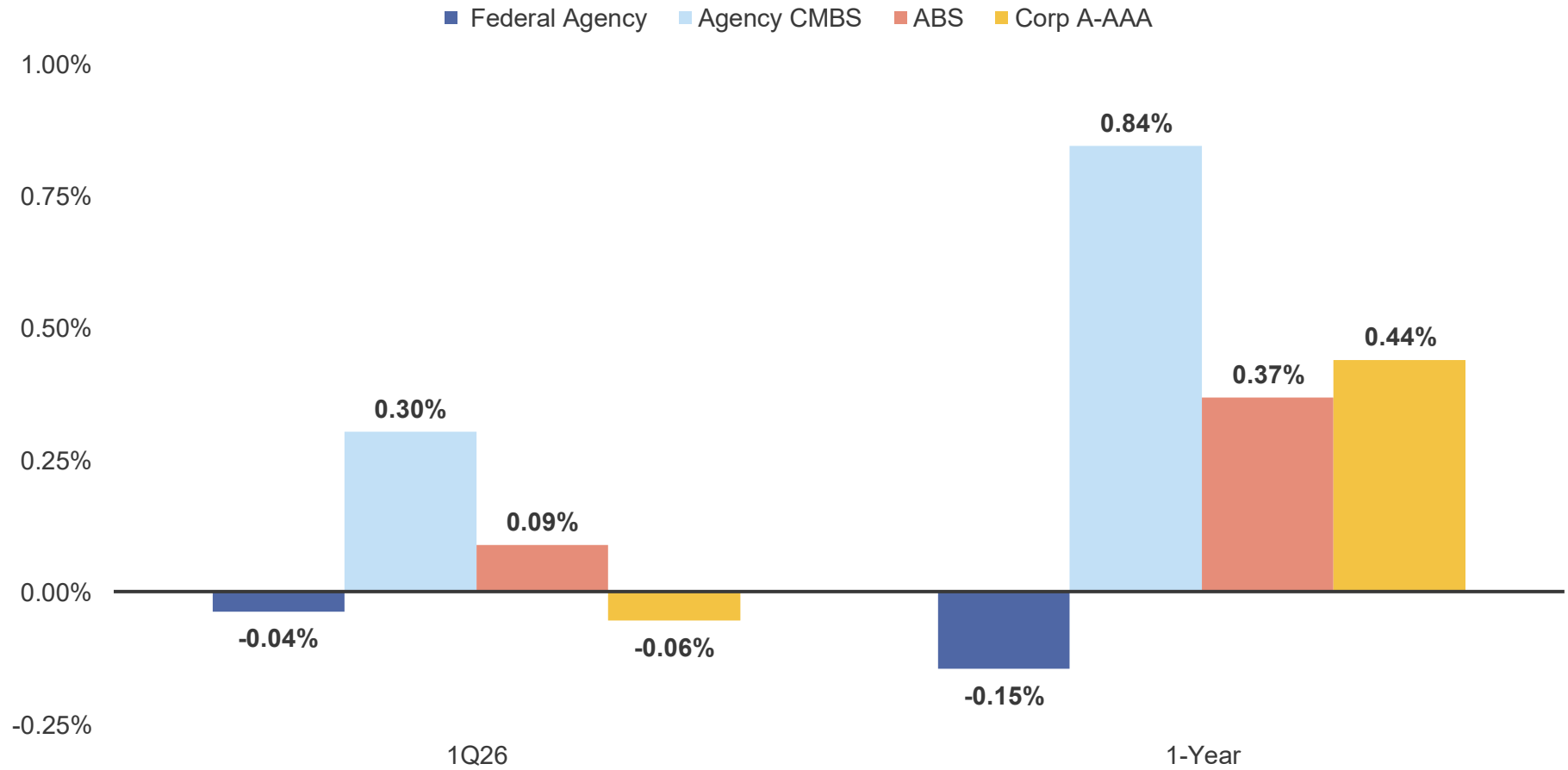
Sector Yield Spreads 1-3 Year Yield Spreads



Source: ICE BofA 1-3 year Indices via Bloomberg Finance L.P. as of March 31, 2026. Spreads on ABS and MBS are option-adjusted spreads based on weighted average life; spreads on agencies are relative to comparable maturity Treasuries. CMBS is Commercial Mortgage-Backed Securities and represented by the ICE BofA Agency CMBS Index.

Fixed-Income Index Excess Returns

Excess Returns 1-3 Year Indices

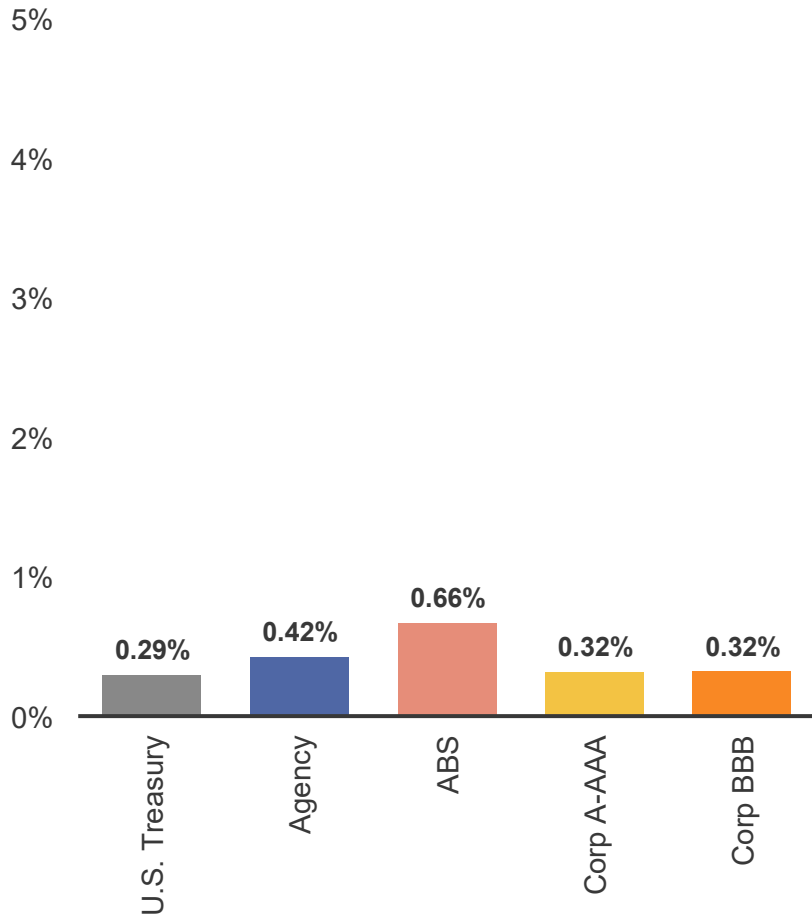


Source: ICE BofA Indices. ABS indices are 0-3 year, based on weighted average life. Agency CMBS represented by ICE BofA CMBY Index. As of March 31, 2026.

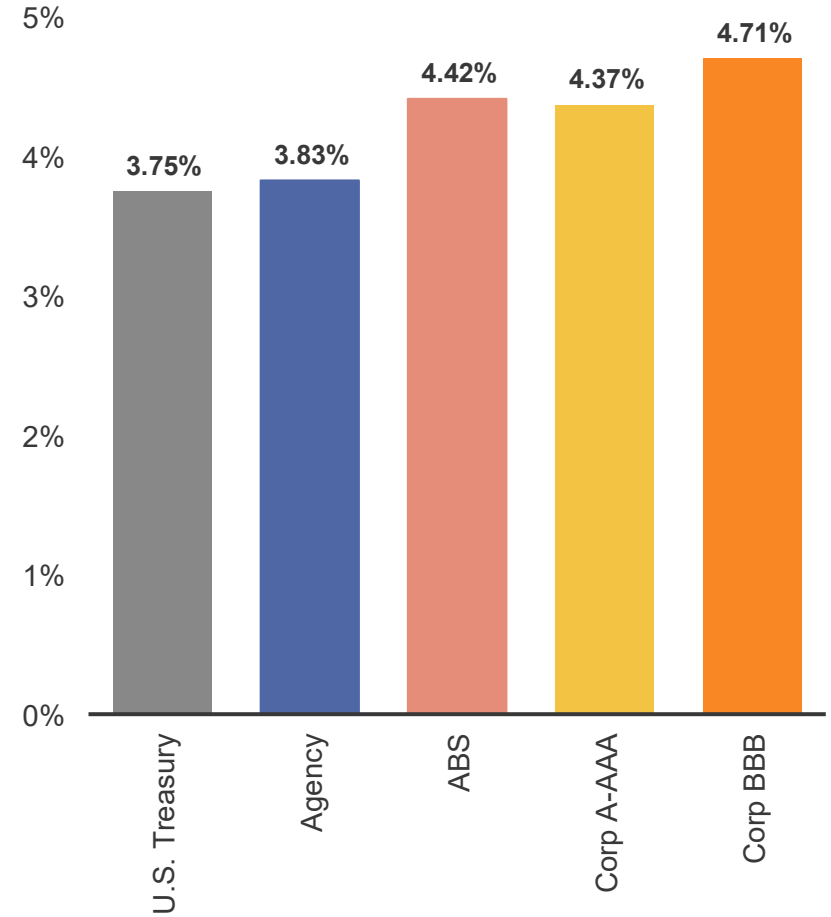
Fixed-Income Index Total Returns in 1Q 2026

1-3 Year Indices

First Quarter 2026 Returns



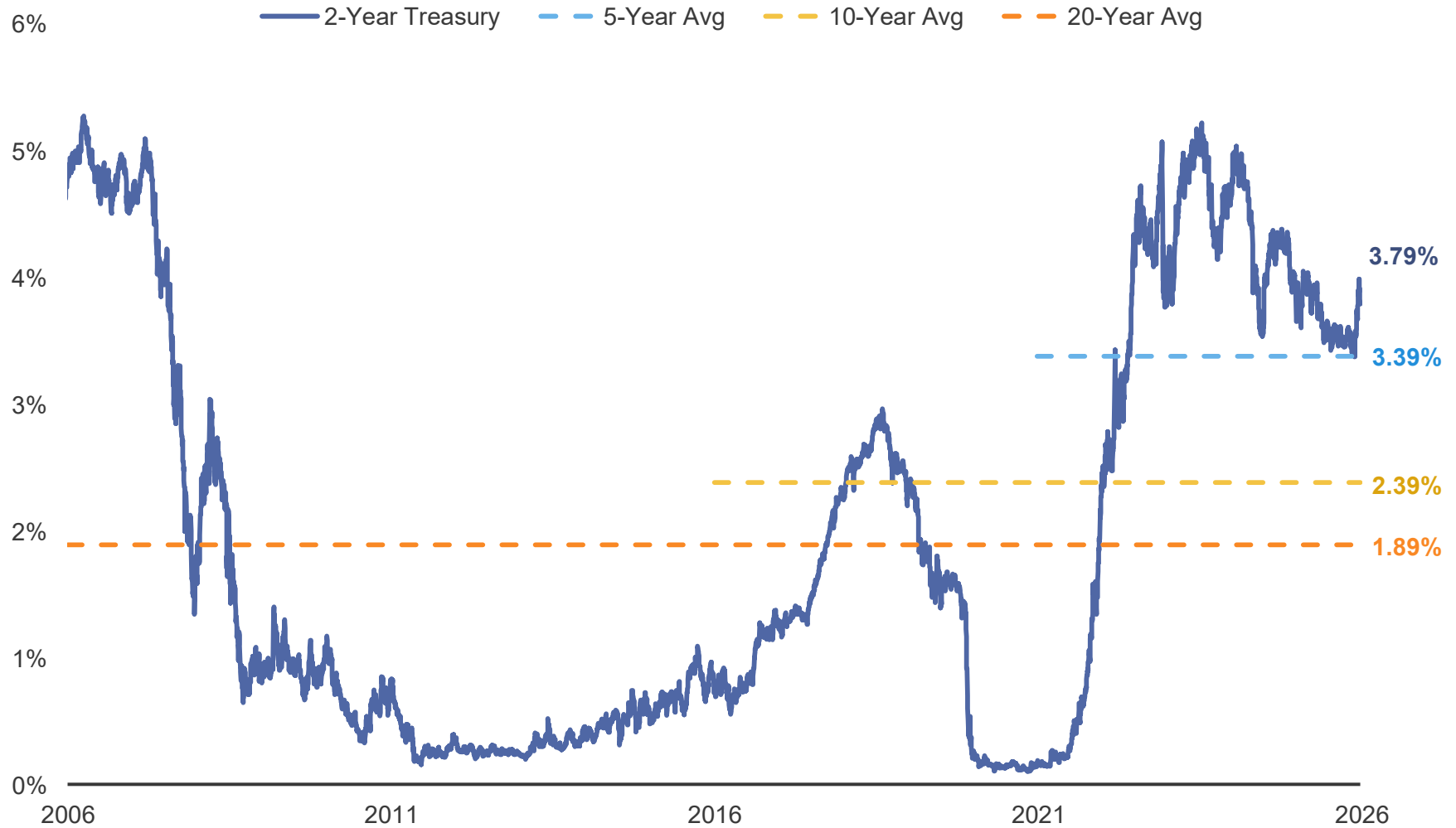
1-Year Return



Source: ICE BofA Indices. ABS indices are 0-3 year, based on weighted average life. As of March 31, 2026.

Treasury Yields Remain Above Historical Averages

2-Year Treasury Yield



Source: Bloomberg Finance L.P., as of March 31, 2026.

Government Sector Strategy

AGENCY BULLETS



Reduce allocations

Summary:

- Spreads remain rich, especially in the 1–7 year area, trading near or through Treasuries
- Limited issuance outside of 12 months continues to keep spreads narrow

Outlook:

- Spreads expected to remain tight unless issuance increases
- Opportunistically sell for rebalancing or swaps into new issue across sectors
- Continue monitoring ongoing privatization efforts of Fannie Mae and Freddie Mac

CALLABLE AGENCIES



Reduce allocations

Summary:

- Front-end spreads have widened over the month on increased market volatility
- Activity remains elevated versus 1H25 as redemptions drive more issuance
- Valuations remain rich across the front end

Outlook:

- Evaluate callables cautiously with a preference for longer lockouts
- Spread widening has improved valuations but caution remains as most inventory is still at negative OAS

SUPRANATIONALS



Reduce allocations

Summary:

- Spreads remain near historic lows and continues to tighten as issuance slows
- Flat spread curve favors shorter maturities inside 2.5 years
- The sector offers on average 5 to 10 bps of value over Agencies

Outlook:

- New issue opportunities remain historically low and increased volatility could keep issuance muted
- Continue evaluating new issues
- Opportunistically sell for rebalancing or sector rotation

● Current outlook

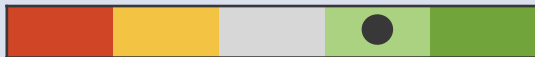


Statements and opinions were developed based on our independent research with information obtained from Bloomberg. The views expressed within this material constitute the perspective and judgment of PFM Asset Management at the time of distribution (3/31/2026) and are subject to change. Information is obtained from sources generally believed to be reliable and available to the public; however, PFM Asset Management cannot guarantee its accuracy, completeness, or suitability.

Corporate Sector Strategy

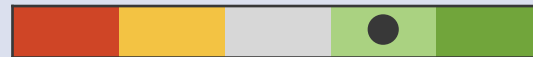
OVERALL		Short (<5 year) Corporates: Maintain flexibility to add / swap as opportunities arise
FINANCIALS		
INDUSTRIALS		

Fundamentals:



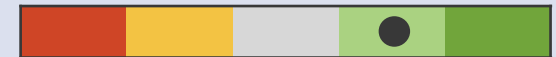
- Corporate balance sheets remain strong and default risk is low
- Some issuers or sectors such as industrials could find credit metrics under pressure on heightened spending and M&A activity
- Credit risks seem to be stabilizing, with upgrades continuing to outpace downgrade
- We view volatility in private credit as contained and not a systemic risk
- Corporate fundamentals will be impacted by direction of economy once Middle East conflict is settled

Technicals:



- Corporate supply remains exceptionally strong with full-year gross issuance projected at a record \$2 trillion; however, issuance is expected to slow in Q2
- Strong issuance has been met with extremely robust domestic demand
- Lower yields and higher supply are main risks
- Market positioning is shifting towards higher-quality issuance, with sentiment around spreads pointing towards broader spreads.

Valuations:



- Short-term credit spreads are at their widest levels since May '25 with new-issue concessions rising with secondary spreads
- Longer-duration credit remains extremely rich with spreads near decades-long tight
- Breakevens have widened modestly across the curve year-to-date, with the short end still offering value
- Corporate spread curve remains flat but expected to steepen on long end, improving relative value on the short end.
- All-in yields remain elevated

● **Current outlook**



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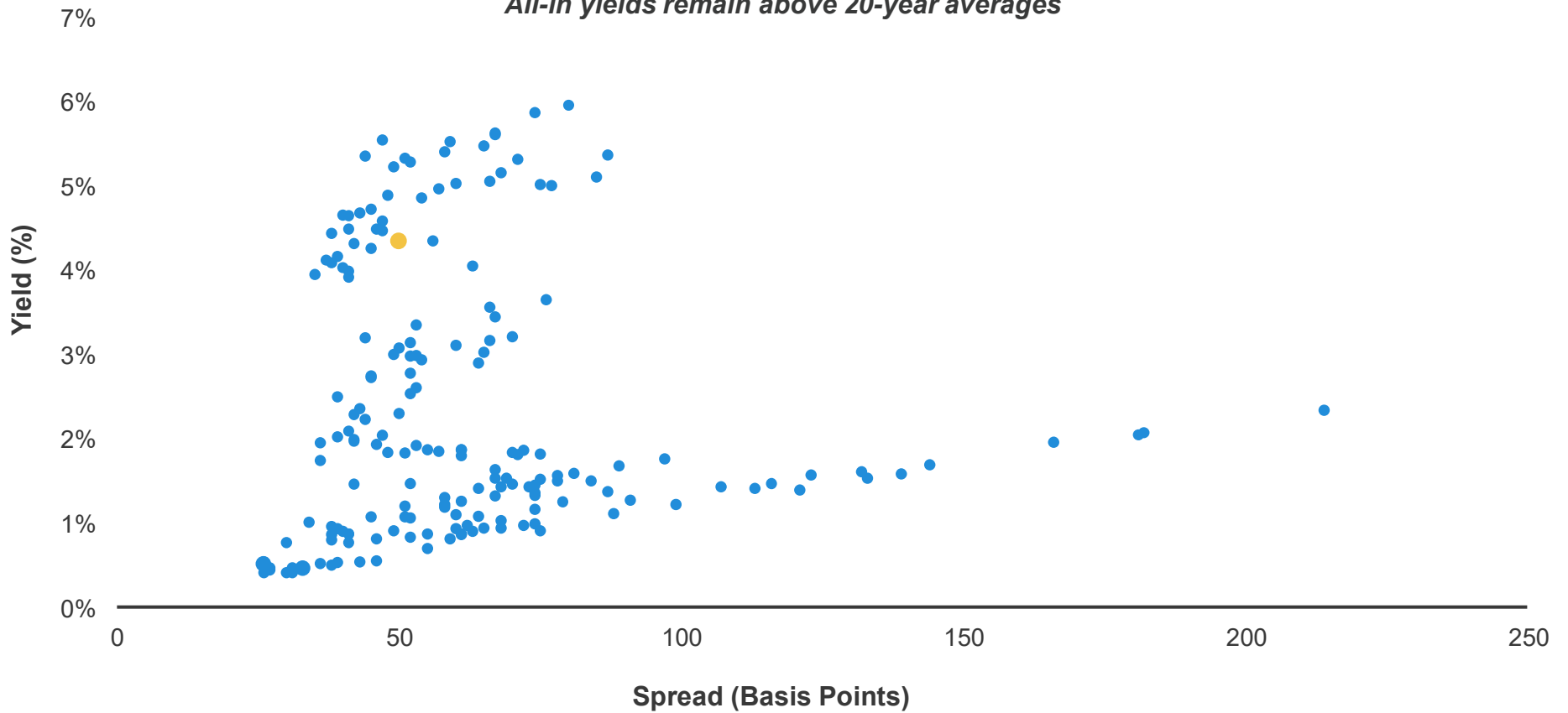
Corporate Index Yield vs OAS (2011 – 2026)

1-3 Year U.S. Corporate AAA-A

Mar 2011 – Mar 2026

● Mar-26

All-in yields remain above 20-year averages



Source: Bloomberg Finance L.P., ICE BofA Indices. Spread is option adjusted spread (OAS). Monthly data from March 2011 to March 2026.

Securitized Sector Strategy

AGENCY MBS



Maintain target allocations

Summary:

- Spreads have widened on geopolitical pressure and increased volatility but remain historically narrow
- 2026 net supply is projected to increase modestly
- The sector is expected to underperform in the short term

Outlook:

- Maintain target underweight with a focus on specific structures

AGENCY CMBS



Reduce through attrition

Summary:

- Spreads have barely widened despite market volatility
- Fundamentals are weak but stabilizing with soft rent growth and moderately high vacancies
- Issuance is up notably year-to-date and dealer inventory remains near record highs

Outlook:

- New issue remains extremely robust
- Valuations remain extremely tight
- Sector expected to perform well if/when volatility increases

ASSET-BACKED



Reduce through attrition

Summary:

- Prime ABS fundamentals remain stable
- Credit metrics have normalized and structures remain resilient to recession scenarios

Outlook:













- Supply expected to be well digested, limiting new issue attractiveness
- Spread versus corporates is narrowing, reducing relative value
- Prime auto and credit card ABS may be more defensive in a widening environment
- Carry expected to be driver of excess returns
- Evolution of labor market and economy remain key risks

● **Current outlook**



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Fixed-Income Sector Outlook – 2Q 2026

Sector	Our Investment Preferences
COMMERCIAL PAPER / CD	
TREASURIES	
T-Bill	
T-Note	
FEDERAL AGENCIES	
Bullets	
Callables	
SUPRANATIONALS	
CORPORATES	
Financials	
Industrials	
SECURITIZED	
Asset-Backed	
Agency Mortgage-Backed	
Agency CMBS	
MUNICIPALS	

● Current outlook

○ Outlook one quarter ago



Fixed-Income Sector Commentary – 1Q 2026

- ▶ The **Federal Open Market Committee (FOMC)** maintained the target range for the federal funds rate, noting continuing challenges to achieving its dual mandate of maximum employment and stable prices.
- ▶ **U.S. Treasury** yields rose across the curve with 2- to 5-year tenors experiencing the largest repricing. The short-end curve inversion ended given the move higher in yields.
- ▶ **Federal Agency & supranational** issuance remained limited, keeping spreads narrow and excess returns muted. The announcement of \$200 billion of mortgage purchases by FNMA and FHLMC is unlikely to materially affect issuance trends with buying funded by cash.
- ▶ **Investment-Grade (IG) corporate** bond yield spreads were stable in the first two months of the quarter. However, in response to geopolitical tensions, heightened issuance, and concerns over private debt capital in the last month of the quarter, spreads widened noticeably. Excess returns for the sector were generally negative, but strong carry is expected to provide support.
- ▶ Spreads on **Asset-Backed Securities** widened marginally, but spreads versus equivalent-duration corporate notes narrowed. Auto loan collateral marginally outperformed credit receivables.
- ▶ 30-year **Agency-backed mortgage-backed securities (MBS)** generated solid excess returns in Q1 and outperformed 15-year tenors. Surging bond volatility toward quarter end neared weighed on excess returns. **Agency-backed commercial MBS (CMBS)** also produced positive excess returns for the quarter.
- ▶ **Short-term credit** (commercial paper and negotiable bank CDs) experienced spread widening which created opportunities, particularly in 9- to 12-month tenors. Floating-rate notes also saw notable spread widening, ending the quarter 10 to 15 bps wider versus year end levels.

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Fixed-Income Sector Outlook – 2Q 2026

- ▶ While future Fed policy remains uncertain amid the ongoing conflict, we view the meaningful rise in **U.S. Treasury** yields as an opportunity. As a result, for shorter duration strategies, we prefer a modestly longer duration stance. For longer duration strategies, we believe the risk profile is less favorable relative to shorter strategies but will maintain a curve steepening bias by modestly underweighting the long end of the curve.
- ▶ **Federal Agency & Supranational** spreads are likely to remain at tight levels. Government-only accounts may find occasional value on an issue-by-issue basis.
- ▶ **Taxable Municipals** continue to present limited opportunity due to an ongoing lack of supply and strong demand which is keeping yields low. We do not expect this dynamic to change in the near term.
- ▶ **Investment-Grade (IG) Corporate** bond fundamentals remain stable with technicals supportive of the sector. All-in yields remain attractive and wider spreads have improved value. We expect an increase in buying opportunities across both new-issue and secondary markets.
- ▶ **Asset-Backed Securities** fundamentals remain within expectations and credit enhancements remain robust. We expect supply to increase as credit card issuers re-enter the market, with demand remaining strong and new issues well-digested. We expect solid consumer fundamentals and structural credit enhancements to insulate the sector from meaningful downturns. We expect carry to be the driver of excess returns.
- ▶ **Mortgage-Backed Securities** are expected to remain rich despite increased market volatility modestly aiding valuations. With spreads remaining historically tight, opportunities are limited, and we will look to other sectors for better value.
- ▶ **Short-term credit** (commercial paper and negotiable bank CDs) spreads have widened notably in Q1. We favor maturities beyond 9 months given the positively sloped curve, wider spreads, and added protection against potential Fed rate cuts late this year.

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Factors to Consider for 6-12 Months

Monetary Policy (Global):



- The Fed held rates steady in Q1 amid persistent inflation pressures and limited net job creation.
- Policymakers acknowledged the path forward is complicated, with geopolitical uncertainty adding additional strain to the Fed's dual mandate.
- The "dot plot" projects 25 bps of rate cuts in both 2026 and 2027; however, this is predicated on inflation progress.
- Global central banks remained on pause in Q1 but energy inflation pressures may necessitate hikes.

Economic Growth (Global):



- Stable consumer and business spending support growth, offsetting the weakness seen from the U.S. government shutdown in Q4 GDP.
- Fiscal support and AI investment should aid growth; however, a prolonged conflict in Iran may weigh on consumer discretionary spending.
- Risks to global growth prospects have increased amid the escalating conflict due to higher energy prices, supply-chain disruptions, and increased uncertainty.

Inflation (U.S.):



- The inflation outlook depends on the duration of the Middle East conflict and the degree to which higher energy and commodity costs raise core goods and services prices.
- Inflation remains sticky with limited progress on core services and continuing pressure from tariffs passthroughs.
- Near-term inflation expectations have increased due to the higher energy prices while long-run expectations remain anchored.

Financial Conditions (U.S.):



- Corporate fundamentals and underlying demand remain strong. Spread widening has improved valuations, though the sector is still rich from a historic perspective.
- The conflict in the Middle East has tightened financial conditions. The duration of the conflict and its impact on the economy will be a key driver of corporate fundamentals.
- Geopolitical conflict, higher oil prices, and the evolution of the economy are key risks. At this time we view volatility in private credit as contained and not a systemic risk.

Consumer Spending (U.S.):



- Modest job growth and inflationary pressures continue to weigh on consumer sentiment. Higher energy and food prices will likely drive consumer sentiment lower.
- Wage growth continues to exceed inflation, but this gap has narrowed. Energy shocks may compress real incomes and reduce discretionary spending.
- Lower-income cohorts remained more exposed to higher energy prices as a larger share of household budgets are allocated to essentials.
- Higher-income cohorts benefit from strong equity markets and home price appreciation in recent years.

Labor Markets (U.S.):



- Labor market conditions continued to cool with net new job creation close to zero.
- The unemployment rate remained unchanged as lower job creation was offset by a reduction in the pace of labor force growth.
- The Fed has framed the combination of limited job growth and a stable unemployment rate as an uncomfortable balance.
- Initial jobless claims and layoff rates remain low, consistent with a continued "low-hire/low-fire" environment.

● Current outlook ○ Outlook one quarter ago

Stance Unfavorable to Risk Assets

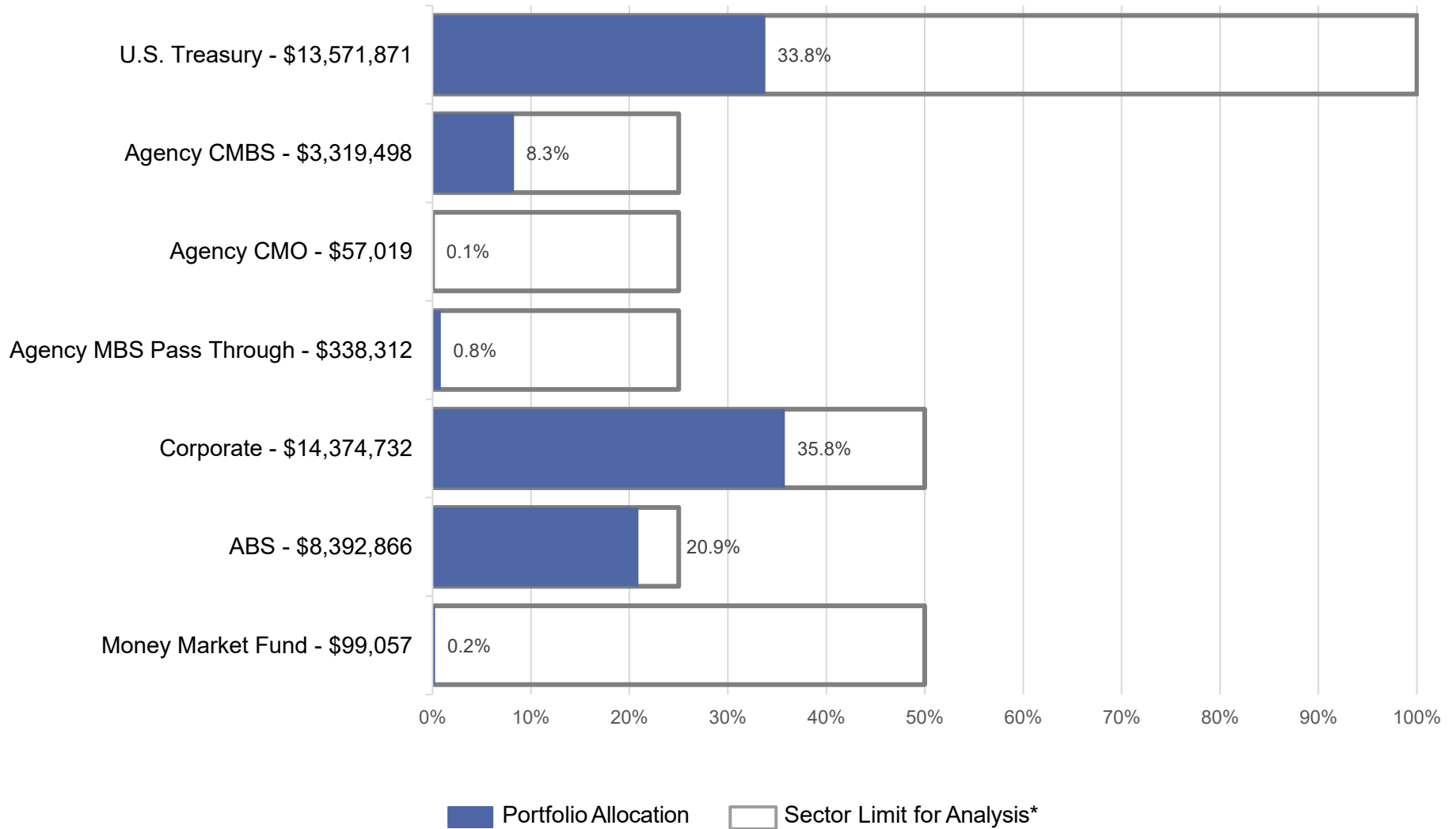


Stance Favorable to Risk Assets

Statements and opinions expressed about the next 6-12 months were developed based on our independent research with information obtained from Bloomberg Finance L.P. and FactSet. The views expressed within this material constitute the perspective and judgment of PFM Asset Management at the time of distribution (3/31/2026) and are subject to change. Information is obtained from sources generally believed to be reliable and available to the public; however, PFM Asset Management cannot guarantee its accuracy, completeness, or suitability.

Account Summary

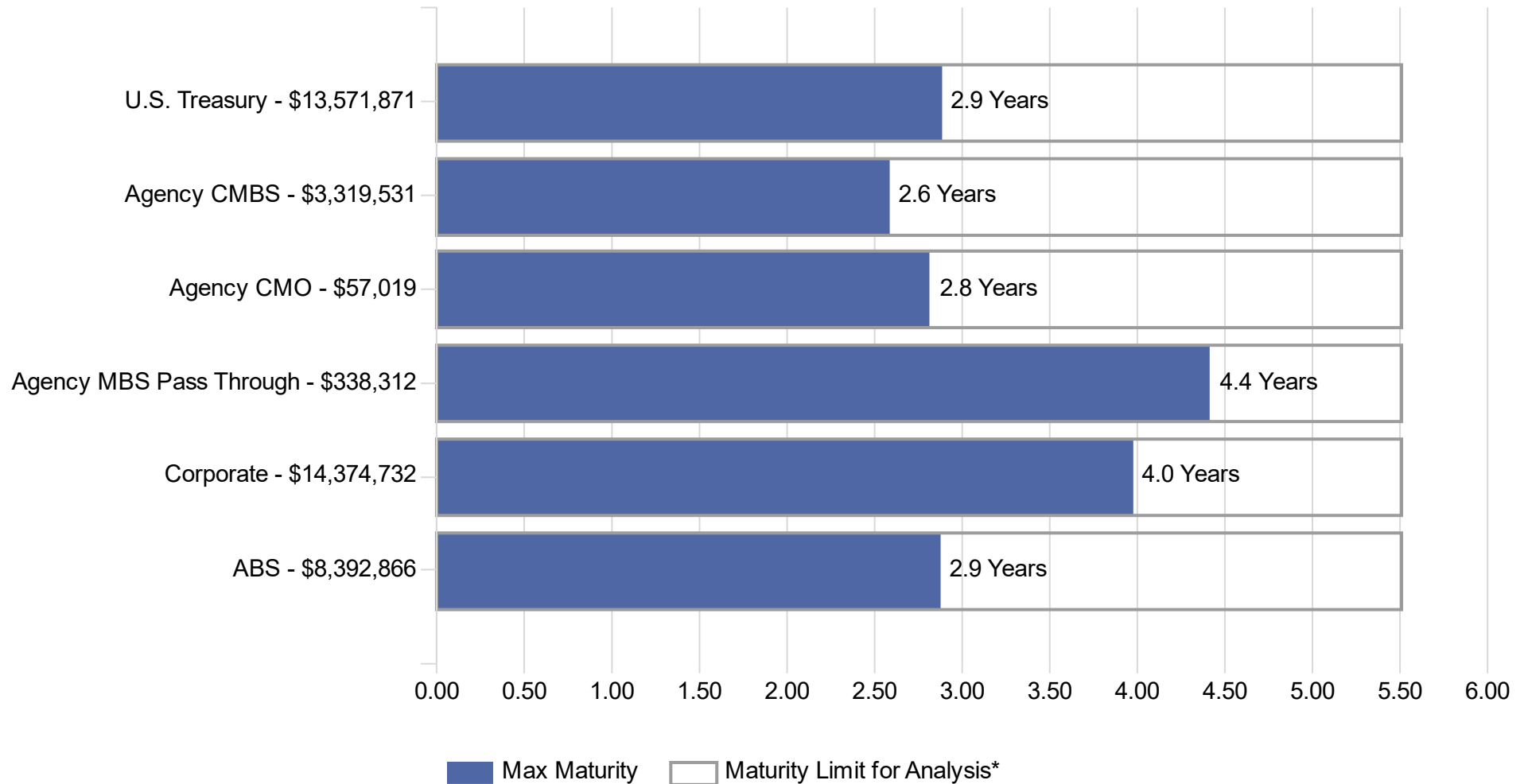
Sector Allocation Analytics



For informational/analytical purposes only and is not provided for compliance assurance. Includes accrued interest.

*Sector Limit for Analysis is as derived from our interpretation of your most recent Investment Policy as provided.

Max Maturity Analytics



For informational/analytical purposes only and is not provided for compliance assurance. Includes accrued interest and excludes balances invested in overnight funds.

**Maturity Limit for Analysis is derived from our interpretation of your most recent Investment Policy as provided.*

Mortgage-backed securities and asset-backed securities, if any, limit is based on weighted average life, if applicable. Callable securities, if any, limit is based on maturity date.

Issuer Diversification

Security Type / Issuer	Market Value (%)	S&P / Moody's / Fitch
U.S. Treasury	33.9%	
United States Treasury	33.9%	AA / Aa / AA
Agency CMBS	8.3%	
Federal Home Loan Mortgage Corp	7.2%	AA / Aa / AA
Federal National Mortgage Association	1.1%	AA / Aa / AA
Agency CMO	0.1%	
Federal Home Loan Mortgage Corp	0.1%	AA / Aa / AA
Federal National Mortgage Association	0.0%	AA / Aa / AA
Agency MBS Pass Through	0.8%	
Federal Home Loan Mortgage Corp	0.3%	AA / Aa / AA
Federal National Mortgage Association	0.6%	AA / Aa / AA
Government National Mortgage Associatio	0.0%	AA / Aa / AA
Corporate	35.9%	
Abbott Laboratories	0.8%	A / Aa / NR
AbbVie Inc	0.3%	A / A / NR
Accenture PLC	0.1%	AA / Aa / NR
Adobe Inc	0.4%	A / A / NR
Advanced Micro Devices Inc	0.4%	A / A / NR
Alphabet Inc	0.2%	AA / Aa / NR
Amazon.com Inc	0.9%	AA / A / AA
American Express Co	0.7%	A / A / A
Analog Devices Inc	0.6%	A / A / A
Apple Inc	1.1%	AA / Aaa / NR
Bank of America Corp	0.6%	A / A / AA
Bank of Montreal	0.2%	A / A / AA
Bank of New York Mellon Corp	1.0%	A / Aa / AA
Bank of Nova Scotia	0.5%	A / A / AA

Security Type / Issuer	Market Value (%)	S&P / Moody's / Fitch
Corporate	35.9%	
BP PLC	0.5%	A / A / A
Canadian Imperial Bank of Commerce	0.7%	A / A / AA
Caterpillar Inc	0.8%	A / A / A
Chevron Corp	1.2%	AA / Aa / NR
Cintas Corp	0.3%	A / A / NR
Cisco Systems Inc	0.1%	AA / A / NR
Citigroup Inc	1.0%	A / A / A
Commonwealth Bank of Australia	0.6%	AA / Aa / AA
Cooperatieve Rabobank UA	1.0%	A / Aa / AA
Cummins Inc	0.1%	A / A / NR
Deere & Co	0.3%	A / A / A
Eli Lilly & Co	0.7%	A / Aa / NR
Goldman Sachs Group Inc	0.5%	BBB / A / A
Hershey Co	0.2%	A / A / NR
Home Depot Inc	0.2%	A / A / A
Honda Motor Co Ltd	0.3%	BBB / A / A
Hormel Foods Corp	0.2%	A / A / NR
HSBC Holdings PLC	0.5%	A / A / A
ING Groep NV	0.5%	A / Baa / A
Johnson & Johnson	0.6%	AAA / Aaa / NR
JPMorgan Chase & Co	1.1%	A / A / AA
Kingdom of Norway	1.2%	AA / Aa / NR
Lockheed Martin Corp	0.6%	A / A / A
Mastercard Inc	0.5%	A / Aa / NR
Merck & Co Inc	0.7%	A / Aa / NR
Morgan Stanley	1.3%	A / Aa / AA

Ratings shown are calculated by assigning a numeral value to each security rating, then calculating a weighted average rating for each security type / issuer category using all available security ratings, excluding Not-Rated (NR) ratings. For security type / issuer categories where a rating from the applicable NRSRO is not available, a rating of NR is assigned. Includes accrued interest and excludes balances invested in overnight funds.

Issuer Diversification

Security Type / Issuer	Market Value (%)	S&P / Moody's / Fitch
Corporate	35.9%	
National Australia Bank Ltd	1.3%	AA / Aa / AA
National Bank of Canada	0.6%	A / A / A
National Rural Utilities Cooperative Fi	0.6%	NR / A / A
Novartis AG	0.6%	AA / Aa / NR
PACCAR Inc	0.5%	A / A / NR
PepsiCo Inc	0.7%	A / A / NR
Pfizer Inc	0.3%	A / A / NR
PNC Financial Services Group Inc	0.4%	A / A / A
Royal Bank of Canada	0.7%	A / A / AA
Salesforce Inc	0.4%	A / A / NR
Sanofi SA	0.2%	AA / Aa / NR
State Street Corp	0.5%	A / Aa / AA
Target Corp	0.1%	A / A / A
Toronto-Dominion Bank	0.7%	A / A / AA
Toyota Motor Corp	0.7%	A / A / A
Truist Financial Corp	1.3%	A / A / A
UBS Group AG	0.6%	A / Aa / AA
UnitedHealth Group Inc	0.7%	A / A / A
Walmart Inc	0.2%	AA / Aa / AA
Wells Fargo & Co	1.3%	BBB / A / A
ABS	21.0%	
Ally Auto Receivables Trust	0.4%	AAA / NR / AAA
American Express Co	0.6%	AAA / NR / AAA
BA Credit Card Trust	0.2%	NR / Aaa / AAA
BMW Vehicle Lease Trust	1.4%	AAA / Aaa / AAA
Capital One Financial Corp	1.5%	AAA / Aaa / AAA

Security Type / Issuer	Market Value (%)	S&P / Moody's / Fitch
ABS	21.0%	
CarMax Inc	0.1%	AAA / NR / AAA
Citigroup Inc	0.7%	AAA / Aaa / NR
CNH Equipment Trust	0.9%	AAA / Aaa / AAA
Fifth Third Auto Trust	0.3%	AAA / Aaa / NR
Ford Credit Auto Owner Trust	1.8%	AAA / Aaa / AAA
GM Financial Consumer Automobile Receiv	1.3%	AAA / Aaa / AAA
Harley-Davidson Inc	0.1%	NR / Aaa / AAA
Honda Auto Receivables Owner Trust	0.8%	AAA / Aaa / AAA
Hyundai Auto Receivables Trust	1.7%	AAA / NR / AAA
John Deere Owner Trust	1.6%	NR / Aaa / AAA
JPMorgan Chase & Co	0.7%	AAA / NR / AAA
Mercedes-Benz Auto Receivables Trust	0.0%	AAA / NR / AAA
Nissan Auto Receivables Owner Trust	0.8%	NR / Aaa / AAA
Toyota Auto Receivables Owner Trust	0.6%	AAA / Aaa / AAA
Verizon Master Trust	1.5%	NR / Aaa / AAA
Volkswagen Auto Loan Enhanced Trust	1.0%	AAA / Aaa / AAA
WF Card Issuance Trust	1.9%	AAA / Aaa / AAA
World Omni Auto Trust	1.1%	AAA / NR / AAA
Total	100.0%	

Ratings shown are calculated by assigning a numeral value to each security rating, then calculating a weighted average rating for each security type / issuer category using all available security ratings, excluding Not-Rated (NR) ratings. For security type / issuer categories where a rating from the applicable NRSRO is not available, a rating of NR is assigned. Includes accrued interest and excludes balances invested in overnight funds.

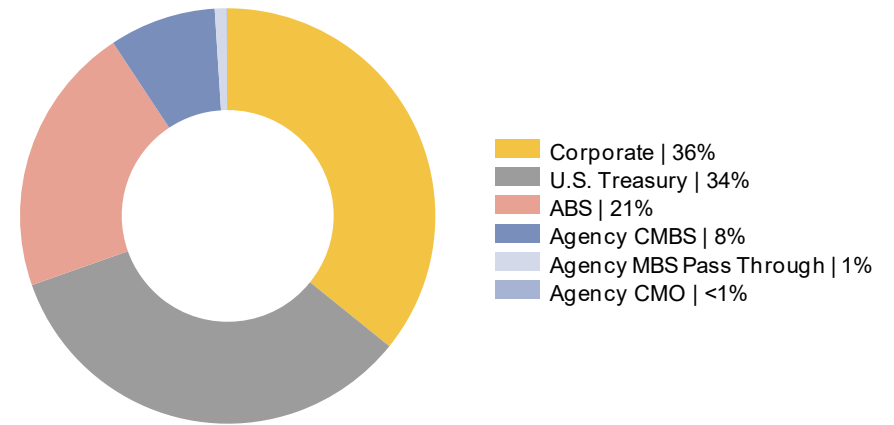
Portfolio Review:
FL STATE COLLEGE AT JACKSONVILLE OP FUN

Portfolio Snapshot - FL STATE COLLEGE AT JACKSONVILLE OP FUN¹

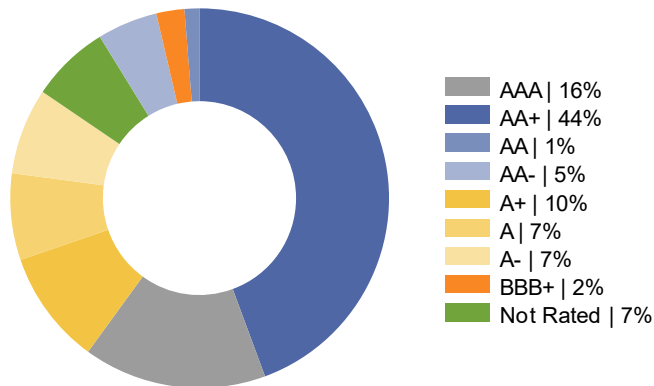
Portfolio Statistics

Total Market Value	\$40,153,387.18
<i>Securities Sub-Total</i>	\$39,747,587.15
<i>Accrued Interest</i>	\$306,743.39
<i>Cash</i>	\$99,056.64
Portfolio Effective Duration	1.76 years
Benchmark Effective Duration	1.76 years
Yield At Cost	4.16%
Yield At Market	4.06%
Portfolio Credit Quality	AA

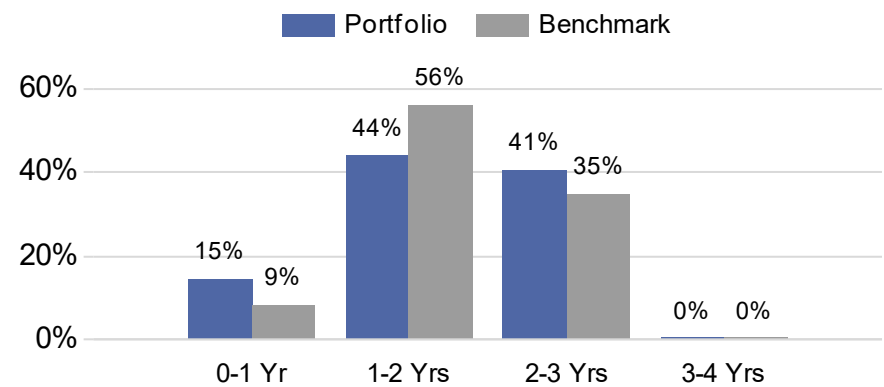
Sector Allocation



Credit Quality - S&P



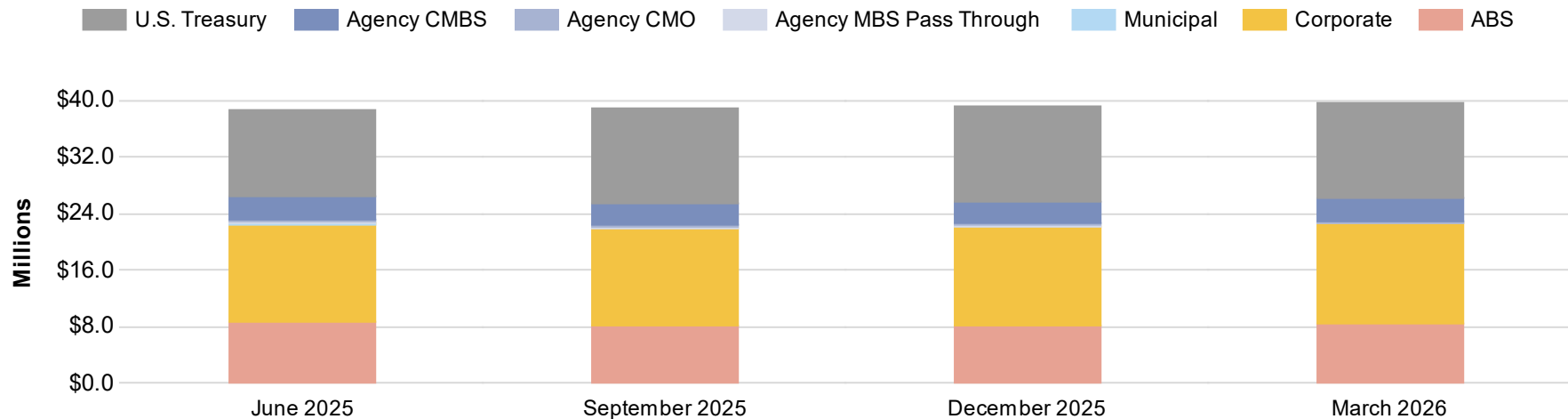
Duration Distribution



1. Yield and duration calculations exclude cash and cash equivalents. Sector allocation includes market values and accrued interest. The portfolio's benchmark is currently the ICE BofA 1-3 Year U.S. Government/Corp A Rated and Above Index. Prior to 9/30/19 it was the ICE BofA 1-5 Year Government/Corp A-AAA Index. Source: Bloomberg Financial LP. An average of each security's credit rating was assigned a numeric value and adjusted for its relative weighting in the portfolio.

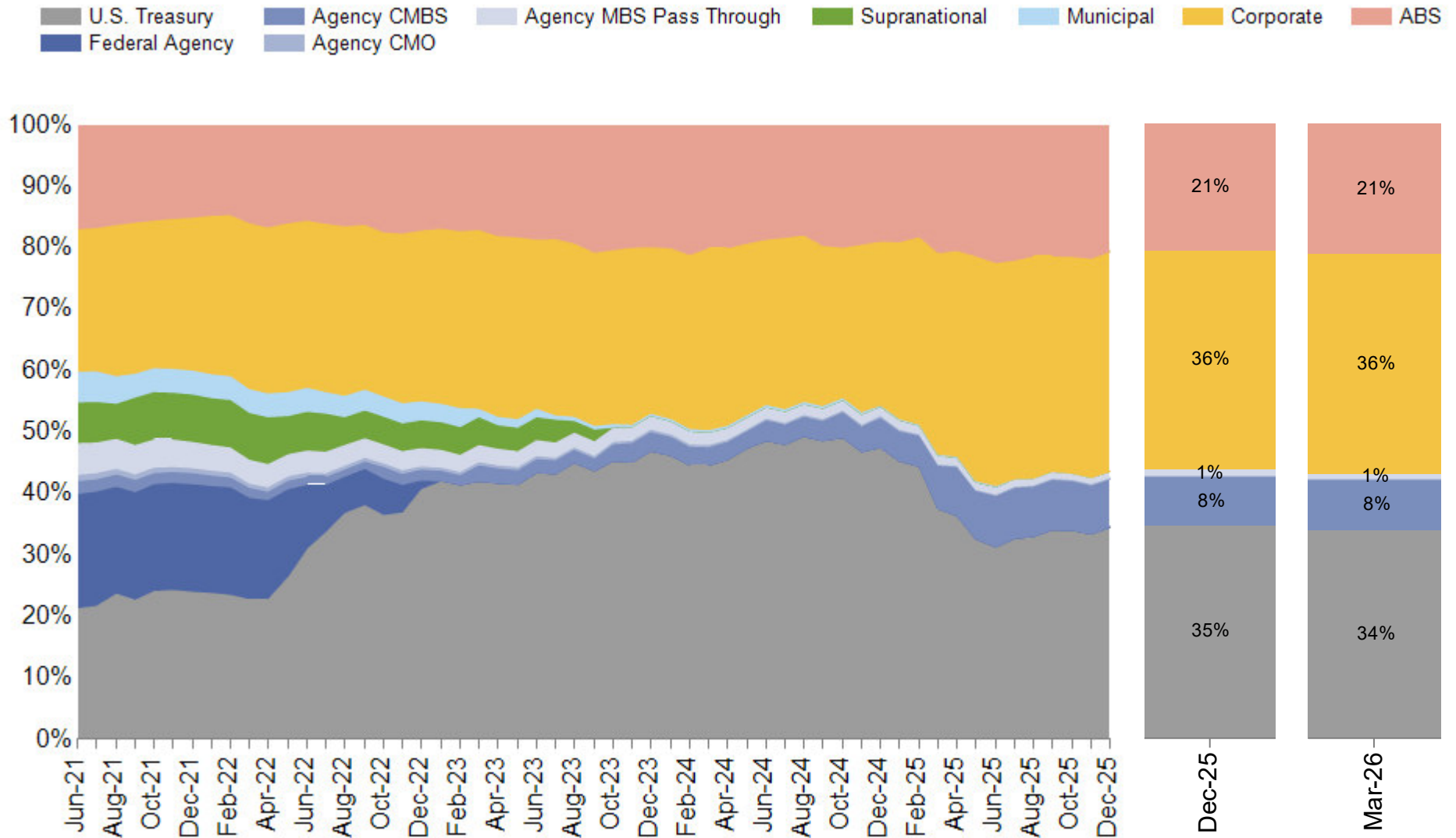
Sector Allocation Review - FL STATE COLLEGE AT JACKSONVILLE OP FUN

Security Type	Jun-25	% of Total	Sep-25	% of Total	Dec-25	% of Total	Mar-26	% of Total
U.S. Treasury	\$12.1	31.4%	\$13.3	34.2%	\$13.6	34.6%	\$13.4	33.8%
Agency CMBS	\$3.2	8.4%	\$3.2	8.2%	\$3.1	7.9%	\$3.3	8.3%
Agency CMO	\$0.1	0.2%	\$0.1	0.2%	\$0.1	0.2%	\$0.1	0.1%
Agency MBS Pass Through	\$0.5	1.2%	\$0.4	1.1%	\$0.4	1.0%	\$0.3	0.9%
Municipal	\$0.1	0.2%	\$0.0	0.0%	\$0.0	0.0%	\$0.0	0.0%
Corporate	\$14.0	36.3%	\$13.7	35.1%	\$14.1	35.8%	\$14.2	35.8%
ABS	\$8.6	22.3%	\$8.2	21.2%	\$8.1	20.5%	\$8.4	21.1%
Total	\$38.6	100.0%	\$38.9	100.0%	\$39.3	100.0%	\$39.7	100.0%



Market values, excluding accrued interest. Only includes fixed-income securities held within the separately managed account(s) and LGIPs managed by PFMAM. Detail may not add to total due to rounding.

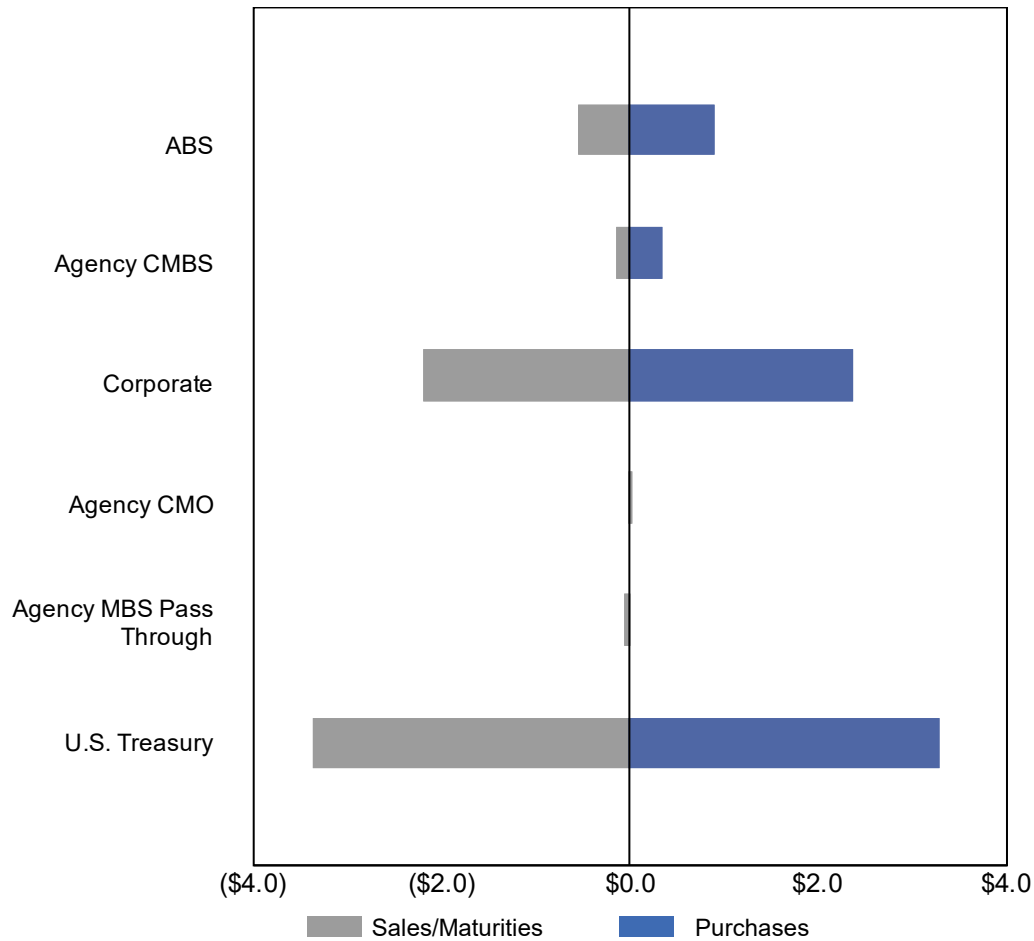
Historical Sector Allocation - FL STATE COLLEGE AT JACKSONVILLE OP FUN



Only includes fixed-income securities held within the separately managed account(s) and LGIPs managed by PFMAM.

Portfolio Activity - FL STATE COLLEGE AT JACKSONVILLE OP FUN

Net Activity by Sector
(\$ millions)

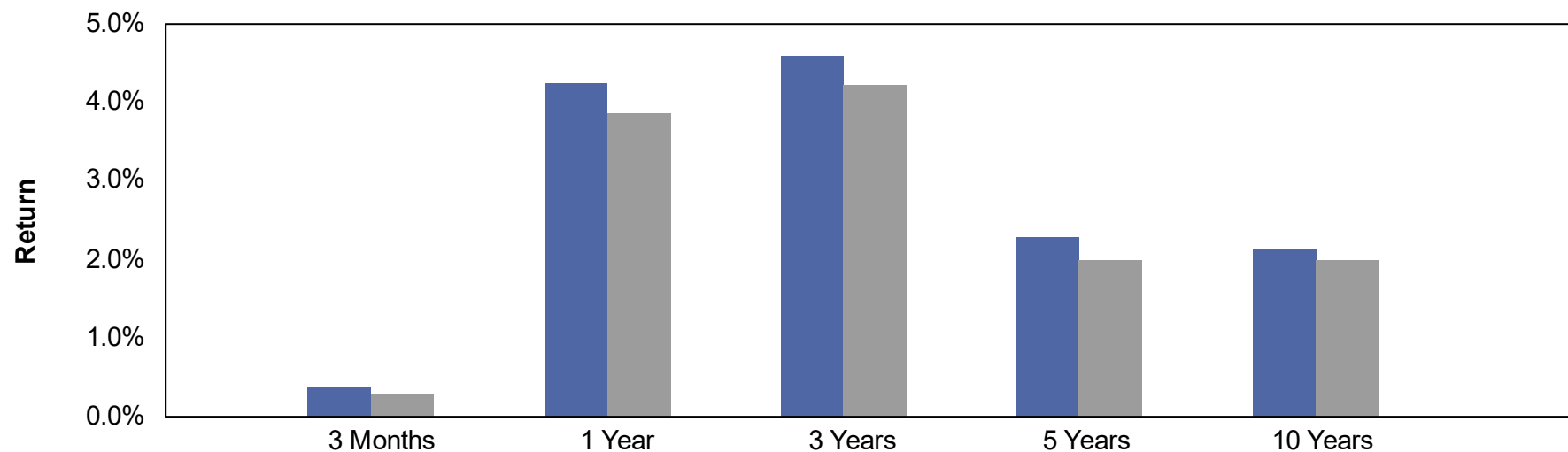


Sector	Net Activity
ABS	\$348,985
Agency CMBS	\$199,313
Corporate	\$186,046
Agency CMO	(\$6,953)
Agency MBS Pass Through	(\$41,584)
U.S. Treasury	(\$85,909)
Total Net Activity	\$599,897

Based on total proceeds (principal and accrued interest) of buys, sells, maturities, and principal paydowns. Detail may not add to total due to rounding.

Portfolio Performance

Portfolio Benchmark



Market Value Basis Earnings	3 Months	1 Year	3 Years	5 Years	10 Years
Interest Earned ²	\$399,846	\$1,637,184	\$4,373,405	\$5,290,619	\$9,179,951
Change in Market Value	(\$245,622)	\$320	\$679,063	(\$1,017,161)	(\$1,361,130)
Total Dollar Return	\$154,224	\$1,637,504	\$5,052,468	\$4,273,458	\$7,818,821
Total Return³					
Portfolio	0.39%	4.25%	4.58%	2.28%	2.13%
Benchmark ⁴	0.30%	3.87%	4.23%	1.98%	2.00%

1. The lesser of 10 years or since inception is shown. Since inception returns for periods one year or less are not shown. Performance inception date is June 30, 2006.

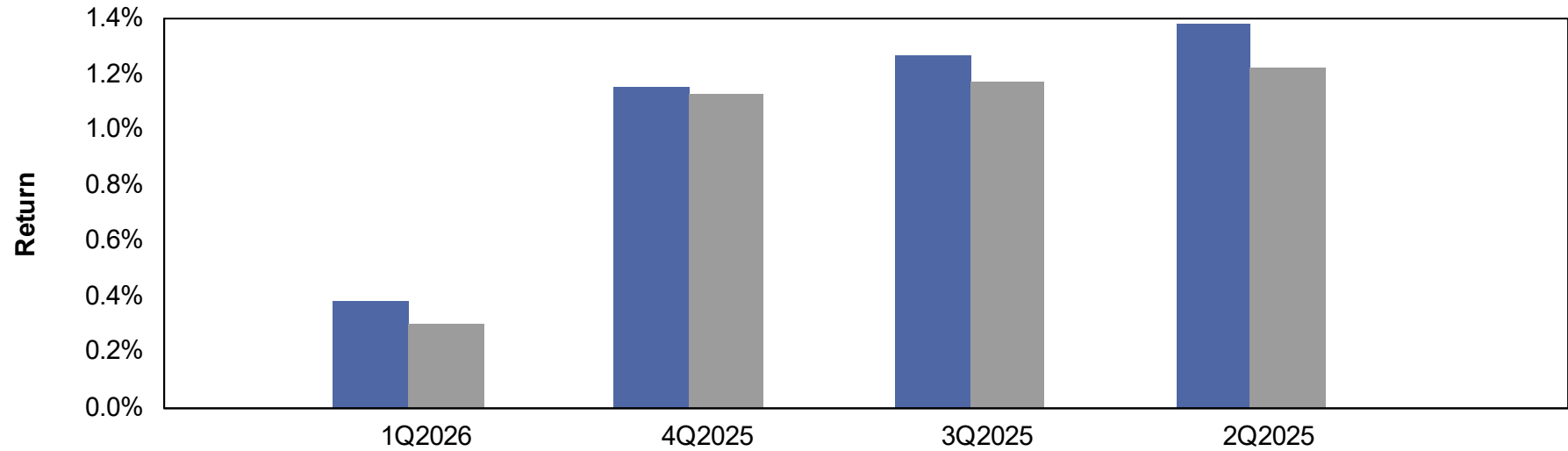
2. Interest earned calculated as the ending accrued interest less beginning accrued interest, plus net interest activity.

3. Returns for periods one year or less are presented on a periodic basis. Returns for periods greater than one year are presented on an annualized basis.

4. The portfolio's benchmark is currently the ICE BofA 1-3 Year U.S Government/Corp A Rated and Above Index. Prior to 9/30/19 it was the ICE BofA 1-5 Year Government/Corp A-AAA Index. Source: Bloomberg Financial LP.

Portfolio Performance

Portfolio Benchmark



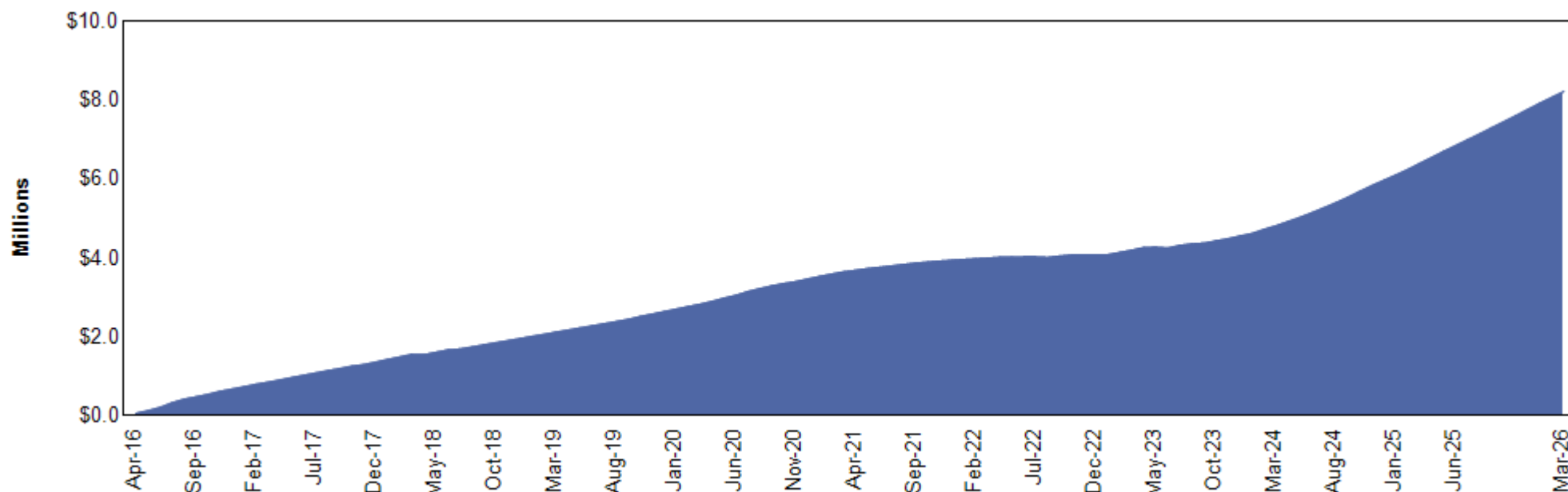
Market Value Basis Earnings	1Q2026	4Q2025	3Q2025	2Q2025
Interest Earned ¹	\$399,846	\$408,488	\$413,923	\$414,927
Change in Market Value	(\$245,622)	\$47,374	\$81,495	\$117,073
Total Dollar Return	\$154,224	\$455,862	\$495,418	\$532,000
Total Return²				
Portfolio	0.39%	1.15%	1.27%	1.38%
Benchmark ³	0.30%	1.13%	1.17%	1.22%

1. Interest earned calculated as the ending accrued interest less beginning accrued interest, plus net interest activity.

2. Returns are presented on a periodic basis.

3. The portfolio's benchmark is currently the ICE BofA 1-3 Year U.S. Government/Corp A Rated and Above Index. Prior to 9/30/19 it was the ICE BofA 1-5 Year Government/Corp A-AAA Index. Source: Bloomberg Financial LP.

Accrual Basis Earnings - FL STATE COLLEGE AT JACKSONVILLE OP FUN



Accrual Basis Earnings	3 Months	1 Year	3 Years	5 Year	10 Year ¹
Interest Earned ²	\$399,846	\$1,637,184	\$4,373,405	\$5,290,619	\$9,179,951
Realized Gains / (Losses) ³	\$37,875	\$126,759	(\$474,050)	(\$730,063)	(\$340,178)
Change in Amortized Cost	\$12,169	\$51,733	\$117,838	\$5,734	(\$623,189)
Total Earnings	\$449,890	\$1,815,675	\$4,017,193	\$4,566,290	\$8,216,584

1. The lesser of 10 years or since inception is shown. Performance inception date is June 30, 2006.
 2. Interest earned calculated as the ending accrued interest less beginning accrued interest, plus net interest activity.
 3. Realized gains / (losses) are shown on an amortized cost basis.

**Issuer Distribution
As of March 31, 2026**

Issuer	Market Value (\$)	% of Portfolio
UNITED STATES TREASURY	13,442,922	33.81 %
FEDERAL HOME LOAN MORTGAGE CORP	3,021,730	7.59 %
WF CARD ISSUANCE TRUST	759,679	1.90 %
FORD CREDIT AUTO OWNER TRUST	713,712	1.79 %
JPMORGAN CHASE & CO	698,910	1.76 %
CITIGROUP INC	686,931	1.73 %
FEDERAL NATIONAL MORTGAGE ASSOCIATION	676,474	1.70 %
HYUNDAI AUTO RECEIVABLES TRUST	672,436	1.69 %
JOHN DEERE OWNER TRUST	655,548	1.65 %
CAPITAL ONE FINANCIAL CORP	606,408	1.53 %
VERIZON MASTER TRUST	594,322	1.50 %
BMW VEHICLE LEASE TRUST	548,881	1.38 %
WELLS FARGO & CO	524,948	1.32 %
AMERICAN EXPRESS CO	521,465	1.31 %
TRUIST FINANCIAL CORP	512,481	1.29 %
MORGAN STANLEY	502,830	1.27 %
GM FINANCIAL CONSUMER AUTOMOBILE RECEIV	501,715	1.26 %
NATIONAL AUSTRALIA BANK LTD	500,878	1.26 %
KINGDOM OF NORWAY	491,188	1.24 %
CHEVRON CORP	487,019	1.23 %
WORLD OMNI AUTO TRUST	447,260	1.13 %
APPLE INC	415,454	1.05 %
BANK OF NEW YORK MELLON CORP	396,228	1.00 %
VOLKSWAGEN AUTO LOAN ENHANCED TRUST	395,944	1.00 %

Issuer	Market Value (\$)	% of Portfolio
COOPERATIEVE RABOBANK UA	385,355	0.97 %
CNH EQUIPMENT TRUST	356,747	0.90 %
AMAZON.COM INC	338,395	0.85 %
ABBOTT LABORATORIES	335,956	0.85 %
HONDA AUTO RECEIVABLES OWNER TRUST	325,380	0.82 %
CATERPILLAR INC	325,196	0.82 %
NISSAN AUTO RECEIVABLES OWNER TRUST	323,557	0.81 %
CANADIAN IMPERIAL BANK OF COMMERCE	291,411	0.73 %
MERCK & CO INC	289,629	0.73 %
PEPSICO INC	287,284	0.72 %
ELI LILLY & CO	286,241	0.72 %
TORONTO-DOMINION BANK	277,005	0.70 %
UNITEDHEALTH GROUP INC	276,082	0.69 %
ROYAL BANK OF CANADA	275,091	0.69 %
TOYOTA MOTOR CORP	260,355	0.66 %
JOHNSON & JOHNSON	257,968	0.65 %
COMMONWEALTH BANK OF AUSTRALIA	251,491	0.63 %
UBS GROUP AG	250,988	0.63 %
NATIONAL BANK OF CANADA	248,642	0.63 %
NATIONAL RURAL UTILITIES COOPERATIVE FI	243,934	0.61 %
BANK OF AMERICA CORP	236,831	0.60 %
LOCKHEED MARTIN CORP	235,172	0.59 %
NOVARTIS AG	234,330	0.59 %
ANALOG DEVICES INC	230,364	0.58 %
TOYOTA AUTO RECEIVABLES OWNER TRUST	228,004	0.57 %
BP PLC	207,691	0.52 %
PACCAR INC	201,493	0.51 %

Issuer	Market Value (\$)	% of Portfolio
HSBC HOLDINGS PLC	201,458	0.51 %
ING GROEP NV	201,253	0.51 %
BANK OF NOVA SCOTIA	198,619	0.50 %
MASTERCARD INC	186,030	0.47 %
STATE STREET CORP	185,344	0.47 %
GOLDMAN SACHS GROUP INC	178,320	0.45 %
PNC FINANCIAL SERVICES GROUP INC	175,329	0.44 %
ALLY AUTO RECEIVABLES TRUST	173,162	0.44 %
SALESFORCE INC	170,044	0.43 %
ADOBE INC	167,022	0.42 %
ADVANCED MICRO DEVICES INC	145,916	0.37 %
PFIZER INC	119,739	0.30 %
HONDA MOTOR CO LTD	115,396	0.29 %
ABBVIE INC	114,227	0.29 %
FIFTH THIRD AUTO TRUST	112,277	0.28 %
CINTAS CORP	109,813	0.28 %
DEERE & CO	109,293	0.27 %
SANOFI SA	89,374	0.22 %
HORMEL FOODS CORP	85,376	0.21 %
WALMART INC	85,140	0.21 %
ALPHABET INC	79,473	0.20 %
HERSHEY CO	75,548	0.19 %
BA CREDIT CARD TRUST	75,477	0.19 %
BANK OF MONTREAL	74,671	0.19 %
HOME DEPOT INC	74,522	0.19 %
TARGET CORP	50,233	0.13 %
ACCENTURE PLC	49,908	0.13 %

Issuer	Market Value (\$)	% of Portfolio
CISCO SYSTEMS INC	25,253	0.06 %
CARMAX INC	21,251	0.05 %
HARLEY-DAVIDSON INC	21,192	0.05 %
CUMMINS INC	20,028	0.05 %
MERCEDES-BENZ AUTO RECEIVABLES TRUST	13,689	0.03 %
GOVERNMENT NATIONAL MORTGAGE ASSOCIATIO	7,256	0.02 %
Grand Total	39,747,587	100.00 %

Managed Account Detail of Securities Held

Security Type/Description Dated Date/Coupon/Maturity	CUSIP	Par	S&P Rating	Moody's Rating	Trade Date	Settle Date	Original Cost	YTM at Cost	Accrued Interest	Amortized Cost	Market Value
U.S. Treasury											
US TREASURY N/B DTD 10/15/2024 3.875% 10/15/2027	91282CLQ2	770,000.00	AA+	Aa1	10/31/2024	11/1/2024	764,706.25	4.12	13,771.15	767,163.94	770,481.25
US TREASURY N/B DTD 11/15/2024 4.125% 11/15/2027	91282CLX7	350,000.00	AA+	Aa1	12/26/2024	12/27/2024	347,812.50	4.36	5,463.92	348,737.25	351,503.95
US TREASURY N/B DTD 11/15/2024 4.125% 11/15/2027	91282CLX7	210,000.00	AA+	Aa1	12/2/2024	12/4/2024	209,909.77	4.14	3,278.35	209,949.16	210,902.37
US TREASURY N/B DTD 12/16/2024 4.000% 12/15/2027	91282CMB4	145,000.00	AA+	Aa1	1/10/2025	1/13/2025	143,329.10	4.42	1,704.95	143,998.74	145,390.77
US TREASURY N/B DTD 03/17/2025 3.875% 03/15/2028	91282CMS7	500,000.00	AA+	Aa1	4/7/2025	4/8/2025	503,105.47	3.65	895.04	502,104.51	500,566.50
US TREASURY N/B DTD 04/15/2025 3.750% 04/15/2028	91282CMW8	430,000.00	AA+	Aa1	5/12/2025	5/13/2025	427,295.70	3.98	7,442.31	428,082.15	429,412.19
US TREASURY N/B DTD 05/15/2025 3.750% 05/15/2028	91282CND9	500,000.00	AA+	Aa1	6/5/2025	6/9/2025	497,949.22	3.90	7,095.99	498,493.64	499,316.50
US TREASURY N/B DTD 06/16/2025 3.875% 06/15/2028	91282CNH0	1,305,000.00	AA+	Aa1	7/1/2025	7/2/2025	1,309,791.80	3.74	14,864.99	1,308,627.07	1,306,733.04
US TREASURY N/B DTD 07/15/2025 3.875% 07/15/2028	91282CNM9	1,165,000.00	AA+	Aa1	8/5/2025	8/6/2025	1,171,098.05	3.68	9,477.69	1,169,806.22	1,166,365.38
US TREASURY N/B DTD 08/15/2025 3.625% 08/15/2028	91282CNU1	1,570,000.00	AA+	Aa1	9/2/2025	9/3/2025	1,570,245.31	3.62	7,074.76	1,570,201.90	1,563,314.94
US TREASURY N/B DTD 09/15/2025 3.375% 09/15/2028	91282CNY3	850,000.00	AA+	Aa1	10/1/2025	10/2/2025	845,650.39	3.56	1,325.24	846,354.54	841,234.80
US TREASURY N/B DTD 10/15/2025 3.500% 10/15/2028	91282CPC9	1,000,000.00	AA+	Aa1	11/3/2025	11/4/2025	996,992.19	3.61	16,153.85	997,390.87	992,227.00
US TREASURY N/B DTD 11/17/2025 3.500% 11/15/2028	91282CPK1	430,000.00	AA+	Aa1	12/2/2025	12/3/2025	429,630.47	3.53	5,695.72	429,670.18	426,523.02
US TREASURY N/B DTD 11/17/2025 3.500% 11/15/2028	91282CPK1	1,000,000.00	AA+	Aa1	12/1/2025	12/3/2025	998,632.81	3.55	13,245.86	998,779.05	991,914.00
US TREASURY N/B DTD 12/15/2025 3.500% 12/15/2028	91282CPP0	750,000.00	AA+	Aa1	1/6/2026	1/8/2026	749,589.84	3.52	7,716.35	749,621.94	743,789.25

Security Type/Description Dated Date/Coupon/Maturity	CUSIP	Par	S&P Rating	Moody's Rating	Trade Date	Settle Date	Original Cost	YTM at Cost	Accrued Interest	Amortized Cost	Market Value
U.S. Treasury											
US TREASURY N/B DTD 01/15/2026 3.500% 01/15/2029	91282CPT2	920,000.00	AA+	Aa1	2/2/2026	2/4/2026	916,406.25	3.64	6,760.22	916,586.79	912,165.28
US TREASURY N/B DTD 02/17/2026 3.500% 02/15/2029	91282CQA2	1,605,000.00	AA+	Aa1	3/2/2026	3/4/2026	1,605,501.56	3.49	6,983.08	1,605,492.04	1,591,081.44
Security Type Sub-Total		13,500,000.00					13,487,646.68	3.69	128,949.47	13,491,059.99	13,442,921.68
Corporate											
AMERICAN HONDA FINANCE DTD 03/13/2024 4.900% 03/12/2027	02665WFD8	115,000.00	BBB+	A3	3/11/2024	3/13/2024	114,936.75	4.92	297.40	114,979.08	115,395.60
TOYOTA MOTOR CREDIT CORP DTD 03/21/2024 5.000% 03/19/2027	89236TLY9	110,000.00	A+	A1	3/18/2024	3/21/2024	109,866.90	5.04	183.33	109,954.91	110,841.72
HORMEL FOODS CORP (CALLABLE) DTD 03/08/2024 4.800% 03/30/2027	440452AK6	85,000.00	A-	A2	3/5/2024	3/8/2024	84,917.55	4.83	11.33	84,971.86	85,375.70
TORONTO-DOMINION BANK DTD 04/05/2024 4.980% 04/05/2027	89115A2W1	275,000.00	A-	A2	3/26/2024	4/5/2024	275,000.00	4.98	6,695.33	275,000.00	277,005.30
UNITEDHEALTH GROUP INC (CALLABLE) DTD 03/21/2024 4.600% 04/15/2027	91324PEY4	275,000.00	A+	A2	3/19/2024	3/21/2024	273,083.25	4.85	5,833.06	274,319.26	276,082.13
WALMART INC DTD 04/28/2025 4.100% 04/28/2027	931142FL2	85,000.00	AA	Aa2	4/23/2025	4/28/2025	84,988.95	4.11	1,481.13	84,993.99	85,139.66
CATERPILLAR FINL SERVICE DTD 05/14/2024 5.000% 05/14/2027	14913UAL4	130,000.00	A	A2	5/7/2024	5/14/2024	129,857.00	5.04	2,473.61	129,944.28	131,261.52
TRUIST BANK (CALLABLE) DTD 05/20/2025 4.671% 05/20/2027	89788JAE9	250,000.00	A	A3	5/15/2025	5/20/2025	250,000.00	4.67	4,249.31	250,000.00	250,003.50
NATIONAL AUSTRALIA BK/NY DTD 06/11/2024 5.087% 06/11/2027	63253QAJ3	250,000.00	AA-	Aa2	8/6/2024	8/7/2024	254,762.50	4.37	3,885.90	252,070.18	252,769.50
CANADIAN IMPERIAL BANK DTD 06/28/2024 5.237% 06/28/2027	13607L8C0	190,000.00	A-	A2	6/24/2024	6/28/2024	190,000.00	5.24	2,570.49	190,000.00	192,084.68
PNC FINANCIAL SERVICES (CALLABLE) DTD 07/23/2024 5.102% 07/23/2027	693475BY0	175,000.00	A-	A3	7/18/2024	7/23/2024	175,000.00	5.10	1,686.49	175,000.00	175,329.18
MERCK & CO INC DTD 09/09/2025 3.850% 09/15/2027	58933YBP9	290,000.00	A+	Aa3	9/2/2025	9/9/2025	289,724.50	3.90	496.22	289,799.23	289,629.38

Security Type/Description Dated Date/Coupon/Maturity	CUSIP	Par	S&P Rating	Moody's Rating	Trade Date	Settle Date	Original Cost	YTM at Cost	Accrued Interest	Amortized Cost	Market Value
Corporate											
ACCENTURE CAPITAL INC (CALLABLE) DTD 10/04/2024 3.900% 10/04/2027	00440KAA1	50,000.00	AA-	Aa3	10/1/2024	10/4/2024	49,935.50	3.95	958.75	49,966.64	49,908.15
MORGAN STANLEY BANK NA (CALLABLE) DTD 10/18/2024 4.447% 10/15/2027	61690U8G8	250,000.00	A+	Aa3	10/16/2024	10/18/2024	250,000.00	4.45	5,126.40	250,000.00	250,154.50
STATE STREET CORP (CALLABLE) DTD 10/22/2024 4.330% 10/22/2027	857477CP6	185,000.00	A	Aa3	10/17/2024	10/22/2024	185,000.00	4.33	3,537.97	185,000.00	185,343.55
PFIZER INC DTD 11/21/2025 3.875% 11/15/2027	717081FJ7	120,000.00	A	A2	11/18/2025	11/21/2025	119,986.80	3.88	1,679.17	119,989.16	119,739.12
BP CAP MARKETS AMERICA (CALLABLE) DTD 05/17/2024 5.017% 11/17/2027	10373QBY5	205,000.00	A-	A1	5/15/2024	5/17/2024	205,000.00	5.02	3,828.25	205,000.00	207,690.83
CITIBANK NA (CALLABLE) DTD 11/19/2024 4.876% 11/19/2027	17325FBL1	265,000.00	A+	Aa3	11/12/2024	11/19/2024	265,000.00	4.88	4,737.85	265,000.00	265,859.39
NATIONAL RURAL UTIL COOP DTD 12/10/2025 3.950% 12/10/2027	63743HGB2	150,000.00	NR	A2	12/1/2025	12/10/2025	149,889.00	3.99	1,826.88	149,905.76	149,282.10
CATERPILLAR FINL SERVICE DTD 01/08/2026 3.700% 01/10/2028	14913UBF6	195,000.00	A	A2	1/5/2026	1/8/2026	194,898.60	3.73	1,663.46	194,910.10	193,934.91
UBS AG STAMFORD CT (CALLABLE) DTD 01/10/2025 4.864% 01/10/2028	90261AAD4	250,000.00	A+	Aa2	1/6/2025	1/10/2025	250,000.00	4.86	2,736.00	250,000.00	250,988.25
MASTERCARD INC (CALLABLE) DTD 09/05/2024 4.100% 01/15/2028	57636QBA1	85,000.00	A+	Aa3	9/3/2024	9/5/2024	84,953.25	4.12	735.72	84,974.47	85,122.32
ADOBE INC (CALLABLE) DTD 01/17/2025 4.750% 01/17/2028	00724PAH2	165,000.00	A+	A1	1/14/2025	1/17/2025	164,912.55	4.77	1,611.04	164,946.45	167,022.41
COOPERAT RABOBANK UA/NY DTD 01/21/2025 4.883% 01/21/2028	21688ABK7	380,000.00	A+	Aa2	1/13/2025	1/21/2025	380,000.00	4.88	3,607.99	380,000.00	385,354.58
WELLS FARGO & COMPANY (CALLABLE) DTD 01/24/2025 4.900% 01/24/2028	95000U3R2	40,000.00	BBB+	A1	1/16/2025	1/24/2025	40,000.00	4.90	364.78	40,000.00	40,145.08
NATIONAL RURAL UTIL COOP (CALLABLE) DTD 02/07/2025 4.750% 02/07/2028	63743HFW7	20,000.00	NR	A2	2/4/2025	2/7/2025	19,991.20	4.77	142.50	19,994.44	20,148.06
PEPSICO INC (CALLABLE) DTD 02/07/2025 4.450% 02/07/2028	713448GA0	285,000.00	A+	A1	2/5/2025	2/7/2025	284,880.30	4.47	1,902.38	284,924.44	287,283.99

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Portfolio Holdings

Security Type/Description Dated Date/Coupon/Maturity	CUSIP	Par	S&P Rating	Moody's Rating	Trade Date	Settle Date	Original Cost	YTM at Cost	Accrued Interest	Amortized Cost	Market Value
Corporate											
ELI LILLY & CO (CALLABLE) DTD 02/12/2025 4.550% 02/12/2028	532457CU0	170,000.00	A+	Aa3	2/10/2025	2/12/2025	169,891.20	4.57	1,052.82	169,930.94	171,368.67
HERSHEY COMPANY (CALLABLE) DTD 02/24/2025 4.550% 02/24/2028	427866BK3	75,000.00	A	A1	2/19/2025	2/24/2025	74,948.25	4.57	350.73	74,966.58	75,548.18
CISCO SYSTEMS INC (CALLABLE) DTD 02/24/2025 4.550% 02/24/2028	17275RBW1	25,000.00	AA-	A1	2/19/2025	2/24/2025	24,973.00	4.59	116.91	24,982.53	25,252.90
CHEVRON USA INC (CALLABLE) DTD 02/26/2025 4.475% 02/26/2028	166756BB1	225,000.00	AA-	Aa2	2/24/2025	2/26/2025	225,000.00	4.48	978.91	225,000.00	226,703.03
JOHNSON & JOHNSON (CALLABLE) DTD 02/20/2025 4.550% 03/01/2028	478160DH4	55,000.00	AAA	Aaa	2/18/2025	2/20/2025	54,968.10	4.57	208.54	54,979.34	55,640.09
JOHNSON & JOHNSON (CALLABLE) DTD 02/20/2025 4.550% 03/01/2028	478160DH4	200,000.00	AAA	Aaa	3/3/2025	3/4/2025	201,800.00	4.23	758.33	201,160.08	202,327.60
ABBVIE INC DTD 03/04/2026 3.775% 03/03/2028	00287YED7	115,000.00	A-	A2	2/24/2026	3/4/2026	114,960.90	3.79	325.59	114,962.41	114,226.97
PACCAR FINANCIAL CORP DTD 03/03/2025 4.550% 03/03/2028	69371RT63	200,000.00	A+	A1	2/20/2025	3/3/2025	199,878.00	4.57	707.78	199,920.30	201,493.40
COMMONWEALTH BK AUSTR NY DTD 03/14/2025 4.423% 03/14/2028	20271RAV2	250,000.00	AA-	Aa2	3/6/2025	3/14/2025	250,000.00	4.42	522.16	250,000.00	251,490.50
SALESFORCE INC (CALLABLE) DTD 03/13/2026 4.500% 03/15/2028	79466LAQ7	170,000.00	A+	A2	3/11/2026	3/13/2026	169,864.00	4.54	382.50	169,867.55	170,043.86
MASTERCARD INC (CALLABLE) DTD 02/27/2025 4.550% 03/15/2028	57636QBF0	100,000.00	A+	Aa3	2/18/2025	2/27/2025	99,924.00	4.58	202.22	99,950.23	100,907.70
ADVANCED MICRO DEVICES (CALLABLE) DTD 03/24/2025 4.319% 03/24/2028	007903BJ5	145,000.00	A	A1	3/10/2025	3/24/2025	145,000.00	4.32	121.77	145,000.00	145,916.26
WELLS FARGO & COMPANY (CALLABLE) DTD 04/22/2024 5.707% 04/22/2028	95000U3L5	215,000.00	BBB+	A1	5/21/2024	5/23/2024	216,793.10	5.47	5,419.27	215,683.57	217,773.29
CINTAS CORPORATION NO. 2 (CALLABLE) DTD 05/02/2025 4.200% 05/01/2028	17252MAR1	110,000.00	A-	A3	4/28/2025	5/2/2025	109,859.20	4.25	1,925.00	109,900.37	109,813.11
CITIGROUP INC (CALLABLE) DTD 05/07/2025 4.643% 05/07/2028	172967PZ8	130,000.00	BBB+	A3	5/1/2025	5/7/2025	130,000.00	4.64	2,414.36	130,000.00	130,215.02

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Corporate											
CUMMINS INC (CALLABLE) DTD 05/09/2025 4.250% 05/09/2028	231021AY2	20,000.00	A	A2	5/6/2025	5/9/2025	19,986.00	4.28	335.28	19,990.00	20,028.24
APPLE INC (CALLABLE) DTD 05/12/2025 4.000% 05/12/2028	037833EY2	415,000.00	AA+	Aaa	5/5/2025	5/12/2025	414,186.60	4.07	6,409.44	414,417.48	415,454.43
EQUINOR ASA (CALLABLE) DTD 06/03/2025 4.250% 06/02/2028	29446MAL6	490,000.00	AA-	Aa2	5/27/2025	6/3/2025	489,715.80	4.27	6,883.82	489,791.06	491,187.76
BANK OF NY MELLON CORP (CALLABLE) DTD 06/10/2025 4.441% 06/09/2028	06406RCH8	80,000.00	A	Aa3	6/3/2025	6/10/2025	80,000.00	4.44	1,105.32	80,000.00	80,105.84
ANALOG DEVICES INC (CALLABLE) DTD 06/16/2025 4.250% 06/15/2028	032654BD6	230,000.00	A	A2	6/12/2025	6/16/2025	229,751.60	4.29	2,878.19	229,814.67	230,363.63
TARGET CORP (CALLABLE) DTD 06/10/2025 4.350% 06/15/2028	87612EBU9	50,000.00	A	A2	6/5/2025	6/10/2025	49,999.50	4.35	640.42	49,999.69	50,232.65
BANK OF NY MELLON CORP (CALLABLE) DTD 07/22/2024 4.890% 07/21/2028	06406RBX4	240,000.00	A	Aa3	7/15/2024	7/22/2024	240,000.00	4.89	2,282.00	240,000.00	241,872.96
JPMORGAN CHASE & CO (CALLABLE) DTD 07/22/2024 4.979% 07/22/2028	46647PEL6	175,000.00	A	A1	7/15/2024	7/22/2024	175,000.00	4.98	1,670.04	175,000.00	176,176.18
AMERICAN EXPRESS CO (CALLABLE) DTD 07/26/2024 5.043% 07/26/2028	025816DV8	50,000.00	A-	A2	7/22/2024	7/26/2024	50,000.00	5.04	455.27	50,000.00	50,430.35
CHEVRON USA INC (CALLABLE) DTD 08/13/2025 4.050% 08/13/2028	166756BH8	260,000.00	AA-	Aa2	8/11/2025	8/13/2025	259,979.20	4.05	1,404.00	259,983.73	260,315.64
LOCKHEED MARTIN CORP (CALLABLE) DTD 07/28/2025 4.150% 08/15/2028	539830CK3	40,000.00	A-	A2	7/23/2025	7/28/2025	39,949.20	4.19	212.11	39,959.95	40,029.24
LOCKHEED MARTIN CORP (CALLABLE) DTD 07/28/2025 4.150% 08/15/2028	539830CK3	195,000.00	A-	A2	11/6/2025	11/7/2025	195,994.50	3.95	1,034.04	195,853.51	195,142.55
TOYOTA MOTOR CREDIT CORP DTD 09/05/2025 4.050% 09/05/2028	89236TNR2	150,000.00	A+	A1	9/2/2025	9/5/2025	149,815.50	4.09	438.75	149,849.32	149,513.25
BANK OF NOVA SCOTIA (CALLABLE) DTD 09/11/2024 4.404% 09/08/2028	06418GAL1	55,000.00	A-	A2	9/4/2024	9/11/2024	55,000.00	4.40	154.75	55,000.00	54,940.82
HOME DEPOT INC (CALLABLE) DTD 09/15/2025 3.750% 09/15/2028	437076DH2	75,000.00	A	A2	9/8/2025	9/15/2025	74,951.25	3.77	125.00	74,959.74	74,522.10

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Corporate											
ELI LILLY & CO (CALLABLE) DTD 08/20/2025 4.000% 10/15/2028	532457DB1	115,000.00	A+	Aa3	8/18/2025	8/20/2025	114,943.65	4.01	2,823.89	114,954.09	114,872.58
JPMORGAN CHASE & CO (CALLABLE) DTD 10/22/2024 4.505% 10/22/2028	46647PEP7	95,000.00	A	A1	10/15/2024	10/22/2024	95,000.00	4.51	1,890.22	95,000.00	94,979.86
ROYAL BANK OF CANADA (CALLABLE) DTD 11/03/2025 3.995% 11/03/2028	78017DAN8	150,000.00	A	A1	10/28/2025	11/3/2025	150,000.00	4.00	2,463.58	150,000.00	148,926.60
SANOFI SA (CALLABLE) DTD 11/03/2025 3.800% 11/03/2028	801060AG9	90,000.00	AA	Aa3	10/27/2025	11/3/2025	89,994.60	3.80	1,406.00	89,995.38	89,374.32
NOVARTIS CAPITAL CORP (CALLABLE) DTD 11/05/2025 3.900% 11/05/2028	66989HAX6	105,000.00	AA-	Aa3	11/3/2025	11/5/2025	104,976.90	3.91	1,660.75	104,979.98	104,485.29
ALPHABET INC (CALLABLE) DTD 11/06/2025 3.875% 11/15/2028	02079KAV9	30,000.00	AA+	Aa2	11/3/2025	11/6/2025	29,974.20	3.91	468.23	29,977.49	29,902.77
HSBC HOLDINGS PLC (CALLABLE) DTD 11/19/2024 5.130% 11/19/2028	404280EM7	200,000.00	A-	A3	11/12/2024	11/19/2024	200,000.00	5.13	3,762.00	200,000.00	201,458.00
AMAZON.COM INC (CALLABLE) DTD 11/20/2025 3.900% 11/20/2028	023135CS3	145,000.00	AA	A1	11/17/2025	11/20/2025	144,968.10	3.91	2,057.79	144,971.94	144,380.27
NATIONAL AUSTRALIA BK/NY DTD 01/13/2026 3.850% 12/13/2028	632525CQ2	250,000.00	AA-	Aa2	1/6/2026	1/13/2026	249,910.00	3.86	2,085.42	249,916.81	248,108.75
MORGAN STANLEY BANK NA (CALLABLE) DTD 01/21/2025 5.016% 01/12/2029	61690DK72	250,000.00	A+	Aa3	2/3/2025	2/4/2025	250,642.50	4.94	2,751.83	250,399.87	252,675.75
NATIONAL BANK OF CANADA (CALLABLE) DTD 01/20/2026 4.166% 01/20/2029	63307A3K9	250,000.00	A-	A2	1/12/2026	1/20/2026	250,000.00	4.17	2,054.07	250,000.00	248,642.25
JPMORGAN CHASE & CO (CALLABLE) DTD 01/24/2025 4.915% 01/24/2029	46647PEU6	145,000.00	A	A1	1/16/2025	1/24/2025	145,000.00	4.92	1,326.37	145,000.00	146,234.96
ROYAL BANK OF CANADA (CALLABLE) DTD 01/24/2025 4.965% 01/24/2029	78017DAA6	125,000.00	A	A1	1/21/2025	1/24/2025	125,000.00	4.97	1,155.05	125,000.00	126,164.00
BANK OF AMERICA CORP (CALLABLE) DTD 01/24/2025 4.979% 01/24/2029	06051GMK2	235,000.00	A-	A1	1/17/2025	1/24/2025	235,000.00	4.98	2,177.62	235,000.00	236,830.89

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Corporate											
NATIONAL RURAL UTIL COOP (CALLABLE) DTD 02/09/2026 4.050% 02/09/2029	63743HGE6	75,000.00	NR	A2	2/3/2026	2/9/2026	74,955.75	4.07	438.75	74,957.96	74,503.65
AMERICAN EXPRESS CO (CALLABLE) DTD 02/10/2026 4.009% 02/09/2029	025816EN5	95,000.00	A-	A2	2/3/2026	2/10/2026	95,000.00	4.01	539.54	95,000.00	94,393.24
ALPHABET INC (CALLABLE) DTD 02/13/2026 3.700% 02/15/2029	02079KBJ5	50,000.00	AA+	Aa2	2/9/2026	2/13/2026	49,818.50	3.83	246.67	49,826.19	49,570.30
ABBOTT LABORATORIES (CALLABLE) DTD 03/09/2026 3.700% 03/09/2029	002824BR0	340,000.00	A+	Aa3	2/23/2026	3/9/2026	339,568.20	3.75	768.78	339,577.07	335,956.04
JOHN DEERE CAPITAL CORP DTD 03/10/2026 3.900% 03/09/2029	24422EYK9	110,000.00	A	A1	3/5/2026	3/10/2026	109,852.60	3.95	250.25	109,855.46	109,293.36
AMAZON.COM INC (CALLABLE) DTD 03/13/2026 4.000% 03/13/2029	023135DC7	195,000.00	AA	A1	3/10/2026	3/13/2026	194,978.55	4.00	390.00	194,979.04	194,014.28
NOVARTIS CAPITAL CORP (CALLABLE) DTD 03/18/2026 4.100% 03/16/2029	66989HBF4	130,000.00	AA-	Aa3	3/16/2026	3/18/2026	129,847.90	4.14	192.47	129,849.81	129,844.26
ING GROEP NV (CALLABLE) DTD 03/25/2025 4.858% 03/25/2029	456837BQ5	200,000.00	A-	Baa1	3/18/2025	3/25/2025	200,000.00	4.86	161.93	200,000.00	201,252.80
AMERICAN EXPRESS CO (CALLABLE) DTD 04/25/2025 4.731% 04/25/2029	025816ED7	120,000.00	A-	A2	4/21/2025	4/25/2025	120,000.00	4.73	2,460.12	120,000.00	120,758.52
WELLS FARGO & COMPANY (CALLABLE) DTD 09/15/2025 4.078% 09/15/2029	95000U4A8	270,000.00	BBB+	A1	9/8/2025	9/15/2025	270,000.00	4.08	489.36	270,000.00	267,029.73
GOLDMAN SACHS GROUP INC (CALLABLE) DTD 10/21/2025 4.153% 10/21/2029	38141GD27	180,000.00	BBB+	A2	10/14/2025	10/21/2025	180,000.00	4.15	3,322.40	180,000.00	178,320.42
TRUIST BANK (CALLABLE) DTD 10/23/2025 4.136% 10/23/2029	89788JAH2	265,000.00	A	A3	10/20/2025	10/23/2025	265,000.00	4.14	4,810.40	265,000.00	262,477.47
BANK OF NY MELLON CORP (CALLABLE) DTD 01/22/2026 4.026% 01/22/2030	06406RCG0	75,000.00	A	Aa3	1/14/2026	1/22/2026	75,000.00	4.03	578.74	75,000.00	74,249.25
CANADIAN IMPERIAL BANK (CALLABLE) DTD 01/29/2026 4.283% 01/29/2030	13607QWB4	100,000.00	A-	A2	1/21/2026	1/29/2026	100,000.00	4.28	737.63	100,000.00	99,326.10

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Corporate											
BANK OF NOVA SCOTIA (CALLABLE) DTD 02/02/2026 4.247% 02/02/2030	06418GAY3	145,000.00	A-	A2	1/22/2026	2/2/2026	145,000.00	4.25	1,009.25	145,000.00	143,678.33
BANK OF MONTREAL (CALLABLE) DTD 03/19/2026 4.338% 03/19/2030	06368MK78	75,000.00	A-	A2	3/11/2026	3/19/2026	75,000.00	4.34	108.45	75,000.00	74,671.28
Security Type Sub-Total		14,195,000.00					14,198,204.95	4.44	150,425.62	14,195,808.39	14,224,306.65
Agency MBS Pass Through											
G2 5301 DTD 02/01/2012 3.500% 02/01/2027	36202F3J3	6,844.39	AA+	Aa1	6/22/2012	6/26/2012	7,312.80	2.92	19.96	6,872.72	6,819.59
FN AT3221 DTD 05/01/2013 3.500% 03/01/2027	3138WQSK9	1,174.55	AA+	Aa1	6/17/2016	6/22/2016	1,248.69	2.82	3.43	1,181.33	1,169.15
G2 794283 DTD 03/01/2012 3.500% 03/01/2027	36177NXM7	437.74	AA+	Aa1	4/4/2013	4/16/2013	466.47	2.93	1.28	439.74	436.20
FN AQ8719 DTD 12/01/2012 2.500% 12/01/2027	3138MQVM2	12,243.96	AA+	Aa1	9/17/2019	9/20/2019	12,356.83	2.38	25.51	12,267.63	12,087.15
FR ZS6941 DTD 09/01/2018 2.000% 03/01/2028	3132A7WA5	12,650.00	AA+	Aa1	5/11/2020	5/18/2020	13,009.73	1.61	21.08	12,740.85	12,437.63
FG J22899 DTD 03/01/2013 2.000% 03/01/2028	31307BGG9	11,474.38	AA+	Aa1	2/27/2020	3/18/2020	11,614.23	1.84	19.12	11,508.60	11,270.17
FN FM1456 DTD 09/01/2019 2.500% 09/01/2028	3140X4TN6	12,471.08	AA+	Aa1	12/10/2019	12/17/2019	12,595.79	2.37	25.98	12,506.39	12,314.51
FN AV0485 DTD 01/01/2014 3.500% 01/01/2029	3138XBRF3	13,593.38	AA+	Aa1	2/4/2015	2/18/2015	14,459.95	2.94	39.65	13,768.52	13,410.93
FN AS4197 DTD 12/01/2014 3.500% 01/01/2030	3138WDUX7	34,448.93	AA+	Aa1	7/10/2015	7/16/2015	36,472.81	3.00	100.48	34,980.74	34,114.78
FG U49048 DTD 08/01/2015 3.000% 08/01/2030	3132LKAZ3	54,173.15	AA+	Aa1	3/9/2016	3/17/2016	56,551.70	2.63	135.43	54,894.78	53,151.66
FN AL7738 DTD 11/01/2015 3.500% 11/01/2030	3138EQS45	60,503.03	AA+	Aa1	2/5/2016	2/17/2016	64,426.27	2.96	176.47	61,737.99	59,562.57
FN BM4614 DTD 10/01/2018 3.000% 03/01/2033	3140J9DU2	44,161.63	AA+	Aa1	8/3/2021	8/17/2021	47,059.74	2.35	110.40	45,905.49	43,016.87
FN FM3770 DTD 07/01/2020 3.000% 07/01/2035	3140X7FL8	50,189.25	AA+	Aa1	8/17/2020	8/19/2020	53,459.40	2.48	125.47	52,229.44	48,192.87

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Agency MBS Pass Through											
FG G04921 DTD 11/01/2008 5.000% 09/01/2038	3128M6YS1	29,056.99	AA+	Aa1	9/2/2010	9/14/2010	30,812.89	4.62	121.07	29,838.01	29,402.45
Security Type Sub-Total		343,422.46					361,847.30	2.78	925.33	350,872.23	337,386.53
Agency CMO											
FHR 4096 PA DTD 08/01/2012 1.375% 08/01/2027	3137ATCD2	8,785.11	AA+	Aa1	2/21/2020	2/26/2020	8,713.73	1.49	10.07	8,771.99	8,653.64
FNR 2020-33 BG DTD 04/01/2020 2.000% 05/01/2030	3136B9VJ3	7,533.61	AA+	Aa1	6/8/2020	6/11/2020	7,733.13	1.71	12.56	7,616.78	7,349.84
FHR 3842 PH DTD 04/01/2011 4.000% 04/01/2041	3137A9QP4	41,243.97	AA+	Aa1	5/5/2015	5/8/2015	44,243.83	3.57	137.48	42,983.42	40,855.04
Security Type Sub-Total		57,562.69					60,690.69	3.01	160.11	59,372.19	56,858.52
Agency CMBS											
FHMS K057 A2 DTD 09/01/2016 2.570% 07/01/2026	3137BRQJ7	299,644.94	AA+	Aa1	3/2/2023	3/7/2023	278,646.38	4.81	641.74	297,679.55	298,237.50
FHMS K736 A2 DTD 09/01/2019 2.282% 07/01/2026	3137FNWX4	164,174.99	AA+	Aa1	10/5/2023	10/11/2023	152,330.02	5.05	312.21	162,830.04	163,393.36
FNA 2016-M12 A2 DTD 11/01/2016 2.522% 09/01/2026	3136AUKX8	155,580.21	AA+	Aa1	11/20/2023	11/27/2023	145,163.62	5.05	261.58	153,584.87	154,459.87
FHMS K063 A2 DTD 03/01/2017 3.430% 01/01/2027	3137BVZ82	178,314.12	AA+	Aa1	4/24/2025	4/29/2025	175,862.30	4.28	509.68	177,070.41	177,369.24
FHMS K066 A2 DTD 08/01/2017 3.117% 06/01/2027	3137F2LJ3	173,155.15	AA+	Aa1	4/8/2025	4/11/2025	169,245.63	4.18	449.77	170,911.58	171,408.19
FHMS K067 A2 DTD 09/01/2017 3.194% 07/01/2027	3137FAWS3	205,000.00	AA+	Aa1	6/4/2025	6/9/2025	200,659.77	4.23	545.64	202,255.56	202,833.56
FHMS K067 A2 DTD 09/01/2017 3.194% 07/01/2027	3137FAWS3	190,000.00	AA+	Aa1	6/24/2024	6/27/2024	181,271.88	4.84	505.72	185,978.41	187,992.08
FNA 2024-M6 A2 DTD 11/01/2024 2.999% 07/01/2027	3136BTGM9	294,222.81	AA+	Aa1	12/12/2024	12/17/2024	283,925.01	4.32	735.31	288,841.20	290,795.11
FHMS K069 A2 DTD 11/01/2017 3.187% 09/01/2027	3137FBU79	255,933.35	AA+	Aa1	3/6/2025	3/11/2025	249,165.11	4.28	679.72	251,871.39	252,705.26

Security Type/Description Dated Date/Coupon/Maturity	CUSIP	Par	S&P Rating	Moody's Rating	Trade Date	Settle Date	Original Cost	YTM at Cost	Accrued Interest	Amortized Cost	Market Value
Agency CMBS											
FHMS K739 A2 DTD 11/01/2020 1.336% 09/01/2027	3137F64P9	366,158.53	AA+	Aa1	10/30/2024	11/4/2024	338,053.00	4.14	407.66	351,241.37	354,471.48
FHMS K073 A2 DTD 02/01/2018 3.350% 01/01/2028	3137FETN0	165,000.00	AA+	Aa1	3/7/2025	3/12/2025	160,726.76	4.31	460.63	162,224.66	162,915.39
FHMS K074 A2 DTD 03/01/2018 3.600% 01/01/2028	3137F4D41	114,225.83	AA+	Aa1	2/27/2025	3/4/2025	111,776.23	4.39	342.68	112,645.65	113,161.93
FHMS K075 A2 DTD 04/01/2018 3.650% 02/01/2028	3137F4X72	115,000.00	AA+	Aa1	3/5/2025	3/10/2025	112,991.99	4.28	349.79	113,677.48	113,951.43
FHMS K076 A2 DTD 05/01/2018 3.900% 04/01/2028	3137FEZU7	125,000.00	AA+	Aa1	3/4/2025	3/7/2025	123,623.05	4.27	406.25	124,068.98	124,363.75
FHMS K076 A2 DTD 05/01/2018 3.900% 04/01/2028	3137FEZU7	115,000.00	AA+	Aa1	3/26/2025	3/31/2025	113,445.70	4.38	373.75	113,899.18	114,414.65
FHMS K092 A1 DTD 05/01/2019 3.125% 10/01/2028	3137FLYU2	92,347.49	AA+	Aa1	10/25/2023	10/30/2023	86,896.82	4.46	240.49	89,336.80	91,216.97
FHMS K086 A2 DTD 12/01/2018 3.859% 11/01/2028	3137FKSH0	340,000.00	AA+	Aa1	1/23/2026	1/28/2026	339,242.97	3.94	1,093.38	339,267.04	337,524.80
Security Type Sub-Total		3,348,757.42					3,223,026.24	4.39	8,316.00	3,297,384.17	3,311,214.57

ABS											
JDOT 2022-B A3 DTD 07/20/2022 3.740% 02/16/2027	47800AAC4	56.59	NR	Aaa	7/12/2022	7/20/2022	56.59	3.74	0.09	56.59	56.58
HART 2023-A A3 DTD 04/12/2023 4.580% 04/15/2027	448979AD6	2,519.24	AAA	NR	4/4/2023	4/12/2023	2,518.99	4.58	5.13	2,519.18	2,519.62
COPAR 2022-2 A3 DTD 08/10/2022 3.660% 05/17/2027	14043GAD6	3,344.49	AAA	Aaa	8/2/2022	8/10/2022	3,344.25	3.66	5.44	3,344.43	3,343.75
CNH 2022-A A3 DTD 03/31/2022 2.940% 07/15/2027	12660DAC1	780.23	AAA	NR	3/24/2022	3/31/2022	780.17	2.94	1.02	780.21	779.90
CARMX 2022-4 A3 DTD 10/31/2022 5.340% 08/16/2027	14318UAD3	21,228.27	AAA	NR	10/26/2022	10/31/2022	21,223.29	5.35	50.38	21,226.84	21,251.20
TAOT 2023-A A3 DTD 01/30/2023 4.630% 09/15/2027	891940AC2	24,014.82	AAA	NR	1/24/2023	1/30/2023	24,014.81	4.63	49.42	24,014.82	24,047.36
HAROT 2023-2 A3 DTD 05/30/2023 4.930% 11/15/2027	437927AC0	41,520.33	AAA	Aaa	5/23/2023	5/30/2023	41,513.60	4.93	90.98	41,517.88	41,622.84

Security Type/Description Dated Date/Coupon/Maturity	CUSIP	Par	S&P Rating	Moody's Rating	Trade Date	Settle Date	Original Cost	YTM at Cost	Accrued Interest	Amortized Cost	Market Value
ABS											
JDOT 2023-A A3 DTD 03/02/2023 5.010% 11/15/2027	47800CAC0	18,319.39	NR	Aaa	2/22/2023	3/2/2023	18,316.05	5.01	40.79	18,318.24	18,371.93
NAROT 2023-A A3 DTD 04/26/2023 4.910% 11/15/2027	65480WAD3	51,749.13	NR	Aaa	4/18/2023	4/26/2023	51,739.99	4.91	112.93	51,745.87	51,847.71
MBART 2023-1 A3 DTD 01/25/2023 4.510% 11/15/2027	58770AAC7	13,678.28	AAA	NR	1/18/2023	1/25/2023	13,676.63	4.51	27.42	13,677.72	13,689.18
HDMOT 2023-A A3 DTD 02/23/2023 5.050% 12/15/2027	41285JAD0	21,155.49	NR	Aaa	2/13/2023	2/23/2023	21,153.36	5.05	47.48	21,154.74	21,192.07
FORDO 2023-A A3 DTD 03/31/2023 4.650% 02/15/2028	344928AD8	23,412.22	AAA	NR	3/28/2023	3/31/2023	23,409.77	4.65	48.39	23,411.28	23,450.38
TAOT 2023-B A3 DTD 05/23/2023 4.710% 02/15/2028	891941AD8	49,930.26	NR	Aaa	5/16/2023	5/23/2023	49,927.47	4.71	104.52	49,929.16	50,073.46
GMCAR 2023-2 A3 DTD 04/12/2023 4.470% 02/16/2028	362583AD8	25,801.70	AAA	Aaa	4/4/2023	4/12/2023	25,801.00	4.47	48.06	25,801.43	25,823.30
BMWOT 2023-A A3 DTD 07/18/2023 5.470% 02/25/2028	05592XAD2	18,789.29	AAA	NR	7/11/2023	7/18/2023	18,785.96	5.47	17.13	18,787.92	18,884.76
JDOT 2023-B A3 DTD 06/28/2023 5.180% 03/15/2028	477920AC6	30,976.11	NR	Aaa	6/21/2023	6/28/2023	30,970.94	5.18	71.31	30,973.97	31,110.82
HART 2023-B A3 DTD 07/19/2023 5.480% 04/17/2028	44933XAD9	28,504.34	AAA	NR	7/11/2023	7/19/2023	28,503.10	5.48	69.42	28,503.80	28,641.78
WOART 2023-B A3 DTD 04/19/2023 4.660% 05/15/2028	98164QAD0	39,182.16	AAA	NR	4/11/2023	4/19/2023	39,173.43	4.66	81.15	39,178.51	39,248.89
FORDO 2023-B A3 DTD 06/26/2023 5.230% 05/15/2028	344930AD4	44,150.96	AAA	NR	6/21/2023	6/26/2023	44,150.36	5.23	102.63	44,150.70	44,346.54
WOART 2023-A A3 DTD 02/15/2023 4.830% 05/15/2028	98164JAD6	27,963.63	AAA	NR	2/7/2023	2/15/2023	27,958.89	4.83	60.03	27,961.71	28,011.89
VALET 2023-1 A3 DTD 06/13/2023 5.020% 06/20/2028	92867WAD0	49,970.80	AAA	NR	6/6/2023	6/13/2023	49,958.47	5.03	76.65	49,965.35	50,164.58
BMWLT 2025-1 A3 DTD 06/10/2025 4.430% 06/26/2028	096912AD2	55,000.00	AAA	NR	6/3/2025	6/10/2025	54,998.79	4.43	40.61	54,999.18	55,181.88
FITAT 2023-1 A3 DTD 08/23/2023 5.530% 08/15/2028	31680EAD3	111,520.61	AAA	Aaa	8/15/2023	8/23/2023	111,513.69	5.53	274.09	111,517.31	112,276.50
CHAIT 2023-A1 A DTD 09/15/2023 5.160% 09/15/2028	161571HT4	280,000.00	AAA	NR	9/7/2023	9/15/2023	279,922.38	5.17	642.13	279,959.40	281,519.00

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ABS											
BMWLT 2025-2 A3 DTD 10/15/2025 3.970% 09/25/2028	05594HAD5	160,000.00	AAA	NR	10/8/2025	10/15/2025	159,999.55	3.97	105.87	159,999.62	159,784.00
TAOT 2024-A A3 DTD 01/30/2024 4.830% 10/16/2028	89238DAD0	54,310.63	AAA	Aaa	1/23/2024	1/30/2024	54,299.76	4.83	116.59	54,304.54	54,544.98
WOART 2023-C A3 DTD 08/16/2023 5.150% 11/15/2028	98164FAD4	35,976.60	AAA	NR	8/8/2023	8/16/2023	35,972.02	5.15	82.35	35,974.31	36,146.48
BACCT 2023-A2 A2 DTD 12/14/2023 4.980% 11/15/2028	05522RDH8	75,000.00	NR	Aaa	12/7/2023	12/14/2023	74,989.93	4.98	166.00	74,994.48	75,477.30
GMCAR 2024-1 A3 DTD 01/17/2024 4.850% 12/18/2028	36268GAD7	23,035.76	NR	Aaa	1/9/2024	1/17/2024	23,031.13	4.85	46.55	23,033.07	23,125.05
GMCAR 2024-1 A3 DTD 01/17/2024 4.850% 12/18/2028	36268GAD7	23,035.74	NR	Aaa	1/9/2024	1/17/2024	23,031.11	4.85	46.55	23,033.06	23,125.03
WFCIT 2024-A1 A DTD 03/01/2024 4.940% 02/15/2029	92970QAA3	325,000.00	AAA	Aaa	2/21/2024	3/1/2024	324,911.80	4.95	713.56	324,947.02	327,638.03
BMWOT 2024-A A3 DTD 06/11/2024 5.180% 02/26/2029	096919AD7	123,202.59	AAA	Aaa	6/4/2024	6/11/2024	123,183.87	5.18	106.36	123,190.66	124,014.24
HART 2024-B A3 DTD 07/24/2024 4.840% 03/15/2029	44934QAD3	125,000.00	AAA	NR	7/16/2024	7/24/2024	124,981.14	4.84	268.89	124,987.63	125,731.88
WOART 2024-A A3 DTD 02/14/2024 4.860% 03/15/2029	98164RAD8	92,862.74	AAA	NR	2/6/2024	2/14/2024	92,850.51	4.86	200.58	92,855.34	93,263.54
JDOT 2024-B A3 DTD 06/18/2024 5.200% 03/15/2029	47786WAD2	124,541.22	NR	Aaa	6/11/2024	6/18/2024	124,516.87	5.20	287.83	124,525.56	125,737.56
GMCAR 2024-2 A3 DTD 04/10/2024 5.100% 03/16/2029	379931AD0	73,790.58	AAA	Aaa	4/4/2024	4/10/2024	73,776.31	5.10	156.80	73,781.69	74,190.31
HART 2024-C A3 DTD 10/16/2024 4.410% 05/15/2029	448976AD2	125,000.00	AAA	NR	10/8/2024	10/16/2024	124,990.85	4.41	245.00	124,993.81	125,448.13
JDOT 2024-C A3 DTD 09/17/2024 4.060% 06/15/2029	477911AD3	215,000.00	NR	Aaa	9/10/2024	9/17/2024	214,949.99	4.07	387.96	214,965.81	215,011.18
CNH 2024-A A3 DTD 01/24/2024 4.770% 06/15/2029	18978FAC0	49,695.02	AAA	Aaa	1/17/2024	1/24/2024	49,683.28	4.78	105.35	49,687.80	50,027.09
FORDO 2024-C A3 DTD 09/20/2024 4.070% 07/15/2029	34532UAD1	230,000.00	AAA	NR	9/17/2024	9/20/2024	229,998.44	4.07	416.04	229,999.29	229,983.44
ALLYA 2024-2 A3 DTD 09/27/2024 4.140% 07/16/2029	02007NAC2	93,201.02	AAA	NR	9/24/2024	9/27/2024	93,191.39	4.14	171.49	93,194.44	93,247.62

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ABS											
GMCAR 2024-4 A3 DTD 10/16/2024 4.400% 08/16/2029	38014AAD3	100,000.00	AAA	Aaa	10/8/2024	10/16/2024	99,980.74	4.40	183.33	99,986.22	100,234.30
VALET 2025-1 A3 DTD 03/25/2025 4.500% 08/20/2029	92868MAD1	240,000.00	NR	Aaa	3/18/2025	3/25/2025	239,991.84	4.50	330.00	239,993.98	241,319.28
COMET 2024-A1 A DTD 09/24/2024 3.920% 09/15/2029	14041NGE5	335,000.00	AAA	NR	9/17/2024	9/24/2024	334,934.61	3.92	583.64	334,953.52	334,612.07
JDOT 2025-A A3 DTD 03/11/2025 4.230% 09/17/2029	47800DAD6	210,000.00	NR	Aaa	3/4/2025	3/11/2025	209,986.79	4.23	394.80	209,989.87	210,586.74
BMWOT 2025-A A3 DTD 02/12/2025 4.560% 09/25/2029	096924AD7	190,000.00	AAA	Aaa	2/4/2025	2/12/2025	189,981.29	4.56	144.40	189,985.95	191,016.12
FORDO 2025-A A3 DTD 03/25/2025 4.450% 10/15/2029	34535KAD0	295,000.00	AAA	Aaa	3/18/2025	3/25/2025	294,971.33	4.45	583.44	294,977.82	296,316.00
WFCIT 2024-A2 A DTD 10/24/2024 4.290% 10/15/2029	92970QAE5	175,000.00	AAA	Aaa	10/17/2024	10/24/2024	174,974.00	4.29	333.67	174,981.07	175,716.28
HART 2025-A A3 DTD 03/12/2025 4.320% 10/15/2029	44935CAD3	235,000.00	AAA	NR	3/4/2025	3/12/2025	234,965.34	4.32	451.20	234,973.06	235,549.43
HAROT 2025-2 A3 DTD 05/08/2025 4.150% 10/15/2029	437921AD1	80,000.00	NR	Aaa	4/29/2025	5/8/2025	79,991.06	4.15	147.56	79,992.90	80,052.32
HART 2025-B A3 DTD 06/11/2025 4.360% 12/17/2029	44935XAD7	70,000.00	AAA	NR	6/3/2025	6/11/2025	69,993.68	4.36	135.64	69,994.73	70,264.11
GMCAR 2025-1 A3 DTD 01/15/2025 4.620% 12/17/2029	362955AD8	115,000.00	NR	Aaa	1/9/2025	1/15/2025	114,991.46	4.62	221.38	114,993.74	115,635.83
NAROT 2025-A A3 DTD 05/27/2025 4.490% 12/17/2029	65481GAD7	270,000.00	NR	Aaa	5/20/2025	5/27/2025	269,948.16	4.49	538.80	269,957.62	271,709.64
WOART 2025-A A3 DTD 01/29/2025 4.730% 03/15/2030	98164YAD3	175,000.00	AAA	NR	1/22/2025	1/29/2025	174,987.07	4.73	367.89	174,989.92	176,224.48
ALLYA 2025-1 A3 DTD 10/16/2025 3.960% 03/15/2030	02008KAC7	80,000.00	AAA	NR	10/7/2025	10/16/2025	79,988.58	3.96	140.80	79,989.76	79,914.80
VALET 2025-2 A3 DTD 11/25/2025 3.920% 03/20/2030	92869QAD1	105,000.00	NR	Aaa	11/18/2025	11/25/2025	104,982.38	3.92	125.77	104,983.81	104,460.40
VZMT 2025-3 A1A DTD 03/31/2025 4.510% 03/20/2030	92348KDY6	220,000.00	NR	Aaa	3/25/2025	3/31/2025	219,990.54	4.51	303.17	219,992.82	220,982.96
AMXCA 2025-2 A DTD 05/13/2025 4.280% 04/15/2030	02582JKP4	255,000.00	AAA	NR	5/6/2025	5/13/2025	254,995.38	4.28	485.07	254,996.22	255,882.81

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ABS											
GMCAR 2025-2 A3 DTD 05/14/2025 4.280% 04/16/2030	362549AD9	65,000.00	AAA	Aaa	5/6/2025	5/14/2025	64,990.43	4.28	115.92	64,992.05	65,120.58
WFCIT 2025-A1 A DTD 06/10/2025 4.340% 05/15/2030	92970QAJ4	255,000.00	AAA	NR	6/3/2025	6/10/2025	254,995.77	4.34	491.87	254,997.12	256,324.47
HAROT 2025-4 A3 DTD 11/12/2025 3.980% 06/17/2030	43814XAD5	130,000.00	AAA	NR	11/5/2025	11/12/2025	129,974.83	3.98	229.96	129,976.85	129,326.34
CCCIT 2025-A1 A DTD 06/26/2025 4.300% 06/21/2030	17305EHA6	290,000.00	AAA	Aaa	6/18/2025	6/26/2025	289,921.32	4.31	3,463.89	289,932.38	290,856.66
COPAR 2025-1 A3 DTD 11/05/2025 3.850% 07/15/2030	14043YAD7	90,000.00	AAA	NR	10/28/2025	11/5/2025	89,980.94	3.85	154.00	89,982.59	89,539.74
CNH 2025-A A3 DTD 03/19/2025 4.360% 08/15/2030	12674BAD7	255,000.00	AAA	Aaa	3/11/2025	3/19/2025	254,972.31	4.36	494.13	254,977.71	256,165.35
JDOT 2026-A A3 DTD 03/18/2026 3.870% 08/15/2030	47787DAD3	55,000.00	NR	Aaa	3/10/2026	3/18/2026	54,990.25	3.87	76.86	54,990.50	54,673.41
COMET 2025-A1 A DTD 09/16/2025 3.820% 09/15/2030	14041NGF2	180,000.00	AAA	NR	9/9/2025	9/16/2025	179,965.87	3.82	305.60	179,969.81	178,912.08
TAOT 2026-A A3 DTD 01/21/2026 3.860% 09/16/2030	89240KAD0	100,000.00	AAA	Aaa	1/13/2026	1/21/2026	99,991.48	3.86	171.56	99,991.82	99,338.10
HAROT 2026-1 A3 DTD 02/18/2026 3.780% 09/23/2030	43815CAD0	75,000.00	NR	Aaa	2/10/2026	2/18/2026	74,988.05	3.78	78.75	74,988.59	74,378.33
FORDO 2026-A A3 DTD 03/24/2026 4.050% 10/15/2030	34532WAD7	120,000.00	AAA	Aaa	3/17/2026	3/24/2026	119,977.07	4.05	94.50	119,977.65	119,615.64
VZMT 2025-9 A1A DTD 11/25/2025 3.960% 10/21/2030	92348KEV1	120,000.00	NR	Aaa	11/18/2025	11/25/2025	119,980.25	3.96	145.20	119,982.02	119,592.48
HART 2026-A A3 DTD 02/18/2026 3.790% 02/18/2031	448981AD2	85,000.00	AAA	NR	2/10/2026	2/18/2026	84,994.26	3.79	143.18	84,994.71	84,281.50
VZMT 2026-1 A1A DTD 03/13/2026 3.940% 02/20/2031	92348KFC2	255,000.00	NR	Aaa	3/5/2026	3/13/2026	254,964.50	3.94	502.35	254,964.92	253,746.17
WOART 2026-A A3 DTD 02/18/2026 3.860% 05/15/2031	98190AAD3	75,000.00	AAA	NR	2/9/2026	2/18/2026	74,994.83	3.86	128.67	74,995.13	74,364.30
CNH 2026-A A3 DTD 01/28/2026 4.000% 05/15/2031	189920AD3	50,000.00	NR	Aaa	1/21/2026	1/28/2026	49,990.52	4.00	88.89	49,990.98	49,774.25

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ABS											
GMCAR 2026-1 A3 DTD 01/14/2026 3.840% 05/16/2031	362970AC9	75,000.00	AAA	Aaa	1/8/2026	1/14/2026	74,992.39	3.84	120.00	74,992.68	74,460.45
Security Type Sub-Total		8,357,220.24					8,356,089.25	4.42	17,966.86	8,356,394.89	8,374,899.20
Managed Account Sub Total		39,801,962.80					39,687,505.11	4.16	306,743.39	39,750,891.86	39,747,587.15
Securities Sub Total		\$39,801,962.80					\$39,687,505.11	4.16%	\$306,743.39	\$39,750,891.86	\$39,747,587.15
Accrued Interest											\$306,743.39
Total Investments											\$40,054,330.54

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
BUY									
1/5/2026	1/8/2026	195,000.00	14913UBF6	CATERPILLAR FINL SERVICE	3.70%	1/10/2028	194,898.60	3.73%	
1/6/2026	1/8/2026	750,000.00	91282CPP0	US TREASURY N/B	3.50%	12/15/2028	751,320.61	3.52%	
1/6/2026	1/13/2026	250,000.00	632525CQ2	NATIONAL AUSTRALIA BK/NY	3.85%	12/13/2028	249,910.00	3.86%	
1/8/2026	1/14/2026	75,000.00	362970AC9	GMCAR 2026-1 A3	3.84%	5/16/2031	74,992.39	3.84%	
1/12/2026	1/20/2026	250,000.00	63307A3K9	NATIONAL BANK OF CANADA (CALLABLE)	4.16%	1/20/2029	250,000.00	4.17%	
1/13/2026	1/21/2026	100,000.00	89240KAD0	TAOT 2026-A A3	3.86%	9/16/2030	99,991.48	3.86%	
1/14/2026	1/22/2026	75,000.00	06406RCG0	BANK OF NY MELLON CORP (CALLABLE)	4.02%	1/22/2030	75,000.00	4.03%	
1/21/2026	1/28/2026	50,000.00	189920AD3	CNH 2026-A A3	4.00%	5/15/2031	49,990.52	4.00%	
1/21/2026	1/29/2026	100,000.00	13607QWB4	CANADIAN IMPERIAL BANK (CALLABLE)	4.28%	1/29/2030	100,000.00	4.28%	
1/22/2026	2/2/2026	145,000.00	06418GAY3	BANK OF NOVA SCOTIA (CALLABLE)	4.24%	2/2/2030	145,000.00	4.25%	
1/23/2026	1/28/2026	340,000.00	3137FKSH0	FHMS K086 A2	3.85%	11/1/2028	340,227.02	3.94%	
2/2/2026	2/4/2026	920,000.00	91282CPT2	US TREASURY N/B	3.50%	1/15/2029	918,185.26	3.64%	
2/3/2026	2/9/2026	75,000.00	63743HGE6	NATIONAL RURAL UTIL COOP (CALLABLE)	4.05%	2/9/2029	74,955.75	4.07%	
2/3/2026	2/10/2026	95,000.00	025816EN5	AMERICAN EXPRESS CO (CALLABLE)	4.00%	2/9/2029	95,000.00	4.01%	
2/9/2026	2/13/2026	50,000.00	02079KBJ5	ALPHABET INC (CALLABLE)	3.70%	2/15/2029	49,818.50	3.83%	
2/9/2026	2/18/2026	75,000.00	98190AAD3	WOART 2026-A A3	3.86%	5/15/2031	74,994.83	3.86%	
2/10/2026	2/18/2026	75,000.00	43815CAD0	HAROT 2026-1 A3	3.78%	9/23/2030	74,988.05	3.78%	

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
BUY									
2/10/2026	2/18/2026	85,000.00	448981AD2	HART 2026-A A3	3.79%	2/18/2031	84,994.26	3.79%	
2/23/2026	3/9/2026	340,000.00	002824BR0	ABBOTT LABORATORIES (CALLABLE)	3.70%	3/9/2029	339,568.20	3.75%	
2/24/2026	3/4/2026	115,000.00	00287YED7	ABBVIE INC	3.77%	3/3/2028	114,960.90	3.79%	
3/2/2026	3/4/2026	1,605,000.00	91282CQA2	US TREASURY N/B	3.50%	2/15/2029	1,608,139.61	3.49%	
3/5/2026	3/10/2026	110,000.00	24422EYK9	JOHN DEERE CAPITAL CORP	3.90%	3/9/2029	109,852.60	3.95%	
3/5/2026	3/13/2026	255,000.00	92348KFC2	VZMT 2026-1 A1A	3.94%	2/20/2031	254,964.50	3.94%	
3/10/2026	3/13/2026	195,000.00	023135DC7	AMAZON.COM INC (CALLABLE)	4.00%	3/13/2029	194,978.55	4.00%	
3/10/2026	3/18/2026	55,000.00	47787DAD3	JDOT 2026-A A3	3.87%	8/15/2030	54,990.25	3.87%	
3/11/2026	3/13/2026	170,000.00	79466LAQ7	SALESFORCE INC (CALLABLE)	4.50%	3/15/2028	169,864.00	4.54%	
3/11/2026	3/19/2026	75,000.00	06368MK78	BANK OF MONTREAL (CALLABLE)	4.33%	3/19/2030	75,000.00	4.34%	
3/16/2026	3/18/2026	130,000.00	66989HBF4	NOVARTIS CAPITAL CORP (CALLABLE)	4.10%	3/16/2029	129,847.90	4.14%	
3/17/2026	3/24/2026	120,000.00	34532WAD7	FORDO 2026-A A3	4.05%	10/15/2030	119,977.07	4.05%	
Total BUY		6,875,000.00					6,876,410.85		0.00
CALL									
1/26/2026	1/26/2026	15,000.00	693475BL8	PNC FINANCIAL SERVICES (CALLABLE)	4.75%	1/26/2027	15,000.00	4.76%	
Total CALL		15,000.00					15,000.00		0.00

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
INTEREST									
1/1/2026	1/20/2026		36177NXM7	G2 794283	3.50%	3/1/2027	2.45		
1/1/2026	1/20/2026		36202F3J3	G2 5301	3.50%	2/1/2027	28.22		
1/1/2026	1/15/2026		3128M6YS1	FG G04921	5.00%	9/1/2038	123.88		
1/1/2026	1/15/2026		31307BGG9	FG J22899	2.00%	3/1/2028	22.99		
1/1/2026	1/15/2026		3137ATCD2	FHR 4096 PA	1.37%	8/1/2027	12.77		
1/1/2026	1/15/2026		3132LKAZ3	FG U49048	3.00%	8/1/2030	146.84		
1/1/2026	1/15/2026		3137A9QP4	FHR 3842 PH	4.00%	4/1/2041	145.05		
1/1/2026	1/25/2026		3137F64P9	FHMS K739 A2	1.33%	9/1/2027	409.03		
1/1/2026	1/25/2026		3140X7FL8	FN FM3770	3.00%	7/1/2035	131.26		
1/1/2026	1/25/2026		3137BRQJ7	FHMS K057 A2	2.57%	7/1/2026	724.03		
1/1/2026	1/25/2026		3137F2LJ3	FHMS K066 A2	3.11%	6/1/2027	454.56		
1/1/2026	1/25/2026		3136ARTE8	FNA 2016-M3 A2	2.70%	2/1/2026	161.86		
1/1/2026	1/25/2026		3137FETN0	FHMS K073 A2	3.35%	1/1/2028	460.63		
1/1/2026	1/25/2026		3138WQSK9	FN AT3221	3.50%	3/1/2027	8.96		
1/1/2026	1/25/2026		3138EQS45	FN AL7738	3.50%	11/1/2030	205.49		
1/1/2026	1/25/2026		3137BVZ82	FHMS K063 A2	3.43%	1/1/2027	520.45		
1/1/2026	1/25/2026		3136A85N6	FNR 2012-107 GA	1.50%	9/1/2027	1.45		

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
INTEREST									
1/1/2026	1/25/2026		3138XBRF3	FN AV0485	3.50%	1/1/2029	44.72		
1/1/2026	1/25/2026		3137FBU79	FHMS K069 A2	3.18%	9/1/2027	683.48		
1/1/2026	1/25/2026		3137FLYU2	FHMS K092 A1	3.12%	10/1/2028	264.01		
1/1/2026	1/25/2026		3140X4TN6	FN FM1456	2.50%	9/1/2028	31.78		
1/1/2026	1/25/2026		3138WDUX7	FN AS4197	3.50%	1/1/2030	110.08		
1/1/2026	1/25/2026		3136AUKX8	FNA 2016-M12 A2	2.52%	9/1/2026	327.51		
1/1/2026	1/25/2026		3140J9DU2	FN BM4614	3.00%	3/1/2033	118.34		
1/1/2026	1/25/2026		3137FAWS3	FHMS K067 A2	3.19%	7/1/2027	1,051.36		
1/1/2026	1/25/2026		3138MQVM2	FN AQ8719	2.50%	12/1/2027	30.90		
1/1/2026	1/25/2026		3136BTGM9	FNA 2024-M6 A2	2.99%	7/1/2027	713.89		
1/1/2026	1/25/2026		3136B9VJ3	FNR 2020-33 BG	2.00%	5/1/2030	14.49		
1/1/2026	1/25/2026		3137F4D41	FHMS K074 A2	3.60%	1/1/2028	344.64		
1/1/2026	1/25/2026		3132A7WA5	FR ZS6941	2.00%	3/1/2028	26.17		
1/1/2026	1/25/2026		3137FEZU7	FHMS K076 A2	3.90%	4/1/2028	780.00		
1/1/2026	1/25/2026		3137FNWX4	FHMS K736 A2	2.28%	7/1/2026	327.73		
1/1/2026	1/25/2026		3137F4X72	FHMS K075 A2	3.65%	2/1/2028	349.79		
1/2/2026	1/2/2026		MONEY0002	MONEY MARKET FUND	0.00%		662.99		

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
INTEREST									
1/10/2026	1/10/2026		90261AAD4	UBS AG STAMFORD CT (CALLABLE)	4.86%	1/10/2028	6,080.00		
1/12/2026	1/12/2026		61690DK72	MORGAN STANLEY BANK NA (CALLABLE)	5.01%	1/12/2029	6,270.00		
1/13/2026	1/13/2026		MONEY0002	MONEY MARKET FUND	0.00%		0.17		
1/15/2026	1/15/2026		47800DAD6	JDOT 2025-A A3	4.23%	9/17/2029	740.25		
1/15/2026	1/15/2026		98164YAD3	WOART 2025-A A3	4.73%	3/15/2030	689.79		
1/15/2026	1/15/2026		448979AD6	HART 2023-A A3	4.58%	4/15/2027	72.26		
1/15/2026	1/15/2026		437921AD1	HAROT 2025-2 A3	4.15%	10/15/2029	276.67		
1/15/2026	1/15/2026		44933XAD9	HART 2023-B A3	5.48%	4/17/2028	179.79		
1/15/2026	1/15/2026		89238DAD0	TAOT 2024-A A3	4.83%	10/16/2028	268.95		
1/15/2026	1/15/2026		44934QAD3	HART 2024-B A3	4.84%	3/15/2029	504.17		
1/15/2026	1/15/2026		477920AC6	JDOT 2023-B A3	5.18%	3/15/2028	191.86		
1/15/2026	1/15/2026		02007NAC2	ALLYA 2024-2 A3	4.14%	7/16/2029	394.42		
1/15/2026	1/15/2026		58770AAC7	MBART 2023-1 A3	4.51%	11/15/2027	86.42		
1/15/2026	1/15/2026		891941AD8	TAOT 2023-B A3	4.71%	2/15/2028	262.42		
1/15/2026	1/15/2026		98164QAD0	WOART 2023-B A3	4.66%	5/15/2028	223.93		
1/15/2026	1/15/2026		14043GAD6	COPAR 2022-2 A3	3.66%	5/17/2027	46.29		
1/15/2026	1/15/2026		44935CAD3	HART 2025-A A3	4.32%	10/15/2029	846.00		

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
INTEREST									
1/15/2026	1/15/2026		448976AD2	HART 2024-C A3	4.41%	5/15/2029	459.38		
1/15/2026	1/15/2026		14043YAD7	COPAR 2025-1 A3	3.85%	7/15/2030	288.75		
1/15/2026	1/15/2026		65480WAD3	NAROT 2023-A A3	4.91%	11/15/2027	333.91		
1/15/2026	1/15/2026		477911AD3	JDOT 2024-C A3	4.06%	6/15/2029	727.42		
1/15/2026	1/15/2026		91282CNM9	US TREASURY N/B	3.87%	7/15/2028	22,571.87		
1/15/2026	1/15/2026		14318MAD1	CARMX 2022-3 A3	3.97%	4/15/2027	68.20		
1/15/2026	1/15/2026		891940AC2	TAOT 2023-A A3	4.63%	9/15/2027	145.33		
1/15/2026	1/15/2026		14318UAD3	CARMX 2022-4 A3	5.34%	8/16/2027	226.99		
1/15/2026	1/15/2026		02008MAC3	ALLYA 2022-2 A3	4.76%	5/17/2027	99.68		
1/15/2026	1/15/2026		05522RDH8	BACCT 2023-A2 A2	4.98%	11/15/2028	311.25		
1/15/2026	1/15/2026		02582JKP4	AMXCA 2025-2 A	4.28%	4/15/2030	909.50		
1/15/2026	1/15/2026		98164RAD8	WOART 2024-A A3	4.86%	3/15/2029	462.29		
1/15/2026	1/15/2026		14041NGF2	COMET 2025-A1 A	3.82%	9/15/2030	573.00		
1/15/2026	1/15/2026		92970QAA3	WFCIT 2024-A1 A	4.94%	2/15/2029	1,337.92		
1/15/2026	1/15/2026		98164JAD6	WOART 2023-A A3	4.83%	5/15/2028	174.92		
1/15/2026	1/15/2026		34535KAD0	FORDO 2025-A A3	4.45%	10/15/2029	1,093.96		
1/15/2026	1/15/2026		31680EAD3	FITAT 2023-1 A3	5.53%	8/15/2028	673.36		

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
INTEREST									
1/15/2026	1/15/2026		02008KAC7	ALLYA 2025-1 A3	3.96%	3/15/2030	264.00		
1/15/2026	1/15/2026		344928AD8	FORDO 2023-A A3	4.65%	2/15/2028	134.86		
1/15/2026	1/15/2026		44935XAD7	HART 2025-B A3	4.36%	12/17/2029	254.33		
1/15/2026	1/15/2026		47786WAD2	JDOT 2024-B A3	5.20%	3/15/2029	541.67		
1/15/2026	1/15/2026		12660DAC1	CNH 2022-A A3	2.94%	7/15/2027	47.50		
1/15/2026	1/15/2026		57636QBA1	MASTERCARD INC (CALLABLE)	4.10%	1/15/2028	1,742.50		
1/15/2026	1/15/2026		47800AAC4	JDOT 2022-B A3	3.74%	2/16/2027	33.30		
1/15/2026	1/15/2026		437927AC0	HAROT 2023-2 A3	4.93%	11/15/2027	246.31		
1/15/2026	1/15/2026		18978FAC0	CNH 2024-A A3	4.77%	6/15/2029	247.88		
1/15/2026	1/15/2026		14041NGE5	COMET 2024-A1 A	3.92%	9/15/2029	1,094.33		
1/15/2026	1/15/2026		34532UAD1	FORDO 2024-C A3	4.07%	7/15/2029	780.08		
1/15/2026	1/15/2026		92970QAJ4	WFCIT 2025-A1 A	4.34%	5/15/2030	922.25		
1/15/2026	1/15/2026		12674BAD7	CNH 2025-A A3	4.36%	8/15/2030	926.50		
1/15/2026	1/15/2026		47800CAC0	JDOT 2023-A A3	5.01%	11/15/2027	112.79		
1/15/2026	1/15/2026		43814XAD5	HAROT 2025-4 A3	3.98%	6/17/2030	431.17		
1/15/2026	1/15/2026		92970QAE5	WFCIT 2024-A2 A	4.29%	10/15/2029	625.63		
1/15/2026	1/15/2026		161571HT4	CHAIT 2023-A1 A	5.16%	9/15/2028	1,204.00		

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
INTEREST									
1/15/2026	1/15/2026		41285JAD0	HDMOT 2023-A A3	5.05%	12/15/2027	150.16		
1/15/2026	1/15/2026		344930AD4	FORDO 2023-B A3	5.23%	5/15/2028	260.44		
1/15/2026	1/15/2026		65481GAD7	NAROT 2025-A A3	4.49%	12/17/2029	1,010.25		
1/15/2026	1/15/2026		98164FAD4	WOART 2023-C A3	5.15%	11/15/2028	205.60		
1/16/2026	1/16/2026		362583AD8	GMCAR 2023-2 A3	4.47%	2/16/2028	140.52		
1/16/2026	1/16/2026		36265WAD5	GMCAR 2022-3 A3	3.64%	4/16/2027	0.96		
1/16/2026	1/16/2026		379931AD0	GMCAR 2024-2 A3	5.10%	3/16/2029	389.22		
1/16/2026	1/16/2026		362549AD9	GMCAR 2025-2 A3	4.28%	4/16/2030	231.83		
1/16/2026	1/16/2026		36268GAD7	GMCAR 2024-1 A3	4.85%	12/18/2028	234.53		
1/16/2026	1/16/2026		38014AAD3	GMCAR 2024-4 A3	4.40%	8/16/2029	366.67		
1/16/2026	1/16/2026		362955AD8	GMCAR 2025-1 A3	4.62%	12/17/2029	442.75		
1/17/2026	1/17/2026		00724PAH2	ADOBE INC (CALLABLE)	4.75%	1/17/2028	3,918.75		
1/20/2026	1/20/2026		92868MAD1	VALET 2025-1 A3	4.50%	8/20/2029	900.00		
1/20/2026	1/20/2026		92348KEV1	VZMT 2025-9 A1A	3.96%	10/21/2030	396.00		
1/20/2026	1/20/2026		92348KDY6	VZMT 2025-3 A1A	4.51%	3/20/2030	826.83		
1/20/2026	1/20/2026		92867WAD0	VALET 2023-1 A3	5.02%	6/20/2028	277.05		
1/20/2026	1/20/2026		92869QAD1	VALET 2025-2 A3	3.92%	3/20/2030	343.00		

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
INTEREST									
1/21/2026	1/21/2026		21688ABK7	COOPERAT RABOBANK UA/NY	4.88%	1/21/2028	9,277.70		
1/21/2026	1/21/2026		06406RBX4	BANK OF NY MELLON CORP (CALLABLE)	4.89%	7/21/2028	5,868.00		
1/22/2026	1/22/2026		46647PEL6	JPMORGAN CHASE & CO (CALLABLE)	4.97%	7/22/2028	4,356.62		
1/23/2026	1/23/2026		693475BY0	PNC FINANCIAL SERVICES (CALLABLE)	5.10%	7/23/2027	4,464.25		
1/24/2026	1/24/2026		06051GMK2	BANK OF AMERICA CORP (CALLABLE)	4.97%	1/24/2029	5,850.33		
1/24/2026	1/24/2026		78017DAA6	ROYAL BANK OF CANADA (CALLABLE)	4.96%	1/24/2029	3,103.12		
1/24/2026	1/24/2026		95000U3R2	WELLS FARGO & COMPANY (CALLABLE)	4.90%	1/24/2028	980.00		
1/24/2026	1/24/2026		46647PEU6	JPMORGAN CHASE & CO (CALLABLE)	4.91%	1/24/2029	3,563.38		
1/25/2026	1/25/2026		05592XAD2	BMWOT 2023-A A3	5.47%	2/25/2028	125.76		
1/25/2026	1/25/2026		096919AD7	BMWOT 2024-A A3	5.18%	2/26/2029	659.46		
1/25/2026	1/25/2026		096912AD2	BMWLT 2025-1 A3	4.43%	6/26/2028	203.04		
1/25/2026	1/25/2026		096924AD7	BMWOT 2025-A A3	4.56%	9/25/2029	722.00		
1/25/2026	1/25/2026		05594HAD5	BMWLT 2025-2 A3	3.97%	9/25/2028	529.33		
1/26/2026	1/26/2026		693475BL8	PNC FINANCIAL SERVICES (CALLABLE)	4.75%	1/26/2027	356.85		
1/26/2026	1/26/2026		025816DV8	AMERICAN EXPRESS CO (CALLABLE)	5.04%	7/26/2028	1,260.75		
1/26/2026	1/26/2026		09290DAH4	BLACKROCK FUNDING INC (CALLABLE)	4.60%	7/26/2027	4,025.00		
2/1/2026	2/20/2026		36202F3J3	G2 5301	3.50%	2/1/2027	25.51		

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
INTEREST									
2/1/2026	2/20/2026		36177NXM7	G2 794283	3.50%	3/1/2027	2.00		
2/1/2026	2/15/2026		3128M6YS1	FG G04921	5.00%	9/1/2038	123.04		
2/1/2026	2/15/2026		3137A9QP4	FHR 3842 PH	4.00%	4/1/2041	142.22		
2/1/2026	2/15/2026		3132LKAZ3	FG U49048	3.00%	8/1/2030	143.58		
2/1/2026	2/15/2026		31307BGG9	FG J22899	2.00%	3/1/2028	21.71		
2/1/2026	2/15/2026		3137ATCD2	FHR 4096 PA	1.37%	8/1/2027	11.92		
2/1/2026	2/25/2026		3137FLYU2	FHMS K092 A1	3.12%	10/1/2028	256.84		
2/1/2026	2/25/2026		3138XBRF3	FN AV0485	3.50%	1/1/2029	43.01		
2/1/2026	2/25/2026		3138EQS45	FN AL7738	3.50%	11/1/2030	190.58		
2/1/2026	2/25/2026		3137F2LJ3	FHMS K066 A2	3.11%	6/1/2027	454.56		
2/1/2026	2/25/2026		3137BVZ82	FHMS K063 A2	3.43%	1/1/2027	512.20		
2/1/2026	2/25/2026		3136BTGM9	FNA 2024-M6 A2	2.99%	7/1/2027	713.87		
2/1/2026	2/25/2026		3137FAWS3	FHMS K067 A2	3.19%	7/1/2027	1,051.36		
2/1/2026	2/25/2026		3140X7FL8	FN FM3770	3.00%	7/1/2035	128.90		
2/1/2026	2/25/2026		3137FEZU7	FHMS K076 A2	3.90%	4/1/2028	780.00		
2/1/2026	2/25/2026		3137BRQJ7	FHMS K057 A2	2.57%	7/1/2026	722.68		
2/1/2026	2/25/2026		3138MQVM2	FN AQ8719	2.50%	12/1/2027	29.09		

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
INTEREST									
2/1/2026	2/25/2026		3137FNWX4	FHMS K736 A2	2.28%	7/1/2026	323.25		
2/1/2026	2/25/2026		3138WDUX7	FN AS4197	3.50%	1/1/2030	106.99		
2/1/2026	2/25/2026		3137FBU79	FHMS K069 A2	3.18%	9/1/2027	682.31		
2/1/2026	2/25/2026		3137FETN0	FHMS K073 A2	3.35%	1/1/2028	460.63		
2/1/2026	2/25/2026		3136AUKX8	FNA 2016-M12 A2	2.52%	9/1/2026	326.85		
2/1/2026	2/25/2026		3132A7WA5	FR ZS6941	2.00%	3/1/2028	24.50		
2/1/2026	2/25/2026		3137F4X72	FHMS K075 A2	3.65%	2/1/2028	349.79		
2/1/2026	2/25/2026		3137F64P9	FHMS K739 A2	1.33%	9/1/2027	408.59		
2/1/2026	2/25/2026		3140X4TN6	FN FM1456	2.50%	9/1/2028	29.76		
2/1/2026	2/25/2026		3137F4D41	FHMS K074 A2	3.60%	1/1/2028	344.04		
2/1/2026	2/25/2026		3136A85N6	FNR 2012-107 GA	1.50%	9/1/2027	0.86		
2/1/2026	2/25/2026		3137FKSH0	FHMS K086 A2	3.85%	11/1/2028	1,093.38		
2/1/2026	2/25/2026		3136B9VJ3	FNR 2020-33 BG	2.00%	5/1/2030	13.84		
2/1/2026	2/25/2026		3136ARTE8	FNA 2016-M3 A2	2.70%	2/1/2026	80.54		
2/1/2026	2/25/2026		3138WQSK9	FN AT3221	3.50%	3/1/2027	7.10		
2/1/2026	2/25/2026		3140J9DU2	FN BM4614	3.00%	3/1/2033	115.58		
2/2/2026	2/2/2026		MONEY0002	MONEY MARKET FUND	0.00%		1,243.41		

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
INTEREST									
2/7/2026	2/7/2026		713448GA0	PEPSICO INC (CALLABLE)	4.45%	2/7/2028	6,341.25		
2/7/2026	2/7/2026		63743HFW7	NATIONAL RURAL UTIL COOP (CALLABLE)	4.75%	2/7/2028	475.00		
2/12/2026	2/12/2026		532457CU0	ELI LILLY & CO (CALLABLE)	4.55%	2/12/2028	3,867.50		
2/13/2026	2/13/2026		166756BH8	CHEVRON USA INC (CALLABLE)	4.05%	8/13/2028	5,265.00		
2/15/2026	2/15/2026		43814XAD5	HAROT 2025-4 A3	3.98%	6/17/2030	431.17		
2/15/2026	2/15/2026		05522RDH8	BACCT 2023-A2 A2	4.98%	11/15/2028	311.25		
2/15/2026	2/15/2026		89238DAD0	TAOT 2024-A A3	4.83%	10/16/2028	250.78		
2/15/2026	2/15/2026		14043GAD6	COPAR 2022-2 A3	3.66%	5/17/2027	33.81		
2/15/2026	2/15/2026		47800CAC0	JDOT 2023-A A3	5.01%	11/15/2027	99.79		
2/15/2026	2/15/2026		41285JAD0	HDMOT 2023-A A3	5.05%	12/15/2027	130.11		
2/15/2026	2/15/2026		437927AC0	HAROT 2023-2 A3	4.93%	11/15/2027	219.74		
2/15/2026	2/15/2026		12660DAC1	CNH 2022-A A3	2.94%	7/15/2027	25.84		
2/15/2026	2/15/2026		98164QAD0	WOART 2023-B A3	4.66%	5/15/2028	197.80		
2/15/2026	2/15/2026		98164JAD6	WOART 2023-A A3	4.83%	5/15/2028	152.67		
2/15/2026	2/15/2026		98164FAD4	WOART 2023-C A3	5.15%	11/15/2028	187.19		
2/15/2026	2/15/2026		47786WAD2	JDOT 2024-B A3	5.20%	3/15/2029	541.67		
2/15/2026	2/15/2026		47800AAC4	JDOT 2022-B A3	3.74%	2/16/2027	23.27		

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
INTEREST									
2/15/2026	2/15/2026		477911AD3	JDOT 2024-C A3	4.06%	6/15/2029	727.42		
2/15/2026	2/15/2026		91282CNU1	US TREASURY N/B	3.62%	8/15/2028	28,456.25		
2/15/2026	2/15/2026		34535KAD0	FORDO 2025-A A3	4.45%	10/15/2029	1,093.96		
2/15/2026	2/15/2026		34532UAD1	FORDO 2024-C A3	4.07%	7/15/2029	780.08		
2/15/2026	2/15/2026		02007NAC2	ALLYA 2024-2 A3	4.14%	7/16/2029	368.57		
2/15/2026	2/15/2026		92970QAA3	WFCIT 2024-A1 A	4.94%	2/15/2029	1,337.92		
2/15/2026	2/15/2026		448976AD2	HART 2024-C A3	4.41%	5/15/2029	459.38		
2/15/2026	2/15/2026		58770AAC7	MBART 2023-1 A3	4.51%	11/15/2027	73.35		
2/15/2026	2/15/2026		65481GAD7	NAROT 2025-A A3	4.49%	12/17/2029	1,010.25		
2/15/2026	2/15/2026		44934QAD3	HART 2024-B A3	4.84%	3/15/2029	504.17		
2/15/2026	2/15/2026		14041NGF2	COMET 2025-A1 A	3.82%	9/15/2030	573.00		
2/15/2026	2/15/2026		92970QAE5	WFCIT 2024-A2 A	4.29%	10/15/2029	625.63		
2/15/2026	2/15/2026		14318UAD3	CARMX 2022-4 A3	5.34%	8/16/2027	181.87		
2/15/2026	2/15/2026		92970QAJ4	WFCIT 2025-A1 A	4.34%	5/15/2030	922.25		
2/15/2026	2/15/2026		189920AD3	CNH 2026-A A3	4.00%	5/15/2031	94.44		
2/15/2026	2/15/2026		31680EAD3	FITAT 2023-1 A3	5.53%	8/15/2028	617.29		
2/15/2026	2/15/2026		02582JKP4	AMXCA 2025-2 A	4.28%	4/15/2030	909.50		

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
INTEREST									
2/15/2026	2/15/2026		98164RAD8	WOART 2024-A A3	4.86%	3/15/2029	430.26		
2/15/2026	2/15/2026		44935XAD7	HART 2025-B A3	4.36%	12/17/2029	254.33		
2/15/2026	2/15/2026		161571HT4	CHAIT 2023-A1 A	5.16%	9/15/2028	1,204.00		
2/15/2026	2/15/2026		91282CLG4	US TREASURY N/B	3.75%	8/15/2027	16,125.00		
2/15/2026	2/15/2026		65480WAD3	NAROT 2023-A A3	4.91%	11/15/2027	289.48		
2/15/2026	2/15/2026		02008MAC3	ALLYA 2022-2 A3	4.76%	5/17/2027	56.92		
2/15/2026	2/15/2026		91282CMN8	US TREASURY N/B	4.25%	2/15/2028	2,125.00		
2/15/2026	2/15/2026		891940AC2	TAOT 2023-A A3	4.63%	9/15/2027	127.09		
2/15/2026	2/15/2026		18978FAC0	CNH 2024-A A3	4.77%	6/15/2029	217.41		
2/15/2026	2/15/2026		477920AC6	JDOT 2023-B A3	5.18%	3/15/2028	174.18		
2/15/2026	2/15/2026		14041NGE5	COMET 2024-A1 A	3.92%	9/15/2029	1,094.33		
2/15/2026	2/15/2026		44935CAD3	HART 2025-A A3	4.32%	10/15/2029	846.00		
2/15/2026	2/15/2026		44933XAD9	HART 2023-B A3	5.48%	4/17/2028	162.81		
2/15/2026	2/15/2026		344928AD8	FORDO 2023-A A3	4.65%	2/15/2028	117.74		
2/15/2026	2/15/2026		437921AD1	HAROT 2025-2 A3	4.15%	10/15/2029	276.67		
2/15/2026	2/15/2026		12674BAD7	CNH 2025-A A3	4.36%	8/15/2030	926.50		
2/15/2026	2/15/2026		891941AD8	TAOT 2023-B A3	4.71%	2/15/2028	238.79		

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
INTEREST									
2/15/2026	2/15/2026		539830CK3	LOCKHEED MARTIN CORP (CALLABLE)	4.15%	8/15/2028	5,336.78		
2/15/2026	2/15/2026		98164YAD3	WOART 2025-A A3	4.73%	3/15/2030	689.79		
2/15/2026	2/15/2026		02008KAC7	ALLYA 2025-1 A3	3.96%	3/15/2030	264.00		
2/15/2026	2/15/2026		344930AD4	FORDO 2023-B A3	5.23%	5/15/2028	234.45		
2/15/2026	2/15/2026		448979AD6	HART 2023-A A3	4.58%	4/15/2027	50.53		
2/15/2026	2/15/2026		89240KAD0	TAOT 2026-A A3	3.86%	9/16/2030	257.33		
2/15/2026	2/15/2026		14318MAD1	CARMX 2022-3 A3	3.97%	4/15/2027	38.78		
2/15/2026	2/15/2026		47800DAD6	JDOT 2025-A A3	4.23%	9/17/2029	740.25		
2/15/2026	2/15/2026		14043YAD7	COPAR 2025-1 A3	3.85%	7/15/2030	288.75		
2/16/2026	2/16/2026		362970AC9	GMCAR 2026-1 A3	3.84%	5/16/2031	264.00		
2/16/2026	2/16/2026		38014AAD3	GMCAR 2024-4 A3	4.40%	8/16/2029	366.67		
2/16/2026	2/16/2026		362549AD9	GMCAR 2025-2 A3	4.28%	4/16/2030	231.83		
2/16/2026	2/16/2026		36268GAD7	GMCAR 2024-1 A3	4.85%	12/18/2028	216.81		
2/16/2026	2/16/2026		362955AD8	GMCAR 2025-1 A3	4.62%	12/17/2029	442.75		
2/16/2026	2/16/2026		362583AD8	GMCAR 2023-2 A3	4.47%	2/16/2028	124.50		
2/16/2026	2/16/2026		379931AD0	GMCAR 2024-2 A3	5.10%	3/16/2029	362.98		
2/20/2026	2/20/2026		92867WAD0	VALET 2023-1 A3	5.02%	6/20/2028	252.53		

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
INTEREST									
2/20/2026	2/20/2026		92348KDY6	VZMT 2025-3 A1A	4.51%	3/20/2030	826.83		
2/20/2026	2/20/2026		92348KEV1	VZMT 2025-9 A1A	3.96%	10/21/2030	396.00		
2/20/2026	2/20/2026		92869QAD1	VALET 2025-2 A3	3.92%	3/20/2030	343.00		
2/20/2026	2/20/2026		92868MAD1	VALET 2025-1 A3	4.50%	8/20/2029	900.00		
2/24/2026	2/24/2026		427866BK3	HERSHEY COMPANY (CALLABLE)	4.55%	2/24/2028	1,706.25		
2/24/2026	2/24/2026		17275RBW1	CISCO SYSTEMS INC (CALLABLE)	4.55%	2/24/2028	568.75		
2/25/2026	2/25/2026		096919AD7	BMWOT 2024-A A3	5.18%	2/26/2029	611.96		
2/25/2026	2/25/2026		096924AD7	BMWOT 2025-A A3	4.56%	9/25/2029	722.00		
2/25/2026	2/25/2026		096912AD2	BMWLT 2025-1 A3	4.43%	6/26/2028	203.04		
2/25/2026	2/25/2026		05594HAD5	BMWLT 2025-2 A3	3.97%	9/25/2028	529.33		
2/25/2026	2/25/2026		05592XAD2	BMWOT 2023-A A3	5.47%	2/25/2028	110.82		
2/26/2026	2/26/2026		166756BB1	CHEVRON USA INC (CALLABLE)	4.47%	2/26/2028	5,034.37		
3/1/2026	3/1/2026		478160DH4	JOHNSON & JOHNSON (CALLABLE)	4.55%	3/1/2028	5,801.25		
3/1/2026	3/15/2026		3137A9QP4	FHR 3842 PH	4.00%	4/1/2041	139.71		
3/1/2026	3/15/2026		3128M6YS1	FG G04921	5.00%	9/1/2038	122.13		
3/1/2026	3/15/2026		31307BGG9	FG J22899	2.00%	3/1/2028	20.43		
3/1/2026	3/15/2026		3132LKAZ3	FG U49048	3.00%	8/1/2030	140.27		

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
INTEREST									
3/1/2026	3/15/2026		3137ATCD2	FHR 4096 PA	1.37%	8/1/2027	10.88		
3/1/2026	3/20/2026		36177NXM7	G2 794283	3.50%	3/1/2027	1.48		
3/1/2026	3/20/2026		36202F3J3	G2 5301	3.50%	2/1/2027	22.53		
3/1/2026	3/25/2026		3137FLYU2	FHMS K092 A1	3.12%	10/1/2028	249.64		
3/1/2026	3/25/2026		3137FKSH0	FHMS K086 A2	3.85%	11/1/2028	1,093.38		
3/1/2026	3/25/2026		3137BRQJ7	FHMS K057 A2	2.57%	7/1/2026	643.19		
3/1/2026	3/25/2026		3138XBRF3	FN AV0485	3.50%	1/1/2029	41.31		
3/1/2026	3/25/2026		3140J9DU2	FN BM4614	3.00%	3/1/2033	113.06		
3/1/2026	3/25/2026		3137FNWX4	FHMS K736 A2	2.28%	7/1/2026	322.73		
3/1/2026	3/25/2026		3137BVZ82	FHMS K063 A2	3.43%	1/1/2027	511.05		
3/1/2026	3/25/2026		3140X4TN6	FN FM1456	2.50%	9/1/2028	27.88		
3/1/2026	3/25/2026		3137F64P9	FHMS K739 A2	1.33%	9/1/2027	408.15		
3/1/2026	3/25/2026		3136BTGM9	FNA 2024-M6 A2	2.99%	7/1/2027	713.95		
3/1/2026	3/25/2026		3138MQVM2	FN AQ8719	2.50%	12/1/2027	27.15		
3/1/2026	3/25/2026		3137F4X72	FHMS K075 A2	3.65%	2/1/2028	349.79		
3/1/2026	3/25/2026		3136B9VJ3	FNR 2020-33 BG	2.00%	5/1/2030	13.20		
3/1/2026	3/25/2026		3138WQSK9	FN AT3221	3.50%	3/1/2027	5.03		

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
INTEREST									
3/1/2026	3/25/2026		3137F2LJ3	FHMS K066 A2	3.11%	6/1/2027	454.56		
3/1/2026	3/25/2026		3137FAWS3	FHMS K067 A2	3.19%	7/1/2027	1,051.36		
3/1/2026	3/25/2026		3138WDUX7	FN AS4197	3.50%	1/1/2030	103.75		
3/1/2026	3/25/2026		3140X7FL8	FN FM3770	3.00%	7/1/2035	126.72		
3/1/2026	3/25/2026		3137FBU79	FHMS K069 A2	3.18%	9/1/2027	681.13		
3/1/2026	3/25/2026		3136A85N6	FNR 2012-107 GA	1.50%	9/1/2027	0.21		
3/1/2026	3/25/2026		3137F4D41	FHMS K074 A2	3.60%	1/1/2028	343.43		
3/1/2026	3/25/2026		3132A7WA5	FR ZS6941	2.00%	3/1/2028	22.78		
3/1/2026	3/25/2026		3137FETN0	FHMS K073 A2	3.35%	1/1/2028	460.63		
3/1/2026	3/25/2026		3138EQS45	FN AL7738	3.50%	11/1/2030	186.60		
3/1/2026	3/25/2026		3137FEZU7	FHMS K076 A2	3.90%	4/1/2028	780.00		
3/1/2026	3/25/2026		3136AUKX8	FNA 2016-M12 A2	2.52%	9/1/2026	326.25		
3/2/2026	3/2/2026		MONEY0002	MONEY MARKET FUND	0.00%		638.41		
3/3/2026	3/3/2026		69371RT63	PACCAR FINANCIAL CORP	4.55%	3/3/2028	4,550.00		
3/5/2026	3/5/2026		89236TNR2	TOYOTA MOTOR CREDIT CORP	4.05%	9/5/2028	3,037.50		
3/8/2026	3/8/2026		06418GAL1	BANK OF NOVA SCOTIA (CALLABLE)	4.40%	9/8/2028	1,211.10		
3/12/2026	3/12/2026		02665WFD8	AMERICAN HONDA FINANCE	4.90%	3/12/2027	2,817.50		

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
INTEREST									
3/14/2026	3/14/2026		20271RAV2	COMMONWEALTH BK AUSTR NY	4.42%	3/14/2028	5,528.75		
3/15/2026	3/15/2026		98164FAD4	WOART 2023-C A3	5.15%	11/15/2028	170.64		
3/15/2026	3/15/2026		91282CNY3	US TREASURY N/B	3.37%	9/15/2028	14,343.75		
3/15/2026	3/15/2026		02582JKP4	AMXCA 2025-2 A	4.28%	4/15/2030	909.50		
3/15/2026	3/15/2026		98164RAD8	WOART 2024-A A3	4.86%	3/15/2029	402.53		
3/15/2026	3/15/2026		47800AAC4	JDOT 2022-B A3	3.74%	2/16/2027	9.30		
3/15/2026	3/15/2026		477920AC6	JDOT 2023-B A3	5.18%	3/15/2028	150.43		
3/15/2026	3/15/2026		44934QAD3	HART 2024-B A3	4.84%	3/15/2029	504.17		
3/15/2026	3/15/2026		14041NGF2	COMET 2025-A1 A	3.82%	9/15/2030	573.00		
3/15/2026	3/15/2026		47800CAC0	JDOT 2023-A A3	5.01%	11/15/2027	85.74		
3/15/2026	3/15/2026		91282CMS7	US TREASURY N/B	3.87%	3/15/2028	9,687.50		
3/15/2026	3/15/2026		189920AD3	CNH 2026-A A3	4.00%	5/15/2031	166.67		
3/15/2026	3/15/2026		344928AD8	FORDO 2023-A A3	4.65%	2/15/2028	103.56		
3/15/2026	3/15/2026		44935XAD7	HART 2025-B A3	4.36%	12/17/2029	254.33		
3/15/2026	3/15/2026		18978FAC0	CNH 2024-A A3	4.77%	6/15/2029	205.41		
3/15/2026	3/15/2026		89240KAD0	TAOT 2026-A A3	3.86%	9/16/2030	321.67		
3/15/2026	3/15/2026		44935CAD3	HART 2025-A A3	4.32%	10/15/2029	846.00		

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
INTEREST									
3/15/2026	3/15/2026		14318MAD1	CARMX 2022-3 A3	3.97%	4/15/2027	9.17		
3/15/2026	3/15/2026		34532UAD1	FORDO 2024-C A3	4.07%	7/15/2029	780.08		
3/15/2026	3/15/2026		31680EAD3	FITAT 2023-1 A3	5.53%	8/15/2028	564.38		
3/15/2026	3/15/2026		02007NAC2	ALLYA 2024-2 A3	4.14%	7/16/2029	345.10		
3/15/2026	3/15/2026		47786WAD2	JDOT 2024-B A3	5.20%	3/15/2029	541.67		
3/15/2026	3/15/2026		12660DAC1	CNH 2022-A A3	2.94%	7/15/2027	9.88		
3/15/2026	3/15/2026		344930AD4	FORDO 2023-B A3	5.23%	5/15/2028	213.55		
3/15/2026	3/15/2026		47800DAD6	JDOT 2025-A A3	4.23%	9/17/2029	740.25		
3/15/2026	3/15/2026		89238DAD0	TAOT 2024-A A3	4.83%	10/16/2028	234.30		
3/15/2026	3/15/2026		12674BAD7	CNH 2025-A A3	4.36%	8/15/2030	926.50		
3/15/2026	3/15/2026		92970QAE5	WFCIT 2024-A2 A	4.29%	10/15/2029	625.63		
3/15/2026	3/15/2026		41285JAD0	HDMOT 2023-A A3	5.05%	12/15/2027	109.60		
3/15/2026	3/15/2026		98164QAD0	WOART 2023-B A3	4.66%	5/15/2028	173.56		
3/15/2026	3/15/2026		14043YAD7	COPAR 2025-1 A3	3.85%	7/15/2030	288.75		
3/15/2026	3/15/2026		43814XAD5	HAROT 2025-4 A3	3.98%	6/17/2030	431.17		
3/15/2026	3/15/2026		92970QAJ4	WFCIT 2025-A1 A	4.34%	5/15/2030	922.25		
3/15/2026	3/15/2026		448976AD2	HART 2024-C A3	4.41%	5/15/2029	459.38		

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
INTEREST									
3/15/2026	3/15/2026		161571HT4	CHAIT 2023-A1 A	5.16%	9/15/2028	1,204.00		
3/15/2026	3/15/2026		14041NGE5	COMET 2024-A1 A	3.92%	9/15/2029	1,094.33		
3/15/2026	3/15/2026		98190AAD3	WOART 2026-A A3	3.86%	5/15/2031	217.13		
3/15/2026	3/15/2026		448981AD2	HART 2026-A A3	3.79%	2/18/2031	241.61		
3/15/2026	3/15/2026		02008KAC7	ALLYA 2025-1 A3	3.96%	3/15/2030	264.00		
3/15/2026	3/15/2026		58933YBP9	MERCK & CO INC	3.85%	9/15/2027	5,768.58		
3/15/2026	3/15/2026		65481GAD7	NAROT 2025-A A3	4.49%	12/17/2029	1,010.25		
3/15/2026	3/15/2026		02008MAC3	ALLYA 2022-2 A3	4.76%	5/17/2027	17.53		
3/15/2026	3/15/2026		891940AC2	TAOT 2023-A A3	4.63%	9/15/2027	109.53		
3/15/2026	3/15/2026		95000U4A8	WELLS FARGO & COMPANY (CALLABLE)	4.07%	9/15/2029	5,505.30		
3/15/2026	3/15/2026		05522RDH8	BACCT 2023-A2 A2	4.98%	11/15/2028	311.25		
3/15/2026	3/15/2026		92970QAA3	WFCIT 2024-A1 A	4.94%	2/15/2029	1,337.92		
3/15/2026	3/15/2026		437927AC0	HAROT 2023-2 A3	4.93%	11/15/2027	194.41		
3/15/2026	3/15/2026		14318UAD3	CARMX 2022-4 A3	5.34%	8/16/2027	137.05		
3/15/2026	3/15/2026		65480WAD3	NAROT 2023-A A3	4.91%	11/15/2027	248.62		
3/15/2026	3/15/2026		477911AD3	JDOT 2024-C A3	4.06%	6/15/2029	727.42		
3/15/2026	3/15/2026		98164YAD3	WOART 2025-A A3	4.73%	3/15/2030	689.79		

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
INTEREST									
3/15/2026	3/15/2026		58770AAC7	MBART 2023-1 A3	4.51%	11/15/2027	61.60		
3/15/2026	3/15/2026		34535KAD0	FORDO 2025-A A3	4.45%	10/15/2029	1,093.96		
3/15/2026	3/15/2026		57636QBF0	MASTERCARD INC (CALLABLE)	4.55%	3/15/2028	2,275.00		
3/15/2026	3/15/2026		14043GAD6	COPAR 2022-2 A3	3.66%	5/17/2027	21.52		
3/15/2026	3/15/2026		891941AD8	TAOT 2023-B A3	4.71%	2/15/2028	216.77		
3/15/2026	3/15/2026		437076DH2	HOME DEPOT INC (CALLABLE)	3.75%	9/15/2028	1,406.25		
3/15/2026	3/15/2026		98164JAD6	WOART 2023-A A3	4.83%	5/15/2028	132.51		
3/15/2026	3/15/2026		437921AD1	HAROT 2025-2 A3	4.15%	10/15/2029	276.67		
3/15/2026	3/15/2026		44933XAD9	HART 2023-B A3	5.48%	4/17/2028	146.09		
3/15/2026	3/15/2026		448979AD6	HART 2023-A A3	4.58%	4/15/2027	29.39		
3/16/2026	3/16/2026		38014AAD3	GMCAR 2024-4 A3	4.40%	8/16/2029	366.67		
3/16/2026	3/16/2026		362549AD9	GMCAR 2025-2 A3	4.28%	4/16/2030	231.83		
3/16/2026	3/16/2026		362955AD8	GMCAR 2025-1 A3	4.62%	12/17/2029	442.75		
3/16/2026	3/16/2026		36268GAD7	GMCAR 2024-1 A3	4.85%	12/18/2028	200.67		
3/16/2026	3/16/2026		379931AD0	GMCAR 2024-2 A3	5.10%	3/16/2029	337.58		
3/16/2026	3/16/2026		362970AC9	GMCAR 2026-1 A3	3.84%	5/16/2031	240.00		
3/16/2026	3/16/2026		362583AD8	GMCAR 2023-2 A3	4.47%	2/16/2028	109.60		

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
INTEREST									
3/19/2026	3/19/2026		89236TLY9	TOYOTA MOTOR CREDIT CORP	5.00%	3/19/2027	2,750.00		
3/20/2026	3/20/2026		92348KEV1	VZMT 2025-9 A1A	3.96%	10/21/2030	396.00		
3/20/2026	3/20/2026		92867WAD0	VALET 2023-1 A3	5.02%	6/20/2028	230.01		
3/20/2026	3/20/2026		92868MAD1	VALET 2025-1 A3	4.50%	8/20/2029	900.00		
3/20/2026	3/20/2026		92869QAD1	VALET 2025-2 A3	3.92%	3/20/2030	343.00		
3/20/2026	3/20/2026		92348KDY6	VZMT 2025-3 A1A	4.51%	3/20/2030	826.83		
3/21/2026	3/21/2026		43815CAD0	HAROT 2026-1 A3	3.78%	9/23/2030	259.88		
3/24/2026	3/24/2026		007903BJ5	ADVANCED MICRO DEVICES (CALLABLE)	4.31%	3/24/2028	3,131.28		
3/25/2026	3/25/2026		096912AD2	BMWLT 2025-1 A3	4.43%	6/26/2028	203.04		
3/25/2026	3/25/2026		096924AD7	BMWOT 2025-A A3	4.56%	9/25/2029	722.00		
3/25/2026	3/25/2026		05594HAD5	BMWLT 2025-2 A3	3.97%	9/25/2028	529.33		
3/25/2026	3/25/2026		096919AD7	BMWOT 2024-A A3	5.18%	2/26/2029	570.04		
3/25/2026	3/25/2026		456837BQ5	ING GROEP NV (CALLABLE)	4.85%	3/25/2029	4,858.00		
3/25/2026	3/25/2026		05592XAD2	BMWOT 2023-A A3	5.47%	2/25/2028	97.55		
3/30/2026	3/30/2026		440452AK6	HORMEL FOODS CORP (CALLABLE)	4.80%	3/30/2027	2,040.00		
Total INTEREST		0.00					350,850.25		0.00

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
PAYDOWNS									
1/1/2026	1/15/2026	203.52	3128M6YS1	FG G04921	5.00%	9/1/2038	203.52		-5.58
1/1/2026	1/15/2026	738.74	3137ATCD2	FHR 4096 PA	1.37%	8/1/2027	738.74		1.30
1/1/2026	1/15/2026	851.52	3137A9QP4	FHR 3842 PH	4.00%	4/1/2041	851.52		-36.51
1/1/2026	1/15/2026	1,301.45	3132LKAZ3	FG U49048	3.00%	8/1/2030	1,301.45		-18.33
1/1/2026	1/15/2026	767.12	31307BGG9	FG J22899	2.00%	3/1/2028	767.12		-2.58
1/1/2026	1/25/2026	2,753.69	3137FLYU2	FHMS K092 A1	3.12%	10/1/2028	2,753.69		97.93
1/1/2026	1/25/2026	36,113.82	3136ARTE8	FNA 2016-M3 A2	2.70%	2/1/2026	36,113.82		90.93
1/1/2026	1/25/2026	587.42	3138XBRF3	FN AV0485	3.50%	1/1/2029	587.42		-8.24
1/1/2026	1/25/2026	971.35	3140X4TN6	FN FM1456	2.50%	9/1/2028	971.35		-3.03
1/1/2026	1/25/2026	443.00	3137FBU79	FHMS K069 A2	3.18%	9/1/2027	443.00		8.16
1/1/2026	1/25/2026	1,004.28	3132A7WA5	FR ZS6941	2.00%	3/1/2028	1,004.28		-8.12
1/1/2026	1/25/2026	1,059.20	3138WDUX7	FN AS4197	3.50%	1/1/2030	1,059.20		-17.42
1/1/2026	1/25/2026	319.99	3136AUKX8	FNA 2016-M12 A2	2.52%	9/1/2026	319.99		6.12
1/1/2026	1/25/2026	1,104.04	3140J9DU2	FN BM4614	3.00%	3/1/2033	1,104.04		-45.15
1/1/2026	1/25/2026	629.99	3137BRQJ7	FHMS K057 A2	2.57%	7/1/2026	629.99		7.39
1/1/2026	1/25/2026	390.93	3137F64P9	FHMS K739 A2	1.33%	9/1/2027	390.93		18.48
1/1/2026	1/25/2026	202.54	3137F4D41	FHMS K074 A2	3.60%	1/1/2028	202.54		3.17

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
PAYDOWNS									
1/1/2026	1/25/2026	806.31	3137BVZ82	FHMS K063 A2	3.43%	1/1/2027	806.31		7.27
1/1/2026	1/25/2026	635.87	3138WQSK9	FN AT3221	3.50%	3/1/2027	635.87		-4.60
1/1/2026	1/25/2026	868.35	3138MQVM2	FN AQ8719	2.50%	12/1/2027	868.35		-1.92
1/1/2026	1/25/2026	2,358.36	3137FNWX4	FHMS K736 A2	2.28%	7/1/2026	2,358.36		34.58
1/1/2026	1/25/2026	5,109.66	3138EQS45	FN AL7738	3.50%	11/1/2030	5,109.66		-109.90
1/1/2026	1/25/2026	475.03	3136A85N6	FNR 2012-107 GA	1.50%	9/1/2027	475.03		1.46
1/1/2026	1/25/2026	386.13	3136B9VJ3	FNR 2020-33 BG	2.00%	5/1/2030	386.13		-4.52
1/1/2026	1/25/2026	942.87	3140X7FL8	FN FM3770	3.00%	7/1/2035	942.87		-39.36
1/1/2026	1/20/2026	930.55	36202F3J3	G2 5301	3.50%	2/1/2027	930.55		-4.94
1/1/2026	1/20/2026	153.96	36177NXM7	G2 794283	3.50%	3/1/2027	153.96		-0.88
1/15/2026	1/15/2026	3,479.12	58770AAC7	MBART 2023-1 A3	4.51%	11/15/2027	3,479.12		0.16
1/15/2026	1/15/2026	5,525.74	98164JAD6	WOART 2023-A A3	4.83%	5/15/2028	5,525.74		0.42
1/15/2026	1/15/2026	4,513.64	89238DAD0	TAOT 2024-A A3	4.83%	10/16/2028	4,513.64		0.55
1/15/2026	1/15/2026	4,089.89	14043GAD6	COPAR 2022-2 A3	3.66%	5/17/2027	4,089.89		0.08
1/15/2026	1/15/2026	7,907.97	98164RAD8	WOART 2024-A A3	4.86%	3/15/2029	7,907.97		0.67
1/15/2026	1/15/2026	4,728.28	891940AC2	TAOT 2023-A A3	4.63%	9/15/2027	4,728.28		
1/15/2026	1/15/2026	4,417.15	344928AD8	FORDO 2023-A A3	4.65%	2/15/2028	4,417.15		0.20

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
PAYDOWNS									
1/15/2026	1/15/2026	5,964.00	344930AD4	FORDO 2023-B A3	5.23%	5/15/2028	5,964.00		0.04
1/15/2026	1/15/2026	8,893.67	14318MAD1	CARMX 2022-3 A3	3.97%	4/15/2027	8,893.67		0.06
1/15/2026	1/15/2026	5,693.54	448979AD6	HART 2023-A A3	4.58%	4/15/2027	5,693.54		0.17
1/15/2026	1/15/2026	8,840.42	12660DAC1	CNH 2022-A A3	2.94%	7/15/2027	8,840.42		0.19
1/15/2026	1/15/2026	4,291.03	98164FAD4	WOART 2023-C A3	5.15%	11/15/2028	4,291.03		0.29
1/15/2026	1/15/2026	12,165.90	31680EAD3	FITAT 2023-1 A3	5.53%	8/15/2028	12,165.90		0.39
1/15/2026	1/15/2026	6,019.87	891941AD8	TAOT 2023-B A3	4.71%	2/15/2028	6,019.87		0.15
1/15/2026	1/15/2026	3,115.62	47800CAC0	JDOT 2023-A A3	5.01%	11/15/2027	3,115.62		0.22
1/15/2026	1/15/2026	10,780.96	02008MAC3	ALLYA 2022-2 A3	4.76%	5/17/2027	10,780.96		0.04
1/15/2026	1/15/2026	4,095.40	477920AC6	JDOT 2023-B A3	5.18%	3/15/2028	4,095.40		0.31
1/15/2026	1/15/2026	10,138.98	14318UAD3	CARMX 2022-4 A3	5.34%	8/16/2027	10,138.98		0.79
1/15/2026	1/15/2026	3,217.88	47800AAC4	JDOT 2022-B A3	3.74%	2/16/2027	3,217.88		0.07
1/15/2026	1/15/2026	7,667.32	18978FAC0	CNH 2024-A A3	4.77%	6/15/2029	7,667.32		1.18
1/15/2026	1/15/2026	3,718.57	44933XAD9	HART 2023-B A3	5.48%	4/17/2028	3,718.57		0.08
1/15/2026	1/15/2026	7,494.21	02007NAC2	ALLYA 2024-2 A3	4.14%	7/16/2029	7,494.21		0.56
1/15/2026	1/15/2026	10,859.94	65480WAD3	NAROT 2023-A A3	4.91%	11/15/2027	10,859.94		0.77
1/15/2026	1/15/2026	4,765.67	41285JAD0	HDMOT 2023-A A3	5.05%	12/15/2027	4,765.67		0.19

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
PAYDOWNS									
1/15/2026	1/15/2026	6,728.82	98164QAD0	WOART 2023-B A3	4.66%	5/15/2028	6,728.82		0.69
1/15/2026	1/15/2026	6,468.45	437927AC0	HAROT 2023-2 A3	4.93%	11/15/2027	6,468.45		0.43
1/16/2026	1/16/2026	2,192.83	36268GAD7	GMCAR 2024-1 A3	4.85%	12/18/2028	2,192.83		0.27
1/16/2026	1/16/2026	2,192.82	36268GAD7	GMCAR 2024-1 A3	4.85%	12/18/2028	2,192.82		0.27
1/16/2026	1/16/2026	4,299.67	362583AD8	GMCAR 2023-2 A3	4.47%	2/16/2028	4,299.67		0.05
1/16/2026	1/16/2026	6,174.68	379931AD0	GMCAR 2024-2 A3	5.10%	3/16/2029	6,174.68		0.79
1/16/2026	1/16/2026	316.46	36265WAD5	GMCAR 2022-3 A3	3.64%	4/16/2027	316.46		
1/20/2026	1/20/2026	5,860.90	92867WAD0	VALET 2023-1 A3	5.02%	6/20/2028	5,860.90		0.70
1/25/2026	1/25/2026	3,276.16	05592XAD2	BMWOT 2023-A A3	5.47%	2/25/2028	3,276.16		0.26
1/25/2026	1/25/2026	11,003.29	096919AD7	BMWOT 2024-A A3	5.18%	2/26/2029	11,003.29		1.12
2/1/2026	2/15/2026	912.23	3137ATCD2	FHR 4096 PA	1.37%	8/1/2027	912.23		1.53
2/1/2026	2/15/2026	1,327.45	3132LKAZ3	FG U49048	3.00%	8/1/2030	1,327.45		-18.36
2/1/2026	2/15/2026	752.93	3137A9QP4	FHR 3842 PH	4.00%	4/1/2041	752.93		-32.10
2/1/2026	2/15/2026	217.29	3128M6YS1	FG G04921	5.00%	9/1/2038	217.29		-5.92
2/1/2026	2/15/2026	770.90	31307BGG9	FG J22899	2.00%	3/1/2028	770.90		-2.50
2/1/2026	2/25/2026	1,006.63	3140J9DU2	FN BM4614	3.00%	3/1/2033	1,006.63		-40.70
2/1/2026	2/25/2026	444.51	3137FBU79	FHMS K069 A2	3.18%	9/1/2027	444.51		7.81

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
PAYDOWNS									
2/1/2026	2/25/2026	392.00	3137F64P9	FHMS K739 A2	1.33%	9/1/2027	392.00		17.68
2/1/2026	2/25/2026	517.21	3136A85N6	FNR 2012-107 GA	1.50%	9/1/2027	517.21		1.51
2/1/2026	2/25/2026	581.08	3138XBRF3	FN AV0485	3.50%	1/1/2029	581.08		-7.93
2/1/2026	2/25/2026	931.74	3138MQVM2	FN AQ8719	2.50%	12/1/2027	931.74		-1.97
2/1/2026	2/25/2026	1,111.63	3138WDUX7	FN AS4197	3.50%	1/1/2030	1,111.63		-17.91
2/1/2026	2/25/2026	37,115.88	3137BRQJ7	FHMS K057 A2	2.57%	7/1/2026	37,115.88		371.57
2/1/2026	2/25/2026	274.56	3137FNWX4	FHMS K736 A2	2.28%	7/1/2026	274.56		3.43
2/1/2026	2/25/2026	388.23	3136B9VJ3	FNR 2020-33 BG	2.00%	5/1/2030	388.23		-4.46
2/1/2026	2/25/2026	2,764.34	3137FLYU2	FHMS K092 A1	3.12%	10/1/2028	2,764.34		95.59
2/1/2026	2/25/2026	321.07	3136AUKX8	FNA 2016-M12 A2	2.52%	9/1/2026	321.07		5.47
2/1/2026	2/25/2026	1,029.76	3132A7WA5	FR ZS6941	2.00%	3/1/2028	1,029.76		-8.02
2/1/2026	2/25/2026	203.29	3137F4D41	FHMS K074 A2	3.60%	1/1/2028	203.29		3.06
2/1/2026	2/25/2026	35,768.66	3136ARTE8	FNA 2016-M3 A2	2.70%	2/1/2026	35,768.66		40.03
2/1/2026	2/25/2026	1,364.47	3138EQS45	FN AL7738	3.50%	11/1/2030	1,364.47		-28.85
2/1/2026	2/25/2026	710.09	3138WQSK9	FN AT3221	3.50%	3/1/2027	710.09		-4.79
2/1/2026	2/25/2026	898.97	3140X4TN6	FN FM1456	2.50%	9/1/2028	898.97		-2.72
2/1/2026	2/25/2026	401.80	3137BVZ82	FHMS K063 A2	3.43%	1/1/2027	401.80		3.35

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
PAYDOWNS									
2/1/2026	2/25/2026	872.14	3140X7FL8	FN FM3770	3.00%	7/1/2035	872.14		-36.09
2/1/2026	2/20/2026	178.60	36177NXM7	G2 794283	3.50%	3/1/2027	178.60		-0.96
2/1/2026	2/20/2026	1,021.40	36202F3J3	G2 5301	3.50%	2/1/2027	1,021.40		-5.02
2/15/2026	2/15/2026	3,019.15	18978FAC0	CNH 2024-A A3	4.77%	6/15/2029	3,019.15		0.46
2/15/2026	2/15/2026	3,660.21	344928AD8	FORDO 2023-A A3	4.65%	2/15/2028	3,660.21		0.15
2/15/2026	2/15/2026	5,502.00	477920AC6	JDOT 2023-B A3	5.18%	3/15/2028	5,502.00		0.40
2/15/2026	2/15/2026	6,846.86	98164RAD8	WOART 2024-A A3	4.86%	3/15/2029	6,846.86		0.57
2/15/2026	2/15/2026	3,855.65	98164FAD4	WOART 2023-C A3	5.15%	11/15/2028	3,855.65		0.26
2/15/2026	2/15/2026	4,872.96	41285JAD0	HDMOT 2023-A A3	5.05%	12/15/2027	4,872.96		0.19
2/15/2026	2/15/2026	11,483.09	31680EAD3	FITAT 2023-1 A3	5.53%	8/15/2028	11,483.09		0.36
2/15/2026	2/15/2026	3,661.09	44933XAD9	HART 2023-B A3	5.48%	4/17/2028	3,661.09		0.07
2/15/2026	2/15/2026	10,072.68	14318UAD3	CARMX 2022-4 A3	5.34%	8/16/2027	10,072.68		0.74
2/15/2026	2/15/2026	5,609.43	891941AD8	TAOT 2023-B A3	4.71%	2/15/2028	5,609.43		0.13
2/15/2026	2/15/2026	6,513.86	12660DAC1	CNH 2022-A A3	2.94%	7/15/2027	6,513.86		0.13
2/15/2026	2/15/2026	6,239.97	98164QAD0	WOART 2023-B A3	4.66%	5/15/2028	6,239.97		0.61
2/15/2026	2/15/2026	3,126.02	58770AAC7	MBART 2023-1 A3	4.51%	11/15/2027	3,126.02		0.13
2/15/2026	2/15/2026	5,009.81	98164JAD6	WOART 2023-A A3	4.83%	5/15/2028	5,009.81		0.36

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
PAYDOWNS									
2/15/2026	2/15/2026	6,166.42	437927AC0	HAROT 2023-2 A3	4.93%	11/15/2027	6,166.42		0.39
2/15/2026	2/15/2026	9,986.19	65480WAD3	NAROT 2023-A A3	4.91%	11/15/2027	9,986.19		0.68
2/15/2026	2/15/2026	3,364.63	47800CAC0	JDOT 2023-A A3	5.01%	11/15/2027	3,364.63		0.23
2/15/2026	2/15/2026	4,796.09	344930AD4	FORDO 2023-B A3	5.23%	5/15/2028	4,796.09		0.03
2/15/2026	2/15/2026	5,537.52	448979AD6	HART 2023-A A3	4.58%	4/15/2027	5,537.52		0.16
2/15/2026	2/15/2026	4,094.05	89238DAD0	TAOT 2024-A A3	4.83%	10/16/2028	4,094.05		0.48
2/15/2026	2/15/2026	4,029.56	14043GAD6	COPAR 2022-2 A3	3.66%	5/17/2027	4,029.56		0.08
2/15/2026	2/15/2026	8,950.54	14318MAD1	CARMX 2022-3 A3	3.97%	4/15/2027	8,950.54		0.05
2/15/2026	2/15/2026	4,550.79	891940AC2	TAOT 2023-A A3	4.63%	9/15/2027	4,550.79		
2/15/2026	2/15/2026	4,481.98	47800AAC4	JDOT 2022-B A3	3.74%	2/16/2027	4,481.98		0.10
2/15/2026	2/15/2026	9,927.82	02008MAC3	ALLYA 2022-2 A3	4.76%	5/17/2027	9,927.82		0.03
2/15/2026	2/15/2026	6,801.89	02007NAC2	ALLYA 2024-2 A3	4.14%	7/16/2029	6,801.89		0.50
2/16/2026	2/16/2026	5,976.47	379931AD0	GMCAR 2024-2 A3	5.10%	3/16/2029	5,976.47		0.74
2/16/2026	2/16/2026	1,996.62	36268GAD7	GMCAR 2024-1 A3	4.85%	12/18/2028	1,996.62		0.24
2/16/2026	2/16/2026	1,996.62	36268GAD7	GMCAR 2024-1 A3	4.85%	12/18/2028	1,996.62		0.24
2/16/2026	2/16/2026	4,000.48	362583AD8	GMCAR 2023-2 A3	4.47%	2/16/2028	4,000.48		0.05
2/20/2026	2/20/2026	5,382.35	92867WAD0	VALET 2023-1 A3	5.02%	6/20/2028	5,382.35		0.62

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
PAYDOWNS									
2/25/2026	2/25/2026	9,710.83	096919AD7	BMWOT 2024-A A3	5.18%	2/26/2029	9,710.83		0.97
2/25/2026	2/25/2026	2,910.79	05592XAD2	BMWOT 2023-A A3	5.47%	2/25/2028	2,910.79		0.22
3/1/2026	3/20/2026	68.50	36177NXM7	G2 794283	3.50%	3/1/2027	68.50		-0.34
3/1/2026	3/20/2026	879.06	36202F3J3	G2 5301	3.50%	2/1/2027	879.06		-3.98
3/1/2026	3/15/2026	254.34	3128M6YS1	FG G04921	5.00%	9/1/2038	254.34		-6.88
3/1/2026	3/15/2026	782.43	31307BGG9	FG J22899	2.00%	3/1/2028	782.43		-2.43
3/1/2026	3/15/2026	667.76	3137A9QP4	FHR 3842 PH	4.00%	4/1/2041	667.76		-28.32
3/1/2026	3/15/2026	706.85	3137ATCD2	FHR 4096 PA	1.37%	8/1/2027	706.85		1.12
3/1/2026	3/15/2026	1,932.90	3132LKAZ3	FG U49048	3.00%	8/1/2030	1,932.90		-26.24
3/1/2026	3/25/2026	249.25	3137F4D41	FHMS K074 A2	3.60%	1/1/2028	249.25		3.60
3/1/2026	3/25/2026	677.18	3137BRQJ7	FHMS K057 A2	2.57%	7/1/2026	677.18		5.61
3/1/2026	3/25/2026	777.19	3136BTGM9	FNA 2024-M6 A2	2.99%	7/1/2027	777.19		15.08
3/1/2026	3/25/2026	446.85	3137F64P9	FHMS K739 A2	1.33%	9/1/2027	446.85		19.18
3/1/2026	3/25/2026	5,161.39	3136AUKX8	FNA 2016-M12 A2	2.52%	9/1/2026	5,161.39		77.07
3/1/2026	3/25/2026	570.70	3138XBRF3	FN AV0485	3.50%	1/1/2029	570.70		-7.57
3/1/2026	3/25/2026	789.71	3138MQVM2	FN AQ8719	2.50%	12/1/2027	789.71		-1.60
3/1/2026	3/25/2026	1,123.11	3138WDUX7	FN AS4197	3.50%	1/1/2030	1,123.11		-17.72

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
PAYDOWNS									
3/1/2026	3/25/2026	3,475.08	3138EQS45	FN AL7738	3.50%	11/1/2030	3,475.08		-72.20
3/1/2026	3/25/2026	499.19	3140X7FL8	FN FM3770	3.00%	7/1/2035	499.19		-20.47
3/1/2026	3/25/2026	550.16	3138WQSK9	FN AT3221	3.50%	3/1/2027	550.16		-3.44
3/1/2026	3/25/2026	171.62	3136A85N6	FNR 2012-107 GA	1.50%	9/1/2027	171.61		0.47
3/1/2026	3/25/2026	913.50	3140X4TN6	FN FM1456	2.50%	9/1/2028	913.50		-2.67
3/1/2026	3/25/2026	1,844.85	3137F2LJ3	FHMS K066 A2	3.11%	6/1/2027	1,844.85		25.45
3/1/2026	3/25/2026	384.74	3136B9VJ3	FNR 2020-33 BG	2.00%	5/1/2030	384.74		-4.33
3/1/2026	3/25/2026	5,531.48	3137FNWX4	FHMS K736 A2	2.28%	7/1/2026	5,531.48		57.24
3/1/2026	3/25/2026	477.76	3137BVZ82	FHMS K063 A2	3.43%	1/1/2027	477.76		3.66
3/1/2026	3/25/2026	530.44	3137FBU79	FHMS K069 A2	3.18%	9/1/2027	530.44		8.87
3/1/2026	3/25/2026	1,062.99	3140J9DU2	FN BM4614	3.00%	3/1/2033	1,062.99		-42.48
3/1/2026	3/25/2026	3,513.28	3137FLYU2	FHMS K092 A1	3.12%	10/1/2028	3,513.28		118.02
3/1/2026	3/25/2026	1,020.93	3132A7WA5	FR ZS6941	2.00%	3/1/2028	1,020.93		-7.64
3/15/2026	3/15/2026	1,979.32	18978FAC0	CNH 2024-A A3	4.77%	6/15/2029	1,979.32		0.29
3/15/2026	3/15/2026	4,958.12	98164JAD6	WOART 2023-A A3	4.83%	5/15/2028	4,958.12		0.35
3/15/2026	3/15/2026	2,927.68	47800AAC4	JDOT 2022-B A3	3.74%	2/16/2027	2,927.68		0.06
3/15/2026	3/15/2026	10,947.87	31680EAD3	FITAT 2023-1 A3	5.53%	8/15/2028	10,947.87		0.33

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
PAYDOWNS									
3/15/2026	3/15/2026	4,846.67	344930AD4	FORDO 2023-B A3	5.23%	5/15/2028	4,846.67		0.03
3/15/2026	3/15/2026	4,420.55	02008MAC3	ALLYA 2022-2 A3	4.76%	5/17/2027	4,420.56		0.02
3/15/2026	3/15/2026	2,217.10	47800CAC0	JDOT 2023-A A3	5.01%	11/15/2027	2,217.10		0.14
3/15/2026	3/15/2026	5,298.37	891941AD8	TAOT 2023-B A3	4.71%	2/15/2028	5,298.37		0.12
3/15/2026	3/15/2026	3,311.74	344928AD8	FORDO 2023-A A3	4.65%	2/15/2028	3,311.74		0.14
3/15/2026	3/15/2026	3,872.94	477920AC6	JDOT 2023-B A3	5.18%	3/15/2028	3,872.94		0.27
3/15/2026	3/15/2026	4,373.02	891940AC2	TAOT 2023-A A3	4.63%	9/15/2027	4,373.02		
3/15/2026	3/15/2026	9,012.21	65480WAD3	NAROT 2023-A A3	4.91%	11/15/2027	9,012.21		0.58
3/15/2026	3/15/2026	2,711.47	58770AAC7	MBART 2023-1 A3	4.51%	11/15/2027	2,711.47		0.11
3/15/2026	3/15/2026	3,900.98	89238DAD0	TAOT 2024-A A3	4.83%	10/16/2028	3,900.98		0.44
3/15/2026	3/15/2026	6,828.41	02007NAC2	ALLYA 2024-2 A3	4.14%	7/16/2029	6,828.41		0.49
3/15/2026	3/15/2026	4,888.23	41285JAD0	HDMOT 2023-A A3	5.05%	12/15/2027	4,888.23		0.18
3/15/2026	3/15/2026	9,568.77	14318UAD3	CARMX 2022-4 A3	5.34%	8/16/2027	9,568.77		0.66
3/15/2026	3/15/2026	5,181.95	448979AD6	HART 2023-A A3	4.58%	4/15/2027	5,181.95		0.14
3/15/2026	3/15/2026	458.78	47786WAD2	JDOT 2024-B A3	5.20%	3/15/2029	458.78		0.06
3/15/2026	3/15/2026	5,799.73	437927AC0	HAROT 2023-2 A3	4.93%	11/15/2027	5,799.73		0.35
3/15/2026	3/15/2026	3,252.36	12660DAC1	CNH 2022-A A3	2.94%	7/15/2027	3,252.36		0.06

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
PAYDOWNS									
3/15/2026	3/15/2026	3,711.58	14043GAD6	COPAR 2022-2 A3	3.66%	5/17/2027	3,711.58		0.07
3/15/2026	3/15/2026	3,784.06	98164FAD4	WOART 2023-C A3	5.15%	11/15/2028	3,784.06		0.24
3/15/2026	3/15/2026	3,486.72	44933XAD9	HART 2023-B A3	5.48%	4/17/2028	3,486.72		0.07
3/15/2026	3/15/2026	5,512.21	98164QAD0	WOART 2023-B A3	4.66%	5/15/2028	5,512.21		0.52
3/15/2026	3/15/2026	6,527.39	98164RAD8	WOART 2024-A A3	4.86%	3/15/2029	6,527.39		0.53
3/15/2026	3/15/2026	2,770.95	14318MAD1	CARMX 2022-3 A3	3.97%	4/15/2027	2,770.96		0.02
3/16/2026	3/16/2026	1,789.00	36268GAD7	GMCAR 2024-1 A3	4.85%	12/18/2028	1,789.00		0.22
3/16/2026	3/16/2026	3,620.96	362583AD8	GMCAR 2023-2 A3	4.47%	2/16/2028	3,620.96		0.04
3/16/2026	3/16/2026	1,788.99	36268GAD7	GMCAR 2024-1 A3	4.85%	12/18/2028	1,788.99		0.21
3/16/2026	3/16/2026	5,640.17	379931AD0	GMCAR 2024-2 A3	5.10%	3/16/2029	5,640.17		0.69
3/20/2026	3/20/2026	5,012.11	92867WAD0	VALET 2023-1 A3	5.02%	6/20/2028	5,012.11		0.55
3/25/2026	3/25/2026	8,853.34	096919AD7	BMWOT 2024-A A3	5.18%	2/26/2029	8,853.34		0.86
3/25/2026	3/25/2026	2,611.70	05592XAD2	BMWOT 2023-A A3	5.47%	2/25/2028	2,611.70		0.19
Total PAYDOWNS		730,350.51					730,350.52		417.06
SELL									
1/6/2026	1/8/2026	110,000.00	00724PAE9	ADOBE INC (CALLABLE)	4.85%	4/4/2027	112,870.33		1,500.93
1/6/2026	1/8/2026	90,000.00	24422EXM6	JOHN DEERE CAPITAL CORP	4.85%	3/5/2027	92,627.18		1,169.52

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
SELL									
1/6/2026	1/8/2026	275,000.00	06368LNT9	BANK OF MONTREAL	5.30%	6/5/2026	277,947.54		1,638.08
1/6/2026	1/8/2026	165,000.00	882508CE2	TEXAS INSTRUMENTS INC (CALLABLE)	4.60%	2/8/2027	169,657.40		1,534.53
1/7/2026	1/8/2026	375,000.00	05253JAZ4	AUST & NZ BANKING GRP NY	4.75%	1/18/2027	387,131.46		3,720.00
1/13/2026	1/14/2026	170,000.00	17275RBQ4	CISCO SYSTEMS INC (CALLABLE)	4.80%	2/26/2027	175,028.60		1,986.36
1/13/2026	1/14/2026	125,000.00	63743HFM9	NATIONAL RURAL UTIL COOP (CALLABLE)	4.80%	2/5/2027	128,830.00		1,193.76
1/23/2026	1/26/2026	340,000.00	91282CMW8	US TREASURY N/B	3.75%	4/15/2028	344,444.55		2,479.70
2/2/2026	2/4/2026	415,000.00	91282CKV2	US TREASURY N/B	4.62%	6/15/2027	423,492.75		5,640.79
2/2/2026	2/4/2026	250,000.00	20271RAU4	COMMONWEALTH BK AUSTR NY	4.57%	11/27/2026	253,777.08		1,647.50
2/2/2026	2/4/2026	150,000.00	38145GAH3	GOLDMAN SACHS GROUP INC (CALLABLE)	3.50%	11/16/2026	150,753.50		1,629.57
2/4/2026	2/5/2026	175,000.00	09290DAH4	BLACKROCK FUNDING INC (CALLABLE)	4.60%	7/26/2027	177,259.25		2,060.47
2/10/2026	2/11/2026	125,000.00	377373AM7	GLAXOSMITHKLINE CAPITAL	4.31%	3/12/2027	128,153.66		921.25
2/11/2026	2/12/2026	110,000.00	857477CL5	STATE STREET CORP (CALLABLE)	4.99%	3/18/2027	113,573.02		1,376.10
2/25/2026	2/26/2026	100,000.00	91282CMN8	US TREASURY N/B	4.25%	2/15/2028	101,590.08		908.60
3/2/2026	3/4/2026	705,000.00	91282CLG4	US TREASURY N/B	3.75%	8/15/2027	708,472.20		2,202.01
3/2/2026	3/4/2026	155,000.00	91282CLG4	US TREASURY N/B	3.75%	8/15/2027	155,763.39		1,656.62
3/2/2026	3/4/2026	750,000.00	91282CLL3	US TREASURY N/B	3.37%	9/15/2027	760,363.65		109.40
3/9/2026	3/10/2026	325,000.00	91282CLQ2	US TREASURY N/B	3.87%	10/15/2027	331,346.26		2,537.14

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
SELL									
3/10/2026	3/13/2026	200,000.00	91282CNY3	US TREASURY N/B	3.37%	9/15/2028	202,283.02		-179.53
3/11/2026	3/12/2026	50,000.00	91282CNH0	US TREASURY N/B	3.87%	6/15/2028	50,724.80		119.43
3/12/2026	3/13/2026	230,000.00	91282CLQ2	US TREASURY N/B	3.87%	10/15/2027	234,052.55		1,279.05
3/18/2026	3/19/2026	50,000.00	91282CLX7	US TREASURY N/B	4.12%	11/15/2027	51,020.94		326.81
Total SELL		5,440,000.00					5,531,163.21		37,458.09

Important Disclosures

This material is for general information purposes only and is not intended to provide specific advice or a specific recommendation, as it was prepared without regard to any specific objectives or financial circumstances.

PFMAM professionals have exercised reasonable professional care in the preparation of this performance report. Information in this report is obtained from sources external to PFMAM and is generally believed to be reliable and available to the public; however, we cannot guarantee its accuracy, completeness or suitability. We rely on the client's custodian for security holdings and market values. Transaction dates reported by the custodian may differ from money manager statements. While efforts are made to ensure the data contained herein is accurate and complete, we disclaim all responsibility for any errors that may occur. References to particular issuers are for illustrative purposes only and are not intended to be recommendations or advice regarding such issuers. Fixed income manager and index characteristics are gathered from external sources. When average credit quality is not available, it is estimated by taking the market value weights of individual credit tiers on the portion of the strategy rated by a NRSRO.

It is not possible to invest directly in an index. The index returns shown throughout this material do not represent the results of actual trading of investor assets. Third-party providers maintain the indices shown and calculate the index levels and performance shown or discussed. Index returns do not reflect payment of any sales charges or fees an investor would pay to purchase the securities they represent. The imposition of these fees and charges would cause investment performance to be lower than the performance shown.

The views expressed within this material constitute the perspective and judgment of PFMAM at the time of distribution and are subject to change. Any forecast, projection, or prediction of the market, the economy, economic trends, and equity or fixed-income markets are based upon certain assumptions and current opinion as of the date of issue and are also subject to change. Some, but not all assumptions are noted in the report. Assumptions may or may not be proven correct as actual events occur, and results may depend on events outside of your or our control. Changes in assumptions may have a material effect on results. Opinions and data presented are not necessarily indicative of future events or expected performance.

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- In accordance with generally accepted accounting principles, information is presented on a trade date basis; forward settling purchases are included in the monthly balances, and forward settling sales are excluded.
- Performance is presented in accordance with the CFA Institute's Global Investment Performance Standards (GIPS). Unless otherwise noted, performance is shown gross of fees. Quarterly returns are presented on an unannualized basis. Returns for periods greater than one year are presented on an annualized basis. **Past performance is not indicative of future returns.**
- ICE Bank of America Indices provided by Bloomberg Financial Markets.
- Money market fund/cash balances are included in performance and duration computations.
- Standard & Poor's is the source of the credit ratings. Distribution of credit rating is exclusive of money market fund/LGIP holdings.
- Callable securities in the portfolio are included in the maturity distribution analysis to their stated maturity date, although, they may be called prior to maturity.
- MBS maturities are represented by expected average life.

Glossary

- **Accrued Interest:** Interest that is due on a bond or other fixed income security since the last interest payment was made.
- **Agencies:** Federal agency securities and/or Government-sponsored enterprises.
- **Amortized Cost:** The original cost of the principal of the security is adjusted for the amount of the periodic reduction of any discount or premium from the purchase date until the date of the report. Discount or premium with respect to short-term securities (those with less than one year to maturity at time of issuance) is amortized on a straight line basis. Such discount or premium with respect to longer-term securities is amortized using the constant yield basis.
- **Asset-Backed Security:** A financial instrument collateralized by an underlying pool of assets – usually ones that generate a cash flow from debt, such as loans, leases, credit card balances, and receivables.
- **Bankers' Acceptance:** A draft or bill of exchange accepted by a bank or trust company. The accepting institution guarantees payment of the bill as well as the insurer.
- **Commercial Paper:** An unsecured obligation issued by a corporation or bank to finance its short-term credit needs, such as accounts receivable and inventory.
- **Contribution to Total Return:** The weight of each individual security multiplied by its return, then summed for each sector to determine how much each sector added or subtracted from the overall portfolio performance.
- **Effective Duration:** A measure of the sensitivity of a security's price to a change in interest rates, stated in years.
- **Effective Yield:** The total yield an investor receives in relation to the nominal yield or coupon of a bond. Effective yield takes into account the power of compounding on investment returns, while nominal yield does not.
- **FDIC:** Federal Deposit Insurance Corporation. A federal agency that insures bank deposits to a specified amount.
- **Interest Rate:** Interest per year divided by principal amount and expressed as a percentage.
- **Market Value:** The value that would be received or paid for an investment in an orderly transaction between market participants at the measurement date.
- **Maturity:** The date upon which the principal or stated value of an investment becomes due and payable.
- **Negotiable Certificates of Deposit:** A CD with a very large denomination, usually \$1 million or more, that can be traded in secondary markets.
- **Par Value:** The nominal dollar face amount of a security.
- **Pass-through Security:** A security representing pooled debt obligations that passes income from debtors to its shareholders. The most common type is the mortgage-backed security.

Glossary

- **Repurchase Agreements:** A holder of securities sells these securities to an investor with an agreement to repurchase them at a fixed price on a fixed date.
- **Settle Date:** The date on which the transaction is settled and monies/securities are exchanged. If the settle date of the transaction (i.e., coupon payments and maturity proceeds) occurs on a non-business day, the funds are exchanged on the next business day.
- **Supranational:** A multinational union or association in which member countries cede authority and sovereignty on at least some internal matters to the group, whose decisions are binding on its members.
- **Trade Date:** The date on which the transaction occurred; however, the final consummation of the security transaction and payment has not yet taken place.
- **Unsettled Trade:** A trade which has been executed; however, the final consummation of the security transaction and payment has not yet taken place.
- **U.S. Treasury:** The department of the U.S. government that issues Treasury securities.
- **Yield:** The rate of return based on the current market value, the annual interest receipts, maturity value, and the time period remaining until maturity, stated as a percentage on an annualized basis.
- **YTM at Cost:** The yield to maturity at cost is the expected rate of return based on the original cost, the annual interest receipts, maturity value, and the time period from purchase date to maturity, stated as a percentage on an annualized basis.
- **YTM at Market:** The yield to maturity at market is the rate of return based on the current market value, the annual interest receipts, maturity value, and the time period remaining until maturity, stated as a percentage on an annualized basis.



Florida State College at Jacksonville Quasi Endowment Fund

Investment Performance Review For the Quarter Ended March 31, 2026

Client Management Team

Richard Pengelly, CFA, CIMA®, CTP, Managing Director
Scott Grimm, CFA, Senior Institutional Client Portfolio Manager
Datnilza Metz, CTP, Institutional Sales & Relationship Manager

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Financial Market Summary

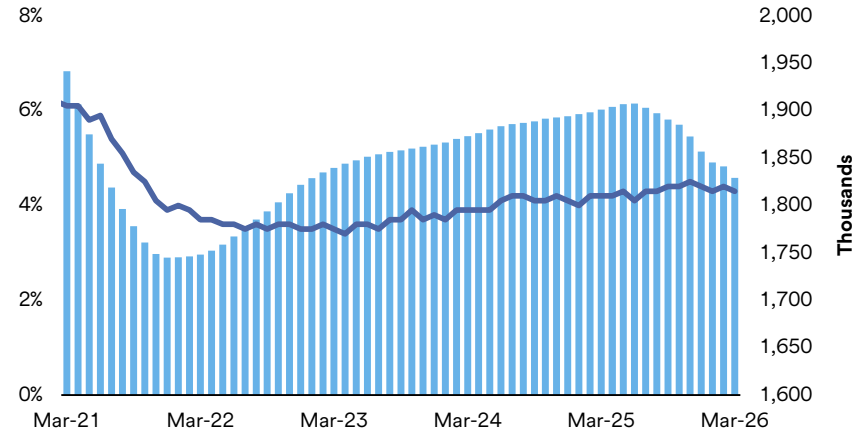
Index or Average Name	QTD	YTD	One Year	Three Year	Five Year	Seven Year	Ten Year
DOMESTIC EQUITY							
S&P 500 (TR)	-4.33%	-4.33%	17.80%	18.30%	12.06%	14.43%	14.15%
Russell 3000	-3.96%	-3.96%	18.09%	17.84%	10.86%	13.80%	13.71%
Russell 1000 Growth	-9.78%	-9.78%	18.81%	21.16%	12.75%	16.95%	16.82%
Russell 1000	-4.18%	-4.18%	17.74%	18.12%	11.33%	14.15%	13.96%
Russell 1000 Value	2.10%	2.10%	15.87%	14.29%	9.42%	10.63%	10.57%
Russell Midcap	1.29%	1.29%	15.98%	13.32%	7.26%	10.51%	10.90%
Russell Midcap Growth	-6.35%	-6.35%	9.56%	12.73%	5.37%	10.27%	11.68%
Russell Midcap Value	3.68%	3.68%	17.62%	13.13%	7.94%	9.86%	9.75%
Russell 2000 Growth	-2.81%	-2.81%	23.58%	12.25%	1.62%	7.67%	9.78%
Russell 2000	0.89%	0.89%	25.72%	13.03%	3.77%	8.60%	9.88%
Russell 2000 Value	4.96%	4.96%	28.09%	13.78%	5.79%	9.07%	9.60%
INTERNATIONAL EQUITY							
MSCI EAFE	-1.24%	-1.24%	21.27%	13.60%	7.91%	8.85%	8.37%
MSCI AC World	-3.20%	-3.20%	20.01%	16.56%	9.48%	11.61%	11.33%
MSCI AC World ex USA	-0.71%	-0.71%	24.91%	14.48%	7.01%	8.50%	8.37%
MSCI AC World ex USA Small Cap	-0.48%	-0.48%	27.82%	13.66%	5.66%	8.43%	8.00%
MSCI EM (Emerging Markets)	-0.17%	-0.17%	29.55%	14.82%	3.69%	6.58%	7.79%
LISTED REAL ASSETS							
FTSE Nareit/Equity REITs - INV	4.80%	4.80%	6.84%	9.09%	5.81%	5.34%	5.57%
MSCI U.S. REIT INDEX	4.84%	4.84%	6.79%	9.12%	5.80%	5.37%	5.56%
MSCI World Core Infrastructure	7.82%	7.82%	16.11%	10.94%	7.17%	7.03%	8.41%
FIXED INCOME							
Bloomberg U.S. Aggregate	-0.05%	-0.05%	4.35%	3.63%	0.31%	1.56%	1.70%
Bloomberg U.S. Government/Credit	-0.20%	-0.20%	3.86%	3.41%	0.24%	1.65%	1.79%
Bloomberg U.S. Intermediate Government/Credit	-0.02%	-0.02%	4.41%	4.24%	1.33%	2.20%	2.04%
Bloomberg U.S. Treasury (1-3 Y)	0.27%	0.27%	3.77%	4.04%	1.82%	2.11%	1.77%
ICE BofA U.S. High Yield	-0.55%	-0.55%	6.90%	8.49%	4.19%	4.94%	6.05%
Bloomberg Global Aggregate	-1.07%	-1.07%	4.26%	2.59%	-1.46%	0.19%	0.58%
CASH EQUIVALENT							
Bloomberg 3 Month T-Bill	0.87%	0.87%	4.05%	4.80%	3.40%	2.76%	2.29%

Source: Investment Metrics. Returns are expressed as percentages. Please refer to the last page of this document for important disclosures relating to this material.

THE ECONOMY

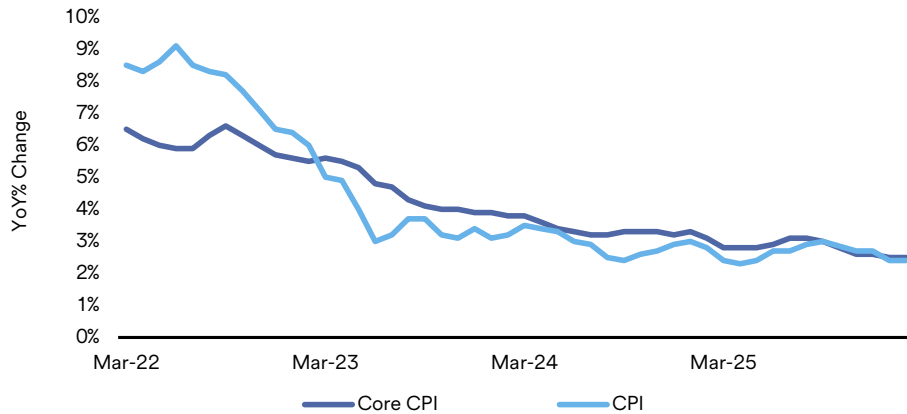
- U.S. real gross domestic product (GDP) grew at a seasonally adjusted annualized rate of 0.7% in the fourth quarter. This modest growth rate largely reflects the temporary effects of the government shutdown in October-November 2025 rather than a material deterioration in underlying private demand, and consumers continue to support growth. Real final sales to private domestic purchasers (the sum of consumer spending and gross private fixed investment) increased 1.9% during the quarter.
- The U.S. labor market saw an uneven start to the year, with 178k jobs added in March following a sharp drop in February and a moderate gain in January. The overall unemployment rate remained relatively stable, edging down to 4.3%, though part of the decline reflects workers leaving the workforce rather than an acceleration in hiring. Initial jobless claims ended the quarter at 202k (week ending March 28), near a two-year low, with continuing claims declining to approximately 1.8 million. Overall, there has been no meaningful increase in layoffs, consistent with a “low-hire, low-fire” environment.
- Inflation moderated in the first two months of the quarter. Headline inflation (CPI) increased 2.4% year-over-year (YoY) in February, the lowest level since May 2025. This moderating trend may encounter near-term pressure, as markets are pricing higher March inflation readings amid rising energy prices related to the conflict in the Middle East.

U.S. Unemployment and Monthly Average Continued Claims



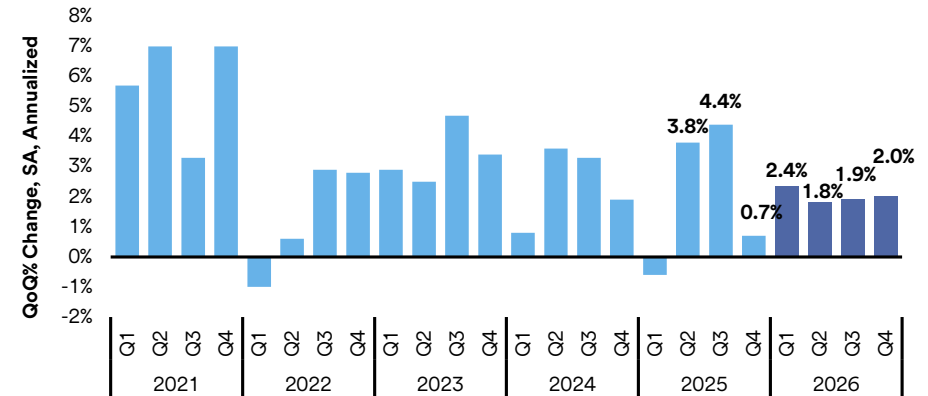
Source: Bloomberg.

U.S. Inflation Rate
Seasonally Adjusted (SA)



Source: Bureau of Labor Statistics.

U.S. GDP Growth

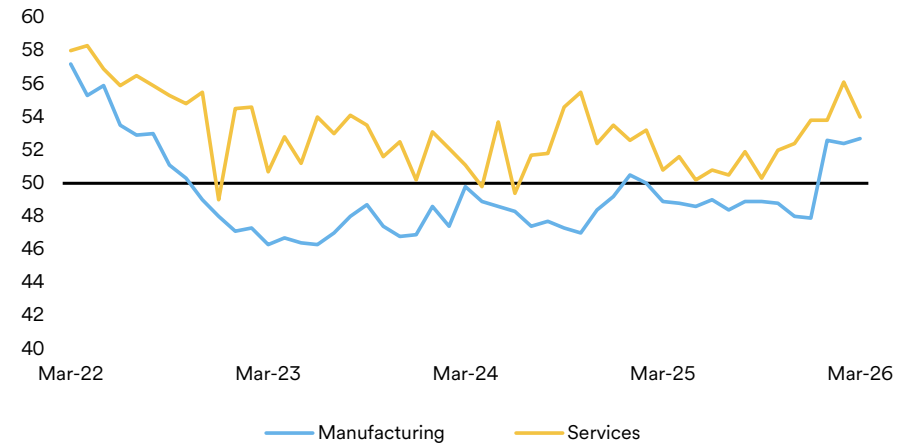


Source: Bloomberg. Light blue bars indicate actual numbers; dark blue bars indicate forecasted estimates.

WHAT WE'RE WATCHING

- The Federal Reserve (Fed) held rates steady in the first quarter amid persistent inflation pressures and muted net job creation. Looking ahead, the 2026 dot plot reflects expectations for one rate cut, though the outlook has become more uncertain, as geopolitical developments add complexity to the inflation path. Outside the U.S., the European Central Bank (ECB) and Bank of England (BOE) also held rates steady during the quarter, while markets continue to assess the likelihood of additional policy action in the months ahead.
- U.S. consumer sentiment, as measured by the University of Michigan Survey of Consumers, increased in the first two months of the quarter before retreating toward December levels, as higher gasoline prices and financial market volatility weighed on households' outlook.
- The first quarter was marked by an escalation of geopolitical conflict involving Iran, which remains an important risk factor for the global economy. Rising energy and commodity prices have increased uncertainty around the duration and magnitude of inflationary pressures. If disruptions to energy and commodity supply chains persist or intensify, risks to global growth could increase, including a higher probability of recession in energy-importing regions.

U.S. ISM Manufacturing & Services PMI



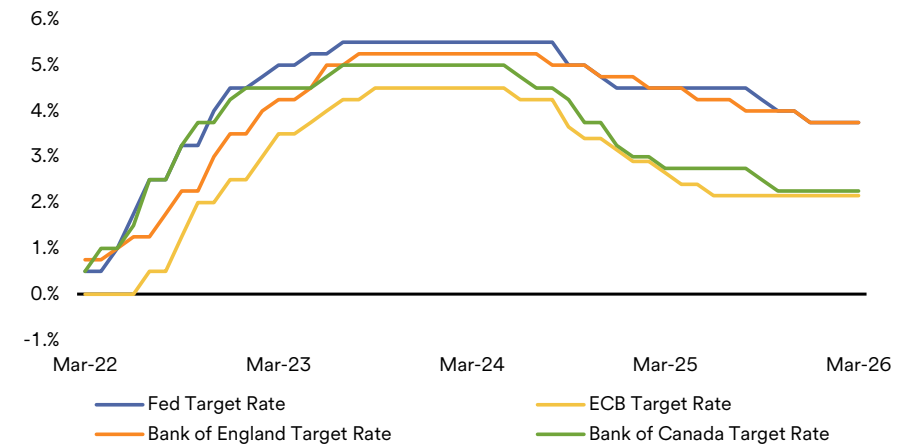
Source: Bloomberg.

University of Michigan Consumer Sentiment



Source: Bloomberg.

Global Central Bank Rates

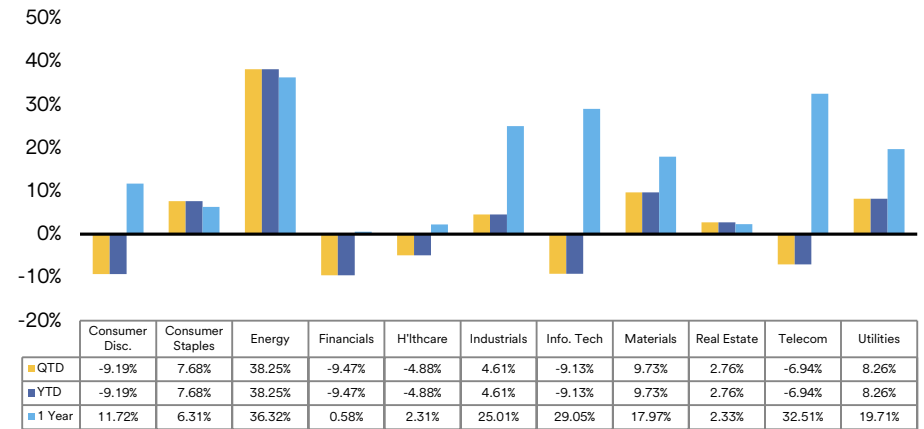


Source: Bloomberg.

DOMESTIC EQUITY

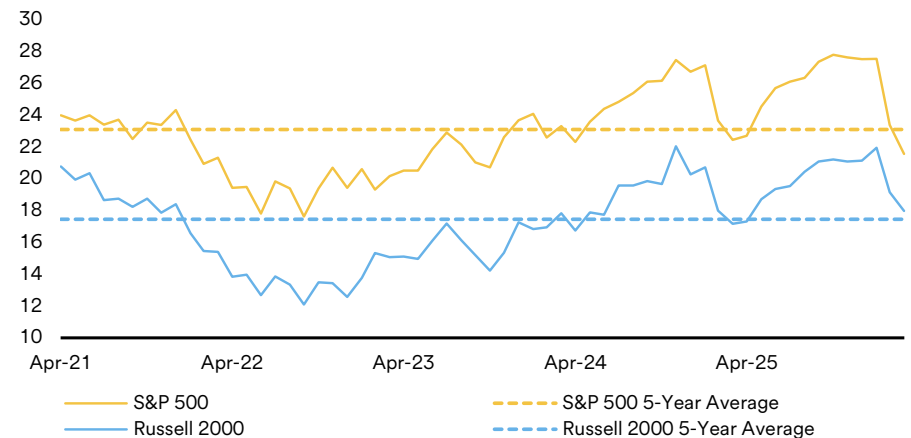
- Domestic equity markets, as represented by the S&P 500 Index (S&P) and the Russell 3000 Index, declined in the first quarter, returning -4.3% and -4.0%, respectively. This marked the weakest quarterly performance since 2022, as the geopolitical conflict involving Iran and continued volatility related to artificial intelligence exposure weighed on returns. Following the escalation of the conflict in late February, both indices declined -5.0% during the month of March.
- Within the S&P 500, performance varied widely across sectors, with six of the 11 posting positive returns for the quarter. Energy was the strongest performing sector, returning 38.2%, as supply disruptions contributed to higher prices. Materials (9.7%) and Utilities (8.3%) also posted solid gains. Consumer Discretionary declined -9.2%, while Financials lagged all sectors, posting a return of -9.5%.
- Large-cap stocks, as represented by the Russell 1000 Index, returned -4.2% during the quarter, as the “Magnificent Seven” experienced double-digit declines (-12.0%). Mid- and small-cap stocks outperformed large caps, with the Russell Midcap and Russell 2000 indices, returning 1.3% and 0.9%, respectively. Value stocks outperformed growth stocks across all capitalizations.
- According to FactSet Earnings Insight as of April 2, 2026, analysts project earnings growth of 13.2% for the first quarter of 2026, up from an initial estimate of 12.8% in December. If realized, this would represent the sixth consecutive quarter of double-digit, YoY earnings growth. Revenue is also expected to grow, with YoY revenue growth currently estimated at 9.7%, the highest rate since 2022. For calendar year 2026, analysts project earnings growth of 17.4%.
- At quarter end, the S&P 500’s 12-month adjusted positive forward price-to-earnings (P/E) ratio (includes only positive earnings results for consistency) stood at 21.6 — below its five-year average of 23.1 — as equity prices declined in March while earnings expectations remained elevated. The Russell 2000 Index, which represents small-cap stocks, posted an adjusted positive forward P/E ratio of 18.0, slightly above its five-year average of 17.5.

S&P 500 Index Performance by Sector
Periods Ended March 31, 2026



Source: Bloomberg.

P/E Ratios of Major Stock Indices*



Source: Bloomberg.

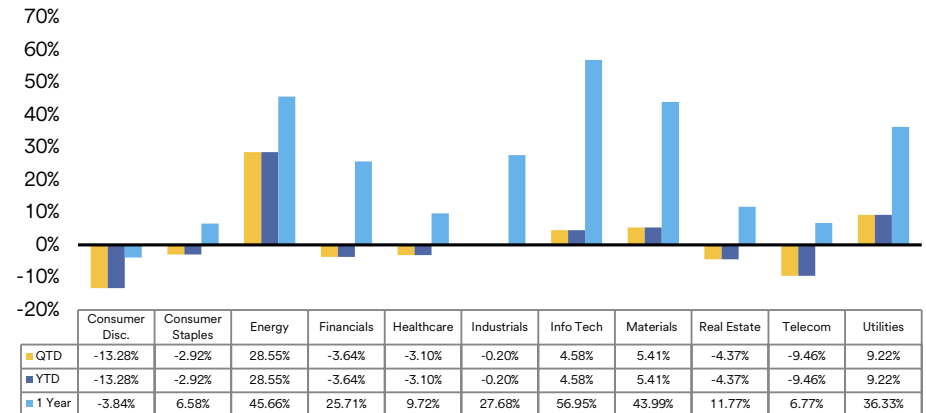
*P/E ratios are calculated based on one-year forward estimates and adjusted to include only positive earnings results for consistency.

INTERNATIONAL EQUITY

- Markets outside of the United States, as measured by the MSCI ACWI ex-U.S. Index, also saw the impacts of the conflict in the Middle East, which posted a return of -0.7% for the first quarter, as sharp declines in March offset gains recorded earlier in the year. During March alone, the index returned -10.8%.
- Four of the 11 sectors posted positive returns for the quarter. As in the U.S., Energy (28.5%), Utilities (9.2%) and Materials (5.4%) led performance. The weakest sectors were Real Estate (-4.4%), Communication Services (-9.5%), and Consumer Discretionary (-13.3%).
- Developed ex-U.S. markets, as represented by the MSCI EAFE Index, and emerging markets (EM), as represented by the MSCI Emerging Markets Index, returned -1.2% and -0.2%.
- Among the five largest-weighted countries in the MSCI EAFE Index, the MSCI United Kingdom (2.0%) and MSCI Japan (1.4%), indices outperformed the broader index, while MSCI Switzerland (-4.2%), MSCI France (-5.4%), and MSCI Germany (-8.5%) indices underperformed.
- Within EM, MSCI Korea (16.5%), MSCI Taiwan (9.1%), and MSCI Brazil (19.1%) outperformed the MSCI Emerging Markets index, while MSCI China (-8.9%) and MSCI India (-18.1%) underperformed with notable negative returns. While Korea and Taiwan's posted positive quarterly returns, this is due to extremely strong gains earlier in the quarter which offset pronounced losses in March (-25.5% and -13.0%, respectively)
- Value stocks outperformed growth stocks for the quarter as represented by the broad benchmarks. The MSCI AC World ex-USA Growth Index returned -3.6%, while the MSCI AC World ex-USA Value Index returned 2.1%. Within EM, value stocks (MSCI EM Value) returned 0.7% versus -1.7% for growth. Small-cap stocks, as represented by the MSCI ACWI ex-U.S. Small Cap Index, declined -0.5%.
- Equity valuations increased across both emerging and developed markets and now sit modestly above long-term averages. At quarter end, the MSCI EAFE's adjusted positive forward P/E ratio stood at 15.9, above its five-year average of 15.3. The MSCI Emerging Markets Index ended the quarter at an adjusted positive forward P/E ratio of 11.7, below its five-year average of 13.0.

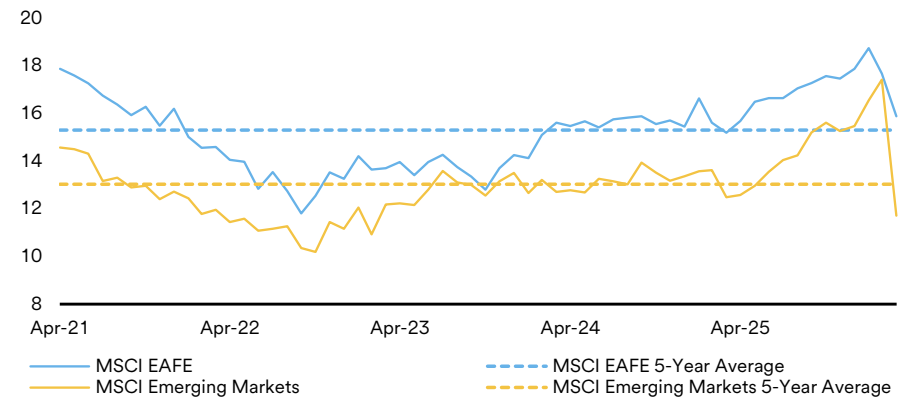
MSCI ACWI ex-U.S. Sectors

Periods Ended March 31, 2026



Source: Bloomberg.

P/E Ratios of MSCI Equity Indices*



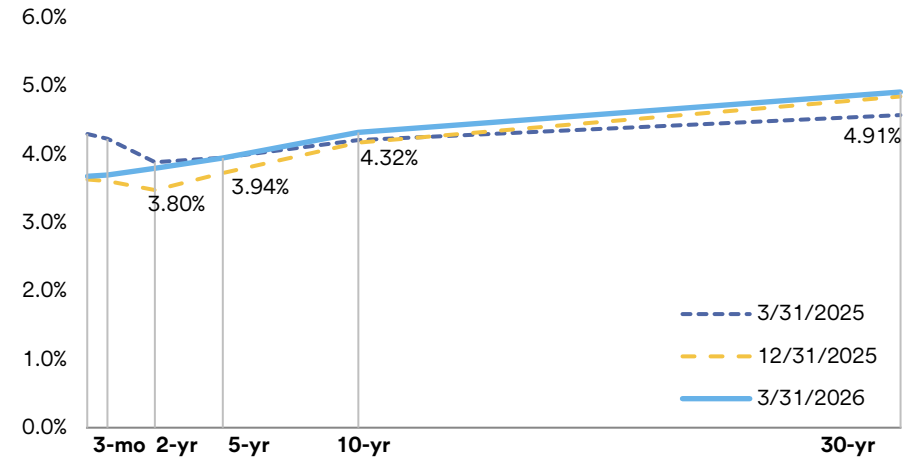
Source: Bloomberg.

*P/E ratios are calculated based on one-year forward estimates and adjusted to include only positive earnings results for consistency.

FIXED INCOME

- The U.S. bond market, as represented by the Bloomberg U.S. Aggregate Index, returned -0.1% in the first quarter of 2026. Performance was weighed down by declines in March (-1.8%), as bonds failed to provide diversification benefits during the sell-off amid near-term inflation concerns. Interest-rate volatility increased over the quarter, with the ICE BofA Move Index rising to a nine-month high, reflecting uncertainty surrounding the duration of the geopolitical conflict involving Iran.
- The Bloomberg U.S. Treasury Index also finished the quarter little changed, declining -4 basis points (bps). While the Fed held rates steady, Treasury yields moved higher as investors reassessed the expected timing and pace of future rate cuts. The 30-year Treasury yield rose 7 bps to 4.9%, while the 2-year Treasury rose 32 bps to 3.8%.
- Corporate credit generated negative returns across the quality spectrum. The Bloomberg U.S. Corporate Investment Grade Index declined -0.5%, while the ICE BofA High Yield Index returned -0.6%. Credit spreads widened for both investment-grade and high-yield corporates and now sit above their respective 10-year averages. Despite near-term pressure, corporate fundamentals remain supported by elevated profit margins, ongoing share repurchases, and continued merger and acquisitions activity. AI-related corporate debt issuance across corporate bonds and bank loans space has drawn increased investor attention during the quarter, reflecting continuing financing demand among technology-oriented issuers.

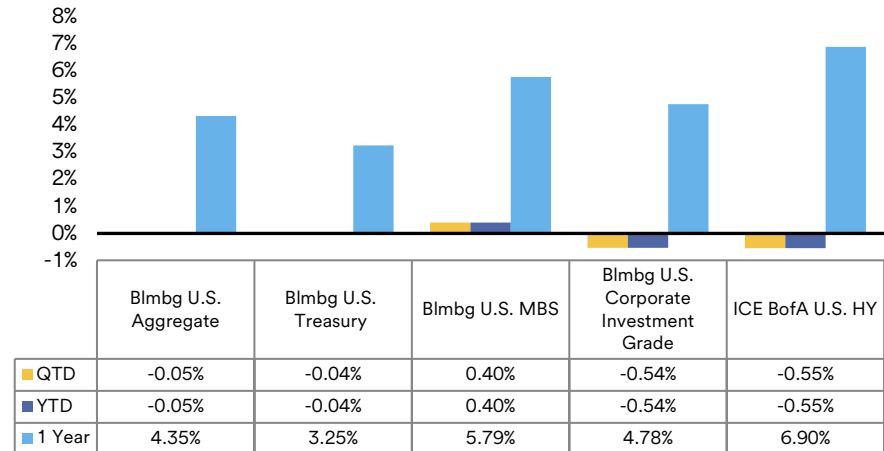
U.S. Treasury Yield Curve



Source: Bloomberg.

Returns for Fixed-Income Segments

Periods Ended March 31, 2026

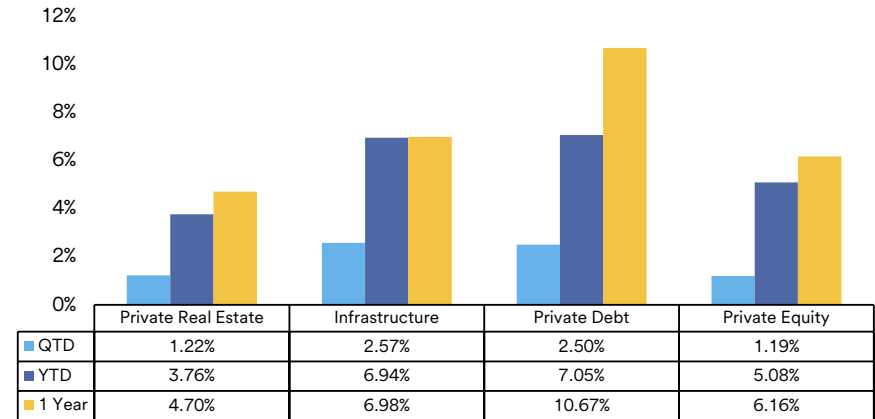


Source: Bloomberg.

ALTERNATIVES

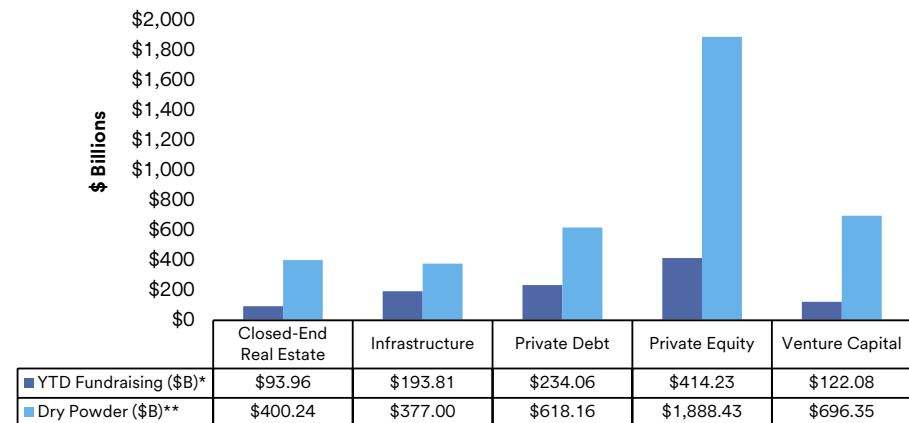
- Real estate investment trusts (REITs), as measured by the MSCI U.S. REITs Index, returned 4.8% in the first quarter of 2026. Private real estate, as measured by the NCREIF Property Index, gained 1.2% in the third quarter of 2025, marking the fourth consecutive quarter of positive total returns, driven primarily by income, with modest property appreciation also contributing. Senior Housing was the strongest-performing property type, returning 2.9%, while Office posted a modest gain of 0.9%.
- Listed infrastructure, as represented by the MSCI World Core Infrastructure Index, returned 7.8% in the first quarter of 2026. According to PitchBook, private infrastructure funds posted returns of 2.6% in the third quarter of 2025, generating an annualized return of 10.9% over the five years ended Q3 2025. By the end of the fourth quarter of 2025, 60 private infrastructure funds had raised \$193.8 billion, with the majority of the capital flowing to larger-scale strategies focused on long-term demand themes, including artificial intelligence.
- By the end of 2025, 200 private debt funds had raised \$234.1 billion, with capital increasingly concentrated among fewer, larger funds. Private debt dry powder remained elevated at \$618.2 billion as of June 30, 2025. According to Cliffwater, while performance remains positive, returns have moderated, with private debt funds posting a return of 2.5% in the third quarter of 2025. The asset class has generated an annualized return of 10.5% over the past five years.
- Private equity fundraising slowed further in 2025, with 578 private equity funds having raised \$414.2 billion, marking the weakest annual fundraising environment since 2020. Despite this slowdown, global private equity dry powder — which accounts for the bulk of private capital dry powder — remains elevated at \$1.9 trillion as of June 30, 2025. Lower borrowing costs could support exit activity and fundraising in 2026, although sustained geopolitical uncertainty poses an ongoing risk. According to PitchBook, private equity funds returned 1.2% in the third quarter of 2025 and have generated an annualized return of 14.2% for the five years.

Returns for Private Capital Assets



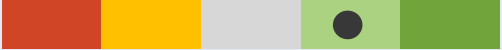

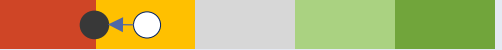


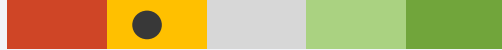
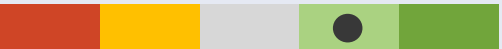

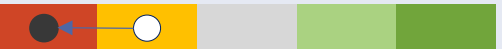
Source: NCREIF, PitchBook, Cliffwater.
As of September 30, 2025, the most recent period for which all index data is available.

Private Capital Fundraising & Dry Powder



Sources: Pitchbook.
* Total capital raised in 2025 as of December 31, 2025 - most recent period for which ALL fundraising data is available.
** Cumulative dry powder as of June 30, 2025 except Infrastructure dry powder which is as of March 31, 2025.

Factors to Consider Over the Next 6-12 Months

<p>Monetary Policy (Global):</p>  <ul style="list-style-type: none"> • The Fed held rates steady in Q1 amid persistent inflation pressures and limited net job creation. • The “dot plot” projects 25 bps of rate cuts in both 2026 and 2027; however, this is predicated on inflation progress. • Global central banks remained on pause in Q1, but recent inflation pressures may necessitate hikes. 	<p>Economic Growth (Global):</p>  <ul style="list-style-type: none"> • Stable consumer and business spending support growth, offsetting the weakness seen from the U.S. government shutdown in Q4 GDP. • Risks to global growth prospects have increased amid the escalating conflict due to higher energy prices, supply-chain disruptions, and increased uncertainty. 	<p>Inflation (U.S.):</p>  <ul style="list-style-type: none"> • The inflation outlook depends on the duration of the Middle East conflict and degree to which higher energy and commodity costs raise core goods and services prices. • Near-term inflation expectations have increased due to the higher energy prices while long-run expectations remain anchored.
<p>Financial Conditions (U.S.):</p>  <ul style="list-style-type: none"> • The conflict in the Middle East has tightened financial conditions. The duration of the conflict and its impact on the economy will be a key driver of corporate fundamentals. • Geopolitical conflict, higher energy prices, and the evolution of the economy are key risks to watch. At this time, we view volatility in private credit as contained and not a systemic risk. 	<p>Consumer Spending (U.S.):</p>  <ul style="list-style-type: none"> • Wage growth continues to exceed inflation, but this gap has narrowed. Energy shocks may compress real incomes and reduce discretionary spending. • Lower-income cohorts remained more exposed to higher energy prices as a larger share of household budgets are allocated to essentials. • Higher-income cohorts benefit from strong equity markets and home prices. 	<p>Labor Markets (U.S.):</p>  <ul style="list-style-type: none"> • Labor market conditions continued to cool with net new job creation close to zero. • The Fed has framed the combination of limited job growth and a stable unemployment rate as an uncomfortable balance. • Initial jobless claims and layoff rates remain low, consistent with a continued “low-hire/low-fire” environment.
<p>Corporate Fundamentals:</p>  <ul style="list-style-type: none"> • Earnings growth expectations are positive across global equities with double digit growth expected across U.S. and international equity benchmarks. • In the U.S., M&A and capital spending pickup, tax changes and rate cuts are positives while any energy and commodity related cost pressure impact needs to be monitored. 	<p>Valuations:</p>  <ul style="list-style-type: none"> • Recent sell-off has led to improvement in valuations across U.S. equities and credit markets. • Resilient growth, strong earnings growth and profit margins are supportive of the current valuations. • Any prolonged disruption to energy or elevated geopolitical uncertainty warrant caution. 	<p>Political/Policy Risks:</p>  <ul style="list-style-type: none"> • Conflict with Iran and the ongoing geopolitical uncertainty are impacting risk assets negatively. We expect geopolitical uncertainty to remain elevated in the near-term. • Tariff-related uncertainty and upcoming mid-term elections in the U.S. also warrant attention.



Statements and opinions expressed about the next 6-12 months were developed based on our independent research with information obtained from Bloomberg. The views expressed within this material constitute the perspective and judgment of PFM Asset Management, a division of U.S. Bancorp Asset Management, Inc., at the time of distribution (March 31, 2026) and are subject to change. Information is obtained from sources generally believed to be reliable and available to the public; however, we cannot guarantee its accuracy, completeness, or suitability.

Long-Term Strategic Approach to Private Capital/Alternatives

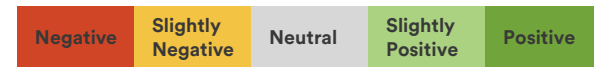
Sub-Asset Class	Long-Term Strategic View	Recent Trends (as of 2026 Q1)
Private Equity	Provides attractive returns with lower correlations to public market equities due to their ability to invest in early-stage growth companies or ability to turnaround a struggling firm.	<ul style="list-style-type: none"> • Exit activity is gradually improving, with IPOs and M&A showing early signs of recovery • Secondary buyouts and GP led continuation vehicles remain key liquidity tools amid longer hold periods • Deal activity remains selective, with focus on operational value creation and conservative leverage • VC activity remains subdued, with capital concentrated in AI, semiconductors, and defense industries
Private Debt	Provides higher returns than the public market debt due to the ability to customize terms and floating rate structure of most notes.	<ul style="list-style-type: none"> • Private credit continues to gain share as bank lending remains constrained, despite recent trends of increased redemption from wealth investors • Yields remain attractive versus public credit, though spread compression has emerged • Credit dispersion is rising, highlighting importance of underwriting and manager selection • Increased focus on asset backed lending, real estate debt, and special situations
Real Assets Real Estate Infrastructure	Provides exposure to inflation sensitive assets that typically generate returns from a combination of capital appreciation and income generation.	<ul style="list-style-type: none"> • Real Estate: Transaction activity is stabilizing as pricing discovery improves. Performance remains highly sector specific, with industrial and multifamily outperforming. Refinancing pressure is creating opportunities in distressed and debt strategies • Infrastructure: Structural demand remains strong, driven by energy transition, electrification, and data centers. Long duration, inflation linked cash flows support infrastructure’s defensive income profile
Diversifying Assets Hedge Funds	Expected to lower the volatility and correlation within portfolios while providing access to esoteric strategies.	<ul style="list-style-type: none"> • Hedge funds generated positive absolute returns, led by macro, relative value, and L/S equity • Correlations to 60/40 portfolios have moderated, restoring diversification benefits • Higher cash rates continue to support carry oriented and market neutral strategies

The view expressed within this material constitute the perspective and judgment of PFM Asset Management, a division of U.S. Bancorp Asset Management, Inc. at the time of distribution (March 31, 2026) and are subject to change.

Investment Strategy Overview

Asset Class	Our Q2 2026 Investment Outlook	Comments
U.S. Equities		<ul style="list-style-type: none"> The duration of U.S.-Iran conflict and its impact on energy supply will impact inflation and growth, rates, and market returns near-term but we expect impact to be more muted in the U.S. Underlying fundamentals still supportive of positive equity returns, with economic growth still intact and corporate earnings expected to grow at a high double-digit pace. Resilient economic growth, ongoing consumer strength, expected rate cuts, equity market broadening and strong earnings growth led us to modestly overweight domestic small caps in Q1, prior to the U.S.-Iran conflict. The recent pullback has improved attractiveness of valuations relative to historical averages. We maintain the overweight despite elevated uncertainty.
Large-Caps		
Small-Caps		
Non-U.S. Equities		<ul style="list-style-type: none"> International equities are at a higher risk of pullback if energy prices remain elevated. Major central banks outside the U.S. are now expected to hike two to three times this year as near-term inflation pressures rise, reversing earlier expectations for rate cuts. Energy-importing developed and emerging market economies are more vulnerable to higher energy prices, leading us to remain neutral. Tariff-related uncertainty also remains a headwind as alternative tariff mechanisms are considered.
Developed Markets		
Emerging Markets		
Fixed Income		<ul style="list-style-type: none"> The Fed held rates steady at its March meeting, while the conflict-driven inflation outlook has increased uncertainty around rate cuts. Our base case is that Fed's next move is a cut rather than a hike. We continue to monitor increased volatility across fixed income yields. Absolute yield levels look attractive. Credit spreads have widened slightly. Strong profit margins, continued issuance, continued buybacks and ongoing M&A activity points to healthy corporate sentiment. We remain neutral across duration and credit sectors.
Core Bonds		
Investment Grade Credit		
High Yield Credit		
Diversifying Assets		<ul style="list-style-type: none"> Listed REITs and listed global infrastructure outperformed domestic and global equities respectively during the March pullback, highlighting their diversification benefits. In addition to diversified sources of return, improving AI sentiment continues to support data center and utilities buildout as a tailwind for listed real assets.
Listed Real Estate		
Listed Global Infrastructure		

● Current outlook ○ Outlook one quarter ago



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SOURCES

Factset

<https://www.bea.gov/sites/default/files/2024-12/gdp3q24-3rd-fax.pdf>

<https://www.bls.gov/news.release/pdf/empsit.pdf>

<https://www.bls.gov/news.release/pdf/cpi.pdf>

<http://www.sca.isr.umich.edu/>

NCREIF

PitchBook

Cliffwater

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Plan Performance Review

Asset Allocation & Performance

	Allocation		Performance(%)							
	Market Value (\$)	%	1 Quarter	Year To Date	1 Year	3 Years	5 Years	7 Years	Since Inception	Inception Date
Total Fund	9,458,189	100.00	-2.03	-2.03	15.25	12.48	6.66	9.59	9.54	07/01/2016
Blended Benchmark			-2.04	-2.04	16.41	13.47	7.36	9.55	9.54	
Domestic Equity	4,794,986	50.70								
First American Multi-Manager Domestic Equity Fund	4,550,954	48.12	-4.40	-4.40	17.48	16.00	9.60	12.80	12.89	10/01/2020
<i>Russell 3000 Index</i>			-3.96	-3.96	18.09	17.85	10.87	13.81	13.87	
Schwab US Large-Cap ETF - 74.6%			-4.38	-4.38	17.63	18.25	11.41	14.20	13.66	06/01/2024
<i>Russell 1000 Index</i>			-4.18	-4.18	17.74	18.14	11.34	14.16	13.75	
Aristotle Atlantic Core Equity - 9.9% (^)			-4.09	-4.09	21.79	19.78	N/A	N/A	9.01	11/01/2021
<i>Russell 1000 Index (since 8/1/24, Russell 3000 prior)</i>			-4.18	-4.18	17.74	17.98	10.94	13.87	8.87	
Putnam US Core Equity - 9.8% (^)			-5.09	-5.09	17.34	N/A	N/A	N/A	6.86	12/01/2024
<i>Russell 1000 Index</i>			-4.18	-4.18	17.74	18.14	11.34	14.16	6.91	
Osterweis Small Cap Growth - 2.4% (^)			-4.51	-4.51	N/A	N/A	N/A	N/A	-4.64	12/01/2025
<i>Russell 2000 Growth Index</i>			-2.81	-2.81	23.58	12.27	1.62	7.68	-4.05	
PIMCO RAE US Small Cap - 2.3%			1.03	1.03	17.26	16.09	10.76	13.53	13.35	08/01/2025
<i>Russell 2000 Value Index</i>			4.96	4.96	28.09	13.80	5.79	9.08	19.91	
iShares Russell 2000 ETF	244,032	2.58	0.86	0.86	25.57	12.89	3.65	8.49	-5.03	03/01/2026
<i>Russell 2000 Index</i>			0.89	0.89	25.72	13.05	3.77	8.60	-5.00	
International Equity	2,424,067	25.63								
First American Multi-Manager International Equity Fund	2,424,067	25.63	0.80	0.80	23.24	13.92	5.83	8.01	8.95	10/01/2020
<i>MSCI AC World ex USA (Net)</i>			-0.71	-0.71	24.91	14.49	7.02	8.50	10.13	
WCM Focused International Equity - 15.0% (^)			-0.63	-0.63	15.88	12.25	5.90	N/A	8.53	10/01/2020
<i>MSCI AC World ex USA (Net)</i>			-0.71	-0.71	24.91	14.49	7.02	8.50	10.13	
Ninety One Int'l Dynamic Equity - 14.5% (^)			-0.49	-0.49	22.77	14.87	N/A	N/A	7.21	12/01/2021
<i>MSCI AC World ex USA (Net)</i>			-0.71	-0.71	24.91	14.49	7.02	8.50	8.13	
Acadian Non-U.S. Equity - 7.5% (^)			-1.52	-1.52	23.88	17.72	10.03	N/A	12.87	10/01/2020
<i>MSCI EAFE (net)</i>			-1.24	-1.24	21.27	13.62	7.91	8.86	10.79	
Aristotle International Equity - 7.4% (^)			-4.37	-4.37	13.69	11.43	5.94	8.12	9.55	10/01/2020
<i>MSCI EAFE (net)</i>			-1.24	-1.24	21.27	13.62	7.91	8.86	10.79	
Schwab International Equity ETF - 33.0%			0.25	0.25	27.13	15.26	8.50	9.66	15.41	09/01/2024
<i>MSCI EAFE (net)</i>			-1.24	-1.24	21.27	13.62	7.91	8.86	12.31	
Schwab Emerging Markets Equity ETF - 13.1%			-2.38	-2.38	20.08	12.82	3.49	6.17	14.88	09/01/2024
<i>MSCI EM (net)</i>			-0.17	-0.17	29.55	14.84	3.69	6.59	18.51	
Pzena Emerging Markets Value - 4.5% (^)			N/A	N/A	N/A	N/A	N/A	N/A	-7.70	02/01/2026
Driehaus Emerging Markets Growth - 4.5%			3.78	3.78	35.22	15.85	4.50	8.69	-5.32	02/01/2026
<i>MSCI EM (net)</i>			-0.17	-0.17	29.55	14.84	3.69	6.59	-8.28	

Returns are net of mutual fund fees and are expressed as percentages.

(^) Performance information is gross of fees and reflects sleeve level information (not specific to this client/investor). It is provided by sub-advisers of the First American Multi-Manager Equity Fund, First American Multi-Manager International Equity Fund and First American Multi-Manager Fixed-Income Fund.

Asset Allocation & Performance

	Allocation		Performance(%)							
	Market Value (\$)	%	1 Quarter	Year To Date	1 Year	3 Years	5 Years	7 Years	Since Inception	Inception Date
Fixed Income	2,217,166	23.44								
First American Multi-Manager Fixed Income Fund	2,217,166	23.44	-0.01	-0.01	4.43	4.35	0.77	2.02	0.53	10/01/2020
<i>Blmbg. U.S. Aggregate</i>			-0.05	-0.05	4.35	3.63	0.31	1.56	-0.22	
PGIM Core Fixed - 35.9% (^)			0.03	0.03	4.94	4.52	0.83	2.18	0.37	10/01/2020
TIAA Core Fixed - 35.7% (^)			0.09	0.09	5.34	4.58	0.77	2.34	0.46	10/01/2020
<i>Blmbg. U.S. Aggregate</i>			-0.05	-0.05	4.35	3.63	0.31	1.56	-0.22	
USBAM Core Fixed - 5.6% (^)			0.12	0.12	N/A	N/A	N/A	N/A	0.62	11/01/2025
<i>Blmbg. U.S. Aggregate</i>			-0.05	-0.05	4.35	3.63	0.31	1.56	0.43	
iShares Core U.S. Aggregate Bond ETF - 7.7%			0.04	0.04	4.35	3.63	0.31	1.54	0.16	05/01/2021
<i>Blmbg. U.S. Aggregate</i>			-0.05	-0.05	4.35	3.63	0.31	1.56	0.16	
iShares 10-20 Year Treasury Bond ETF - 3.0%			-0.19	-0.19	1.29	-0.06	-3.22	-1.38	2.66	03/01/2024
<i>ICE U.S. Treasury 10-20 Year Bond Index</i>			-0.16	-0.16	1.42	0.01	-3.13	-1.34	2.76	
PineBridge IG Credit - 5.0% (^)			-0.48	-0.48	5.05	5.21	0.92	3.40	0.82	10/01/2020
<i>Blmbg. U.S. Credit Index</i>			-0.48	-0.48	4.84	4.62	0.77	2.37	0.37	
Brown Bros. Harriman Structured - 6.6% (^)			0.65	0.65	4.86	6.87	4.15	4.09	4.22	10/01/2020
<i>ICE BofA ABS Fxd & Fltng Rate AA-BBB Idx</i>			0.55	0.55	4.77	6.38	3.22	3.40	3.41	
Cash Equivalents	21,969	0.23								
Goldman Sachs FS Government Fund	21,969	0.23	0.85	0.85	3.88	4.58	3.24	2.56	2.54	12/01/2018
<i>ICE BofA 3 Month U.S. T-Bill</i>			0.85	0.85	4.00	4.74	3.34	2.72	2.70	

Returns are net of mutual fund fees and are expressed as percentages.

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Comparative Performance

	2025	2024	2023	2022	2021	2020	2019
Total Fund	17.19	12.56	16.49	-18.00	16.48	18.24	23.80
<i>Blended Benchmark</i>	18.50	13.11	18.00	-16.57	13.80	15.47	22.90
Domestic Equity							
First American Multi-Manager Domestic Equity Fund	16.92	21.53	22.05	-18.97	26.28	20.05	29.70
<i>Russell 3000 Index</i>	17.15	23.81	25.96	-19.21	25.66	20.89	31.02
Schwab US Large-Cap ETF - 74.6%	17.42	24.90	26.86	-19.44	26.74	20.90	31.40
<i>Russell 1000 Index</i>	17.37	24.51	26.53	-19.13	26.45	20.96	31.43
Aristotle Atlantic Core Equity - 10.2% (^)	19.50	27.91	23.37	-21.43	N/A	N/A	N/A
<i>Russell 1000 Index (since 8/1/24, Russell 3000 prior)</i>	17.37	24.26	25.96	-19.21	25.66	20.89	31.02
Putnam US Core Equity - 9.8% (^)	18.09	N/A	N/A	N/A	N/A	N/A	N/A
<i>Russell 1000 Index</i>	17.37	24.51	26.53	-19.13	26.45	20.96	31.43
Osterweis Small Cap Growth - 2.4% (^)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
<i>Russell 2000 Growth Index</i>	13.01	15.15	18.66	-26.36	2.83	34.63	28.48
PIMCO RAE US Small Cap - 2.3%	6.29	22.08	20.06	-4.64	40.37	6.88	20.22
<i>Russell 2000 Value Index</i>	12.59	8.05	14.65	-14.48	28.27	4.63	22.39
iShares Russell 2000 ETF	12.69	11.35	16.80	-20.48	14.62	19.89	25.42
<i>Russell 2000 Index</i>	12.81	11.54	16.93	-20.44	14.82	19.96	25.53
International Equity							
First American Multi-Manager International Equity Fund	29.51	5.41	14.63	-20.79	9.38	13.74	21.23
<i>MSCI AC World ex USA (Net)</i>	32.39	5.53	15.62	-16.00	7.82	10.65	21.51
WCM Focused International Equity - 15.0% (^)	22.28	9.11	18.14	-28.14	18.78	32.21	N/A
Ninety One Int'l Dynamic Equity - 14.5% (^)	31.31	9.21	13.61	-19.77	N/A	N/A	N/A
<i>MSCI AC World ex USA (Net)</i>	32.39	5.53	15.62	-16.00	7.82	10.65	21.51
Acadian Non-U.S. Equity - 7.5% (^)	35.11	10.43	15.37	-12.37	14.31	11.10	N/A
Aristotle International Equity - 7.4% (^)	23.01	6.29	18.54	-20.52	17.21	10.14	25.45
Schwab International Equity ETF - 33.0%	34.47	3.46	18.28	-14.90	11.42	9.86	22.15
<i>MSCI EAFE (net)</i>	31.22	3.82	18.24	-14.45	11.26	7.82	22.01
Schwab Emerging Markets Equity ETF - 13.1%	25.85	11.59	7.96	-17.10	-0.72	14.77	19.95
<i>MSCI EM (net)</i>	33.57	7.50	9.83	-20.09	-2.54	18.31	18.42
Pzena Emerging Markets Value - 4.5% (^)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Driehaus Emerging Markets Growth - 4.5%	30.22	7.69	11.45	-22.35	-1.69	27.62	25.60
<i>MSCI EM (net)</i>	33.57	7.50	9.83	-20.09	-2.54	18.31	18.42

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Comparative Performance

	2025	2024	2023	2022	2021	2020	2019
Fixed Income							
First American Multi-Manager Fixed Income Fund	7.04	2.57	6.70	-13.06	-0.85	7.86	9.56
<i>Blmbg. U.S. Aggregate</i>	7.30	1.25	5.53	-13.01	-1.55	7.51	8.72
PGIM Core Fixed - 35.9% (^)	7.82	2.33	6.70	-13.76	-0.98	9.01	9.65
TIAA Core Fixed - 35.7% (^)	8.13	2.82	6.35	-14.23	-0.64	9.76	9.59
USBAM Core Fixed - 5.6% (^)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
iShares Core U.S. Aggregate Bond ETF - 7.7%	7.19	1.37	5.59	-13.06	-1.67	7.42	8.68
<i>Blmbg. U.S. Aggregate</i>	7.30	1.25	5.53	-13.01	-1.55	7.51	8.72
iShares 10-20 Year Treasury Bond ETF - 3.0%	6.39	-4.00	3.97	-25.44	-5.33	13.60	10.83
<i>ICE U.S. Treasury 10-20 Year Bond Index</i>	6.53	-3.98	3.32	-25.20	-5.00	13.56	N/A
PineBridge IG Credit - 5.0% (^)	8.17	2.61	8.40	-15.83	0.02	14.54	15.48
<i>Blmbg. U.S. Credit Index</i>	7.83	2.03	8.18	-15.26	-1.08	9.35	13.80
Brown Bros. Harriman Structured - 6.6% (^)	6.26	8.26	7.90	-3.87	3.01	3.42	5.07
<i>ICE BofA ABS Fxd & Fltng Rate AA-BBB Idx</i>	6.22	7.29	8.23	-6.33	1.77	3.94	4.31
Cash Equivalents							
Goldman Sachs FS Government Fund	4.05	5.02	4.88	1.46	0.03	0.30	1.97
<i>ICE BofA 3 Month U.S. T-Bill</i>	4.18	5.25	5.02	1.46	0.05	0.67	2.28

Returns are net of mutual fund fees and are expressed as percentages.

(^) Performance information is gross of fees and reflects sleeve level information (not specific to this client/investor). It is provided by sub-advisers of the First American Multi-Manager Equity Fund, First American Multi-Manager International Equity Fund and First American Multi-Manager Fixed-Income Fund.

Account Reconciliation

QTR

	Market Value As of 01/01/2026	Net Flows	Return On Investment	Market Value As of 03/31/2026
Total Fund	9,654,323	-	(196,134)	9,458,189

YTD

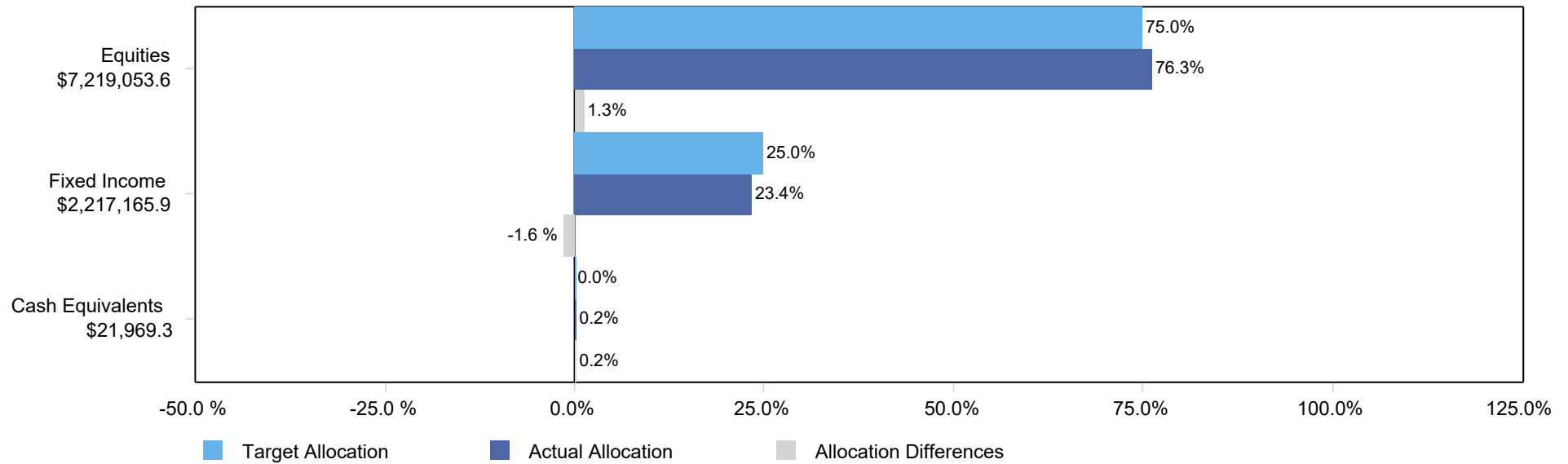
	Market Value As of 01/01/2026	Net Flows	Return On Investment	Market Value As of 03/31/2026
Total Fund	9,654,323	-	(196,134)	9,458,189

1 Year

	Market Value As of 04/01/2025	Net Flows	Return On Investment	Market Value As of 03/31/2026
Total Fund	8,206,820	-	1,251,368	9,458,189

Asset Allocation Summary

	Asset Allocation (%)	Target Allocation (%)	Minimum Allocation (%)	Maximum Allocation (%)	Differences (%)
Total Fund	100.0	100.0	N/A	N/A	0.0
Equities	76.3	75.0	70.0	80.0	1.3
Fixed Income	23.4	25.0	20.0	30.0	-1.6
Cash Equivalents	0.2	0.0	0.0	10.0	0.2



Historical Hybrid Composition - Blended Benchmark

Allocation Mandate	Weight (%)
Jul-2016	
Russell 3000 Index	49.0
MSCI AC World ex USA (Net)	26.0
Blmbg. U.S. Aggregate	25.0

IMPORTANT DISCLOSURES

This material is for general information purposes only and is not intended to provide specific advice or a specific recommendation, as it was prepared without regard to any specific objectives or financial circumstances.

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It is not possible to invest directly in an index. The index returns shown throughout this material do not represent the results of actual trading of investor assets. Third-party providers maintain the indices shown and calculate the index levels and performance shown or discussed. Index returns do not reflect payment of any sales charges or fees an investor would pay to purchase the securities they represent. The imposition of these fees and charges would cause investment performance to be lower than the performance shown.

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(^) Performance information is gross of fees and reflects sleeve level information (not specific to this client/investor). It is provided by sub-advisers of the First American Multi-Manager Equity Fund, First American Multi-Manager International Equity Fund and First American Multi-Manager Fixed-Income Fund.

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IMPORTANT DISCLOSURES

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